



Canadian  
International  
Development  
Agency

Agence  
canadienne de  
développement  
international



Schweizerische Eidgenossenschaft  
Confédération suisse  
Confederazione Svizzera  
Confederaziun svizra

Swiss Agency for Development  
and Cooperation SDC



ROYAL NORWEGIAN EMBASSY



UN  
DP  
Ukraine

## ANNUAL PROGRESS REPORT 2009



### MUNICIPAL GOVERNANCE AND SUSTAINABLE DEVELOPMENT PROGRAMME



### Acknowledgement to Our Partners National Partners

	Municipality of Ivano-Frankivsk		Municipality of Zhytomyr		Municipality of Rivne		Municipality of Kalynivka
	Municipality of Novohrad-Volynsky		Municipality of Halych		Municipality of Mykolayiv		Municipality of Saky
	Municipality of Kirovske		Municipality of Hola Prystan'		Municipality of Kaharlyk		Municipality of Dzhan'koy
	Municipality of Voznesensk		Municipality of Ukrayinka		Municipality of Novovolynsk		Municipality of Shchelkino
	Municipality of Mohyliv-Podilsky		Municipality of Lviv		Municipality of Dolyna		Municipality of Rubizhne
	Academy of Municipal Management		Municipality of Tul'chyn		Municipality of Yevpatoria		Municipality of Bakhchysaray
	Settlement of Nyzhn`ogirskyi		Settlement of Zuya		Settlement of Pervomayske		Committee of Vekhovna Rada on State Construction Local Self-Government
	Settlement of Krasnogvardeyske		Settlement of Novozerne		Ministry of Housing and Municipal Economy		Ministry of Regional Development and Construction of Ukraine

### International Partners

	Canadian International Development Agency		Agence canadienne de développement international		Schweizerische Eidgenossenschaft Confédération suisse Confederazione Svizzera Confederaziun svizra  Swiss Agency for Development and Cooperation SDC		ROYAL NORWEGIAN EMBASSY
---	---	---	--	---	---	---	-------------------------

The achievements of the project would not have been possible without the assistance and cooperation of the partner municipalities of our Programme, in particular *Ivano-Frankivsk, Rivne, Zhytomyr, Halych, Novohrad-Volynsky, Mykolayiv, Kirovske, Hola Prystan', Kaharlyk, Voznesensk, Ukrayinka, Mohyliv-Podilsky, Lviv, Rubizhne, Dolyna, Tul'chyn, Kalynivka, Saky, Dzhan'koy, Shchelkino, Bakhchysaray, Yevpatoria and settlements Krasnogvardiyske, Pervomayske, Nyzhn`ogirskyi, Zuya and Novozerne; Parliamentary Committee on State Construction and Local Self-Government, Academy of Municipal Management, Institute of Chemical Technologies (Rubizhne) and National University of Water Economy and Nature Resource Management* as well as the international partners, namely *Canadian International Development Agency, Swiss Agency for Development and Cooperation and Royal Norwegian Embassy in Ukraine*. The Programme team extends warm appreciation to them for their support and cooperation. Similarly, MGSDP-team would like to thank all the institutions/individuals involved in the implementation process for their cooperation, namely UNDP management, Business Centre and other units in Ukraine, as well as citizens, municipal officials, members of academic institutions, business communities, NGOs, media, other public and private agencies.

## UNDP/MGSDP Key Statistical Information on Programme Activities in 2009

#	Activities	Up to 2009	Q1 2009	Q2 2009	Q3 2009	Q4 2009	Total 2009	Cumul. since
1	<b>Area coverage</b>	c						
a	Oblasts	12	-	-	-	-	12	12
b	Municipality	22	-	4	2	-	28	28
2	<b>Institutional development</b>							
a	Community-based organizations	359	50	23	15	23	111	470
b	Networks of schools and NOs	9	1	1	-	2	13	13
c	Network of businesses	2	-	-	-	-	2	2
d	Network of NGOs	8	-	-	-	-	8	8
e	Municipal Sustainable Development Council (MSDC)	4	-	-	-	-	4	4
f	National Forum of Partner Municipalities (NFPM)	1	-	-	-	-	1	1
g	National Forum of Partner Universities (NFPU)	1	-	-	-	-	1	1
3	<b>Membership</b>							
a	Number of citizens – total	38678	5247	2782	1043	1748	10820	49498
i)	Women	22297	2948	1539	576	983	6046	28343
ii)	Men	16381	2299	1243	467	765	4774	21155
b	Schools	211	1	6	4	29	40	251
c	NGOs	91	1	-	-	1	92	92
d	Businesses	31	-	-	-	-	31	31
4	<b>Human Resource Development</b>							
a	Number of HRD activities carried out	246	16	27	12	7	62	363
b	Beneficiary/participating – total	6250	372	838	317	196	1723	9500
5	<b>Improving Living Quality of People</b>							
a	Local community projects approved	170	4	2	2	10	62	232
b	Total cost of the projects (UAH '000)*	20238.40	507.98	2982.46	1465.85	1090.366	6046.656	26285.056
i)	Community share	2479.90	78.67	570.33	229.72	119.403	998.123	3478.023
ii)	Municipality share	10207.20	220.31	1346.74	650.87	454.667	2672.587	12879.787
iii)	UNDP/SDC/CIDA/Royal Norwegian Embassy	6580.20	209.00	941.40	585.26	466.286	2201.946	8782.146
iv)	Share from others	971.10	0.00	124.00	0.00	50.00	174	1145.1
c	<b>Status of project implementation</b>							
i)	Amount released	15755.8	171.942	0	1434.062	2619.521	42255.25	19981.32
ii)	Completed projects	172	0	0	0	0	0	172
d	Direct beneficiaries of the projects	114007	3385	0	5791	19042	28218	142225
i)	Women	35031	1288	0	1682	7417	10387	45418
ii)	Men	27538	1024	0	1229	6054	8307	35845
iii)	Children	51438	1073	0	2880	5571	9524	60962
6	<b>Resource Mobilisation and Utilisation</b>	<b>Budget for 2009</b>	<b>Utilised in Q1st</b>	<b>Utilised in Q2nd</b>	<b>Utilised in Q3rd</b>	<b>Utilised in Q4th</b>	<b>Total 2009</b>	<b>Delivery, %</b>
a	Rivne municipality	51425	0	0	16359	22226	41286	80
b	Novograd-Volynsky municipality	7	0	0	0	0	0	0
c	Kirovske municipality	23183	0	0	3051	14944	19254	83
d	Hola Prystan municipality	3149	0	0	0	0	0	0
e	Ukrainka municipality	19822	2631	0	0	10492	14042	71
f	Mohyliv-Podilsky municipality	2143	627	0	0	0	671	31
g	Novovolynsk municipality	9934	0	0	7053	0	7547	76
h	Mykolayiv municipality	22493	0	0	11897	6611	19803	88
i	Dolyna municipality	34281	0	921	2766	23369	28951	84
j	Saky municipality	39837	0	0	12617	19970	34868	88
k	Ivano-Frankivsk municipality	33875	0	0		28359	30344	90
l	Dzhankoy municipality	27975	0	0	15750	8340	25777	92
m	Kagarlyk municipality	16275	0	0	7208	5567	13669	84
n	Tulchyn municipality	29362	0	0	3203	17725	22394	76
o	Voznesensk municipality	30934	0	0	4326	21227	27342	88
p	Rubizhne municipality	9560	0	0	0	5604	5996	63
q	UNDP	100000	13828	416	29268	22831	66343	66
r	SDC	350398	23327	59011	32107	126379	257681	74
s	Norwegian Embassy	12748	0	0	1669	6191	8411	66
t	CIDA	566201	74155	97600	81839	95482	373511	66
	<b>Total</b>	<b>1383600</b>	<b>114568</b>	<b>157947</b>	<b>229115</b>	<b>435317</b>	<b>1002534</b>	<b>72</b>

\* 1 US Dollar = 8.12 UAH (December 2009)

## **A Glimpse of the Major Achievements of MGSDP in 2009**

### ***The main tasks during the year included:***

- Improving capacity of central government to decentralize fiscal and administrative powers / responsibilities in support of local development
- Strengthening capacities of local authorities to transparently define and implement local development strategies, deliver public services and foster local development
- Enhancing capacities of communities to realize improvements in local social, economic and environmental conditions
- Focusing on SDC sub-project in Vinnytsya region, AR Crimea and municipalities of Ivano-Frankivsk, Dolyna of Ivano-Frankivsk region, Novograd-Volynskyi of Zhytomyr region, Voznesensk of Mykolayiv region, Gola Prystan` of Kherson region, Kirovske of Donetsk region
- Focusing on CIDA sub-project in AR Crimea

### ***The main achievements during the quarter were:***

#### **1. Legal and Policy Reforms:**

- Partnership established with the Ministry of Regional Development and Construction of Ukraine to promote decentralisation principles and strengthen local self-governance
- Facilitation of Implementation of European Strategy for Innovation and Good Governance in partner municipalities in context of cooperation with the Ministry of Regional Development and Construction of Ukraine
- All-Ukrainian Conference "Public-Private Partnership as a Mechanism for Small Municipalities` Development" held on July 6-7, 2009 was supported by MGSDP. The conference, attended by Prime Minister Yulia Tymoshenko, also gathered 311 mayors representing small municipalities and settlements who came up with a list of main problems hindering the development of local self-government
- Workshop for planning new Programme`s sub-project under SDC support for 2010-2012 held with national stakeholders of UNDP/MGSDP in Yalta (AR Crimea) on July 3-5 for developing a vision on future course of Programme activities to support development of local self-government and decentralization reform in Ukraine
- The community-based approach presented at the Parliamentary Hearings "Conceptual Foundations of Reform of Local Self-Government and Administrative-Territorial reform"
- The workshop organised for the municipalities for finalising Project document for UNDP- and SDC-supported sub-project in Kyiv
- UNDP/MGSDP presented publications and shared experience at Verkhovna Rada Information Fair
- The Annual Meeting of the National Forum of Partner Municipalities of UNDP/MGSDP was held on 1-2 December in Yalta (Crimea) gathering over 70 participants who elaborated recommendations for future Project`s activities

#### **2. Institutional Capacity Development:**

- 5 settlements of municipal type (Krasnogvardiyske, Pervomayske, Nyzhn`ogirskyi, Zuya and Novozerne) and Yevpatoria municipality signed Partnership Agreements with UNDP for improving dwellers` quality of life and established MSUs
- 111 community-based organizations (CBOs) emerged in participation of 6046 women and 4774 men. Federation of ACMH "Okolytsya" in Kirovske and all-municipal Federation of ACMHs in Mykolayiv (uniting 41 ACMHs) were established
- The municipalities of Novograd-Volynskyi, Kirovske and Dolyna received UNDP/MGSDP support for establishing Quality Management System according to the requirement of international standard ISO 9001:2008 (in context of the Swiss Agency for Development and Cooperation). The contractor is being selected in Dzankoy
- The opportunities of introduction of the course on Local Sustainable Development were discussed with 20 teachers and professors of Ukrainian universities during workshop held on May 7-8, 2009 in

Kyiv with exposure visit to Novograd-Volynsky

- On December 10 the seminar “Higher Education for Sustainable Development” held in Kyiv, where representatives of 15 Ukrainian Universities presented comments and amendments to the curricular “Sustainable Development of Society”
- The municipalities of Dzhankoy (<http://dzhankoi.org.ua>), Schelkino (<http://shelkino.org.ua/>), Kalynivka (<http://kalynivka.vn.ua/>), Scholkino, Backchysaray (<http://backhchisaray.zxq.net>), Krasnogvardiyske (<http://krasnogvardeyskoe.zxq.net/>), Pervomayske (<http://1mayskoe.zxq.net/>), Nyzhn`ogirskiyi (<http://n-gorskiy.zxq.net>), Zuya (<http://zujapossovet.org.ua/>) received new official web-sites under support from MGSDP
- MGSDP facilitated joint United Nations Development Programme and Coca-Cola Ukraine Company Project “Every Drop Matters” and represented UNDP in opening of 3 revived water sources
- UNDP/MGSDP generated expert and practical knowledge in ACMHs

### **3. Improving Living Quality – Community Infrastructure Projects:**

- During 2009, 62 project proposals of the local communities were approved. Out of all projects initiated by local community organisations, Backchysaray, Nyzhniogirskiyi, Novovolynsk and Ukrayinka initiated one project each, Tulchyn, Kaharlyk, Novohrad-Volynsky, Mykolayiv initiated 2 projects each, Dolyna and Dzankoy initiated 3 projects each, Ivano-Frankivsk initiated 4 projects, Rivne and Saky initiated 5 projects each, Rubizhne – 6, Voznesensk – 7, Kirovske – 17
- Total cost of the projects supported during 2009 was UAH 6.047 million. The total cost of the projects was shared in 2009 by different partners involved in the process. UNDP/MGSDP shared 36.42 % of the total cost (including 10.98% from UNDP, 15.17% from SDC, 8.19 % from CIDA and 1.48 % from Norwegian Embassy); 16.50 % from local communities, 44.20% was shared by the partner municipalities and 2.88% by third parties. In total, 28218 persons will benefit directly upon completion of these projects
- During 2009 total amount of UAH 4.23 million was disbursed to the partner CBOs/networks, out of which 2.2 million UAH, or 52.14 %, came from the partner municipalities, 492 thousand UAH, or 11.64 %, came from UNDP core fund, UAH 993 thousand or 23.50 % came from SDC, UAH 474 thousand or 11.21 %, came from the CIDA and UAH 64 thousand or 1.51% came from Norwegian Embassy.
- In total, 154 local SD projects were fully completed by the partner CBOs/networks in the municipalities since Programme inception and 38 projects are at the final stage of completion (average status 75-90%). 15 projects are implemented by less than 50%; due to the fact that they were initiated only in the 4<sup>th</sup> quarter of 2009.
- Since the beginning of the year, 127 actual transactions were made for local community SD projects in 15 the partner municipalities

### **4. Human Resource Development:**

- 62 HRD activities were held during the year, out of which 24 were conducted by the MSUs of partner municipalities and 38 were conducted by the PMU/Kyiv.
- 1723 participants developed their capacity in HRD events; 47.54% of them were men, and 52.46% - women.
- The HRD events were organised for raising public awareness on gender, HIV/AIDS and energy efficiency at local level; building capacity of the municipality officials on assessing the local development situation and strategic planning of the local sustainable development with participation of communities; building capacity of the initiative group members of the partner CBOs/networks on the project management issues related with the institutional development; on ICT to enhance the skills of the selected officials of the local government on the issues of web-site updating and administration; providing exposure to the community leaders and municipal officials to the project sites of the communities with practical experience of applying the community-based approach; introduction to ACMHs. Managing ACMHs. Writing grant proposal;

### **5. Resource Mobilisation and Utilisation**

- Resources worth 1.00 mln USD was utilized (including commitments) in 2009. In total, since the

beginning of 2009 it makes 72% of delivery.

#### **6. Communication Results**

- 161 media records were traced in 2009. Official web-sites were the most frequent source used to highlight the Programme activities – 68 out of 161 (43%) followed national and local news papers (34%), local TV (14%) and radio (9%).

#### **7. Linkages for Synergy**

- With CIDA: for improving public service delivery in municipalities of Crimea, and to mobilizing communities in order to support and develop local capacities for community-led development
- With SDC: for creating synergies in the field of supporting decentralization process in Ukraine.

#### **Outlook for 2010:**

- Improving capacity of central government to decentralize fiscal and administrative powers / responsibilities in support of local development, in particular through organization of the policy event on sustainable development
- Strengthening capacity of local authorities to transparently define and implement local development strategies, deliver public services, and foster local economic development.
- Supporting knowledge transfer for civil servants and officials to improve local public service delivery.
- Enhancing capacities of communities to realize improvements in local social, economic and environmental conditions through supporting the community projects.
- Focusing on SDC sub-project in Vinnytsya region and AR Crimea and municipalities of Ivano-Frankivsk, Dolyna of Ivano-Frankivsk region, Novograd-Volynskyi of Zhytomyr region, Voznesensk of Mykolayiv region, Gola Prystan` of Kherson region, Kirovske of Donetsk region

**TABLE OF CONTENT****Key Statistical Information on Programme Activities in 2009, ii****A Glimpse of the Achievements of MGSDP in 2009, iii****Abbreviations, vii****I. Context, 1**

- 1.1 Programme Genesis, **2**
- 1.2. Programme Area, **3**

**II. Programme Achievements, 5**

- 2.1 Development Results, 6**
  - 2.1.1 Legal and Policy Reforms, 8**
  - 2.1.2 Institutional Capacity Development, 16**
  - 2.1.3 Local Sustainable Development Initiatives, 28**
  - 2.1.4 Human Resource Development, 35**
  - 2.1.5 Public Awareness on HIV/AIDS and Gender, 42**
- 2.2 Management and Effectiveness, 44**
  - 2.2.1 Partnerships/Linkages, 44**
  - 2.2.2 Communication Results, 47**
  - 2.2.3 Resource Mobilisation and Utilisation, 49**
  - 2.2.4. Programme Reviews, 50**

**III. Lessons and Opportunities, 52**

- 3.1 Taking Stock of the Experience, **53**
- 3.2 Outlook for future, **54**

**Annexure,**

- 1.The 12 Principles of Good Democratic Governance at Local Level, **56**
- 2.Financial Status of Local SD Initiatives undertaken by Local Partners, UAH, **58**
- 3.Local Sustainable Development Initiatives: Cost-Sharing, **60**
- 4.Assessment of Community's Projects` Implementation in 2009 under support from UNDP/MGSDP, **72**
- 5.Details on the SDC-supported sub-project, **75**
- 6.Details on the CIDA-supported sub-project, **77**
- 7.Details on the community projects supported by Norwegian Embassy, **79**
- 8.Programme Support Team, **80**

**List of Tables**

- 1. Achievement of MGSDP Development Targets in 2009, **7**
- 2. Institutional Development in the Partner Municipalities in 2009, **17**
- 3. Status of Resource Allocation in 2009 by Purpose, **29**
- 4. Status of Resource Distribution in 2009 by Initiators, **30**
- 5. Financial Status of Local SD Initiatives Undertaken by Local Partners, UAH, **30**
- 6. Project Proposals: Estimated Cost and Cost-Sharing ('000 UAH), **31**
- 7. Status of Projects' Completion (2004-2009), **32**
- 8. HRD Activities in 2009, **36**
- 9. Number of Media Records in 2009, **47**
- 10. Resource Mobilization and Utilisation in 2009 by Donor, USD, **49**

## List of Maps

1. MGSDP Programme Area, **3**
2. Location of the Programme area in AR Crimea by year of partnership, **4**

## List of Boxes

1. The NFPM Priorities for 2010 and Greetings from Bogdan Bilyk, NFPM Chairperson, **16**
2. Municipal Support Unit as a Team of Professionals From Various Departments in Dhankoy City Council, **18**
3. Six Crimean Municipalities and Settlements Become Partners of MGSDP, **22**
4. PO "Dzherelo" provides natural water to 100 households of the village Chernivtsi, **23**
5. Success Story of Mykolaiv Partner Municipality on Reforming Communal and Municipal Economy, **27**
6. The Members of ACMH "Pivdenne" in Ivano-Frankivsk Fill Like at Resort at Home After They Reconstructed the Roof, **33**
7. Local Communities in Tulchyn Improve Conditions for Education in Local Kindergartens, **34**

## Charts

1. Vision of MGSDP Activities for 2009, **6**
2. Local SD Projects Initiated in 2009 by Purpose, **29**
3. Local SD Projects Cost in 2009 by Initiators, **30**

## ABBREVIATIONS

<b>AI</b>	Academic Institutions
<b>ACMH</b>	Association of Co-Owners of Multi-Apartment House - is a non-profit union, which is created by owners of residential living premises and non-residential premises situated in multi-apartment house for facilitating operation of shared property and management, servicing and operating indivisible and mutual property
<b>HCSMO</b>	Housing communal services municipal organisation (known as ZhEK)
<b>PO</b>	Public organization
<b>CBO</b>	Community-Based Organisation
<b>CIDA</b>	Canadian International Development Agency
<b>CSA</b>	Cost Sharing Agreement
<b>ICT</b>	Information and Communication Technologies
<b>UMDG</b>	Ukrainian Millennium Development Goals
<b>MGSDP</b>	Municipal Governance and Sustainable Development Programme
<b>MSU</b>	Municipal Support Unit
<b>NGO</b>	Non-Governmental Organization
<b>SD</b>	Sustainable Development
<b>SDC</b>	Swiss Agency on Development and Cooperation
<b>SME</b>	Small and Medium Enterprises
<b>UAH</b>	Ukrainian Hryvna
<b>UNDP</b>	United Nations Development Programme



## Chapter ONE

---

# CONTEXT



**Supporting empowerment of the local  
communities for sustainable development**

**1.1. Programme Genesis, p. 2**

**1.2. Programme Area, p. 3**

## 1.1 PROGRAMME GENESIS

### Background

Municipal Governance and Sustainable Development Programme (MGSDP) of UNDP/Ukraine was initiated in April 2004, as a preparatory phase, to develop a participatory and transparent mechanism for localizing the principles of sustainable development. It entered into second phase in 2005 to demonstrate the effectiveness of public private partnership for resolving local social, economic and environmental problems. The Programme is being executed by UNDP. It is registered with the Ministry of Economy of Ukraine. The third phase of the Programme "Municipal Governance and Community Empowerment" is envisaged for 2010-2012.

MGSDP is a part of Local Development Programme of UNDP/Ukraine, along with other UNDP projects namely Crimean Integration and Development Programme, Chernobyl Recovery and Development Programme, Community-Based Approach to Local Development. LDP is envisaged to serve as umbrella programme to promote self-sustained local development and democratic local governance in Ukraine by means of a community-based sustainable development model.

### Goal, Strategy and Implementation Arrangement

The goal of MGSDP is to promote participatory governance so as to improve living quality of the people in urban Ukraine. To this end, focus of the Programme in 2009 was placed on following outputs:

- Improving capacity of central government to decentralize fiscal and administrative powers / responsibilities in support of local development
- Strengthening capacities of local authorities to transparently define and implement local development strategies, deliver public services and foster local development
- Enhancing capacities of communities to realize improvements in local social, economic and environmental conditions
- Focusing on SDC sub-project in Vinnytsya region and AR Crimea and municipalities of Ivano-Frankivsk, Dolyna of Ivano-Frankivsk Region, Novograd-Volynskiy of Zhytomyr Region, Voznesensk of Mykolayiv Region, Gola Prystan` of Kherson Region, Kirovske of Donetsk Region
- Focusing on CIDA sub-project in AR Crimea

Strategically, the Programme is implemented under partnership arrangement founded on commitment for resource sharing, ownership and sustainability. The Programme activities are executed through local and national partners from public and private sectors. Key partners are city councils; local communities; Parliamentary Committee on State Construction and Local Self-Governance; Ministry of Housing and Municipal Economy of Ukraine; Ministry of Regional Development and Construction of Ukraine. The partner universities include Academy of Municipal Management of Ukraine, National University of Water Economy and Management of Natural Resources in Rivne, Institute of Chemical Technologies of the Eastern-Ukrainian National University named after Volodymyr Dal' (Rubizhne).

Using social mobilisation approach, the Programme promotes appropriate institutions of the local communities of citizens, academia, small businesses and civil society organisations in the selected municipalities. These institutions are founded on the principles of self-help and good governance. Through the Programme intervention, their institutional capacity is built such that they are able to plan, mobilise resources and undertake their priorities to solve their social, economic and environmental problems in a sustainable way that ultimately lead towards accomplishment of Ukrainian Millennium Development Goals. It happens with support from the respective city councils and other national/international development agencies. The city councils integrate communities' plan in their own development agenda and contribute resources to implement such plans. The process of

local sustainable development is bottom up in true sense. It moves from local level all the way up to national level.

## 1.2. PROGRAMME AREA

The Programme is operational in 23 municipalities and 5 settlements from 12 regions of Ukraine, namely Ivano-Frankivsk, Halych, Dolyna (Ivano-Frankivska oblast); Rivne (Rivnenska oblast); Zhytomyr, Novograd-Volynski (Zhytomyrska oblast); Mykolaiv, Voznesensk (Mykolayivska oblast); Kirovske (Donetska oblast); Hola Prystan' (Khersonska oblast); Kaharlyk, Ukrayinka (Kyivska oblast); Novovolynsk (Volynska oblast); Mohyliv-Podilsky, Tul'chyn, Kalynivka (Vinnytska oblast); Lviv (Lvivska oblast), Rubizhne (Luhanska oblast); Saky, Dhzankoy, Shcholokine, Bakhchysaray and Yevpatoria and settlements Krasnogvardiyske, Pervomayske, Nyzhn`ogirskyi, Zuya and Novoozerne (AR Crimea).

Three municipalities joined the Programme during 2004; 3 joined the Programme in 2005; 8 established partnerships during 2006; 7 municipalities joined in 2007; and 1 joined in 2008 and one municipality and five settlements in 2009. Partnership agreements between UNDP/MGSDP and Yevpatoria municipality and Novoozerne settlement were signed in 3<sup>rd</sup> Quarter 2009.

Map-1 shows location of the Programme area in Ukraine by year of partnership.



**Map 1: MGSDP Programme Area**

- Where:
- - Pilot partner municipalities 2004
  - - Partner municipalities 2005
  - ▲ - Partner municipalities 2006
  - ⬡ - Partner municipalities 2007
  - ⬢ - Partner municipalities 2008
  - ◻ - Partner municipalities 2009



**Map-2:** Location of the Programme area in AR Crimea by year of partnership

Where:

- ⬡ - Partner municipalities 2007
- ⬡ - Partner municipalities 2008
- ⬡ - Partner municipalities 2009

## Chapter TWO

# PROGRAMME ACHIEVEMENTS

- 
- 2.1 Development Results, 6**
    - 2.1.1 Legal and Policy Reforms, 8**
    - 2.1.2 Institutional Capacity Development, 16**
    - 2.1.3 Local Sustainable Development Initiatives, 28**
    - 2.1.4 Human Resource Development, 35**
    - 2.1.5 Public Awareness on HIV/AIDS and Gender, 42**
  - 2.2 Management and Effectiveness, 44**
    - 2.2.1 Partnerships/Linkages, 44**
    - 2.2.2 Communication Results, 47**
    - 2.2.3 Resource Mobilisation and Utilisation, 49**
    - 2.2.4 Programme Reviews, 50**

## 2.1 DEVELOPMENT RESULTS

In 2009, the UNDP/MGSDP focused on improving the capacities of central government to decentralize fiscal and administrative powers / responsibilities in support of local development; strengthening capacities of local authorities to transparently define and implement local development strategies, deliver public services and foster local development; and enhancing capacities of communities to realize improvements in local social, economic and environmental conditions. In addition, UNDP/MGSDP focused on SDC sub-project in Vinnytsya region, AR Crimea and municipalities of Ivano-Frankivsk, Dolyna of Ivano-Frankivsk Region, Novograd-Volynskiy of Zhytomyr Region, Voznesensk of Mykolayiv Region, Gola Prystan` of Kherson Region, Kirovske of Donetsk Region and CIDA sub-project in AR Crimea.

The planned results in these areas are given on the Chart – I:

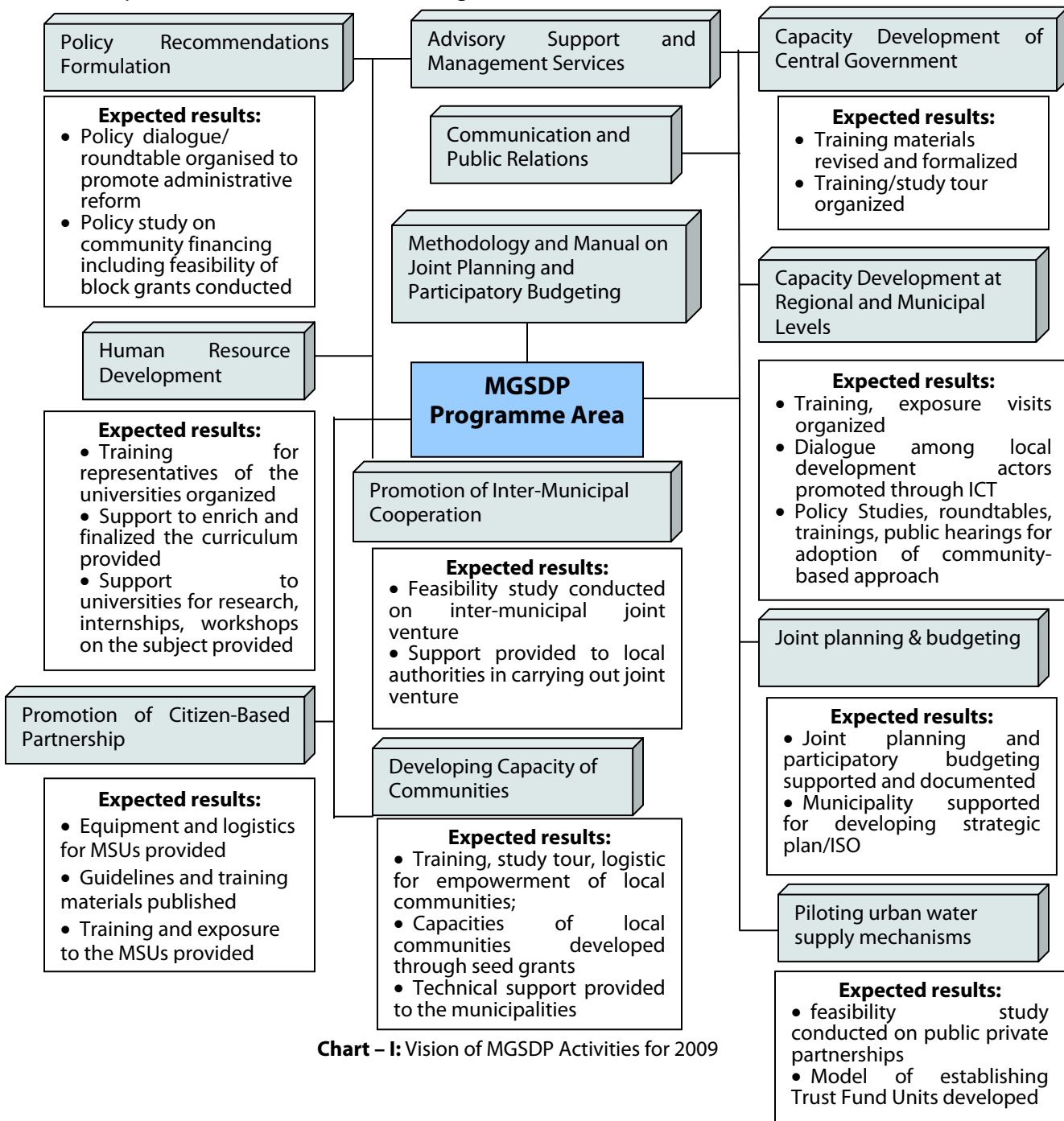


Chart – I: Vision of MGSDP Activities for 2009

The progress in these areas is being traced through monitoring the targets identified in the work plan (Table - I).

**Table – I: Achievement of MGSDP Development Targets in 2009**

S N	Outputs	Supporting donor	Annual Target	Achievements In 2009	%
1	Improved capacity of central government to decentralize fiscal and administrative powers/responsibilities in support of local development	UNDP, SDC, CIDA	<ul style="list-style-type: none"> <li>• Recommendations jointly elaborated by local and central decision makers</li> <li>• 50 central government officials trained on concepts/processes of SD</li> <li>• The curriculum on SD revised, finalised and disseminated</li> <li>• 1 event for advocacy on decentralisation reform held, with regard to water supply</li> </ul>	<ul style="list-style-type: none"> <li>• 15 central government officials trained on concepts/processes of SD</li> <li>• The curriculum on SD discussed in course of 2 workshops for academia</li> <li>• 2 workshops on decentralization and effective local self-governance</li> </ul>	<ul style="list-style-type: none"> <li>• 30</li> <li>• 60</li> <li>• 200</li> </ul>
2	Improved capacity of local authorities to transparently define and implement local development strategies, deliver public services, and foster local economic development	UNDP, SDC, CIDA, Norwegian Embassy, partner city councils	<ul style="list-style-type: none"> <li>• 30 regional and municipal administrations trained</li> <li>• 2 municipalities where ISO is introduced</li> <li>• 1 set of recommendations to improve PS delivery</li> <li>• 2 municipalities targeted by advocacy on improved PS delivery</li> <li>• 50 local civil servants trained on improving local PS delivery</li> <li>• 2 municipalities received ICT support</li> <li>• Number of municipalities which initiated inter-municipal cooperation</li> <li>• No. of pilot public private partnerships tested and lessons learned documented</li> <li>• No of trust Fund units for attracting investment established</li> </ul>	<ul style="list-style-type: none"> <li>• 20 regional and municipal administrations trained</li> <li>• 4 municipalities identified where ISO will be introduced</li> <li>• 2 sets of recommendations to improve PS delivery</li> <li>• 2 municipalities targeted by advocacy on improved PS delivery</li> <li>• 214 local civil servants trained</li> <li>• 8 municipalities received ICT support</li> <li>• 4 municipalities initiated inter-municipal cooperation</li> </ul>	<ul style="list-style-type: none"> <li>• 67</li> <li>• 200</li> <li>• 200</li> <li>• 100</li> <li>• 428</li> <li>• 400</li> <li>• 100</li> </ul>
3	Enhanced capacity of communities to realize improvements in local social, economic and environmental conditions	UNDP, SDC, CIDA	<ul style="list-style-type: none"> <li>• 30 CBOs/Networks established</li> <li>• 60 community organization leaders trained</li> <li>• MSDCs established</li> <li>• 20 local development projects supported with seed funding</li> <li>• 5 local development projects supported with technical support</li> <li>• 40 trainers trained to deliver gender-based analysis training</li> <li>• 10 communities (targeted by sensitization workshops)</li> </ul>	<ul style="list-style-type: none"> <li>• 111 CBOs established and 2 Networks</li> <li>• 270 community organization leaders trained</li> <li>• 3 MSDCs established</li> <li>• 59 local development projects supported with seed funding</li> <li>• 3 local development projects supported with technical support</li> <li>• 54 trainers trained to deliver gender-based analysis training</li> <li>• 10 communities (targeted by sensitization workshops)</li> </ul>	<ul style="list-style-type: none"> <li>• 370</li> <li>• 450</li> <li>• 100</li> <li>• 295</li> <li>• 60</li> <li>• 135</li> <li>• 100</li> </ul>

Description of the Programme achievements is given in subsequent section. Results achieved in the area of legal and policy frameworks for municipal sustainable governance and local public service delivery are reflected in the sub-section "Legal and Policy Reforms" (2.1.1); attainments of developing the institutional capacity for participatory governance are highlighted in the sub-section "Institutional Capacity Development" (2.1.2); sub-section "Local Sustainable Development Initiatives" (2.1.3) deals

with the progress made on living quality enhancement; achievements in HRD (2.1.4); activities on advisory support for municipal governance and project management are reflected in the section on "Management and Effectiveness" (2.2).

### 2.1.1 LEGAL AND POLICY REFORMS

Lessons learned at the local level on community-based development in Ukraine, especially in the field of decentralization and local self-governance, are brought by the Programme for policy dialogue and policy improvement. It is done through policy studies, seminars, conferences, roundtables etc.

#### **Major Activities on Legal and Policy Reforms**

To improve legal and regulatory environment for local sustainable development initiatives, joint local development planning and financing, major activities undertaken during the year included: 1) Establishing Partnership with the Ministry of Regional Development and Construction of Ukraine; 2) Facilitation of Implementation of European Strategy for Innovation and Good Governance in partner municipalities in context of cooperation with the Ministry of Regional Development and Construction of Ukraine; 3) Supporting All-Ukrainian Conference on public-private partnership to disseminate Programme experience; 4) Presenting community-based approach at the Parliamentary Hearings "Conceptual Foundations of Reform of Local Self-Government and Administrative-Territorial Reform"; 5) Organizing a workshop for the municipalities to set priorities for new phase of sub-project in context of the Swiss Agency for Development and Cooperation; 6) Organising a workshop for UNDP partner municipalities for finalising Project document for UNDP- and SDC-supported sub-project; 7) Sharing experience of UNDP/MGSDP at the Verkhovna Rada Information Fair; 8) Organising Annual Meeting of National Forum of Partner Municipalities;

#### 1) Establishing Partnership with the Ministry of Regional Development and Construction of Ukraine

On January 27, the agencies signed the Memorandum of Understanding between UNDP and the Ministry of Regional Development and Construction of Ukraine. This cooperation became possible due to preliminary dialogue held between high level representatives of the Ministry of Regional Development and Construction of Ukraine and UNDP in Ukraine over 2008 and 2009, where the parties recognized having the common basis for mutual cooperation in the area of democratic governance with wide community involvement.

In cooperation processes, UNDP/MGSDP systematises and shares the lessons learned, disseminates its findings, organizes capacity building activities for civil servants at the local level and exchange of focal



**Photo-1:** Joanna Kazana-Wisniowiecka, UNDP Deputy Resident Representative and Anatoliy Tkachuk, Deputy Minister of Regional Development and Construction of Ukraine signing the Memorandum of Understanding

persons among the Programme and the Ministry to promote decentralization principles and strengthening of local self-government. During the meeting **Joanna Kazana-Wisniowiecka**, UNDP Deputy Resident Representative, and **Anatoliy Tkachuk**, Deputy Minister of Regional Development and Construction of Ukraine, signed the bilateral Memorandum of Understanding to promote sustainable development of the regions of Ukraine, ensure support for strengthening decentralized development mechanism through local and regional self-governance, improvement of administrative-territorial situation of Ukraine and improvement of public services` quality which are delivered to the citizens.

*"Further UNDP cooperation with the Ukrainian Government, municipalities, local communities, NGOs and international community is important for strengthening democratic governance for better quality of life in Ukraine".*

**Joanna Kazana-Wisniowiecka**, UNDP Deputy Resident Representative



More information on this event can be found at UNDP/MGSDP web-site [http://msdp.undp.org.ua/index.php?news\\_id=118&language=eng](http://msdp.undp.org.ua/index.php?news_id=118&language=eng).

## 2) UNDP/MGSDP Facilitates Implementation of the European Strategy for Innovation and Good Governance in Partner Municipalities

**The European Strategy for Innovation and Good Governance at Local Level** was adopted by the Committee of Ministers of the Council of Europe in March 2008. The Strategy aims at stimulating co-ordinated action by national and local stakeholders, so that citizens in all European countries benefit from good democratic governance at local level, through the continuously improved quality of local public services, engagement of the population, and policies that meet their expectations.

In pursuit of this aim, the Strategy has the following three objectives:

- Citizens are placed at the heart of all democratic institutions and processes;
- Local authorities constantly improve their governance in accordance with the twelve Principles of Good Democratic Governance;
- States and/or regional authorities create and maintain the institutional preconditions for the improvement of governance at local level, building on their existing commitments in accordance with the European Charter of Local Self-Government and other Council of Europe standards.

The Strategy is a practical instrument which can be used to generate synergies between local, regional, national stakeholders by working together with common instruments for improving the quality of local governance according to a shared vision defined by the Principles of Good Democratic Governance. These 12 principles are: 1) Fair conduct of elections, representation and participation; 2) Responsiveness; 3) Efficiency and effectiveness; 4) Openness and transparency; 5) Rule of law; 6) ethical conduct; 7) Competence and capacity; 8) Innovation and openness to change; 9) Sustainability and long-term orientation; 10) Sound financial management; 11) Human rights, cultural diversity and social cohesion; 12) Accountability. More details on 12 principles of Good Governance can be found in Annex –I.

The Strategy was prepared according to recommendation of Warsaw Summit of the leaders of the Council of Europe member states. The Strategy consists of 12 principles, which allow assessing existing governance and determining criteria, standards for implementation of good governance. In order to assess each principle, a separate toolkit is developed.

The pilot communities in Ukraine filled surveys, assessed and compared existing situation and drew up action plans to drive improvements. This year UNDP/MGSDP partner municipalities applied CLEAR tool (acronym for Can do, Like to, Enabled to, Asked to and Responded) to assess citizen participation in decision-making process at the local level. The second component for assessment was ethical conduct at the local level. The issue of ethical conduct is an instrument for improved cooperation of local authorities and communities.

On January 27, 2009, the Ministry of Regional Development and Construction of Ukraine, Council of Europe in cooperation with UNDP/MGSDP and other agencies organised the International conference **"Presentation of the European Strategy on Innovation and Good Governance at Local Level"**.

Opening the conference, **Vasyl Kuybida**, the Minister of Regional Development and Construction of Ukraine, Honorary member of the Congress of Local and Regional Authorities of the Council of Europe, said: *"Formulating effective public policy in Ukraine facilitates redistribution of tasks, duties, authority and resources at the national, regional and local levels. Thus, more responsibilities, authority and resources should be transferred from state to bodies of local government according to European Charter of Local Self-Governance"*.

Speaking during the conference, Joanna Kazana-Wisniowiecka, UNDP Deputy Resident Representative, said that UN Development Programme has been strongly promoting the involvement of citizens, civil society organisations and private sector in human development process as their participation in the decision-making was recognised as a key to achieving good governance for sustainable social, economic and environmental development. *"Enhanced participation of local communities, municipalities, regional bodies of councils and administration and conducive policy environment in favour of community participation in*



**Photo-2:** More than 50 participants took part in the conference

*sustainable local development is desirable for maximisation of desired impact,"* she added. For more details on this event, please visit [http://msdp.undp.org.ua/index.php?news\\_id=117](http://msdp.undp.org.ua/index.php?news_id=117)



**Photo-3:** Implementation of the Strategy in Ukraine will place citizens at the heart of all democratic processes and institutions

On July 1, the **National Round Table on Implementation of the European Strategy for Innovation and Good Governance at Local Level** in Ukraine was co-organised by UNDP/MGSDP with the Ministry of Regional Development and Construction of Ukraine. All MGSDP partner municipalities became pilot municipalities for implementation of CLEAR tool. The Ministry presented the results of the extended surveys on community participation and ethics at the local level. The surveys showed need for increased community participation in decision-making process and need for decentralisation. The results of the survey can be assessed at the web-site of the Ministry of Regional Development and Construction of Ukraine

by following the link <http://www.minregionbud.gov.ua/index.php?id=2246>

On December 10, UNDP/MGSDP supported **National Round Table on Implementation of the European Strategy for Innovation and Good Governance at Local Level and European Week of Local Democracy**. In order to mobilise communities to implement the Strategy, the Ministry launched a new project of the Council of Europe "European Award for Good Governance at Local Level". In 2010 the Ministry plans to award the communities for achievements in developing democracy and engaging local communities to decision-making process.

In 2010, the mayors of UNDP/MGSDP partner municipalities of Ukrainka, Novograd-Volynskyi and Galych receive awards from the Ministry of Regional Development and Construction of Ukraine for contributing to implementation of European Strategy for Innovation and Good Governance at the Local Level and its principles in 2009. The municipalities ensure citizens' participation in local decision-making, developed the Codes of Ethical Conduct of Public Servants, and participated in the other activities related with the strategy implementation at the local level.

### 3) All-Ukrainian Conference on Public-private Partnership Supported to Disseminate Programme Experience

To support local self-governance, 311 mayors representing small municipalities and settlements have discussed methods to improve development of small municipalities through the mechanism of private-public partnership at All-Ukrainian Conference, held by Association of Small municipalities in cooperation with UN Development Programme, the Swiss Agency for Development and Cooperation,

Royal Norwegian Embassy and German Technical Cooperation. The conference was held in Ukrayinka (Kyiv Region) on July 6-7, 2009.

Three quarters of Ukrainian municipalities are qualified as 'small towns' with population less than 50,000 dwellers. Small municipalities make the largest group of municipalities according to size and large majority of them are administrative centers of the rayons. Overall, 22 mln Ukrainians are related to small towns in one way or another. As the conference participants say, these municipalities are the country's most depressive regions, while solving their problems have been based on a 'leftover principle' for many years.

During the meeting with the **Prime Minister Yulia Tymoshenko** and members of the Cabinet of Ministers of Ukraine, the mayors of small municipalities and representatives of local executive bodies discussed numerous problems the communities face in small municipalities. Also, the mayors proposed adding specific measures into the State Programme for Development of Small Municipalities, adopted in 2004.

Yulia Tymoshenko, the Prime Minister of Ukraine expressed support for measures aimed at fiscal decentralisation and strong redistribution of state budget funds from central level to local level. She pointed out the importance of adoption of Law "On Amendments to the Budget Code of Ukraine" on villages, settlements and municipalities of district importance which envisage substantial increases of budget for local development, introducing direct intergovernmental relations with all local budgets.

The new Budget Code, proposed by the Government, envisages reimbursement of 50% of extra revenues based on national list of indicators of taxes and duties. According to the Prime Minister the innovations will radically change the budget process at the local level with a total number of budgets of territorial communities increasing from around 700 to over 12,000.

The mayors came up with a list of major problems hindering the development of local self-government in the regions. Foremost, they called for regulating intergovernmental fiscal relations and President's adopting the new version of Budget Code with the amendments suggested by the Government.

Also, they drew attention to the existing problems of land resource management, housing and municipal economy, adoption of typical HR table of personnel organization for city councils and called to return to majoritarian system of elections to the city councils. For more information, please review UNDP/MGSDP web-site [http://msdp.undp.org.ua/index.php?news\\_id=130](http://msdp.undp.org.ua/index.php?news_id=130).

#### 4) Community-Based Approach Presented at the Parliamentary Hearings "Conceptual Foundations of Reform of Local Self-Government and Administrative-Territorial Reform"

On March 12, **Mykola Borovets**, Novograd-Volynsky City Mayor and **Valeriy Vesnyanyi**, Tulchyn City Mayor presented experience of cooperation with UNDP/MGSDP and application of community-based approach in course of Parliamentary Hearings "Conceptual Foundations of Reform of Local Self-Government and Administrative-Territorial reform". In course of the Hearings the participants commented on Concept of Reform of Local Self-Government and Administrative-Territorial reform.

#### 5) Municipalities Set Priorities for New Phase of Sub-Project in Context of the Swiss Agency for Development and Cooperation

National stakeholders of UNDP/MGSDP planned new Programme's sub-project under SDC support for 2010-2012 in Yalta (AR Crimea) on July 3-5. The participants have provided vision on future course of Programme activities to support development of local government and decentralisation reform in Ukraine.

The purpose of the workshop in Yalta was to share the vision on future Programme activities among SDC representatives, UNDP management, the mayors of partner municipalities and Programme partners.



**Photo-4:** The mayors suggested to support energy-saving initiatives, water management and improving quality of municipal services

Major achievements of UNDP/MGSDP in donor's perception were defined by **Olena Lytvynenko**, SDC Programme Officer. Among them, she named experience of social mobilization and community development, improving the quality of social and communal services at local level, introduction of effective and sustainable mechanisms of cooperation between local authorities and communities. In planning process, SDC recommended the project to focus on consolidation and management of generated knowledge and experience, cooperation between Ukrainian and Swiss municipalities, contributing to the policy reforms at the national level, and strengthening the role of National Forum of Partner Municipalities for this purpose.

According to the local development priorities nowadays, the partner municipalities claimed the importance of strengthened support to energy-efficiency measures in budgetary sphere and housing and municipal economy along with the broad public campaigns on energy-efficiency. Also, further improvement of service provision at local level is considered important by the municipal partners. *"We suggest supporting establishment of the Centers for Provision of Administrative Services as mechanisms of decentralization of power. Such Centers would simplify the procedures of delivery of administrative services, eliminate corruption, increase citizens' satisfaction with quality of administrative services"*, said in course of discussion **Bogdan Bilyk**, Department Head on Economic and Integration Development of Executive Committee in Ivano-Frankivsk City Council.

The Programme's national partners like the Ministry of Housing and Municipal Economy of Ukraine, as well as the Ministry of Economy of AR Crimea, also expressed their views on further course of Programme activities in Ukraine. All these recommendations have been consolidated and taken into account in process of elaboration of the project document for the new stage of cooperation with SDC.

For more information, please review UNDP/MGSDP web-site  
[http://msdp.undp.org.ua/index.php?news\\_id=131](http://msdp.undp.org.ua/index.php?news_id=131)

#### 6) UNDP Partner Municipalities Set Targets for the Next 3 Years in Context of UNDP- and SDC-Supported Project

On October 2, the Workshop on Finalising Project Document for new Sub-project under SDC Support for 2010-2012 was held in Kyiv. 27 participants representing local and national partners of UNDP/MGSDP provided clear targets for strengthening local self-governance and decentralisation both on community and national level.

The municipal coordinators of UNDP/MGSDP have worked in groups and clearly defined specific tasks, timeframe and mechanisms to be applied at level of community, municipality and national level in order to improve public service delivery.

The municipal coordinators suggested continued support for establishing community-based organisations at community level. It was suggested to prepare and legalize the unified course on Associations of Co-Owners of Multi-Apartment Houses for sustainable operation of community-based organisations. The participants requested support for community SD projects with focus on energy-saving, solid waste disposal and water management.

At municipal level, it was suggested to continue introduction of municipal quality management system in accordance with ISO 9001:2000, one stop shops and assistance in elaboration of municipal programmes for improving public service delivery, e.g. on energy-saving, strategic plans, solid waste disposal strategies etc.

The participants expressed demand for trainings for city administration personnel so as to create critical amount of professionals adherent to ideas of decentralisation and community based approach to local development.



**Photo-5:** Manual Etter, SDC Country Director Olena Lytvynenko, SDC Programme Officer and Iryna Skaliy, UNDP/MGSDP Project Manager

The participants recommended to include lessons learned to legislative process and expressed a wish to contribute to working groups in elaborating Draft Laws. It was also recommended to engage international expertise and bring together local and central government bodies. For more information, please review UNDP/MGSDP web-site [http://msdp.undp.org.ua/index.php?news\\_id=134&language=eng](http://msdp.undp.org.ua/index.php?news_id=134&language=eng).

#### 7) UNDP/MGSDP Shared Experience at Verkhovna Rada Information Fair

On October 21-22, UNDP/MGSDP presented information materials about Project at Information Fair of international technical assistance programmes and civil society organisations. The Members of Parliament, their assistants and personnel of Apparatus of Verkhovna Rada of Ukraine received information about 39 organisations working for sustaining democratic governance in Ukraine.



**Photo-7:** MGSDP presented publications in a joint stand with the United Nations Development Programme and the United Nations Representative Office

UNDP/MGSDP presented publications in a joint stand with the United Nations Development Programme and the United Nations Representative Office. The Project presented 10 publications on experience of community-based approach in 28 partner municipalities. All Project documents and publications can be found at UNDP/MGSDP web-site

<http://msdp.undp.org.ua/index.php?publications=1&language=eng>.

For more information, please review UNDP/MGSDP web-site [http://msdp.undp.org.ua/index.php?news\\_id=136](http://msdp.undp.org.ua/index.php?news_id=136)

#### 8) Organising Annual Meeting of National Forum of Partner Municipalities

The Annual Meeting of the National Forum of Partner Municipalities of UNDP/MGSDP was held on 1-2 December in Yalta (Crimea). Over 70 participants representing mayors from UNDP partner municipalities, national government officials, international partner organisations have set priorities for local self-government and decentralisation reform in Ukraine at a UNDP-organised meeting. The participants agreed that continuing community mobilisation and conducting training programmes for community activists should play a key role in reforming communal and housing infrastructure, ensuring decentralisation of power and reaching sustainable development across Ukraine.



**Photo – 6,7:** The Annual Meeting of the National Forum of Partner Municipalities in progress, 1 December 2009

In the process of discussion, the participants of the Forum worked out the following recommendations which are to be taken into consideration by the management of UNDP and donor organizations:

- Strengthen cooperation with the Ministry of Regional Development and Construction of Ukraine, Ministry of Housing and Municipal Economy of Ukraine and the Parliament of Ukraine for nationwide dissemination of the approach at policy level;
- Planning financial element of the Programme should be strengthened by joint consultations of both Parties – UNDP and partner municipalities.
- The NFPM should pursue opportunity to initiate the amendments to the Law “On Associations of Co-Owners of Multi-Apartment Buildings” and “On Amenities Provision in the Municipalities” based on experience of the partner municipalities;
- The training course for ACMH managers should be prepared and finalized in partnership with the Ministry of Housing and Municipal economy of Ukraine;
- The efforts for information and propaganda campaign about Programme experience in establishing ACMHs, service cooperatives, and other forms of sustainable community-based organizations should be increased;
- The energy-saving initiatives should be a priority for UNDP/MGSDP support in 2010.
- There is high demand and commitment of the local partners to introduce municipal services quality management system ISO 9001:2000, strategic plans, one stop shops of municipal services.
- In order to share the news and announcements fast and effectively, the participants decided to create a page “Open space for Local Self-Governance” in social network Facebook (Can be assessed at the link <http://www.facebook.com/pages/Vidkritij-prostir-miscevogo-samovraduvanna/210266252072>)
- The exposure visits and experience exchange both between Ukrainian-Ukrainian and Ukrainian-Swiss municipalities should be facilitated and supported in future;
- The expertise should be provided to the municipalities in areas of solid waste management, reforming public buildings in context of energy-efficiency, preparation of municipal programmes in different areas.
- The partner municipalities should become the platform for innovative instruments for speeding local development. The cooperation with the Ministry of Regional Development and Construction in implementation of the European Strategy for Innovation and Good Governance at the Local Level was effective and beneficial for national and local partners and should be further continued.

**Joanna Kazana-Wisniowiecka**, UNDP Deputy Resident Representative in Ukraine welcomed the participants and expressed gratitude to the representatives of partner municipalities for their efforts. Ms. Kazana-Wisniowiecka reminded that being UN's international development network, UNDP strongly promotes the involvement of citizens, civil society organisations and private sector in the development process as their participation in the decision-making has been recognized as crucial to the achievement of good governance for sustainable social, economic and environmental development.



**Photo-8:** Joanna Kazana-Wisniowiecka, UNDP Deputy Resident Representative in Ukraine

Ms. Kazana-Wisniowiecka dwelt upon economic crisis in Ukraine causing increasing unemployment and poverty, and predicted shortening life expectancy and lower health indications. Ms Kazana-Wisniowiecka spoke about progress in achieving Ukrainian Millennium Development Goals and pointed that low progress has been achieved in indicators of access to drinking water, HIV/AIDs prevention and gender equality. In order to avoid further deterioration of the human development index in Ukraine, the government institutions should continue to support social programmes and invest in human capital. UNDP Deputy Resident Representative said that saving on such programmes will bring losses in future and government should avoid such saving now. Every percent drop in income, shortens the average life expectancy by two weeks.



**Photo-9:** Sherry Greaves, CIDA First Secretary (Technical Cooperation)

**Sherry Greaves**, CIDA First Secretary (Technical Cooperation) greeted the participants and encouraged future efforts for building better life for citizens in the municipalities. Canada has been a long time supporter of UNDP Local Development Programme, in particular Crimea Integration and Development programme and Municipal Governance and Sustainable Development Programme. In 2009 the Government of Canada confirmed that all of international cooperation efforts should be focused on 20 countries of the world, including Ukraine and prioritized support in three areas – sustainable economic development, food security and youth and child support. CIDA has targeted five Regions of Ukraine – AR Crimea, Lviv, Ivano-Frankivsk, Dnipropetrovsk and Zaporizhia.

**Olena Lytvynenko**, SDC National Programme Officer, greeted the participants and briefed them on plans and existing cooperation between SDC and MGSDP in area of public policy reform in Ukraine.

Ms. Lytvynenko thanked the participants for contributing to planning of new sub-project in context of cooperation of MGSDP and SDC. She said that the decision of SDC to support MGSDP during 2010-2012 was based on successes of the municipalities, establishing good governance and raising quality of services delivered to the citizens. The result and generated experience should be channelled into legislative process for reforms of local self-governance, administrative and territorial system. SDC National Programme Officer informed the audience about the plans to sign an Agreement between SDC and MGSDP for cooperation in 2010-2012. The new stage will be aimed at transferring the experience from municipal to national level.



**Photo-10:** Olena Lytvynenko, SDC National Programme Officer

According to the Forum's resolution Volodymyr Garazd, Dolyna City Mayor, handed over the duties of NFPM Chairperson to Bodgan Bilyk, Department Head on Economic and Integration Development of Executive Committee in Ivano-Frankivsk City Council (see Box - II).

### **Box-I: The NFPM Priorities for 2010 and Greetings from Bogdan Bilyk, NFPM Chairperson**

Dear colleagues!

This year it is five years since UNDP project “Municipal Governance and Sustainable Development Programme” started its work in Ukraine. During this short period, Project covered 28 municipalities and settlements, mobilised hundreds of communities, which, in their turn, implemented more than 230 local projects, and, what is more important, prepared and educated dozens of community leaders in each municipality. The community leaders are aware of questions of institutional development, can mobilize communities for solving burning problems and cooperate actively with local authorities.

I recall the first steps the project made. I worked at the position of Project Coordinator of Ivano-Frankivsk municipality at that time. Mayors and coordinators of the first three pilot municipalities Ivano-Frankivsk, Rivne and Zhytomyr were looking for the right way for project implementation, the residents did not believe project’s activists and drove them out, it was too hard to convince the representatives from ZHEK to organize housing committees, then ACMHs, explaining to them what is the social mobilisation. We met a heap of problems with the treasury and tax inspection.

Nowadays it’s our past. UNDP/MGSDP partner-municipalities accumulated substantial experience, knowledge and skills to mobilise the communities into the process of reforming local self-governance and decentralization. The partner municipalities share this experience with new partners. The Project itself was recognized nationwide without exaggeration. The proof is the cooperation with the Committee of Verkhovna Rada on State Building and Local Self-Governance, the Ministry of Regional Development and Construction of Ukraine, the Ministry of Housing and Municipal Economy, active financial support from the Swiss Agency for Development and Cooperation, Canadian International Development Agency and other donors.



**Photo-11:** Bogdan Bilyk, new Chairperson of National Forum of Partner Municipalities

It is an honour for me, being the first Project coordinator in Ivano-Frankivsk municipality, to be selected as a Chairperson for 2010 by the participants of the National Forum of Partner-Municipalities held in Yalta. As a Chairperson, I want to thank for the trust and to express my readiness for cooperation with each partner-municipality in the fields of knowledge sharing, practical help, preparation and discussion of proposals during NFPM meetings for the reforms in sphere of local self-governance, housing and municipal economy and decentralization.

Using the opportunity I sincerely congratulate UNDP and MGSDP team members, donors, city and settlement mayors, as municipal project coordinators with New Year 2010. I wish our Project to be the most active in providing social and economic development of the territories and well-being of the residents, introducing European standards into development of city infrastructure and increasing self-sufficiency of the communities. I wish you strong health, prosperity and kindness!

***Bogdan Bilyk, The Chairperson of National Forum of Partner Municipalities, Department Head on Economic and Integration Development of Executive Committee in Ivano-Frankivsk City Council***

## **2.1.2 Institutional Capacity Development**

UNDP/MGSDP assists partner municipalities in mobilizing local communities of citizens to create community-based organisations (Associations of Co-Owners of Multi-Apartment Houses, their federations, Public Organizations of schools and kindergartens and Service Cooperatives). It also assists academic institutions, NGOs and small/ medium businesses to create their respective networks.



These self-governing institutions are founded on the principles of good governance. They join with city council, regional/ rayon bodies in making joint vision about sustainable development of their cities. Followings are the major activities carried out during the quarter in this respect:

### **A) Institutional Development at the Local Level**

The process followed for institutional development consists of holding dialogues with the stakeholders, forming the citizen-based organizations or networks, developing their capacity on participatory governance, institutionalisation (official recognition) of their structures, and supervising their development by MGSDP/MSU teams. These steps are essential for laying foundation of good governance; developing capacity of local community to forge partnership with local government and other development agencies and to pool local/ external resources for realization of development initiatives and sustainability of development efforts. The achievements in the area of the institutional development in the partner municipalities gained during 2009 are given below:

- 111 community-based organizations (CBOs) emerged in participation of 255 buildings, 6046 women and 4774 men;
- Federation of ACMH "Okolytsya" in Kirovske (3 ACMHs) and all-municipal Federation of ACMHs (41 ACMHs) in Mykolyiv were established;

Relevant data on institutional development is given in Table – II. The Table reflects data for 15 partner municipalities which achieved some institutional growth during the quarter.

**Table – II: Institutional Development in the Partner Municipalities in 2009**

SN	Municipality	Associations of CBOs	Community-based organizations (CBOs)	Members of CBOs	Women	Men	No of buildings	No of households	No of School Networks	No. of school members	No of NGO Networks	No. of NGO-members	No. of Business Network	No. of business-members	No. of micro rayon covered
<b>1</b>	<b>Total until 2009</b>	<b>4</b>	<b>359</b>	<b>38678</b>	<b>22297</b>	<b>16381</b>	<b>1095</b>	<b>22931</b>	<b>9</b>	<b>211</b>	<b>6</b>	<b>91</b>	<b>2</b>	<b>31</b>	<b>67</b>
<b>2</b>	<b>Progress in 2009 by Municipality</b>														
2.1	Iv-Frankivsk	0	4	410	236	174	4	394	-	3	-	-	-	-	-
2.2	Rivne	0	11	1551	834	717	11	1163	-	-	-	-	-	-	-
2.3	Mykolayiv	1	9	302	177	125	9	142	-	-	-	-	-	-	-
2.4	Kirovske	1	19	2753	1430	1323	29	1212	-	-	-	-	-	-	-
2.5	Kaharlyk	0	1	27	14	13	1	8	0	0	0	-	-	-	-
2.6	Novovolynsk	0	38	3963	2224	1739	38	1856	3	27	0	-	-	-	-
2.7	Rubizhne	0	7	258	153	105	7	152	0	-	-	-	-	-	-
2.8	Ukrayinka	0	0	0	0	0	0	0	0	-	-	-	-	-	-
2.9	Halych	0	2	153	127	26	1	8	0	0	0	1	0	0	0
2.10	Scholokino	0	6	438	258	180	15	276	0	0	-	-	-	-	-
2.11	Dzhankoy	0	6	376	261	135	6	6	0	8	-	-	-	-	-
2.12	Novograd-Vol.	0	0	0	0	0	0	0	0	1	-	-	-	-	-
2.13	Saky	0	5	191	119	72	5	50	0	-	-	-	-	-	-
2.14	Voznesensk	0	3	378	213	165	16	0	0	-	-	-	-	-	-
2.15	Nyzhniogirskiyi	0	0	0	0	0	0	0	0	1	-	-	-	-	-
<b>3</b>	<b>Total 2009</b>	<b>2</b>	<b>111</b>	<b>10820</b>	<b>6046</b>	<b>4774</b>	<b>255</b>	<b>5522</b>	<b>3</b>	<b>40</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>4</b>	<b>Total 2004-2009</b>	<b>6</b>	<b>470</b>	<b>49498</b>	<b>28343</b>	<b>21155</b>	<b>1237</b>	<b>28453</b>	<b>12</b>	<b>251</b>	<b>6</b>	<b>92</b>	<b>2</b>	<b>31</b>	<b>67</b>

Major agency responsible for fostering the institutional development at the local level is the Municipal Support Unit (MSU) created by the partner municipality after signing the Partnership Agreement. Due to the efforts of MSU, local citizens form their community organization and register it in an appropriate legal form.

It is envisaged by MGSDP process that with time MSUs at local level should become a trans-sectoral Resource Centre for supporting community initiatives on sustainable development. There are successful examples of such institution in different municipalities with varying institutional arrangements – either as an internal department of the municipality, or as an independent NGO.

### **Box -II: Municipal Support Unit as a Team of Professionals From Various Departments in Dhankoy City Council**

*MSU in Dzhankoy – internal department of the City Council*

Dzhankoy City Council signed Partnership Agreement with UNDP in November 2007 and from the very beginning the municipality demonstrated professionalism, creativity and persistence. Municipal Support Unit of Dzhankoy City Council was established in 2007 by Decision of Dzhankoy City Council.

In 2009, under support from UNDP/MGSDP the unit facilitated establishing community-based organizations and assisted them in implementing 3 projects for reconstruction of local schools and kindergartens for total cost UAH 457 thousand.

*“The experience of working with community-based organizations is not only interesting but also unique. For only in this work one can participate in project implementation and take decisions important for city residents. All over the world, the job in local self-government is honorary, responsible and can be considered great luck for people who plan to move up the career ladder”.*

**Oleksadr Kutyshev, MSU Specialist**

Communication activities of MSU and City Council are always performed at the highest level owing to Olena Putrenko, Director of Information Department of Dzhankoy City Council. In addition, the municipality received modernized official web-site of the city council, created under UNDP/MGSDP support (in context of CIDA).

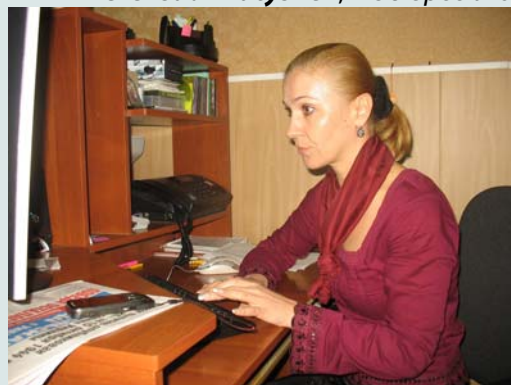
*“New official web-site of Dzhankoy City Council is a powerful resource for innovative development of the municipality. The more people learn about the municipality, the more open it becomes for external environment, attracting new investments and contacts. We discover new solutions for improving our social and economic situation by disseminating information about our opportunities”.*

**Olena Putrenko, Director of Information Department of Dzhankoy City Council**

The team of the city council has implemented many projects:

- Organisation of rehabilitation department for children with limited physical capacities “Solnyshko”
- Informatisation of Dzhankoy City Council
- Establishment of Chorus of spiritual music (contest Christian Orthodox initiative of Seraphym Sarogsky Fund);
- Introduction of ethic and efficient governance and public control (project Facilitating active public participation for combating corruption (USAID))
- Establishing information bureau as instrument for improving communal services (LOGO East II in Ukraine).

The MSU has mobilized local communities and three projects were supported for financing by UNDP/MGSDP in 2009 (under CIDA support). PO “Dobroe Delo” reconstructed gym of the school-



**Photo-12:** Every day the web-site <http://dzhankoi.org.ua> is filled with news



**Photo-13:** MSU mobilized local communities for reconstructing local schools and kindergartens

gymnasium #6. PO "Rhythm" replaced windows and doors in the school. PO "Topolek" reconstructed toilets and sewage system of the kindergarten. Projects implementation benefited 2397 people.

*"Successful implementation of projects at all levels brings high reputation of the city council and status of the city in context of the Republic and state. But the most important result of this activity is sustainable social, economic and cultural development of the communities and improving quality of life".*

**Valentyn Synytsky, Dzhankoy City Mayor**

### **B) UNDP Supports Establishment of Quality Management System According to the Requirement of International Standard ISO 9001:2008**

In 2009, many partner municipalities expressed demand for establishing Quality Management System according to the requirement of international standard ISO 9001:2008. In 2007 the system ISO 9001:2000 was introduced in Voznesensk under UNDP/MGSDP support and in 2009, the municipalities of Novograd-Volynskyi, Kirovske and Dolyna received UNDP/MGSDP support (in context of the Swiss Agency for Development and Cooperation). The selection of the contractor is in progress in Dzhankoy.

The major stages for implementation of ISO 9001:2008 are the following:

- training for the supervisors;
- Self-assessment;
- Teaching of the personnel responsible for organization and documentation of the system;
- Training for all personnel;
- Determination and describing of the processes;
- Internal audit for selection for selection of problematic issues and contradictions in document circulation;
- Preliminary audit by external auditor;
- Final audit, which results in delivery of certificate.

The quality management system in any area is based on 5 major governance spheres: documentation of the system, responsibility of the management, resource management, and implementation of the decision, indicators, analysis and improvement.

*ISO 9001:2000 is being introduced in Novograd-Volynskyi*

The executive bodies of Novograd-Volynskyi City Council have successfully passed all trainings and seminars required for establishing ISO 9001:2008. The internal audit of the municipal services quality management system are already conducted and the external audit will be conducted in 2010. In addition, the municipality introduces "One-stop-shop" - a structure of the city council, which guarantees direct work with clients, when all processes related to service provision are conducted inside executive body or directly between executive bodies without clients' participation.

*ISO 9001:2008 is being introduced in Kirovske*

Introduction of ISO 9001:2008 was initiated on 12.08.2009 by decision № 5/46-8 "Introduction of the municipal services quality management system in executive bodies of Kirovske City Council according to ISO 9001:2008".

In September and October, the personnel passed the trainings and introductory audit. The work group on development and operation of the quality management system has developed 2 out of 6 documented methodics ("Document Control" and "Protocol Control").



**Photo-14:** The personnel and management of the city council participated in 11 trainings for introduction of ISO 9001:2008 in Novograd-Volynsky

At the moment, the specialists develop an instruction on process management. The register of processes includes 429 items: 150 processes for provision of administrative services; 49 processes of social services provision, 25 processes for provision of information services; 13 – consultative services; 7 – for chargeable services, 131 – administrative processes and 11 development services. The processes are described and technologic cards and amendments are prepared.

### **C) University Curriculum on Community-Based Sustainable Development**

#### Facilitating Introduction of Academic Course on Sustainable Development in Ukrainian Universities

The opportunities of introduction of the course on Local Sustainable Development were discussed with 20 teachers and professors of Ukrainian universities during workshop held on May 7-8, 2009 in Kyiv with exposure visit to Novograd-Volynskyi. Major objective of the workshop was to develop capacities of the participants to prepare future generation on the community-based local sustainable development approach through its internalisation in the curriculum of the universities. The first day of the workshop was held in the Academy of Municipal Management. Anatoliy Sadovenko, Scientific Secretary of the Academy of Municipal Administration (Kyiv) shared experience of teaching the discipline in the academy and presented sustainable development problems and their place and role in the system of higher education of Ukraine.

The participants expressed recommendations on the contents and methodic of teaching the discipline «Sustainable Development of a Society», identified the scope of knowledge and skills which the university graduate has to acquire due to studying the discipline «Sustainable Development of a Society» and the most important problems which have to be included into the subject of the teaching discipline.



**Photo - 15:** The Academy of Municipal Management shared experience in teaching the discipline

The teachers of the high school expressed demand and willingness for further dissemination of the course. The problems of sustainable development are covered at various subjects and majors and single course on sustainable development is taught in few universities. The teachers expressed need for methodological support and manuals for teaching the discipline. They marked that trainings, conferences and round tables would increase knowledge for teaching the course. The majority of academia stated that main obstacle for introducing the course is complexity of procedure. The policy efforts should be directed at preparing the Order of the Ministry of Education and Science of Ukraine to introduce the discipline “Local

Sustainable Development” The teachers provided recommendations on process of approval of the course with the Ministry of Education of Ukraine.

On December 10, 2009, the seminar “Higher Education for Sustainable Development” was held in Kyiv for academia. The representatives of 15 Ukrainian Universities presented comments and amendments to the curricular of the course “Sustainable Development of Society”. The course will be updated in 2010 and certified by the Ministry of Education of Ukraine. Launching of the course is in progress in Tavrian Humanitarian and Ecologic Institute (Simferopol).

### **C) ICT for the partner municipalities**

#### Background

Local self-governments should observe principle of democratic participation at local level, according to the Recommendation # 19 “On Citizens’ Participation in Local Public Life” approved in 2001 by the Council of Europe. It says that they must provide citizens with an open access to clear and

comprehensive information about the community-related matters, ensuring their rights to express opinions about the most important decisions influencing their future. In line with this recommendation, the UNDP/MGSDP supports its partner municipalities in developing their capacity through modern Information and Communication Technologies (ICT).

ICT helps to increase access of the citizens to information about the activities of municipalities, as well as to other essential information in the sphere of local self-government, participatory governance, sustainable development, investment etc. The new partner settlements of Krasnogvardiyske, Pervomayske, Nyzhn`ogirskiyi, Zuya and Backchysaray municipality applied for assistance to create web-sites and UNDP/MGSDP provided ICT support to increase access of the citizens to information about the activities of municipalities, as well as to other essential information in the sphere of local self-government, participatory governance, sustainable development, investment etc. The design of the web-sites was created and posted in Internet.

### Activities in Partner Municipalities

The following municipalities established their official web-sites under support from UNDP/MGSDP in 2009:

- Dzhankoi –<http://dzhankoi.org.ua/>;
- Scholkino - <http://shelkino.org.ua/>;
- Kalynivka –<http://kalynivka-rada.org.ua/>;
- Backchysaray- <http://backhchisaray.zxq.net/>;
- Krasnogvardiyske - <http://krasnogvardeyskoe.zxq.net/>;
- Pervomayske -<http://1mayskoe.zxq.net/>;
- Nyzhn`ogirskiyi -<http://nig-rada.org.ua/>;
- Zuya - <http://zujapossovet.org.ua/>;



**Photo-16:** Design of official web-site of Backchysaray municipality



**Photo-17:** Design of official web-site of Zuya Settlement

The web-sites of UNDP/MGSDP partner municipalities created under Project support were recognized by independent rating according to criteria of information transparency. The Coalition of NGOs n monitoring of information transparency announced the results on August 17, 2009. The rating procedure was aimed at assessment of informing of local population through official web-sites of local self-government bodies. The official web-sites of the municipalities of Zhytomyr, Novograd-Volynskiyi, Dzhankoy, Mohyliv-Podilskiyi and Saky were mentioned in rating exercise. The web-site of Zhytomyr municipality (<http://zt-rada.gov.ua/>) takes the 13 place out of 176 and is marked in nominations "Contents of the Web-Site" and "Services". The web-site of Novograd-Volynskiyi (<http://www.novograd.osp-ua.info/>) is marked in nomination "Public participation", Mochyliv–Podilsky web-site (<http://www.misto.mogpod.com.ua/>) is marked in nomination "Services" and Dzhankoy official web-site (<http://dzhankoi.org.ua/>) "User Friendliness". For more information on rating procedure and results, please review the web-site <http://rirc.if.ua>.

### **D) Six new Crimean partners joined UNDP/MGSDP for improving dwellers` quality of life**

In 2009 six new partners in AR Crimea joined UNDP/MGSDP and signed Partnership Agreements. In total, the project has 10 partner municipalities and settlements in AR Crimea, which is the largest coverage of MGSDP among all other regions.

#### **Box -III: Six Crimean Municipalities and Settlements Become Partners of MGSDP**

The Autonomous Republic of Crimea is one of the most picturesque regions of Ukraine with the most attractive resorts. The population of AR Crimea is 1.97 mln people, with 63% of Urban population and 37 % of rural population. The peninsular has 14 rayons and 11 municipalities of Republican subordination.

Many things should be done for sustainable municipal and human development in AR Crimea, therefore many Crimean municipalities express great willingness to cooperate with UNDP/MGSDP. The number of new diagnosed cases of tuberculosis, HIV/AIDS, alcoholism, drug abuse are growing. Therefore the community-mobilisation received great support from local authorities and communities (Main Department of Statistics in AR Crimea, <http://sf.ukrstat.gov.ua>).

In 2009 a municipality and 5 settlements in the AR Crimea became the partners of the Municipal Governance and Sustainable Development Programme (settlements Zuya, Nyzhn`ogirskyi, Pervomayske, Krasnogvardiyske, Novoozerne and municipality of Yevpatoria).



**Photo-18:** Yevpatoria and Novoozerne became the partners of UNDP/MGSDP in AR Crimea

The municipalities have signed the Partnership Agreements and created Municipal Support Units, which are headed by the mayors.

On 25-27 of June and 3-4 December 2009 for the purpose of their assistance the MGSDP specialists carried out the trainings for new MSU personnel. On first days the participants were trained on creation of community-based organisations, relations of local authorities and local communities, managing projects, public relations etc. On the third day they visited project sites in Saky municipality and learned the experience of cooperation with UNDP/ MGSDP.

In addition, new Crimean partners have visited Voznesensk partner municipality (Mykolayiv Region) for learning the operation of the MSU and community mobilisation in the municipality.

Zuya, Nyzhn`ogirskyi, Pervomayske and Krasnogvardejske settlements are situated in the steppe area of the Crimea. Each of them has the population of around 11000 people. Zuya settlement is located in the area facing the Crimean mountains. It has the population of 7000 people.

#### **Main areas of partnership:**

- Mobilising local communities for improving quality of communal services;
- Assistance in creating official web-sites of settlements;
- The trainings on HIV/AIDS prevention for schoolchildren;
- The trainings for community activists will be held;
- Financial support will be provided for local SD initiatives;
- The first pilot projects are approved in the end of 2009-beginning of 2010;

During 2009, the modern official web-sites of Dzhankoi, Scholkino, Backchysaray, Krasnogvardiyske, Pervomayske, Nyzhn`ogirskyi and Zuya were launched. The web-site administrators participated in training conducted by ICT specialist.

During the year, 10 local community projects were supported including 3 from Dzhankoy, 5 from Saky, 1 from Nyzhniogirskyi and 1 from Backchysaray which will bring benefit to 4820 city residents (1078

women, 577 men and 3165 children).

Based on successful implementation of the Project in Crimean municipalities, four new municipalities expressed interest in establishing partnership in 2010. Please review UNDP/MGSDP web-site for more information [http://msdp.undp.org.ua/index.php?news\\_id=132 &language=eng](http://msdp.undp.org.ua/index.php?news_id=132&language=eng)

*Mykola Smirnow, UNDP/MGSDP Participatory Governance Development Officer*

### **E) MGSDP Facilitated Joint United Nations Development Programme and Coca-Cola Ukraine Company Project “Every Drop Matters”**

In 2009, UNDP with support of TM “BonAqua” held a contest “Every Drop matters” (EDM). The contest aimed at engaging local communities to initiatives for preserving and rehabilitating water resources of Ukraine. In context of the project the communities identified a natural spring, located in the immediate vicinity of the prime users, and with joint efforts and under the support of UNDP rehabilitated and created a recreational area, thus demonstrating willingness to join the initiative on preserving and protecting natural water resources and environment. In the framework of the project, a number of educational events were implemented, which involved local communities representing all cities, towns and villages throughout Ukraine.

On September 10, the representatives of UNDP, Coca-Cola Company and Ivano-Frankivsk local authorities discussed the opportunities of cooperation for engaging local communities in preserving and revival of water resources of Ukraine. The activities are planned in context of UNDP/MGSDP with replication of experience of Ivano-Frankivsk municipality, which has been an active partner since 2004.

The EDM Project is initiated with the aim to: 1) Revitalize and preserve natural water resource and environment; 2) Involve local communities into the Project thus promoting self-help approach to implementing important initiatives; 3) Raise awareness among the youth about the importance of preserving and protecting natural water resources and environment. Owing to the EDM Project, 15 local communities in 12 regions of Ukraine have received high quality drinking water from revived natural sources in 2009.

For more information on this event, please review the news on UNDP/MGSDP web-site [http://msdp.undp.org.ua/index.php?news\\_id=133](http://msdp.undp.org.ua/index.php?news_id=133)

#### **Box -IV: PO “Dzherelo” provides natural water to 100 households of the village Chernivtsi**

Centralized water supply system is available in 88% of municipalities and only 23% of villages in Ukraine. Living in a big megapolis we seldom think that water supply might be a problem, but it is severe problem in many Ukrainian villages. This problem was particularly acute in village Chernivtsi (Vinnytsa Region).

Usual sources of safe drinking water are not available in Chernivtsi. The village has the hazardous chemical wastes depot which poisoned local wells located near the depot and the water can not be consumed by people. Furthermore, the structure of local soil does not provide enough water, so that even deep Artesian wells do not pump water permanently.

The local community of school #2 actively participated in local ecological projects. The school has 200 pupils and 22 teachers and also has problems with water supply.

The teachers engaged the pupils through activities in school ecologic club 'Dzherelo'. Together the members marked the paths in the forest and restored natural water sources. The director of the school found out about the project "Every Drop Matters" initiated by United Nations Development Programme and Coca-Cola Company in Ukraine (TM "Bon Aqua"). The community decided to apply to this Project and realize their old dream – restore neighbouring water sources and provide safe, natural water to local dwellers and school. The water of these sources originates far from the chemical depot and can be used to consumption. This water is known for curative quality and for many years it was used to cure gastric deceases.



**Photo-19:** 100 village household s receive drinking water from a revived source

The community has implemented the project by uniting the efforts and resources. The total cost of the project was UAH 150 thousand contributed by local community, village council and rayon administration, UNDP and Coca-Cola Company in Ukraine. Children cleaned the source and volunteered for work in order to complete the project faster. *"The most important thing is that the pupils learned to appreciate their village, nature and local water resources. They learned that owing to joint efforts it is possible to improve the life of the community"*, said Petro Kyrychuk, the director of the school # 2.

Maria Petrovska, the Deputy Head of Rayon State Administration said: *"Chernivtsi village made a holiday for the rayon! It is very important that the pupils initiated the project and participated in the implementation. We are grateful that UNDP and Coca-Cola Company supported the initiative of the community"*.

Now several sources have been cleaned and restored and the water is collected into a basin and supplied to more than 100 village households. The life of dwellers will improve significantly. In the village water is highly needed for major source of income of the families – agriculture, cattle breeding etc.

In 2000, Ukraine took the responsibility of reaching the Millennium Development Goals till 2015. One of the targets for Ukraine is increasing the proportion of people with access to clean drinking water by 12% from 2001 to 2015.

Besides the need to increase access to drinking water there is a problem of sewage system in Ukraine. Only 53 % of urban population is provided with centralized water sanitation systems and 8.8% of rural population. The services of centralized water sanitation are provided in 95.9% of the municipalities, 55.9% of settlements of urban type and 2.5% of villages.

The Coca-Cola Company in Ukraine will continue the project "Every Drop Matters" and MGSDP will implement it in Partner municipalities for solving water supply and sewage system problems of local communities. According to preliminary agreement, Coca-Cola Company will support similar initiatives in MGSDP partner municipalities.

#### 8) UNDP/MGSDP Supports Inter-Municipal Cooperation between Dolyzna and Novograd-Volynskyi Partner Municipalities

In 2006, UNDP Bratislava Regional centre developed a manual on *Joining Forces and Resources* which provides local actors with practical ideas for engaging into inter-municipal cooperation. Also, UNDP/MGSDP involved international mission by Mr. Holger Osterrieder from UNDP BRC. The Mission recommended making available Ukrainian version of the Manual and exploring the opportunities for concrete examples of inter-municipal cooperation between partner municipalities having similar problems.



MGSDP supported inter-municipal cooperation initiative between Dolyna and Novograd-Volynskiy municipalities on energy saving and housing reform which is an experimental activity of UNDP/MGSDP in 2009. While pursuing inter-municipal cooperation, the municipalities of Dolyna and Novograd-Volynskiy cooperated in information exchange in the areas of energy efficiency, rational use of natural resources, sustainable development, and housing sector reform.

The cooperation envisages organization of trainings for school teachers on introducing the course "Energy-Saving and Climate Mitigation", trainings on ACMHs and exchange visits of municipal officials and community leaders. The activity is implemented within the framework of a sub-project "Promoting Conditions of Participatory Governance and Development in Urban Areas- II", which is supported by the Swiss Agency for Development and Cooperation.

At second stage of inter-municipal cooperation the municipalities went through trainings of energy saving and exchanges delegations.



**Photo-20:** Volodymyr Garazd, Dolyna City Mayor greets official delegation from Novograd-Volynskiy, chaired by Mykola Borovets during exchange visit to Dolyna municipality

25 local councillors and personnel of Dolyna City Administration visited Novograd-Volynskiy Dolyna municipality on April 27-28 in exchange visit to learn experience of reforming the housing sector of the whole city and private ZHEOs and experience of elaboration of the strategic concept and programmes on energy-saving and other best practices of local self-government.

25 local councillors and personnel of Novograd-Volynskiy City Administration visited Dolyna municipality on May 4-5 in exchange visit to learn best practices in the area of housing and energy saving. The visitors have learned the experience in creation of the public organization "Centre for supporting and developing reforms" created to support ACMHs, experience of membership in Association of Energy-Efficient Cities of Ukraine and other best practices of local self-government.

Major results of inter-municipal cooperation are the following:

1. Owing to the trainings for the teachers of the municipalities, the courses on energy-saving were introduced. This will allow educating energy-saving attitude and culture.
2. Sharing experience and best practices facilitates effective local self-governance in the municipalities.
3. Horizontal relations were established between personnel of the city councils and local councillors which improves the work of local councils owing to shared activities and informal communication;
4. Mutual understanding was achieved between local communities, councillors and personnel of the city council. Owing to achieved understanding the decisions related to ACMHs and establishing effective owner at meetings of budget commission and commission on communal and housing economy are taken smoothly
5. The communities of ACMH and activists in the municipalities have shared experience and continue communication.
6. Both municipalities became an active partners in area of attracting investments and joint project implementation;

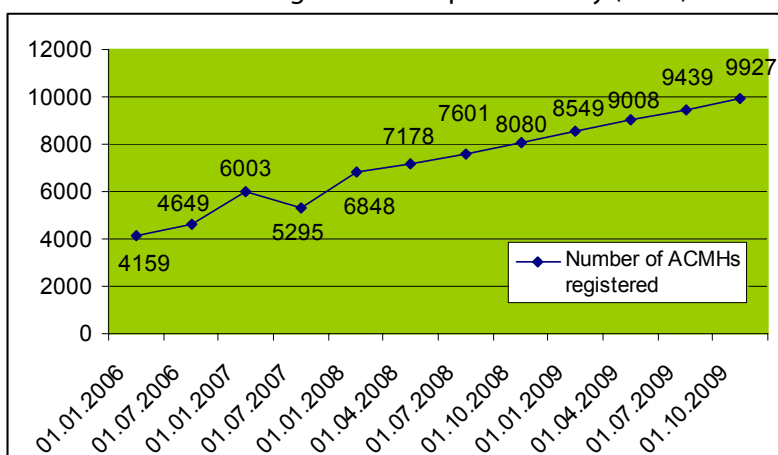
Inter-municipal cooperation became a popular tool for sharing experience between municipalities. In 2009 municipalities of Rubizhne (Luhansk region) and Voznesensk (Mykolyiv region) established inter-municipal cooperation on applying decentralised approach to energy-saving. These municipalities established linkages and information exchange in area of energy-efficiency and developed the capacities of local school teachers in educating the pupils on energy-saving in context of curricular.

Replicating successful experience of inter-municipal cooperation, Rubizhne entered into inter-municipal cooperation with Dolyna (Ivano-Frankivsk Region). The municipalities signed the Agreement on Cooperation in areas of trade, economy, tourist, health care, culture, local development and community mobilisation. The delegation of Rubizhne visited Dolyna municipality on Dolyna City day 22 of August and participated in the conference "Twin City Movement: Past and Future".

### **UNDP/MGSDP generates expert and practical knowledge in ACMH**

In latin '*condominium*' (*com-* together and *dominium*-ownership) means shared ownership. In Ukraine, the condominiums are called the Associations of Co-Owners of Multi-Apartment Houses (ACMH). First ACMHs were registered in Ukraine in 1992 with privatization of housing stock. ACMH is a non-profit union, which is created by owners of residential living premises and non-residential premises situated in multi-apartment house for facilitating operation of shared property and management, servicing and operating indivisible and mutual property. There are 9927 ACMHs registered in Ukraine before 01 October 2009 according to State Statistics Committee ([www.ukrstat.gov.ua](http://www.ukrstat.gov.ua)).

The Ministry of Housing and Municipal Economy of Ukraine supported establishing ACMHs in new National Programme for Reform of Housing and Municipal Economy (2009).



**Diagram -3:** Number of ACMHs registered in Ukraine (according to State Statistics Committee of Ukraine)

UNDP/MGSDP generated significant expertise and practice of local communities in partner municipalities and settlements. In 2009, MGSDP supported 38 community projects from ACMHs in 10 municipalities.

#### The benefits of ACMHs:

- The dwellers receive property of better quality, can take decision on amount of financial resources and purpose and can control the quality of services provided;
- ACMH is a non-profit organization; therefore the residential fee is not levyable with income tax;
- All subsidies and privileges granted to low-income citizens for paying of residential fees stay in force in ACMH;
- The members of ACMH receive the right to operate non-residential premises of the house and adjacent territory and receive income from renting the premises;
- It is easier to protect the rights of the dwellers in court though ACMH;

UNDP/MGSDP has generated expertise on the topic and prepared a training course for ACMH leaders (more details can be found in section 2.1.4 Human Resource Development)

Mykolayiv municipality joined the UNDP/MGSDP in 2005 and local communities have implemented 6 SD projects worth more than UAH 1 mln. These projects had demonstration effect and persuaded the municipal authorities to support local ACMHs.

### **Box-V: Success Story of Mykolaiv Partner Municipality on Reforming Communal and Municipal Economy**

Mykolayiv municipality had the same problems as other municipalities in Ukraine. More than 50 % of houses needed capital reconstruction. The minimum cost of capital reconstruction of one building is UAH 200 thousand and the cost of reconstruction of all buildings in the city makes UAH 300 mln. Taking into account the available budget resources, the reconstruction of all buildings will take 50-60 years.

Having analysed these facts the local authorities decided that it would be impossible to overcome social tension without strong institute of effective owner and additional investments. The executive committee of the City Council adopted a Policy concept of local self-government bodies of Mykolayiv municipality on ACMHs and their Federations (Decision № 1139 dated 26.06.05).

The local authorities supported establishing and registration of all-municipal Federation of ACMHs. Also, all interested parties could receive methodic materials – brochures, work materials for the members of initiative groups. The materials included legislation, documents` templates of the statute and registration documents.

The section for operation and reform of housing and municipal economy of Department of housing and municipal economy appointed four specialists who assist in registering ACMHs, carry out propaganda among population, and explain advantages of establishing ACMH. In addition, each enterprise providing communal services has appointed specialists who carry out information work with population. The executive committee of the City Council established simplified procedure of registering ACMH.

The responsible department of the City Council started organizing general meetings of the dwellers on establishing ACMHs in the houses of communal property. Local mass media participated in this work and broadly covered the topic. Owing to partnership of the City Council, executive committee and ACMH Federation, the financial support boosted by means of municipal, state budgets and attracting investments for capital reconstruction of residential houses.

Mykolayiv municipality joined the UNDP/MGSDP in 2005 and local communities have implemented 6 SD projects worth more than UAH 1 mln. The cost-effectiveness and quality of work for these projects is 50% better than those implemented from municipal budget. Moreover, cooperation of the local authorities and ACMH Federation offers an opportunity to prepare annual proposals for capital reconstruction of the residential houses.

Owing to well-thought policy, the total cost of capital reconstruction of the housing stock from all sources has increased fourfold and reached UAH 20 mln per year. Currently, 50 % of the houses have house committees, there are 20 BSPs and 239 ACMHs in the municipality.

The Department of housing and municipal economy has own communication unit, which is responsible for covering the process of reform of communal and housing economy in local mass media. The transparency of the reform facilitates participation of each house and dweller in establishing community-based organisation, attract investment for capital reconstruction through project proposals and grants.

Having analysed the proposals from the dwellers at the general house meetings, the department discovered that 80 % of dwellers raised the issue of institute of house manager. This will allow the management of the ACMH hire a house manager on a contractual basis, who has necessary



**Photo -21** : Meeting of Leonid Tulovsky, MGSDP Quality Management Officer, MSU personnel and the community of ACMH "Aviator"

preparation and knowledge of residential house managing.

Based on communities` requests, Volodymyr Chaika, Mykolayiv City Mayor encharged the responsible department to invite specialists, elaborate the training course and start training the house managers.

Based on generated experience, the executive committee of Mykolaiv City Council, academic institutions and NGOs have developed the training course and provided the training for 28 persons. In June 2008 the first group of top managers in communal and housing economy passed the course "Effective Modern Management in Area of Housing and Municipal Economy".

The Department of housing and municipal economy created the data base of house managers and ACMHs. The initiative groups apply, select a specialist and the department acts as guarantor of the manager's work.

During last three months, the amount of registered ACMHs grew 7 %. The new training course (480-500 academic hours) is being elaborated for retraining specialists in area of housing and municipal economy. The course is based on the survey and analysis of practical experience of previous course participants.

The policy and experience generated in Mykolayiv municipality will allow the department of housing and municipal economy, NGOs and academia introduce the new profession of manager in area of housing and municipal economy to National Registry.

The benefits of the new policy for the municipality are the following:

- Establishing effective owner of residential property;
- Strengthening the institute of house managers through trainings for managers in area of housing and municipal economy;
- Facilitating capital reconstruction through additional investment resources;
- Effective utilization of financial and labour resources;
- The policy allows to reconstruct the housing stock of the municipality three times faster than planned;

**Volodymyr Novozhylov**, Deputy City Mayor, Director of Department of Housing and Municipal Economy, Mykolayiv City Council

### 2.1.3 Local Sustainable Development Initiatives

UNDP/MGSDP aims to improve the living quality of citizens. For this purpose, implementation of local priority projects of the communities is supported through small grants based on equity, productivity and sustainability criteria. These projects are designed to make direct improvement in the living environment.

#### A) Project Proposals Approved During the Year

During 2009, 62 project proposals of the local communities were approved. Out of all projects initiated by local community organisations, Backchysaray, Nyzhniogirskyi, Novovolynsk and Ukrayinka initiated one project each, Tulchyn, Kaharlyk, Novohrad-Volynsky, Mykolayiv initiated 2 projects each, Dolyna and Dzankoy initiated 3 projects each, Ivano-Frankivsk initiated 4 projects, Rivne and Saky initiated 5 projects each, Rubizhne – 6, Voznesensk – 7, Kirovske – 17.

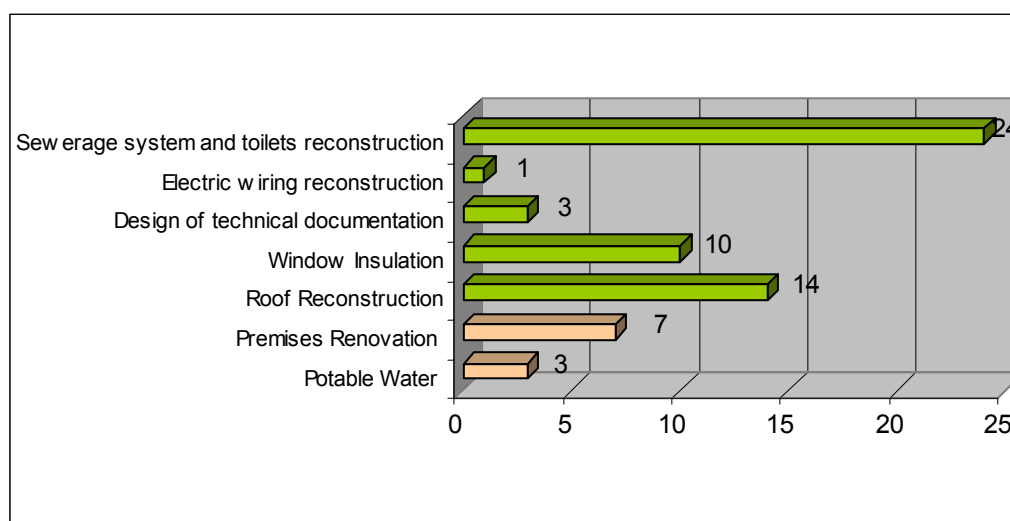
Total cost of the projects supported during 2009 was UAH 6.047 million. Out of this amount UAH 1.43 million (23.67 % of the total) went to the social sector and UAH 4.62 million (76.33%) went to energy and environment sector.

The total cost of the projects was shared in 2009 by different partners involved in the process. UNDP/MGSDP shared 36.42 % of the total cost (including 10.98% from UNDP, 15.17% from SDC, 8.19 % from CIDA and 1.48 % from Norwegian Embassy); 44.20% was shared by the partner municipalities, 16.50 % by beneficiaries and 2.88% by other local donors (Table - III; see detailed information in Annex - III). In total, 28218 persons will benefit directly upon completion of these projects.

**Table – III: Status of Resource Allocation in 2009 by Purpose**

SN	Purpose	Number of Projects	Total Cost ('000 UAH)	Estimated Cost Sharing (UAH) by							Number of direct beneficiaries
				UNDP	SDC	CIDA	City Council	CBO/Network	Norwegian Embassy	Other public sector	
<b>1</b>	<b>Social Development</b>										
1.1	Potable Water	3	663278	0	181385	0	285430	72463	0	124000	3077
1.2	Premises Renovation for Living/Learning Conditions	7	767954	70173	158041	90798	349263	99679	0	0	1765
<b>2</b>	<b>Energy and Environment</b>										
2.1	Roof Reconstruction	14	1401287	264804	142379	0	751426	181951	10727	50000	1401287
2.2	Window Insulation	10	1049137	104931	230662	67291	467703	178550	0	0	6965
2.3	Design of technical documentation	3	147696	0	128266	0	0	19430	0	0	4028
2.4	Electric wiring reconstruction	1	28036	0	0	0	13519	5504	9013	0	158
2.5	Sewerage system and toilets reconstruction	24	1989268	223880	112938	336810	805246	440546	69848	0	9114
	<b>TOTAL</b>	<b>62</b>	<b>6046656</b>	<b>663788</b>	<b>953671</b>	<b>494899</b>	<b>2672587</b>	<b>998123</b>	<b>89588</b>	<b>174000</b>	<b>28218</b>
	<b>Percentage</b>	*	<b>100.00</b>	<b>10.98</b>	<b>15.77</b>	<b>8.19</b>	<b>44.20</b>	<b>16.50</b>	<b>1.48</b>	<b>2.88</b>	*

Diagram – 4 classifies the projects supported in 2009 by purpose, showing that the nature of projects this year was quite diverse. Among the projects of social sector, the most desirable ones were those related with sewage system and toilets reconstruction and roof reconstruction. In the sector of energy and environment, the communities mostly selected the premises renovation and potable water supply as their priority.

**Diagram – 4: Local SD Projects Initiated in 2009 by Purpose**

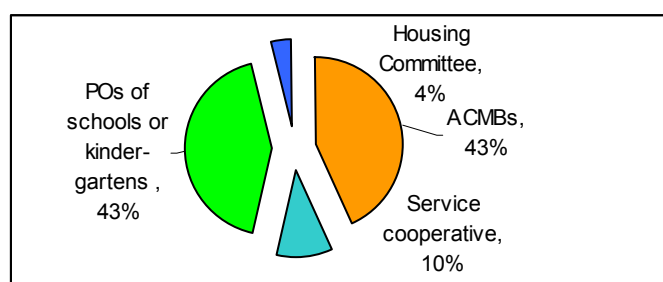
Where: ■ Projects of Energy and Environment  
■ Projects of Social Sector

As for the institutional beneficiaries, 38 projects were initiated by ACMHs, 20 by the POs of schools and kindergartens, and 3 by Service Cooperatives and 1 by Housing Committee (see Table - IV).

**Table – IV: Status of Resource Distribution in 2009 by Initiators**

SN	Initiators	Number of Projects	Total Cost ('000 UAH)	Estimated Cost Sharing (UAH) by							Number of beneficiaries
				UNDP	SDC	CIDA	City Council	CBO/Network	Norwegian Embassy	Other public sector	
1	ACMHs	38	2598555	338550	404291	23298	1211991	406837	89588	124000	6909
2	Service cooperative	3	632604	50911	0	150000	212225	219468	0	0	386
3	POs of schools or kindergartens	20	2603625	274327	484144	321601	1127219	346334	0	50000	20383
4	Housing Committee	1	211872	0	65236	0	121152	25484	0	0	540
	<b>TOTAL</b>	<b>62</b>	<b>6046656</b>	<b>663788</b>	<b>953671</b>	<b>494899</b>	<b>2672587</b>	<b>998123</b>	<b>89588</b>	<b>174000</b>	<b>28218</b>

42.98% of the total project resource was utilized by the ACMHs, 10.46% of the approved resource was utilized by the service cooperatives, and 43.06% was utilized by the POs of School or kindergarten networks and 3.50% was utilized by a Housing Committee.

**Diagram – 5: Local SD Projects Cost in 2009 by Initiators**

### B) Resource Delivery to SD Projects during the Year

During 2009 total amount of UAH 4.23 million was disbursed to the partner CBOs/networks, out of which 2.2 million UAH, or 52.14 %, came from the partner municipalities, 492 thousand UAH, or 11.64 %, came from UNDP core fund, UAH 993 thousand or 23.50 % came from SDC, UAH 474 thousand or 11.21 %, came from the CIDA and UAH 64 thousand or 1.51% came from Norwegian Embassy (Table - V).

**Table - V: Financial Status of Local SD Initiatives Undertaken by Local Partners, UAH\***

#	Purpose	Number of Transactions	Total amount paid by end 2009 by cost-sharing of					Total amount due for future payment by cost-sharing of					Status of completion (%)
			UNDP Fund	CIDA Fund	Norwegian Fund	SDC Fund	Municipality	UNDP Fund	CIDA Fund	Norwegian Fund	SDC Fund	Municipality	
1.	Kirovske	29	10500	0	63786	98389	145066	0	0	25801	77191	88785	71
2.	Dolyna	9	0	0	0	268937	219437	0	0	0	29104	23604	92
3.	Kagarlyk	6	89769	0	0	0	101155	5693	0	0	0	15520	90
4.	Saky	10	0	263349	0	0	263349	0	29261	0	0	29261	90
5.	Rivne	11	101910	0	0	5250	310980	6525	0	0	29750	49325	79
6.	Novograd-Vol	5	10500	0	0	100737	0	0	0	0	60000	60000	67
7.	Voznesensk	13	0	0	0	143363	208960	0	0	0	51988	23218	79
8.	Tulchyn	8	0	0	0	158662	171920	0	0	0	0	0	100
9.	Dzhankoy	7	0	188810	0	0	188810	0	13479	0	0	13479	93

10.	Mykolayiv	4	99196	0	0	0	148794	11022	0	0	0	16533	90
11.	Novovolynsk	3	52820	0	0	0	56002	5091	0	0	0	6223	95
12.	Ukrayinka	4	103275	0	0	16649	106146	0	0	0	0	25119	90
13.	Moh-Pod	1	0	0	0	4055	4957	0	0	0	0	0	100
14.	Rubizhne	8	23938	21352	0	0	45290	20658	12649	0	0	33308	40
15.	Ivano-Frankivsk	9	0	0	0	197004	232409	0	0	0	53510	144244	79
16.	<b>Sub-Total</b>	<b>127</b>	<b>491907</b>	<b>473511</b>	<b>63786</b>	<b>993046</b>	<b>2203275</b>	<b>48990</b>	<b>55389</b>	<b>25801</b>	<b>301542</b>	<b>528618</b>	
	<b>Total</b>					<b>4225525</b>					<b>960340</b>		

### C) Local SD Initiatives in Cumulative Terms for 2004-2009

In total since the beginning of the Programme, 234 local SD projects of CBOs/Networks have been supported worth 26.3 million UAH. The estimated cost and cost-sharing for the project proposals municipality-wise during 2004-2009 are given in Table – VI.

**Table - VI: Project Proposals: Estimated Cost and Cost-Sharing ('000 UAH)**

SN	CBOs/Network	Number of Projects	Total Cost	Estimated Cost Sharing by			
				Beneficiaries	Municipality	UNDP/SDC/Norwegian/CIDA	Others
<b>2004 Projects</b>							
1	Zhytomyr	6	566.6	50.7	253	253	9.9
2	Rivne	3	404.6	44.1	160.8	160.8	38.9
3	Ivano-Frankivsk	2	189.2	23.2	74.8	74.8	16.4
	<b>Total 2004</b>	<b>11</b>	<b>1160.4</b>	<b>118</b>	<b>488.6</b>	<b>488.6</b>	<b>65.2</b>
<b>2005 projects</b>							
1	Rivne	2	277.9	28.8	150.3	64.4	34.4
2	Ivano-Frankivsk	10	880.4	90.2	534.3	228.9	26.7
	<b>Total 2005</b>	<b>12</b>	<b>1158.3</b>	<b>119.0</b>	<b>684.6</b>	<b>293.3</b>	<b>61.1</b>
<b>2006 projects</b>							
1	Novohrad-Volynsky	9	1304.4	146.6	426.6	426.6	304.5
2	Ivano-Frankivsk	22	3048.7	313.5	1329.4	1329.4	76.4
3	Kirovske	1	31.7	3.2	14.3	14.3	0
4	Mykolayiv	5	739.4	92.6	323.4	323.4	0
5	Hola Prystan'	1	70.1	9.6	30.3	30.3	0
6	Halych	1	117.1	11.8	52.7	52.7	0
	<b>Total 2006</b>	<b>39</b>	<b>5311.4</b>	<b>577.3</b>	<b>2176.7</b>	<b>2176.7</b>	<b>380.9</b>
<b>2007 projects</b>							
1	Ivano-Frankivsk	36	5335.1	652.5	3513.8	1168.8	0
2	Novohrad-Volynsky	8	1208.4	170.7	459.2	449.5	129.0
3	Hola Prystan'	3	150.9	22.9	64.0	64.0	0
4	Kirovske	4	121.3	29.1	46.1	46.1	0
5	Mohyliv-Podilsky	4	436.9	61.6	187.7	187.7	0
6	Voznesensk	6	581.7	81.1	250.3	250.3	0
7	Novovolynsk	9	472.6	71.7	300.9	100.0	0
8	Rivne	3	416.6	58.8	199.8	158.0	0
9	Mykolayiv	1	156.5	20.9	74.6	61.0	0
10	L'viv	2	235.9	31.7	102.1	102.1	0
11	Kaharlyk	1	55.4	5.8	24.8	24.8	0
	<b>Total 2007</b>	<b>77</b>	<b>9171.3</b>	<b>1206.8</b>	<b>5223.3</b>	<b>2612.3</b>	<b>129</b>
<b>2008 projects</b>							
1	Ivano-Frankivsk	3	461.895	54.772	310.819	96.304	0
2	Novohrad-Volynsky	2	727.5	111.7	173.4	107.6	334.8

SN	CBOs/Network	Number of Projects	Total Cost	Estimated Cost Sharing by			
				Beneficiaries	Municipality	UNDP/SDC/Norwegian/CIDA	Others
3	Hola Prystan'	5	242.88	26.187	130.016	86.677	0
4	Kirovske	6	234.106	33.311	120.478	80.317	0
5	Mohyliv-Podilsky	1	103.538	13.414	49.568	40.556	0
6	Voznesensk	3	407.898	43.237	237.03	127.631	0
7	Dolyna	1	180.59	40.59	70	70	0
8	Rivne	2	315.892	38.192	208.275	69.425	0
9	Saky	3	216.755	23.295	96.73	96.73	0
10	Ukrayinka	1	177.246	39.546	68.85	68.85	0
11	Kaharlyk	1	115.12	12.376	56.509	46.235	0
12	Rubizhne	1	54.294	8.3	22.997	22.997	0
13	Tulchyn	2	200.8	20.8	90	90	0
	<b>Total 2008</b>	<b>31</b>	<b>3438.514</b>	<b>465.72</b>	<b>1634.672</b>	<b>1003.322</b>	<b>334.8</b>
	<b>2009 Projects</b>						
1	Ivano-Frankivsk	4	758.813	81.646	376.654	250.513	50
2	Novohrad-Volynsky	2	313.659	28.422	60	101.237	124
3	Mykolayiv	2	308.623	33.078	165.327	110.218	0
4	Kirovske	17	600.347	168.063	231.402	200.882	0
5	Dzankoy	3	455.732	51.154	202.289	202.289	0
6	Voznesensk	7	513.728	66.207	252.169	195.352	0
7	Dolyna	3	533.042	60.96	236.041	236.041	0
8	Rivne	5	593.842	90.102	360.305	143.435	0
9	Saky	5	801.46	216.24	292.61	292.61	0
10	Ukrayinka	1	131.099	17.61	62.419	51.07	0
11	Kaharlyk	2	128.906	19.513	60.166	49.227	0
12	Rubizhne	6	187.006	29.812	78.597	78.597	0
13	Tulchyn	2	349.513	75.37	133.481	140.662	0
14	Backchysaray	1	83.56	8.806	37.377	37.377	0
15	Nyzhniogirskiyi	1	136.722	13.672	61.525	61.525	0
16	Novovolynsk	1	150.604	37.468	62.225	50.911	0
	<b>Total 2009</b>	<b>62</b>	<b>6046.656</b>	<b>998.123</b>	<b>2672.587</b>	<b>2201.946</b>	<b>174</b>
	<b>TOTAL 2004-2009</b>	<b>232</b>	<b>26286.56</b>	<b>3484.923</b>	<b>12880.49</b>	<b>8776.146</b>	<b>1145</b>
	<b>Percentage in Cost-Sharing, %</b>		<b>100.0</b>	<b>13.26</b>	<b>49.00</b>	<b>33.39</b>	<b>4.36</b>

Detailed information is given in the Annex-III. Status of project completion for the period of Programme implementation is given in Table-VII:

**Table - VII: Status of Projects' Completion (2004-2009)**

№	Year	No of projects initiated	Financial Status of Completion			
			Fully completed	75-90%	Less than 50%	Average Status of Completion, %
1	2004	11	11	0	0	100
2	2005	12	12	0	0	100
3	2006	39	39	0	0	100
4	2007	77	59	18	0	100
5	2008	31	23	4	3	98.1
6	2009	62	10	38	15	31
	<b>Total</b>	<b>232</b>	<b>154</b>	<b>60</b>	<b>18</b>	<b>84.2</b>



In total, 154 local SD projects were fully completed by the partner CBOs/networks in the municipalities since Programme inception and 60 projects are at the final stage of completion (average status 75-90%). 15 projects are implemented by less than 50% due to the fact that they were initiated only in the 4<sup>th</sup> quarter of 2009.

### **Box-VI: The Members of ACMH “Pivdenne” in Ivano-Frankivsk Fill Like at Resort at Home After They Reconstructed the Roof**

In 1971 house № 33, situated on Pivdenny Boulevard was put into commission. It was built on the basis of Housing Cooperative #5, which included two buildings: on 34, Shevchenko str and 33, Pivdenny Boulevard. The buildings were constructed at the expense of the residents and have never been municipal or served by HCSMO<sup>1</sup> (Zheo). Therefore, the residents got used to collect money and provide services in the building when needed. Housing Cooperative #5 existed till June 1998. Frequent misunderstandings between these buildings led to the change of house-keeping management.

The residents conducted general meeting and decided to establish ACMH “Pivdenne”. During the meeting the residents elected the management and the Head of the Board. Later they wrote the Statute and registered the organisation. The lack of experience caused some problems in work. As the years went by, the building needed renovation. At the end of 2006, the Head of the Board and Head of the ACMH were re-elected on the residents’ general meeting. New management started an active work as the building needed to be renovated desperately, especially the roof. The roofing slate cracked and started to leak after 37 years.

Community of our house found out in press about UNDP project “Municipal Governance and Sustainable Development Programme”. I gathered the general meeting of the community, which approved the community development plan and selected roof reconstruction as top priority. The reconstruction demanded significant funds and the community did not have such funds available. Therefore we addressed the Municipal Support Unit of the UNDP/MGSDP. The specialists of the MSU explained us the conditions of the participation in UNDP/MGSDP, helped to prepare the documents (project application, protocols, cover letters, and budget). People were very glad to hear that MGSDP will provide the financial support for the building renovation. The Quality Committee was found to supervise progress of the work.



**Photo - 22:** The new dual slope roof will protect 151 dwellers from health and economic problems

Owing to MGSDP, the roof renovation gave a new life to our house. We didn't stop after the realization of the “Roof Reconstruction” project. For the last two years, we managed to pave the asphalt near the house, put the paving slab, covered the roofs above the entrances, changed the pipes, repaired the staircase, and installed new doors and windows in the porches. In order to save energy, we installed relay (200 K.W.H – monthly saving), heating counter, which are supervised by the Head of the Board (the savings are significant; we use less energy than other buildings). Nowadays, payment for utilities equals 0.5 UAH for 1 sq.m., till 2009 it was 0.3 UAH. If we don't receive enough funds from the utilities payments, people gather and decide whether it is necessary to contribute additional sum. People are properly informed on money utilization and make additional contributions without hesitation. For example we needed to install windows in the porch. Metal doors were installed for the financial award we received as the best ACMH of the city.

The staircase is being cleaned by the residents according to the schedule. We installed garbage bins

<sup>1</sup> HCSMO- Housing Communal Services Municipal Organisation (known as Zheo)

near the house were people throw out the garbage. Our street-cleaner works on Wednesdays and Saturdays and she only needs to empty garbage bins, because everything is neat and tidy.

The community put a new task to build children's playgrounds. Our community expresses gratitude to UNDP/MGSDP for the support in the realization of the project of roof reconstruction, it is very important that this Programme exists. Thanks to the Programme's support and involvement of the residents, our house became beautiful, cosy, with neat and clean porches, with green lawns and flowers. It keeps us in good mood not only our residents, but even passers-by.

**Yaroslav Bogachenko, Head of the ACMH "Pivdenne"**

**Note:** The Project of roof reconstruction of ACMH "Pivdenne" was worth UAH 141109, including UAH 14263 contributed by local community, 96403 contributed by city council and 30443 contributed by UNDP/MGSDP benefiting 151 dwellers (48 men, 82 women and 21 children).

Wide participation of community members leads to improving the quality of life, adds confidence and teaches that each member of community is important for reaching common goal. Real progress takes place only when local communities are involved in process.

### **Box-VII: Local Communities in Tulchyn Improve Conditions for Education in Local Kindergartens**

As in many Ukrainian municipalities the premises of kindergartens in Tulchyn are in poor conditions and the buildings have not been reconstructed for decades. One of the burning problems of Tulchyn municipality was to provide kindergartens with new energy-saving windows as and local budget did not have enough funds to conduct the reconstruction.

Tulchyn municipality became UNDP/MGSDP partner in 2007 and the local communities actively responded to the opportunity of improving local infrastructure with united efforts.

The Head of PO "All for children" of the kindergarten #4 "Zolota Rybka" Olga Kuts says: *"The kindergarten was built in 1981. The building hadn't been renovated for more than 27 years. Almost all windows were in emergency condition. The window frames were rotten so it was not possible to put the pane into them. In the premises of senior and middle groups it was not possible to open the windows at all, as they fell out together with the frame. In autumn we had to cover some windows with polyethylene, as in winter snow could fall into premises. All these things formed unfavourable climate in the kindergarten and threatened children's life and health. The replacement of old windows improved the conditions in the kindergarten, children feel warmth and comfort, and became healthier!"*

During the implementation of this project we faced a problem. The parents didn't believe that the collected contributions would really be spent on windows reconstruction. After several meetings and discussions we persuaded the parents and the communities established public organisations. The communities started the reconstruction with own efforts: in kindergarten #1 "Veselka" four windows were replaced, in kindergarten #3 "Olenka" ten windows were replaced in the playing room and bedroom.

Participating in UNDP/MGSDP, the community organisations held a procurement and selected contractor without intervention of the City Council. The members of the organisations took active role in the reconstruction works.

The Heads of the initiative groups have participated in trainings conducted by MGSDP and received useful information in the field of legislation and participation of local communities in UNDP/MGSDP though community projects implementation.

In 2008 local community organisations implemented 2 projects: "PVC Windows Installation", supported by UNDP/MGSDP (in context of SDC) and Tulchyn City Council with total budget 200 000. PO "Olenka" initiated the project with total budget UAH 100 000, UAH 10 000 – community organisation, UAH 45 000 – City Council, UAH 45 000– UNDP/MGSDP.



**Photo - 23:** The rooms in the kindergarten became warm and light with new PVC windows

*"We have to understand that local authorities would never be able to solve problems of local development independently. And it is not a sustainable way of solving the problem, because residents would not feel responsible for built or repaired infrastructural systems, as it was done by outside people. You, the residents of our city, have to organise and unite the efforts and cooperate with local authorities in development initiatives. You have to mobilize your communities, to share responsibilities with us in public services provision,"- said **Valeriy Vesnyany**, the City Mayor, after signing the Cost-Sharing Agreement.*

In 2009 two projects for windows installation were started in kindergartens #1 and 2 with the total budget 349 513 UAH. The project of PO "Dobrobut ditey" is worth UAH 252 200U, including UAH 22 500 contributed by local community, UAH 123 750 contributed by the City Council and UAH 101 250 contributed by UNDP/MGSDP.

The project of PO "Veselka" is worth UAH 37 313, including UAH 9731.30 contributed by local community, UAH 48 169.93 contributed by City Council, UAH 39 411.76 contributed by UNDP/MGSDP.

**Oleksandr Menyk**, MPC in Tulchyn municipality

The completed projects yielded expected benefits thereby improving living quality of the beneficiary men, women, youth and children. Living conditions improved significantly.

### **Contributions of Bi-Lateral Donors**

Technical assistance from the United Nations Development Programme to the partner municipalities is supplemented by three bi-lateral donors – the Canadian International Development Agency (CIDA), the Swiss Agency for Development and Cooperation (SDC) and Royal Norwegian Embassy in Ukraine. In 2009, CIDA supported five projects in Saky municipality and three projects in Dzhankoy. SDC supported three community projects in Dolyna and 7 community projects in Kirovske, 7 community projects in Voznesensk, 2 in Tulchyn and 2 in Novograd-Volynsku, and 3 in Ivano-Frankivsk in context of sub-project "Promoting Conditions of Participatory Governance and Development in Urban Areas of Ukraine". The Norwegian Embassy supported ten projects in Kirovske for the communities of citizens. More information on the contribution from Canadian International Development Agency, Swiss Agency for Development and Cooperation and Norwegian Embassy is given in the Annexes – VII, VIII and IX respectively.

#### **2.1.4. Human Resource Development**

The Programme achieved essential results in enhancing the quality of human resources at various levels in order to better manage local development through participation, public-private partnership and information technology use. 1723 people from MSU/CBOs/ networks/ municipalities enhanced their knowledge about the Programme's approaches and principles through various orientations, training, exposure visits, conferences, workshops etc. Details on the activities which produced these impacts are given hereunder.

Human resource development activities are organised by the Programme to develop the capacity of national and local stakeholders for strengthening participatory governance for sustainable development. In total, 63 HRD activities were held during the year, out of which 24 were conducted by the MSUs of partner municipalities and 39 were conducted by the PMU/Kyiv. They covered 1723 participants, in particular 47.53 % of men, and 52.46% of women (see Table - VIII).

During the year, numerous stakeholders and experts pointed out that unique experience of MGSDP should be disseminated among Ukrainian cities.

**Table – VIII: HRD Activities in 2009**

SN	HRD Activity	Number of Events conducted by		Number of Participants		
		MSUs	PMU in Kyiv	Female	Male	Total
<b>1</b>	<b>Training</b>	<b>19</b>	<b>28</b>	<b>637</b>	<b>466</b>	<b>1061</b>
a	Awareness on SD, MDGs, HIV/AIDS, gender, leadership	3	7	144	60	204
b	Project Management (for FGs on local SD projects)	9	1	150	100	250
c	On creation of ACMHs	3	9	185	204	389
d	On decentralization and effective local self-governance	0	3	89	58	147
e	ICT capacity	3	4	23	22	45
f	Communication and Conflict Resolution	1	2	29	13	42
g	Pre-project Training for MPCs	0	2	17	9	26
<b>2</b>	<b>Study Tour/Exposure Visit</b>	<b>3</b>	<b>5</b>	<b>69</b>	<b>68</b>	<b>137</b>
<b>3</b>	<b>Workshops/Conferences</b>	<b>2</b>	<b>6</b>	<b>240</b>	<b>285</b>	<b>525</b>
	<b>Total</b>	<b>24</b>	<b>39</b>	<b>946</b>	<b>819</b>	<b>1723</b>

\* No. of participants indicate persons without repetition.

#### HRD activities conducted by PMU

The trainings were organised for -

- On creation and operation of ACMHs and other community-based organisations;
- Raising public awareness on gender, HIV/AIDS and energy efficiency at local level;
- Building capacity of the functional group members of the partner CBOs/networks on the project management issues related with the institutional development (like ACMHs creation etc.) as well as with the local SD projects development and implementation;
- On ICT to enhance the skills of the selected officials of the local government on the issues of web-site updating and administration;
- Providing exposure to the community leaders and municipal officials to the project sites of the communities with practical experience of applying the community-based approach;

In 2009 UNDP/MGSDP specialists created a training course on ACMHs. The training course was conducted in Ivano-Frankivsk and Novovolynsk in 2009.





In 2010 it is planned to elaborate training module in cooperation with the Ministry of Housing and Municipal Economy of Ukraine and certify it for training ACMH activists in Ukraine. The presentations can be found on UNDP/MGSDP web-site

<http://msdp.undp.org.ua/index.php?publications=1>

**Photo-24:** The presentations of the training course of ACMH

### On creation and operation of ACMHs and other community-based organisations

On August 22-23, at the premises of the Novovolynsk branch of the Ternopil National Economic University two days' workshop for the managers of the Novovolynsk Associations of Co-Owners of Multi-Apartment Houses (ACMHs) took place. The training was organised by UNDP/MGSDP and Novovolynsk MSU. The training was conducted by Leonid Tulovsky, UNDP/MGSDP Quality Management Officer.

On August 28, MGSDP specialists, conducted capacity development course on ACMHs, which trained 25 community leaders from 12 local ACMHs in Saky (AR Crimea) to interpret legislation on ACMHs, register and effectively manage the ACMH.

On October 21-23, MGSDP specialists provided capacity development training for the representatives of Rivne ACMHs, MSU, local authorities. Owing to capacity developed in the municipality, local authorities plan to allocate UAH 4 mln for capital repairs to be made in multi-apartment houses applying principle of UNDP/MGSDP. The training was rated by the participants as very useful one, interesting and Professionally presented.

The trainings in operation of ACMHs were held in Novograd-Vonytskyi (Zhytomyr Region), Dolyna (Ivano-Frankivsk Region) on 22-25 April in context of inter-municipal cooperation between these two cities. UNDP/MGSDP has organized two workshops to explain the processes behind better ways of communal services delivery to dwellers of multi-apartment buildings. The workshops, supported by the Swiss Agency for Development and Cooperation, attracted over 60 representatives of local communities. For more information on these trainings, please review the news on UNDP/MGSDP web-site [http://msdp.undp.org.ua/index.php?news\\_id=125&language=eng](http://msdp.undp.org.ua/index.php?news_id=125&language=eng).

### **Study tours/ exposure visits**

#### East-West Exposure Visit for local decision-makers to Kirovske and Artemivsk (Donetsk Region)

In 2009, UNDP/MGSDP held two East-West exchange visits for reaching cohesion between Eastern and Western Ukraine and sharing experience of community-based approach. The first visit was held to Kirovske and Artemivsk on June 4-5, 2009. The survey was organised among the participants to define

key innovative practices of local self-government worth replication and dissemination. The visits were organised under support from SDC.

In particular, top five practices marked by the participants of the visit to Kirovske and Artemivsk were the following:

1. Operation of the Federation of Association Co-Owners of Multi-Apartment Houses in Kirovske, which united 13 ACMHs (in September 2009). The Federation successfully represents shared interests of 4200 dwellers, hires the personnel for maintaining of shared property and provided services of better quality to the dwellers.
2. Electronic map of Kirovske municipality (kirovskoe.com.ua), which is an effective geo-informational system of the municipality and an instrument for communal enterprises, educational and business organisations of the city. The map allows testing innovations in area of communal and housing economy.
3. Concession of heat supply system in Artemivsk. Artemivsk City Council was the first in Ukraine to sign concession treaty for heat supply with Lithuanian company for a period of 40 years, which manages Communal Enterprise "Artemivsk Heat Supply Network".
4. The work on investment attractiveness of Artemivsk municipality.
5. The Agreement on Social Responsibility between Coal Mine "Komsomolets Donbasu" and Kirovske City Council. According to the Agreement the Enterprise provides financial resources for education, medicine, cultural and other areas of municipal development.

The participants made the recommendations for the bodies of local self-government on improving quality of public service delivery in Urban Ukraine:

1. To intensify communication with local communities and dwellers through personal meetings, mass media, leaflets and other simple printed materials.
2. To consider the benefits of introducing concession in communal and housing economy of the municipality.
3. To establish a department in the city councils responsible for community mobilisation, community initiatives support, informing public on legislation in area of communal and housing economy, activities of the city council etc.

#### East-West Exposure Visit for local decision-makers from East and South of Ukraine to Tulchyn and Mochyliv-Podilskyi (Vinnytsya Region)

Around 30 local councillors from Western Ukraine cities have visited Tulchyn and Mochyliv-Podilskyi municipalities (Vinnytsya Region) on July 20-21 during the East-West exchange visit organised by UNDP/MGSDP with support from the Swiss Agency for Development and Cooperation. The mayors and local councillors learned the experience of Tulchyn and Mochyliv-Podilskyi in applying community-based approach to local development, communities experience in participation in MGSDP and got familiarized with the history and culture of Western Ukraine (Vinnytska oblast). The participants submitted recommendations for improving municipal services delivery which will be analysed and published.

Top four practices marked by the participants of the visit to Tulchyn and Mochyliv-Podilskyi were the following:

1. Operation of Rehabilitation Center "Angel Nadiyi" (Angel of Hope) in Mochyliv-Podilskyi. The Center provides legal, social, medical support to children with limited physical capacities and supports socialization and integration into ordinary life. The Center is an example of involving of public, municipal authorities, UNDP, charity organizations for establishing and operating the Center.
2. Creation of public organization "Tulchyn brotherhood" uniting people originating from Tulchyn and allowing them to invest to local socio-economic development.
3. The official web-site of Mochyliv-Podilskyi City Council (<http://www.misto.mogpod.com.ua/>), which provides regular, transparent information for the local councilors, city residents, investors etc.

4. The energy-saving projects in kindergartens in Tulchyn (PO "Vse dlya ditey" and PO "Tulchynka"). The kindergartens have installed new PVC windows, which allowed significant energy saving, reduction of cost of current repairs and improvement of conditions in the kindergartens.

The participants made the recommendations for the bodies of local self-government on improving quality of public service delivery in Urban Ukraine:

1. Create a section at official web-sites devoted to fellow countrymen working abroad. Create an opportunity for them to contribute remittances for local development.
2. Calculate the number of children with limited physical capacities in the municipality. Hold a survey in the municipality on need of rehabilitation center for them.
3. Local information policy is a powerful resource for local development. Official web-site of the city council should be updates with new technologies of e-governance, should be interactive and user-friendly. In order to create educated, mobilized dwellers, the web-site should regularly inform the reader on recent legislation, activities of the city council etc.

#### Trainings on communication between local authorities and communities

On May 14-15, the training "Effective Communications: Why and How" was held in Backchysaray under CIDA support for 16 municipal coordinators and press-secretaries from 15 UNDP/MGSDP partner municipalities (municipalities of Eastern and Southern Ukraine). The training was conducted by professional trainers from Ukrainian Association of Public Relations and Ukrainian Association of Publishers of Periodical Press. The training covered specificities of communication process with colleagues, public, its groups and media. The participants learned to prepare press-releases, success stories and effectively communicate with media.

The surveys conducted before and after the training showed high interest and demand for practical information and expertise on communication with media.



**Photo-25:** The trainers explained how to cooperate with mass media effectively

The participants received a home task to write a quality success story to receive the certificate of participation in the training. The municipal coordinators submitted success stories according to standards set by trainers. In addition, some of them are already published in local newspapers for dissemination of Programme experience at the local level. The training has improved the capacity of municipal coordinators required in process of communication with media and taught them practical tools for effective delivering information on Programme activities to the citizens, using contemporary opportunities. Similar training was held on July 30-31, 2009 in Kozyn (Kyiv Region) for improving dialogue of local communities and authorities for the representatives from Western and Central Ukraine.

#### On decentralization and local self-governance - two interactive workshops to enhance capacities of local civil servants

The first workshop "Decentralisation and Effective Local Self-Governance" attracted about 40 mayors and local councillors from 18 UNDP/MGSDP partner municipalities. The participants enhanced their capacities in social mobilization, learned the intricacies of decentralization enriched their skills in strategic, operational and financial planning for effective local governance and improved citizens' participation in decision-making processes at local level. The workshop was held on 2-3 April in Yaremche (Ivano-Frankivsk Region).

For more information on this event, please review the news on UNDP/MGSDP web-site:

[http://msdp.undp.org.ua/index.php?news\\_id=123](http://msdp.undp.org.ua/index.php?news_id=123)



**Photo-26:** About 40 participants have improved their skills and knowledge in community-based development approach

Second workshop was held Yaremche on 28-29 May attracting about 40 local councillors from AR Crimea and other regions of Ukraine and leading experts in the area of decentralization and local self-governance, who gathered to share innovative practices of local governance and their application experience in Ukraine.

For more information on this event, please review the news on UNDP/MGSDP web-site: [http://msdp.undp.org.ua/index.php?news\\_id=126&language=eng](http://msdp.undp.org.ua/index.php?news_id=126&language=eng).

Having analysed the surveys of the participants of the training, we discovered that there is demand and need for information on the following topics:

1. Financial planning of local development. Formulating the list of objects to be financed from state budget funds;
2. Implementation of European Strategy for Innovation and Good Governance at the Local level: Ukrainian and Foreign Experience;
3. Energy-Efficiency for Sustainable Municipal Development;
4. Operational Planning

#### Study Tour to the Czech Republic "Knowledge Transfer on Good Governance and Local Energy Resources Energy Efficiency"

On May 10-16, 6 representatives of national/local authorities delegated by UNDP/MGSDP participated in Study tour to the Czech Republic "Knowledge Transfer on Good Governance and Local Energy Resources Energy Efficiency". The participants learned best practices in area of local self-governance and decentralization reform, energy-efficiency at the local level and role of renewable energy sources. Valeriy Vesnyanyi, Tulchyn City Mayor, Volodymyr Garazd, Dolyna City Mayor, Sergiy Polysiuk, Kirovske



**Photo - 27:** The participants learned about decentralization in energy sector at the meeting in the Ministry of Economy

Deputy Mayor, Oleg Klyuy, Saky Mayor, Yulia Sudnikova, Head of Strategic Development Department of the Ministry of Housing and Municipal Economy of Ukraine and Galyna Smirnova, MGSDP Monitoring and Communication Officer participated in Study Tour to the Czech Republic organised jointly with Czech Trust Fund held on May 10-16, 2009. The participation of MGSDP delegated persons became possible to SDC and CIDA support. Report of a study tour to Czech Republic "Knowledge transfer on good governance and local energy resources energy-efficiency" can be assessed at MGSDP web-site by following the link <http://msdp.undp.org.ua/index.php?publications=1>

#### Courses on energy saving introduced to local schools

The courses became possible due to exceptional cooperation between the two UNDP-led projects - "Municipal Governance and Sustainable Development Programme" and "Energy Efficiency in Education Sector", which helped train the teachers of the local schools for further introduction of teaching courses on energy saving, energy efficiency, climate change mitigation and principles of sustainable development.

The new course "**Energy Saving and Climate Mitigation**" was designed by UNDP supported project "Energy Efficiency in Education Sector", and its teaching is already introduced in many regions of Ukraine. Similar actions are taking place in 20 foreign countries within the global project "School Project for Application of Resources and Energy". The trainings were held in Novograd-Volynskiy (Zhytomyr Region) and Dolyna (Ivano-Frankivsk Region) in February 2009.





**Photo - 28:** Local authorities in Novograd-Volynskiy support introduction of new course "Energy Saving and Climate Mitigation"

The workshops conducted by professional trainers Olena Melnykova and Leonid Firsov from Ecologic Club "Eremurus" included practical exercises on energy saving and alternative sources of energy. The participants learned how to assess heat, energy and water losses in private apartments and discussed the innovative practices to prevent them. In addition, they were exposed to debate on acid rains, greenhouse effect, climate change and other environmental threats. Efficiency-aware teachers and students would also save energy in school premises which are highly ineffective and energy-consuming. As part of capacity development support, Ukrainian teachers received textbooks and methodic materials on introducing the course.

On May 21-22, 25 local teachers from Novograd-Volynskiy participated in a follow-up training on energy saving which prepared them to teach the course "Energy Saving and Climate Mitigation" at secondary schools. The participants received textbooks, methodical materials in course of professional training.

Training on energy-saving for school teachers was conducted in Rubizhne on April 29 and Voznesensk on April 24 in context of inter-municipal cooperation between these municipalities on applying decentralized approach in energy-saving. 32 participants took part in training in Rubizhne and 30 in Voznesensk. The training put the topic of energy-saving on public agenda and one school will become experimental in teaching the course in Rubizhne starting from September 2010. All other schools will teach the topics of the course at different subjects.

All schools in Voznesensk started teaching the course on energy-saving after the trainings for the teachers.

#### Trainings for new MSU specialists

6 new partner municipalities and settlements joined UNDP/MGSDP in 2009 and MGSDP organised two trainings for newly created MSU personnel. The representatives of 5 new settlements in Crimea (Krasnogvardiyske, Nizhnegorskiy, Zuya, Pervomayske and Novoozerne) participated in the training on June 25-27. This training consisted from theoretical learning and practical exercises (including discussions, brainstorming, group and individual work), experience sharing and site visits. Key areas of training included: 1) UN System and UNDP in Ukraine; 2) Social Mobilization. Community-based Development Approach; 3) Programme implementation guide; 4) Management Information System. Working with media. 5) Legal Framework.

Training was provided by MGSDP specialists who taught about the art of mobilizing local communities of citizens, academia, small business and NGOs in their cities and develop the community's capacity to undertake the participation-based sustainable development initiatives under the framework of public-private partnership. As part of practical training, the trainees had the opportunity to practice prioritization of the needs as a community, and to prepare the project proposal for solving their priority problem. That will enable them to facilitate similar activities in cooperation with the local communities in their cities.

The HRD activities held by MSUs in 2009:

- The training for functional groups was held by MSUs in Rivne for 19 participants and in Kirovske for 18 persons.
- Two trainings were held for management and activists of community organizations of school network "Zdorova Dytna" on financial accounting in Ivano-Frankivsk, 67 people benefited from the trainings.

- MSU in Dolyna held Second Regional Investment Forum with 200 participants.
- Dzhankoy MSU held training on procedures of cooperation with UNDP/MGSDP for local communities. 23 local activists benefited from training.
- The training on Public Relations was held by MSU in Rubizhne as a follow-up of the training in Backchysaray. 20 department heads of Rubizhne city council benefited from the training.
- Rubizhne MSU organised training for 21 local teachers "Education as a mechanism of involving children to energy-efficiency".
- The training for functional groups was held by MSUs in Ivano-Frankivsk for 18 persons and Rubizhne 19 persons and Kirovske for 8 persons.
- MCSDD held in Ivano-Frankivsk for 130 participants.
- Exposure visit to Dolyna organised by Rubizhne MSU in context of inter-municipal cooperation (the treaty on inter-municipal cooperation of Dolyna and Rubizhne was signed in July 2009).
- Roundtable held by Rubizhne MSU "Twin-City Movement: Past and Future" in context of cooperation with Dolyna municipality.
- Rivne MSU organised exposure visit of local communities implementing SD projects in UNDP/MGSDP to local project sites which are already implemented.
- Rubizhne MSU established a Gender School for 12 volunteers. The trainings are held by participants of training "Gender-Based Analysis for Participants of Local Development Programmes" held by UNDP/MGSDP

## 2.1.5 Public Awareness on HIV/AIDS and Gender

### Awareness on SD, MDGs, HIV/AIDS



**Photo - 29:** 20 volunteers from Dzhankoy school learned to conduct the trainings on prevention of HIV/AIDS with equal-to-equal technology



**Photo - 30:** 46 students of Kalynivka were trained to deliver trainings on HIV/AIDS prevention

Experts say, every day 52 people in Ukraine become infected with HIV, and 6-8 people die with diagnosis HIV/AIDS in Ukraine. One of the tasks of UNDP/MGSDP is to inform communities about HIV/AIDS and its prevention. At the trainings for youth, MGSDP team explains how HIV is transmitted, how to learn HIV status and seek treatment in accident situations.

On April 15, Olena Ursu, Governance and Sustainable Development Expert conducted the training on HIV/AIDS for volunteers from schools of Dzhankoy municipality. 20 participants from five local schools participated in the training and increased their knowledge on HIV/AIDS and its prevention.

On May 6, Galyna Gulenko, Monitoring and Communication Expert conducted the training on HIV/AIDS for volunteers from Kalynivka Technologic College and Kalynivka Agrarian College. 46 participants from two colleges participated in the training and increased their knowledge on HIV/AIDS and its prevention. The survey was conducted to assess the quality of training. The director of the Kalynivka Technologic College suggested organization of contest of paintings devoted to problem of HIV/AIDS in Ukraine. According to the survey conducted after the training, 95 % of young participants said the training has broadened their knowledge and understanding of HIV/AIDS.

MGSDP prepared trainers on gender-based analysis for the participants of local development programmes and enhanced capacities of the leaders of municipalities to apply gender-based analysis for local policies and programs. The Programme prepares trainers on gender in two stages to

guarantee professionalism and preparation. The trainers actively promote gender mainstreaming and conduct trainings in their municipalities.

### UNDP prepares trainers on gender in AR Crimea

On June 11-12, 27 teachers from 9 municipalities and settlements benefited from training on gender-based analysis held in Backchysaray (AR Crimea). UNDP/MGSDP organised the training with support of Canadian International Development Agency. The training empowered the teachers to contribute to development of local communities by informing wide audience on gender.

Ukraine took a responsibility of reaching the Millennium Development Goals by 2015 and set indicators for establishing Ukrainian MDGs. The sixth goal for Ukraine is ensuring gender equality. In order to reach this goal Ukraine will put efforts to achieve ratio of at least 30:70 for either genders in legislative and executive offices and halve the gap in incomes between men and women. Therefore, it is necessary for communities to have professional trainers able to inform wide audience on gender, gender equality and UMDGs.



**Photo - 31:** 27 teachers expressed wish to inform wide audience and their pupils on gender

conduct such trainings in future. For more information on this event, please visit [http://msdp.undp.org.ua/index.php?news\\_id=128](http://msdp.undp.org.ua/index.php?news_id=128)

### Trainers on gender-based analysis establish gender school in Rubizhne

On June 11-12, 27 teachers from 9 municipalities and settlements benefited from training on gender-based analysis held in Backchysaray (AR Crimea). UNDP/MGSDP organised the training with support of Canadian International Development Agency. The training empowered the teachers to contribute to development of local communities by informing wide audience on gender.

The trainers Natalia Kurganovska and Nina Tverdokhleba from the Project "Empowering Education" managed to organize sincere discussion based on analysis of Ukrainian and international legislation.

The participants broadened the knowledge on gender, promoting gender equality in international, European Law and Ukrainian legislation, Family and Labor Codes of Ukraine. The participants from Rubizhne Larysa Samoylova, teacher, Iryna Chumak, psychologist and Olena Geyko, School Deputy Director organised a Gender School for 12 volunteers representing all schools of Rubizhne. After continuous theoretical and practical training, the volunteers will become gender focal points to assist teachers for gender education at schools.



**Photo-32:** Youth debates "Gender approach: should be protect men or women" in Rubizhne organised by MSU

### UNDP trains community leaders to apply gender-based analysis to local development programs

The training “Gender-based analysis for participants of local development programmes” was organized to prepare qualified trainers able to inform various groups of population of AR Crimea on gender-based analysis. This task is a part of Grant Agreement between the Government of Canada and UNDP and a task of MGSDP Work Plan for 2009. The preparation of the trainers was done in two stages. The two-days training in Backchysaray in March was a first stage. During two months the participants completed a home task in analyzing the Programmes of Crimean Parliament and conducting the training on gender for their pupils. After submitting this home task, the teachers participated in final meeting. At the meeting they have conducted demonstrative trainings, discussed generated experience and received certificates of trainers.



**Photo-33:** The participants conducted demonstrative trainings

The participants shared the difficulties and success on their path of trainers on gender. They complained about difficulties in overcoming stereotypes when they train people on gender, lack of understanding of gender problems and desire to solve them. Also, the trainers face problems in organizing the trainings. Among the favourable factors the trainers called desire of youth to perceive information on gender and innovative methods of work with other community members. All future trainers received the analysis of their home tasks and recommendations for future work.

On October 27-31, Leonid Tulovsky, UNDP/MGSDP Quality Management Officer participated in Regional Training Workshop on Mainstreaming Gender into Regional Bureau for Europe and CIS Climate Change Programming held in Bratislava.

In course of the workshop the following issues were considered and discussed by the participants:

- UNDP global strategy and priorities in context of climate change and gender equality;
- Impact of climate change on women;
- Issues pertaining to mainstreaming of gender into climate change mitigation projects;
- Practices, specifics and approaches in communities` capacity enhancement;
- Specifics in promotion of gender equality in disaster risk reduction;
- Issues of ensuring social protection and sustainable livelihoods;
- International law instruments;
- Climate change and human rights;

## **2.2 MANAGEMENT AND EFFECTIVENESS**

### **2.2.1 Partnerships / Linkages**

Efforts were put during the quarter to build linkage of the Programme with other agencies of similar nature so as to create synergy. Followings are some activities in this context:

#### With the Canadian International Development Agency

- On January 28-29, 2009, Donor Mission to Saky Municipality (AR Crimea) was held for Sherry Greaves, First Secretary of the Canadian Embassy in Ukraine/CIDA, Sonya Elmer, Programme Officer from SDC headquarters, decentralisation and local governance sector, Olena Lytvynenko, Programme Officer from SDC in Ukraine and Oksana Remiga, Programme Manager of the Local Development Programme, UNDP Ukraine.

- 28-29 May, training on decentralisation and effective local self-governance for local and regional officials of self-government bodies held in Yaremche (Ivano-Frankivsk Region). The training attracted mayors and local councillors from 18 partner municipalities.
- April 14, round table “Perspectives of Establishing the Quality Management System in Accordance with ISO 9001:2000 in the Cities of AR Crimea” was held in Symferopol (AR Crimea). The experience of introduction of system of improved governance was discussed in course of workshop held in Symferopol with 35 participants including mayors and representatives of four Crimean UNDP/MGSDP partner-municipalities.
- On August 25-28, MGSDP team enhanced institutional capacity in four new partner settlements – Krasnogvardiyske, Pervomayske, Zuya, Nyzhniogirskiyi. The MGSDP Team met local authorities, visited local community-based organisations, and established Management Information System.
- August 28, Leonid Tulovskyi, UNDP/MGSDP Quality Management Officer, conducted capacity development course on ACMHs, which trained 25 community leaders from 12 local ACMHs in Saky (AR Crimea) to interpret legislation on ACMHs, register and effectively manage the ACMH.

#### With the Swiss Agency for Development and Cooperation

- On January 25, UNDP/MGSDP Project team presented achievements of project implementation, and discussed plans for year 2009 during the meeting with the representatives of SDC headquarters’ and SDC Office in Ukraine.
- On March 17-18, MGSDP was presented in DesPro steering committee meeting in AR Crimea. Oksana Remiga, UNDP Senior Programme Manager, Iryna Skaliy, UNDP/MGSDP Project Manager and Olena Ursu, UNDP/MGSDP Governance and Sustainable Development Expert presented UNDP/MGSDP and its experience in AR Crimea. Also, the MGSDP activities in Crimea were discussed with Anatoliy Gritsenko, Speaker of the Crimean Parliament. In Saky municipality, the participants of donor mission met Saky City Mayor and representatives of local communities and were briefed on results of developing capacities of local communities.
- On February 11-13, 2009, technical consultancy to the municipal team of the project initiation was provided by UNDP/MGSDP team, represented by Iryna Skaliy UNDP/MGSDP Project Manager and Olena Ursu UNDP/MGSDP Governance and Sustainable Development Expert in order to assess feasibility of the identified inter-municipal project on solid waste management and plan the innovative procedure of its implementation in Tulchyn municipality.
- On June 23-24, Iryna Skaliy, UNDP/MGSDP Project Manager and Mykola Smirnov, UNDP/MGSDP Participatory Governance Development Expert presented MGSDP experience in Crimean partner municipalities at the Regional Conference on the Best Practices of the Autonomous Republic of Crimea in Area of Decentralisation and Local Self-Government organised by SDC.
- On June 20-23, the UNDP/MGSDP supported the roundtable on discussion on the Draft Law of Ukraine “On Energy-Efficiency of Buildings” and opportunities of its application in the cities of Ukraine held in Berdyansk by the Ministry of Housing and Municipal Economy of Ukraine. Mrs. Olena Ursu, UNDP/MGSDP Governance and Sustainable Development Expert, Mykola Borovets, Novograd-Volynskiy City Mayor, and Yuriy Gerzhov, Voznesensk City Mayor, participated in the roundtable and presented the activities of the Programme in area of energy-efficiency and local development.
- On July 29, Manual Etter, SDC Country Director, Olena Lytvynenko, SDC National Programme Officer and Olena Ursu UNDP/MGSDP Governance and Sustainable Development Officer had a meeting to discuss elaboration of the Project Document for new Sub-Project of MGSDP under SDC Support.
- On August 12-13, capacity development training for representatives of the Ivano-Frankivsk house committees and ACMHs was organised. Oksana Remiga, UNDP Senior Programme Manager, Iryna Skaliy, UNDP/MGSDP Project Manager and Leonid Tulovskyi, UNDP/MGSDP Quality Management Officer facilitated the training.

#### With other UNDP projects and UN agencies

- On February 20, 2009, Iryna Skaliy, UNDP/MGSDP Project Manager participated in Mid-term review of MDGs in Ukraine and contributed to discussion on required MDG-related future activities in Ukraine.
- On February 26, 2009, Iryna Skaliy, UNDP/MGSDP Project Manager presented UNDP/MGSDP at the meeting of Local Governance Team with Geraldine Fraser-Moleketi, Director of Democratic Governance Group, UNDP Bureau for Development Policy.
- On May 10-16, six representatives from national/local authorities delegated by UNDP/MGSDP participated in Study tour to the Czech Republic on “Knowledge Transfer on Good Governance and Local Energy Resources Energy Efficiency”. The participants learned best practices in area of local self-

governance and decentralization reform, energy-efficiency at the local level and role of renewable energy sources.

- On May 21, Leonid Tulovsky, Quality Management Officer participated in Donors' Coordination Meeting in Symferopol and presented activities, progress and results achieved by the Program in the Crimean cities in cooperation with the local partner municipalities which raised an interest of the participants to the experience and methods that the Program applies in Crimea and other cities of Ukraine, especially in the area of housing and communal sector reform (creation of ACMH) and energy saving.
- On May 21-22, 25 local teachers from Novograd-Volynskyi participated in training on energy saving which prepared them to teach the course "Energy Saving and Climate Mitigation" at secondary schools. The participants received textbooks, methodical materials in course of professional training.
- September 23, the briefing on UNDP Local Development Cluster Programmes was organised for Olivier Adam, UN Resident Coordinator and UNDP Resident Representative in Ukraine. Iryna Skaliy, UNDP/MGSDP Project Manager presented Programme's results, progress and plans in applying community-based development approach in partner municipalities.
- September 25, Donor coordination meeting was hosted by Crimea Integration and Development Programme where international organisations have shared current development activities and plans for the nearest future. Iryna Skaliy, UNDP/MGSDP Project Manager presented Programmes proceedings in Crimean partner municipalities.
- August 26-27, in context of Ricarda Rieger, UNDP Country Director visit to Rivne, Volodymyr Khomko, Rivne city mayor briefed the delegation on partnership of municipality with UNDP/MGSDP. Since the beginning of partnership in 2004, Rivne implemented 10 local community projects and internalised community-based approach by adopting appropriate municipal programme in 2009. The value of implemented projects in Rivne reached UAH 1.4 mn.
- September 23, the briefing on UNDP Local Development Cluster Programmes was organised for Olivier Adam, UN Resident Coordinator and UNDP Resident Representative in Ukraine. Iryna Skaliy, UNDP/MGSDP Project Manager presented Programme's results, progress and plans in applying community-based development approach in partner municipalities.
- September 25, Donor coordination meeting was hosted by Crimea Integration and Development Programme where international organisations have shared current development activities and plans for the nearest future. Iryna Skaliy, UNDP/MGSDP Project Manager presented Programmes proceedings in Crimean partner municipalities.
- On December 21, an exposure visit was organised for UNDP Belarus team to Novograd-Volynslyi.
- On November 6, UNDP/MGSDP Team presented experience in applying community-based approach in partner municipalities, training activities and communication component at the meeting with Annie Demirjian, Democratic Governance Practice Leader from UNDP Bratislava Regional Centre. Oksana Remiga, UNDP Senior Programme Manager, UNDP/MGSDP and CBA projects teams participated in the meeting.
- On November 11, MGSDP Team presented experience in cooperation with national and local partners at UNDP Local Development and Human Security Cluster projects meeting with Elinor Bajraktari, Assistant Resident Representative, UNDP Belarus.

#### With other donor agencies

- On January 16, 2009, Olena Ursu, UNDP/MGSDP Governance and Sustainable Development Expert participated in Donor Coordination Meeting organized by Renaissance Foundation and presented success stories and UNDP/MGSDP experience on creation of community-based organizations in partner municipalities.
- On April 7, recent changes in legislation related to Associations of Co-Owners of Multi-Apartment Buildings were analysed in course of Donor Meeting and Discussion of National Housing Coalition with participation of Olena Ursu, UNDP/MGSDP Governance and Sustainable Development Officer.
- On April 10, the recommendations for improving local self-government in Ukraine were approved in course of Scientific and Practical Conference "Improving mechanisms of public administration and local self-governance" organized by Ministry of Regional development and Construction, Academy of Municipal Management. Olena Ursu, UNDP/MGSDP Governance and Sustainable Development Officer represented MGSDP team at the conference.

## 2.2.2 Communication Results

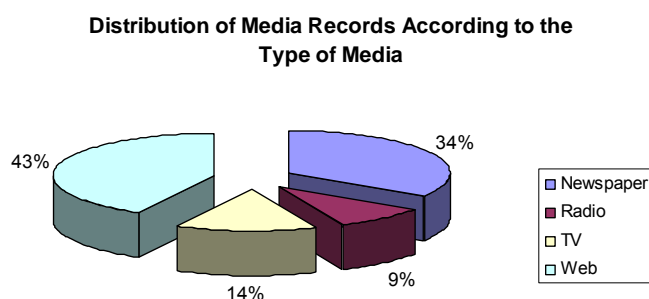
Communication about the Programme took place in various forms and at various levels during the quarter. This section compiles them in form of inventory of communications, publications, interviews etc.

### A) Media and Information

Communication about the Programme took place in various forms and at various levels during the year. Local/national media disseminated various aspects of the Programme activities during the year to highlight some concrete results of Programme activities. Internet sources of information are being widely used by the communication unit of the Programme. As a result, 161 media records were traced in 2009.

**Table IX: Number of Media Records in 2009**

No	Mass media	1 <sup>st</sup> Quarter	2 <sup>nd</sup> Quarter	3 <sup>rd</sup> Quarter	4 <sup>th</sup> Quarter	Total 2009
1	Newspaper	20	17	5	13	55
2	Radio	6	2	5	2	15
3	TV	7	5	9	2	23
4	Web	14	18	18	18	68
	<b>Total</b>	<b>47</b>	<b>42</b>	<b>37</b>	<b>35</b>	<b>161</b>



Official web-sites were the most frequent source used to highlight the Programme activities – 68 out of 161 (40%) followed national and local news papers (33%), local TV (17%) and radio (10%).

23 records were traced on TV and 15 records on radio in 2009. The audience of TV is middle class and older generation. The message of the Programme is targeted to these groups for mobilizing them to establish community-based organisations (Associations of Co-owners of Multi-Apartment Houses, Service Cooperatives, Public Organisations of Kindergartens and Schools).

Analysing available articles, there are both news articles and analytical articles. Disseminating Programme's experience is a priority for 2010, and such experience can be channelled through analytical articles.

The general tonality in the articles was positive. The majority of the journalists picked up the key messages of the Project as they described MGSDP experience in context of national reform of housing and municipal economy. Many articles focus on importance of community mobilization, self-empowerment and variety of community-based organizations. Articles often communicated the results of the project activities (trainings, community projects, conferences, inter-municipal cooperation etc). The journalists often wrote with pride about partnership of their municipalities with United Nations Development Programme.

In 2009, compared to previous years, less articles were devoted to the concept and principles of MGSDP, e.g. sustainable development in the cities; participatory governance, public-private partnership. However, the articles on community-based approach and principles of MGSDP were published in official media within new municipalities in Crimea.

In 2009 media-activities highlighted major national level events of the Programme like meeting of the National Forum of Partner Municipalities, trainings on establishing ACMHs, awareness trainings on HIV/AIDs and gender, success stories of local communities. The partner municipalities highlighted the

activities of local communities, hosting various exposure visits, human resource development at local level.

Series of articles were devoted to establishing partnership between MGSDP/UNDP and the Ministry of Communal and Housing Economy.

The experience of the Programme was described in context of reform of communal and housing reform in Ukraine. Establishing ACMHs is adopted in Strategy of reform of Communal and Housing sector by the Ministry and there is interest in real success stories and experience of ACMHs at the local level.

In order to use modern communication tools effectively, UNDP/MGSDP created a Facebook page "Open space for Local Self-Governance" (<http://www.facebook.com/pages/Vidkritij-prostir-miscevogo-samovraduvanna/210266252072>). Video materials and Project's news are posted at the YouTube web-site (tags – UNDP, MGSDP).

## ***B) Studies and Publications***

- (1) **The study "MGSDP Model and Experiences of Community Participation in Decision-Making on Local Development, in Particular With Regards to Water Services in Ukrainian Cities"** has been finalized, published and disseminated. The expert has analysed the lessons learned by municipalities partnering with UNDP/MGSDP, provided success stories of communities in selected cities with distinguished results of cooperation with the local authorities related with institutional development and implementation of community development projects, in particular in water sector.
- (2) **Guidelines for Community Projects** (additional 1500 copies printed) reflect one of the mechanisms of partnership between the communities, local authorities and business, and were developed based on the experience of cooperation of UNDP/MGSDP with its partner municipalities on supporting community projects to promote participatory governance that results in improving living quality in urban Ukraine. This support is used by the Programme as a training tool to provide the community and local governments an opportunity to achieve this objective
- (3) **Manual "How to Create a Viable Community-Based Organisation"** was translated into Russian and printed for Crimean stakeholders. The Manual is based on the previously created guidelines for the neighbourhood organisation with incorporation of additional information and practices for citizens organisation. It provides information on step-by-step process of creation and functioning of the citizens-based organisation, various legal form of these organisations, and ways and methods of ensuring the participatory governance at the community level for solving their priority development problems.
- (4) **Manual "Decentralization and Effective local Self-Governance"** (100 copies) was printed, which promotes decentralisation and development of local self-governance by strengthening institutional capacity of bodies of local self-government. The manual provides comprehensive information on participatory governance, strategic planning, operational and financial planning.
- (5) CDs with UNDP Report **"The Human Development and European Integration of Ukraine"** was replicated.
- (6) **External Evaluation Mission Report by SDC "Support to Decentralisation in Ukraine"** and Promoting Conditions for Participatory Governance and development" were translated in Ukrainian and printed.
- (7) **Guidelines on Operation and Maintenance of Community Property** (2000 copies) was translated into Russian and printed for Crimean stakeholders. The Manual justifies the necessity of operating and maintaining the property created or improved as a result of community efforts on projects' implementation under the Programme's support, and describe the legal and normative framework regulating such activities. The guidelines target, first of all,



the citizens of multi-apartment buildings of the municipalities, but may be also utilized by the dwellers of private houses and members of public organisations of educational institutions in their context.

- (8) **School notebooks on energy-saving** for Novograd-Volynskyi schoolchildren were printed with promotional slogans and educational information on energy consumption, climate mitigation etc. This will enable local communities to educate rational attitude to energy resources consumption.
- (9) **UNDP documentary DVD “One Step Ahead: How Ukrainian Communities Help Themselves”** was replicated (55 copies) (CIDA-related).

### 2.2.3 Resource Mobilisation and Utilisation

This section focuses on resources mobilised from various sources for implementation of the Programme and utilization of such resources from various perspectives.

#### A) Mobilisation of resources

Resources to support the Programme activities in 2009 were available from various agencies, including UNDP/Ukraine, partner municipalities, Swiss Agency for Development and Cooperation (SDC), Royal Norwegian Embassy in Ukraine and Canadian International Development Agency (CIDA). In total, USD 813.9 thousand was received from various donors, including USD 244.0 thousand from UNDP, USD 68.9 thousand received from SDC, USD 43.4 thousand contributed by Norwegian Embassy and USD 366.7 thousand contributed by CIDA, 562.2 thousand contributed by municipalities.

#### B) Utilisation of available resources

Sourcewise utilization of mobilised resources was the following: UNDP -66.34%, municipalities -68.4 %, SDC 73.5%, CIDA 65.97 % and Norwegian Embassy 65.98 %. Details on each donor are given in the Annexes – VII, VIII and IX.

**Table – X: Resource Mobilization and Utilisation in 2009 by Donor, USD**

##	Donor	Budget for 2009	Utilised in Q1st	Utilised in Q2nd	Utilised in Q3rd	Utilised in Q4th	Total*	Delivery, %
1	Rivne municipality	51425			16359	22226	41286	80.28
2	Novograd-Volynsky municipality	7					0	0.00
3	Kirovske municipality	23183			3051	14944	19254	83.05
4	Hola Prystan municipality	3149					0	0.00
5	Ukrainka municipality	19822	2631			10492	14042	70.84
6	Mohyliv-Podilsky municipality	2143	627				671	31.33
7	Novovolynsk municipality	9934			7053		7547	75.98
8	Mykolayiv municipality	22493			11897	6611	19803	88.04
9	Dolyna municipality	34281		921	2766	23369	28951	84.45
10	Saky municipality	39837			12617	19970	34868	87.53
11	Ivano-Frankivsk municipality	33875				28359	30344	89.57
12	Dzhankoy municipality	27975			15750	8340	25777	92.14
13	Kagarlyk municipality	16275			7208	5567	13669	83.99

<b>14</b>	Tulchyn municipality	29362			3203	17725	22394	<b>76.27</b>
<b>15</b>	Voznesensk municipality	30934			4326	21227	27342	<b>88.39</b>
<b>16</b>	Rubizhne municipality	9560				5604	5996	<b>62.72</b>
<b>17</b>	UNDP	100000	13828	416	29268	22831	66343	<b>66.34</b>
<b>18</b>	SDC	350398	23327	59011	32107	126379	257681	<b>73.54</b>
<b>19</b>	Norwegian Embassy	12748			1669	6191	8411	<b>65.98</b>
<b>20</b>	CIDA	566201	74155	97600	81839	95482	373511	<b>65.97</b>
	<b>Total</b>	<b>1383600</b>	<b>114568</b>	<b>157947</b>	<b>229115</b>	<b>435317</b>	<b>1002534</b>	<b>72.46</b>

## 2.2.4 Programme Reviews

The management and operational aspects of the Programme we reviewed and assessed during the year by UNDP management and donor community. The assessments were useful for enhancing the efficiency of the Programme. Following sub-section details this subject.

### *Donor missions*

- On January 28-29, 2009, Donor Mission to Saky Municipality (AR Crimea) was held for Sherry Greaves, First Secretary of the Canadian Embassy in Ukraine/CIDA, Sonya Elmer, Programme Officer from SDC headquarters, decentralisation and local governance sector, Olena Lytvynenko, Programme Officer from SDC in Ukraine and Oksana Remiga, Programme Manager of the Local Development Programme, UNDP Ukraine. The participants have reviewed local project sites and reconfirmed commitment to further cooperation in meeting with local authorities.
- On March 17-18, MGSDP was presented in DesPro steering committee meeting in AR Crimea. Iryna Skaliy, UNDP/MGSDP Project Manager and Olena Ursu, UNDP/MGSDP Governance and Sustainable Development Office presented UNDP/MGSDP and its experience in AR Crimea.
- April 28, Donor visit of the Swiss Agency for Development and Cooperation to Novograd-Volynskiyi was hosted with participation of Manual Etter, SDC Country Director, Olena Lytvynenko SDC National Programme Officer. In course of the meeting with mayor of Novograd-Volynskiyi and Dolyna municipalities, the mayors signed the Agreement on inter-municipal cooperation initiative between Dolyna and Novograd-Volynskiyi municipalities on energy saving and housing reform.
- On August 26, Volodymyr Khomko, Rivne City Mayor met Ricarda Rieger new UNDP Country Director in Ukraine. During the meeting, the parties shared their opinions about the expansion of the cooperation and founding of the new projects. Ms Rieger notified that she highly appreciates all the efforts that local government puts into high-quality implementation of the UNDP projects and understands that during the crisis Rivne authorities have to focus efforts on the cost-sharing of the projects by the local government
- Erçan Murat, UNDP Officer-in-Charge visited UNDP/MGSDP partner municipality of Kirovske (Donersk Region). The delegation met Kirovske City Mayor, Viktor Mandrus and met with community of ACMH #21 in Office of Federation of ACMHs, which implemented the project of basement pipes reconstruction in context of UNDP/MGSDP. Sergiy Polysiuk, Deputy Kirovske City Mayor, Municipal Coordinator of UNDP/MGSDP in Kirovske municipality presented community organisation. Nelya Dashkovets, Head of Federation of ACMHs and other members of the organisation presented federation of ACMHs and its experience in Kirovske.

### **Programme Review Missions**

External Review "Support to Decentralisation in UA" and "Promoting Conditions of Participatory Governance and Development". The review mission to Ukraine took place from May 10 to May 23, 2009. During this mission Nicole Töpperwien. In context of the Mission, the meetings with local authorities were organised in Saky (AR Crimea) and Tulchyn (Vinnytsya region).

The major recommendations are the following:

1. It is strongly recommended to continue building on the multi-level approach and to develop platforms and models for participatory cross-level debates on decentralisation reforms. In the beginning, lessons for policy development that derive from the work at the community level can be discussed as well as issues that directly relate to the project focus or pilot areas. These issues provide good entry points. Step by step, more comprehensive policy discussions can be facilitated, if wanted by the counterparts.
2. It would be highly useful to document experiences with budget processes at the local level, use them to develop lessons, discuss lessons and policy conclusions with local stakeholders, disseminate the results and use them for policy input at the national level. This kind of policy input could contribute to the effectiveness of the projects (and of decentralization as such).
3. For strengthening the cross-level approach it might be useful to build a project group with representatives from the national level and from all levels of government of pilot regions.
4. In the light of the difficult financial situation it is recommended not to foresee an increase in the number of projects per district or municipality.
5. It could be of high relevance to assist the Ukrainian stakeholders in developing a **separate model of service delivery** for such services in which community co-financing as major element does not seem adequate. (For this it might however be necessary that mechanisms of financial decentralisation are strengthened first).
6. MGSDP and DesPro could exchange experiences on operation and maintenance.
7. Due to the difficult financial situation it might be necessary to establish an emergency fund for justified cases in which financial obligation cannot be fulfilled.
8. Financing procedures within MGSDP should be reviewed and if possible, the financing procedures (at least for SDC financed components of MGSDP) should be renegotiated. If an adjustment of financing procedures is not possible, MGSDP should clearly communicate to communities when they can realistically expect payments.
9. MGSDP and DesPro could provide a consolidated training agenda open for beneficiaries and stakeholders from both projects.
10. In addition to exchange among beneficiaries and stakeholders from one project, targeted experience exchanges between beneficiaries and stakeholders from DesPro and MGSDP could be organized to give participants also access to the experiences from the other project. These exchanges of experience would be especially relevant for municipalities with rayon subordination.
11. Experiences exchanges could be used to develop, discuss and verify policy recommendations with involvement of different levels of government.
12. It is recommended to maintain the close relations with the Ministry of Regional Development and Construction but to also strengthen informal networks with other actors at the nation level.

## Chapter THREE

---



# LESSONS AND OPPORTUNITIES

**3.1. Taking Stock of the Experience, p. 54**

**3.2. Future Outlook, p. 55**

### 3.1 TAKING STOCK OF THE EXPERIENCE

Having gained the experience of cooperation with the stakeholders, it was found that MGSDP has been successful in demonstrating the value of participatory approach and social mobilization at local level. Also, national level opportunities were explored and utilised during the quarter in promoting the vision of the Programme. However, some challenges also prevailed in harnessing potential of the people.

A) *Opportunities* were identified based on the recent Programme's experience –

- Local partners of the Programme are willing to internalize the approach of community involvement into the local decision-making process.
- Municipalities where demonstration effect took place during the previous cooperation with the Programme are ready to commit more resources for cost-sharing of the community projects.
- Programme approach coincides with directions of policy reforms in Ukraine and Programme experience is useful for further reforms.
- Municipalities across Ukraine are interested to learn from the experience of the Programme's partners and request for more active work on knowledge transfer, especially with regard to such Programme's areas of support in institutional capacity building as municipal services management / ISO and strategic planning.
- Some municipalities face fiscal constraint due to financial crisis which limits their ability to plan and implement local community projects.
- Due to rise of energy price, municipalities express great interest in knowledge and experience sharing in areas of energy-saving and energy-efficiency measures.
- Owing to continues training, provided by MGSDP Team, MSU personnel generated substantial experience and capacity and can act as resource persons in area of community-based approach.
- Local partners request continued support for establishing community-based organisations at community level and support for community SD projects with focus on energy-saving, solid waste disposal and water management.
- Local partners support introduction of municipal quality management system in accordance with ISO 9001:2008, one stop shops and assistance in elaboration of municipal programmes for improving public service delivery, e.g. on energy-saving, strategic plans, solid waste disposal strategies etc.
- The partners express demand for trainings for city administration personnel so as to create critical amount of professionals adherent to ideas of decentralisation and community based approach to local development.
- The local authorities support including lessons learned to legislative process and express a wish to contribute to working groups in elaborating Draft Laws. They also recommended engaging international expertise and bringing together local and central government bodies.

A) *Challenges* still occur in process of Programme implementation, especially with regard to the following –

- Need to elaborate efficient mechanism of the nation-wide dissemination of MGSDP experience for the municipalities to internalize the community-based development approach in their everyday activities
- High demand for community projects resulting in heavy competition;
- Lack of professional accurate updated legislative information on financial and other aspects of community-based organizations.

### 3.2. FUTURE OUTLOOK

In 2010 the Programme will focus on the following activities:

- Improving capacity of central government to decentralize fiscal and administrative powers / responsibilities in support of local development, in particular through organization of the policy event on water quality.
- Strengthening capacity of local authorities to transparently define and implement local development strategies, deliver public services, and foster local economic development.
- Supporting knowledge transfer for civil servants and officials to improve local public service delivery.
- Enhancing capacities of communities to realize improvements in local social, economic and environmental conditions through supporting the community projects.
- Focusing on CIDA sub-project in AR Crimea and SDC sub-project

According to the Project Document "**Promoting Conditions of Participatory Governance and Development in Urban Areas. Phase III**" to be implemented in context of SDC the tasks are the following:

1. Institutional mechanisms at the municipal level to enhance local governance are consolidated and strengthened;
2. Public-private partnership mechanisms are established and used for the improvement of municipal decision-making process and disseminated all over Ukraine;
3. Community-based approach is incorporated into the national policies and programmes and contributed to strengthening and successful implementation of the decentralisation and local self-government reform.

# ANNEXTURE

- 
- 1. The 12 Principles of Good Democratic Governance at Local Level, 56**
  - 2. Financial Status of Local SD Initiatives undertaken by Local Partners, UAH, 58**
  - 3. Local Sustainable Development Initiatives: Cost-Sharing, 60**
  - 4. Assessment of Community's Projects` Implementation in 2009 under support from UNDP/MGSDP, 72**
  - 5. Details on the SDC-supported sub-project, 75**
  - 6. Details on the CIDA-supported sub-project, 77**
  - 7. Details on the community projects supported by Norwegian Embassy, 79**
  - 8. Programme Support Team, 80**

## **Annex – I: The 12 Principles of Good Democratic Governance at Local Level**

### **Principle 1. Fair conduct of elections, representation and participation**

- Local elections are conducted freely and fairly, according to international standards and national legislation, and without any fraud.
- Citizens are at the centre of public activity and they are involved in clearly defined ways in public life at local level.
- All men and women can have a voice in decision-making, either directly or through legitimate intermediate bodies that represent their interests. Such broad participation is built on the freedoms of expression, assembly and association.
  - All voices, including those of the less privileged and most vulnerable, are heard and taken into account in decision-making, including over the allocation of resources.
  - There is always an honest attempt to mediate between various legitimate interests and to reach a broad consensus on what is in the best interest of the whole community and on how this can be achieved.
- Decisions are taken according to the will of the many while the rights and legitimate interests of the few are respected.

### **Principle 2. Responsiveness**

- Objectives, rules, structures, and procedures are adapted to the legitimate expectations and needs of citizens.
- Public services are delivered and requests and complaints are responded to within a reasonable timeframe.

### **Principle 3. Efficiency and effectiveness**

- Results meet the agreed objectives.
- Best possible use is made of the resources available.
- Performance management systems make it possible to evaluate and enhance the efficiency and effectiveness of services.
- Audits are carried out at regular intervals to assess and improve performance

### **Principle 4. Openness and transparency**

- Decisions are taken and enforced in accordance with rules and regulations.
- There is public access to all information which is not classified for well-specified reasons as provided for by law (such as the protection of privacy or ensuring the fairness of procurement procedures).
- Information on decisions, implementation of policies and results is made available to the public in such a way as to enable it to effectively follow and contribute to the work of the local authority.

### **Principle 5. Rule of law**

- The local authorities abide by the law and judicial decisions.
- Rules and regulations are adopted in accordance with procedures provided for by law and are enforced impartially.

### **Principle 6. Ethical conduct**

- The public good is placed before individual interests.
- There are effective measures to prevent and combat all forms of corruption.
  - Conflicts of interest are declared in a timely manner and persons involved must abstain from taking part in relevant decisions.

### **Principle 7. Competence and capacity**

- The professional skills of those who deliver governance are continuously maintained and strengthened in order to improve their output and impact.
- Public officials are motivated to continuously improve their performance.



- Practical methods and procedures are created and used in order to transform skills into capacity and to produce better results.

### **Principle 8. Innovation and openness to change**

- New and efficient solutions to problems are sought and advantage is taken of modern methods of service provision.
- There is readiness to pilot and experiment new programmes and to learn from the experience of others.
- A climate favourable to change is created in the interest of achieving better results.

### **Principle 9. Sustainability and long-term orientation**

- The needs of future generations are taken into account in current policies.
- The sustainability of the community is constantly taken into account. Decisions strive to internalise all costs and not to transfer problems and tensions, be they environmental, structural, financial, economic or social, to future generations.
- There is a broad and long-term perspective on the future of the local community along with a sense of what is needed for such development.
- There is an understanding of the historical, cultural and social complexities in which this perspective is grounded.

### **Principle 10. Sound financial management**

- Charges do not exceed the cost of services provided and do not reduce demand excessively, particularly in the case of important public services.
- Prudence is observed in financial management, including in the contracting and use of loans, in the estimation of resources, revenues and reserves and in the use of exceptional revenue.
- Multi-annual budget plans are prepared, with consultation of the public.
- Risks are properly estimated and managed, including by the publication of consolidated accounts and, in the case of public-private partnerships, by sharing the risks realistically.
- The local authority takes part in arrangements for inter-municipal solidarity, fair sharing of burdens and benefits and reduction of risks (equalisation systems, inter-municipal co-operation, mutualisation of risks...).

### **Principle 11. Human rights, cultural diversity and social cohesion**

- Within the local authority's sphere of influence, human rights are respected, protected and implemented and discrimination on any ground is combated.
- Cultural diversity is treated as an asset and continuous efforts are made to ensure that all have a stake in the local community, identify with it and do not feel excluded.
- Social cohesion and the integration of disadvantaged areas are promoted.
- Access to essential services is preserved, in particular for the most disadvantaged sections of the population.

### **Principle 12. Accountability**

- All decision-makers, collective and individual, take responsibility for their decisions.
- Decisions are reported on, explained and can be sanctioned.
- There are effective remedies against maladministration and against actions of local authorities which infringe civil rights.

## Annex – II:

**Financial Status of Local SD Initiatives undertaken by Local Partners, UAH**

##	Purpose	Number of Transactions	Total amount paid by end 2009 by cost-sharing of					Total amount due for future payment by cost-sharing of					Status of project completion (%)
			UNDP Fund	CIDA Fund	Norwegian Fund	SDC Fund	Municipality	UNDP Fund	CIDA Fund	Norwegian Fund	SDC Fund	Municipality	
<b>1</b>	<b>Kirovske</b>												
1.1	ACMH "Girniatsky 1"	1			880		1319			4983		7475	0
1.2	ACMH "Girniatsky 4"	1			880		1321			4988		7481	0
1.3	ACMH "Girniatsky 10"	2			9651		14477			1073		1609	1
1.4	ACMH "Molodizhny 15"	2			6006		9010			667		1001	1
1.5	ACMH "Panfilovtsev 32"	2			10530		15795			1170		1755	1
1.6	ACMH "Panfilovtsev 34"	2			10530		15795			1170		1755	1
1.7	ACMH "Shakhtarska 33"	2			9314		13971			1035		1552	1
1.8	ACMH "Shakhtarska 51"	2				7536	11304				838	1256	1
1.9	ACMH "Molodizhny 5"	2			6273		9410			697		1046	1
1.10	ACMH "Objednany"	1			8112		12167			901		1352	1
1.11	ACMH "Aquamarin"	1			1609		2414			9118		13677	0
1.12	ACMH "Shakhtarska 35"	2				10080	15120				1120	1680	1
1.13	ACMH "Molodizhny 12"	2				12600	12600				1400	1400	1
1.14	ACMH "Lenina"	1				1800	2700				10200	15300	0
1.15	Kirovske Municipality	2	10500				52500				7000		1
1.16	CSO "Svit Dytynstva"	1				8000					32000		0
1.17	ACMH "Molodizhny 10"	1				2052	3078				11628	17442	0
1.18	ACMH "Sakhtarska 24" - final payment	1				1526	2289						1
1.19	ACMH "Girnyatsky 2"	1				2295	2295				13005	13005	0
<b>2</b>	<b>Dolyna</b>												
2.1	"Dzherelo zhyttia vulytsi Zamkovoyi" SC	1				7000	7000						1
2.2	ACMH "Pid lypoyu na Pushkina, 8"	2				68437	68437				7604	7604	1
2.3	ACMH "Zatyshna oselya na Nezalezhnosti 2"	2				63000	63000				7000	7000	1
2.4	Dolyna municipality	2				49500					5500		1
2.5	PO "Sonechko"	2				81000	81000				9000	9000	1
<b>3</b>	<b>Kagarlyk</b>												
3.1	PO "Romashka"	2	45464				47006	770				9504	1
3.2	ACMH "Oberig"	2	26351				32207	2928				3579	1
3.3	ACMH "Nadiya plus"	2	17953				21943	1995				2438	1
<b>4</b>	<b>Saky</b>												
4.1	ACMH-45	2		20968			20968		2330			2330	1
4.2	CSO "Nash Dim"	2		51858			51858		5762			5762	1
4.3	CSO "Rodyna"	2		55523			55523		6169			6169	1
4.4	CSO "Oktiabrsky"	2		67500			67500		7500			7500	1
4.5	CSO "Privokzalny"	2		67500			67500		7500			7500	1
<b>5</b>	<b>Rivne</b>												
5.1	ACMH Semko	3	17212				51635						1
5.2	ACMH Gazda	3	25973				77920						1
5.3	ACMH Magirus	2	26325				78975	2925				8775	1
5.4	CSO Syayvo Dobra	2	32400				97200	3600				10800	1
5.5	CSO Usmishka	1				5250	5250				29750	29750	0



## Annex – III:

## Local Sustainable Development Initiatives: Cost-Sharing, Physical Progress and Benefit Status by end of 2009

SN	CBO/Network	Purpose	Sector	Year of Start	Estimated Cost and Cost Sharing by							Progress Status %	Direct Beneficiaries			Indirect Beneficiaries	
					UNDP	SDC	CID A	Norwegian	Municipality	CBO/Net-work	Other		Total	Women	Men		Children
<b>Zhytomyr</b>																	
1	Comfort	Heat/Hot Water	Energy and Environment	2004	56600				56600	11000		124200	100	88	105	26	
2	Hromada	Heating System	Energy and Environment	2004	28000				28000	4700	4000	64700	100	54	76	20	
3	Dobrobut-62	Heat/Hot Water	Energy and Environment	2004	56800				56800	9900		123500	100	107	137	39	
4	Dobrobut-104	Heating System	Energy and Environment	2004	32700				32700	8900	2600	76900	100	79	85	70	
5	Vlasnyi Dim	Heating System	Energy and Environment	2004	25500				25500	8300	3300	62600	100	93	98	33	
6	Nasha Oselya	Heat/Hot Water	Energy and Environment	2004	53400				53400	7900		114700	100	84	93	23	
	<i>Sub-total:</i>	*	*		253000				253000	50700	9900	566600	*	505	594	211	
<b>Rivne</b>																	
1	School network	Heating System	Social	2004	84900				84900	15500	38900	224200	100	80	135	3885	
2	Zhytlovyk-22	Heating System	Energy and Environment	2004	21900				21900	8600		52400	100	130	160	45	
3	Balsamin	Drainage System	Energy and Environment	2004	54000				54000	20000		128000	100	250	290	460	
4	School Network	Heating System	Social	2005	44900				104800	15500	32400	197600	100	135	80	3985	
5	Assoc of Disabled	Computer-Based Trg	Economic Development	2005	19500				45500	13300	2000	80300	100	1507	1123	0	
6	ACMH Shukhevycha	Roof Repair	Energy and Environment	2007	59400				89100	21500		170000	90	332	170	1211	
7	ACMH "Zhytlovyk-22"	Premises Repair	Social	2007	24320				36480	19000		79800	90	110	96	84	
8	School Network	Windows Insulation	Energy & Environment	2007	74250				74250	18296		166796	90	126	84	3990	
9	Lyceum	Windows Insulation	Energy & Environment	2008	34775				104325	17872		156972		273	236	228	
10	ACMH Galytskogo	Roof Repair	Energy and Environment	2008	34650				103950	20320		158920		192	110	55	
11	ACMH "Gazda"	Flat Roof Repair	Social	2009	25973				77920	16852		120745	0	45	46	12	
12	ACMH "Magirus"	Flat Roof Repair	Social	2009	29250				87750	15746		132746	0	195	131	130	
13	ACMH "Semko"	Flat Roof Repair	Social	2009	17212				51635	7650		76497	0	60	62	17	
14	CSO "Sviato Dobra"	PVC Windows Installation	Environmenta l	2009	36000				108000	39358		183358	0	1282	1139	1139	
15	PO "Usmishka"	Social	Windows	2009	35000				35000	10496		80496	0	350	256	301	
	<i>Sub-total:</i>	*	*	*	596030	0	0	0	1079510	259990	73300	2008830	0	4948	4237	15542	
<b>Novograd-Volynskiy</b>																	
1	Women's Association	Public Health	Social	2006		75000			75000	25552	12579	188131	100	9504	8496	0	38300
2	Fund of Disabled	Health for Disabled	Social	2006		75400			75400	17867		168667	100	526	347	420	453

SN	CBO/Network	Purpose	Sector	Year of Start	Estimated Cost and Cost Sharing by								Progress Status %	Direct Beneficiaries			Indirect Beneficiaries
					UNDP	SDC	CID A	Norwegian	Municipality	CBO / Net-work	Other	Total		Women	Men	Children	
3	School # 5	Premises Renovation	Energy and Environment	2006	7550	67950			75500	17438	10000	178438	100	25	5	292	
4	School Network	Roof repair	Energy and Environment	2006	4490	40410			44900	10543		100343	100	112	38	1688	
5	NO"Franka,32"	Potable Water	Social	2006		15500			15500	5573		36573	100	27	21	11	
6	Kindergarten #16	Roof repair	Energy and Environment	2006		16000			16000	9528		41528	100	29	0	216	
7	Kindergarten14	Roof Repair	Energy and Environment	2006	63750	11250			75000	48900	281964	480864	100	62	4	310	
8	NO "Royalty"	Lifts Repair	Social	2006	13200				13200	3094		29494	100	84	103	85	
9	NO "Zhoda"	Lifts Repair	Social	2006	36100				36100	8139		80339	100	343	340	81	
10	"Zarichany" SC	Potable Water	Social	2007	8550				10450	30707		49707	100	18	10	24	
11	"Lesi Ukra-inki" School	Roof Repair	Energy and Environment	2007	67455				82445	29852		179752	100	108	18	771	
12	"Lira" school	Premises Repair	Social	2007	67455				82445	21437		171337	100	67	12	560	
13	School #7	Roof Repair	Energy and Environment	2007	67455				82445	25630		175530	100	76	15	735	
14	MRC "Gromad-sky progress"	Potable Water	Social	2007	52574				64257	14081		130912	90	842	521	641	
15	Kindergarten13	Roof Repair	Energy and Environment	2007	67455				82445	16711	129000	295611	100	25	2	132	
16	ACMH "Kedr"	Energy Saving	Energy and Environment	2007	13812			67434	9027	20622		110895	100	27	21	11	
17	ACMH "Zhytlovyk"	Sports Ground	Social	2007	37350				45650	11677		94677	90	224	139	85	
18	SC "Oliyinyk"	Sewage System		2008	53800				86700	91200	235300	467000		43	35	38	
19	Kindergarten #2	Roof Repair	Energy and Environment	2008	53800				86700	20500	99500	260500		40	3	186	
20	ACMH "Zviagel"	Water Supply Complex	Social	2009		60000			60000	28422	124000	272422	0	563	429	349	
21	CSO "Morske"	Design of Technical Documentation	Social	2009		41237					260500	301737	0	137	151	155	
	<i>Sub-total:</i>	*	*	*	614796	402747	0	67434	1119164	457473	1152843	3814557	0	12882	10710	6790	38753
	<b>Dolyna</b>																
1	SC "Dzherelo zhyttya"	Potable Water Supply		2008	70000				70000	40590		180590		24	26	12	
2	ACMH "Pid Lypoju na Pushkina 8"	External walls repair	Economic	2009	76041				76041	18300		170382	0	15	11	4	

SN	CBO/Network	Purpose	Sector	Year of Start	Estimated Cost and Cost Sharing by								Progress Status %	Direct Beneficiaries			Indirect Beneficiaries
					UNDP	SDC	CIDA	Norwegian	Municipality	CBO / Network	Other	Total		Wom-en	Men	Children	
3	ACMH "Zatyshna Oselia na Nezalezhnosti 2"	Foundation walls and basement premises capital repair	Economic	2009	70000				70000	22360		162360	0	96	85	54	
4	PO "Sonechko"	Windows Insulation	Social	2009		90000			90000	20300		200300		168	140	138	
	<i>Sub-total:</i>	*	*	*	70000	236041	0	0	306041	101550	0	713632	0	303	262	208	
	<b>Tulchyn</b>																
1	Kindergarten #4	Windows Insulation	Energy & Environment	2008		45000			45000	10400		100400		147	123	120	
2	Kindergarten #3	Windows Insulation	Energy & Environment	2008		45000			45000	10400		100400		167	127	140	
3	CSO "Veselka"	PVC Windows Installation	Social	2009	39412				48170	9731		97313	0	155	134	130	
4	CSO "Dytiachy Dobrobut"	PVC Windows Installation	Social	2009	101250				123750	27200		252200	0	40	7	240	
	<i>Sub-total:</i>	*	*	*	140662	90000	0	0	223481	96170	0	550313	0	509	391	630	
	<b>Ivano-Frankivsk</b>																
1	NDO, Zhek # 3	Sports ground	Social	2004	50000				50000	14300	16400	130700	100	237	279	105	
2	Horobryi	Heating System	Energy and Environment	2004	24800				24800	8900		58500	100	109	116	43	
3	"Kvitka Karpat"	Sports ground	Social	2005	25000				58300	9200		92500	100	141	94	1085	
4	"Kalynon'ka"	Sports ground	Social	2005	22200				51800	8300		82300	100	77	42	700	
5	"Strumochok"	Sports ground	Social	2005	34500				80600	12900		128000	100	149	91	1536	
6	"Nashe Zdorovya"	Sports ground	Social	2005	31700				74100	11300		117100	100	85	37	1100	
7	"Uhorn. School"	Drinking water	Energy and Environment	2005	14700				34300	7900	5000	61900	100	65	35	303	
8	"Prometey"	Roof Repair	Energy and Environment	2005	27600				64400	10900	6700	109600	100	48	37	13	
9	"Svitanok"	Window Insulation	Energy and Environment	2005	16200				37700	7600		61500	100	166	156	62	
10	"Vytyvtskoho, 28"	Drinking water	Energy and Environment	2005	18900				44250	6550	4000	73700	100	94	95	52	
11	"Kor. Danyla, 146"	Window Insulation	Energy and Environment	2005	19600				45850	7750	5000	78200	90	61	46	43	
12	"Mykolaychuka, 11"	Drinking water	Energy and Environment	2005	18500				43100	7900	6000	75500	100	109	96	57	
13	"Cooperative #2	Basement Pipes	Energy and Environment	2006	1217	10952			12169	2785		27123	100	38	36	25	

SN	CBO/Network	Purpose	Sector	Year of Start	Estimated Cost and Cost Sharing by								Progress Status %	Direct Beneficiaries			Indirect Beneficiaries
					UNDP	SDC	CID A	Norwegian	Municipality	CBO / Net-work	Other	Total		Wom-en	Men	Children	
14	NO "Pasichna, 18"	Basement Pipes	Energy and Environment	2006	6695	60260			66955	15833		149743	100	73	54	146	
15	NO Trolleybusna4	Basement Pipes	Energy and Environment	2006	7309	65775			73084	16560		162728	90	84	73	19	
16	NO "Vovchynetska, 198"	Basement Pipes	Energy and Environment	2006	61724	10892			72616	16250		161482	100	216	188	67	
17	NO "Vovchynetska, 198-B"	Basement Pipes	Energy and Environment	2006		71946			71946	16025		159917	100	132	92	78	
18	NO "Chornovola, 134-A"	Roof Repair	Energy and Environment	2006	7455	67095			74550	18518	15000	182618	100	91	89	58	
19	Cooperative #8"	Roof Repair	Energy and Environment	2006		59915			59915	18274		138104	100	154	103	47	
20	NO "Symonenka, 5"	Basement Pipes	Energy and Environment	2006	57027	10064			67091	15140		149322	100	146	101	114	
21	NO "Ivasyuka, 36"	Roof repair	Energy and Environment	2006	2937	26433			29370	7207	3000	68947	100	118	97	63	
22	Cooperative #4"	Roof Repair	Energy and Environment	2006		60179			60179	14290		134648	100	79	48	21	
23	NO "S. Bandery, 12"	Basement Pipes	Energy and Environment	2006	7228	65060			72288	16140		160716	90	93	78	24	
24	NO Konovaltza,34	Basement Pipes	Energy and Environment	2006	5628	50649			56277	12671		125225	100	62	57	28	
25	School #16	Floor Repair	Social	2006	17985	1999			19984	4552		44520	100	39	28	599	
26	School #2	Window Insulation	Energy and Environment	2006	59948	10579			70527	17031		158085	100	43	18	560	1050
27	School #7	Premises Repair	Energy and Environment	2006	42023	7416			49439	11782		110660	100	58	15	488	859
28	School #8	Sports Ground	Social	2006	24564	4334			28898	6698		64494	100	25	9	700	
29	School #1	Premises Repair	Social	2006	62938	11107			74045	23672		171762	100	135	9	802	
30	NO "Hotke-vycha 44/4"	Basement Pipes	Energy and Environment	2006	73939				73939	17865		165743	100	180	161	56	
31	Rehabilitation Centre	Roof repair	Energy and Environment	2006	74877				74877	15516	58421	223691	100	123	22	83	
32	NO "Stusa 25"	Basement Pipes	Energy and Environment	2006	74535				74535	14406		163476	100	144	127	63	
33	NO "Nadvirninska 30"	Basement Pipes	Energy and Environment	2006	70960				70960	15630		157550	100	138	122	72	
34	NO "Petlyury 1"	Basement Pipes	Energy and Environment	2006	74930				74930	16650		166510	100	163	118	63	
35	School #22	Window Insulation	Energy/ Environment	2007	59940				89911	21447		171298	100	150	25	1455	
36	School #8	Window Insulation	Energy/ Environment	2007	53704				80555	26705		160964	100	27	13	246	

SN	CBO/Network	Purpose	Sector	Year of Start	Estimated Cost and Cost Sharing by								Progress Status %	Direct Beneficiaries			Indirect Beneficiaries
					UNDP	SDC	CID A	Norwegian	Municipality	CBO / Net-work	Other	Total		Wom-en	Men	Children	
37	School #16	Toilets Repair	Social	2007	53700				80550	23750		158000	100	873	234	563	
38	School #15	Window Insulation	Energy/ Environment	2007	52788				79183	23949		155920	100	27	13	773	
39	School #13	Toilets Repair	Social	2007	56041				84061	26836		166938	100	101	15	865	
40	High school I# 3	Window Insulation	Energy/ Environment	2007	59427				89141	16639		165207	100	67	20	457	
41	HC Vovchynetska 202	Basement Pipes	Energy/ Environment	2007	59720				89581	17399		166700	90	93	87	32	
42	ACMH "Serafini"	Basement Pipes	Energy/ Environment	2007	14100				21149	4500		39749	90	1	7	11	
43	HC Vovchynetska 194a	Basement Pipes	Energy/ Environment	2007	56616				84923	17078		158617	100	103	86	31	
44	HC Tselevycha 5a	Basement Pipes	Energy/ Environment	2007	58532				87797	17225		163554	100	93	87	32	
45	HC Kono-valtsya 46	Basement Pipes	Energy/ Environment	2007	58896				88345	17739		164980	90	78	75	26	
46	HC Trolley-busna 19	Basement Pipes	Energy/ Environment	2007	59228				88843	17079		165150	100	112	83	45	
47	HC Halytska	Basement Pipes	Social	2007	59344				89016	17259		165619	100	73	56	30	
48	ACMH Halytskogo 53a	Basement Pipes	Social	2007	32298				48448	9476		90222	100	18	17	13	
49	HC Lenkavskogo 9	Basement Pipes	Social	2007	45974				68960	14782		129716	100	52	36	6	
50	HC Vovchynetska 194	Basement Pipes	Social	2007	57308				85963	16401		159672	100	138	108	190	
51	ACMH Zlagoda	Roof Repair	Energy/ Environment	2007	61723				77072	15697		154492	100	106	71	35	
52	Cooperative #8	Basement Pipes	Social	2007	7891				63842	18579		90312	90	116	103	85	
53	HC on 10B Bandery Str.	Basement Pipes	Social	2007	8903				72033	11205		92141	15	90	69	22	
54	HC on 194V Vovchynetska	Basement Pipes	Social	2007				16489	133412	28914		178815	90	230	190	81	
55	HC on 27 Saharova Str.	Basement Pipes	Social	2007				15910	128726	16770		161406	90	67	59	54	
56	ACMH "Cement"	Basement Pipes	Social	2007				11890	96203	12179		120272	90	43	41	10	
57	HC on 32 Nadvirnyanska	Basement Pipes	Social	2007				16194	131020	17578		164792	90	80	78	46	
58	HC on 134 Galytska Str.	Roof Repair	Energy/ Environment	2007				7269	58808	8792		74869	90	159	111	173	
59	HC on 14 Korolia Danyla	Roof Repair	Energy/ Environment	2007	15561				125899	15999		157459	15	61	47	25	
60	ACMH Zlagoda-2006	Roof Repair	Energy/ Environment	2007				6927	56045	7234		70206	90	8	7	2	
61	HC on 33 Saharova Str.	Basement Pipes	Social	2007	15910				128726	16656		161292	90	77	67	48	



SN	CBO/Network	Purpose	Sector	Year of Start	Estimated Cost and Cost Sharing by								Progress Status %	Direct Beneficiaries			Indi-rect Beneficiaries
					UNDP	SDC	CID A	Norwegian	Municipality	CBO/Net-work	Other	Total		Women	Men	Children	
62	ACMH "Suchasne zhyttya"	Roof Repair	Energy/ Environment	2007				14604	118161	14979		147744	90	39	31	33	
63	School # 12	Window Insulation	Energy/ Environment	2007	16211				131163	16547		163921	90	590	486	659	
64	School # 18	Window Insulation	Energy/ Environment	2007	15593				126157	24850		166600	90	1404	1139	1253	
65	School # 2	Toilets Repair	Energy/ Environment	2007	9236				74728	20711		104675	90	31	16	496	
66	Kindergarten # 2	Roof Repair	Energy/ Environment	2007	5522				44677	12513		62712	90	66	66		201
67	ACMH "Vatrovyk"	Roof Repair	Energy/ Environment	2007				8115	65661	8747		82523	90	40	32	19	
68	School # 23	Toilets Repair	Energy/ Environment	2007	15548				125800	15778		157126	15	722	783		2106
69	Kindergarten # 10	Toilets Repair	Energy/ Environment	2007	13824				111848	30782		156454	90	219	172		642
70	HC on 32 Naberezhna	Basement Pipes	Social	2007	15541				125742	16091		157374	15	87	135		
71	HC on 28 Doroshenka Str.	Roof Repair	Energy/ Environment	2007	16016				129581	16328		161925	90	123	92	72	
72	HC on 31 Saharova Str.	Basement Pipes	Social	2007				16328	132112	17278		165718	90	69	51	61	
73	ACMH at 33 Pivdenny Blv-r	Roof Repair	Energy/ Environment	2008	30443				96403	14263		141109		82	48	21	
74	Kindergarten #6	Roof Repair	Energy/ Environment	2008	30861				109416	15704		155981		143	89	104	
75	School # 25	Windows Insulation	Energy & Environment	2008	35000				105000	24805		164805		857	697	907	
76	Housing Committee on 208A Vovchynetska Street	Hot/Cold Water Supply and Heating Systems	Social	2009	65236				121152	25484		211872	0	259	168	113	
77	Charitable Organization "Guardian Council Pervotsvit"	Hot/Cold Water Supply and Heating Systems	Social	2009	56149				104278	18557		178984	0	442	359	395	
78	PO " Ugornyky village"	Design of technical doc.	Social	2009	47700					5300		53000		1615	1507	406	

SN	CBO/Network	Purpose	Sector	Year of Start	Estimated Cost and Cost Sharing by								Progress Status %	Direct Beneficiaries			Indi - rect Ben efi-
					UNDP	SDC	CID A	Nor-wegi-an	Munici-pality	CBO/ Net-work	Other	Total		Wom-en	Men	Chil-dren	
79	PO "Piznaiko"	Roof repair	Social	2009	81428				151224	32305		264957		414	169	305	
	Sub-total:	*	*	*	2439531	594655	0	113726	6290313	1215884	119521	10622406	0	12719	9276	19374	4858
	<b>Kirovske</b>																
1	NO "Hirnyk-2"	Basement Pipes	Energy and Environment	2006	14250				14250	3200		31700	100	224	171	103	
2	ACMH No 20	Basement Pipes	Social	2007	13200				13200	8850		35250	90	192	154	122	
3	ACMH No 21	Basement Pipes	Social	2007	13200				13200	8800		35200	90	209	151	126	
4	ACMH No 23	Basement Pipes	Social	2007	10000				10000	3650		23650	90	39	32	11	
5	ACMH "Nash Dom"	Basement Pipes	Social	2007	9709				9709	7750		27168	90	85	79	34	
6	ACMH Molodizhny 18	Basement Pipes	Social	2008	8411				12617	4337		25365		55	43	35	
7	ACMH Molodizhny 19	Heating System	Energy & Environment	2008	15251				22877	6237		44365		147	125	115	
8	ACMH Molodizhny 8	Basement Pipes	Social	2008	12252				18378	3903		34533		103	95	36	
9	ACMH Molodizhny 6	Basement Pipes	Social	2008	9343				14015	4095		27453		84	58	39	
10	ACMH "Garny Budynok"	Basement Pipes	Social	2008	19800				29700	7500		57000		207	161	129	
11	ACMH Shakhtarska 24	Basement Pipes	Social	2008	15260				22891	7239		45390		83	77	19	
12	ACMH "Molodizhny 15"	Water Supply, Central Heating and Sewerage Systems	Social	2009				6674	10010	7854		24538	0	47	39	11	
13	ACMH "Panfilovtsev 32"	Water Supply, Central Heating and Sewerage Systems	Social	2009				11700	17550	13750		43000	0	66	54	15	
14	ACMH "Panfilovtsev 34"	Water Supply, Central Heating and Sewerage Systems	Social	2009				11700	17550	13750		43000	0	61	49	12	
15	ACMH "Shahtarska 33"	Water Supply, Central Heating and Sewerage Systems	Social	2009				10349	15524	10875		36748	0	63	51	13	
16	ACMH "Shahtarska 51"	Water Supply, Central Heating and Sewerage Systems	Social	2009		8347			12560	19326		40233	0	49	40	12	
17	ACMH "Girniatsky 1"	Water Supply and Central Heating Systems	Social	2009				5863	8794	3258		17915	0	73	67	29	

SN	CBO/Network	Purpose	Sector	Year of Start	Estimated Cost and Cost Sharing by							Progress Status %	Direct Beneficiaries			Indirect Beneficiaries	
					UNDP	SDC	CID A	Norwegian	Municipality	CBO/Net-work	Other		Total	Women	Men		Children
18	ACMH "Girniatsky 4"	Water Supply and Central Heating Systems	Social	2009				5868	8802	3260		17930	0	156	145	61	
19	ACMH "Girniatsky 10"	Water Supply and Central Heating Systems	Social	2009				10724	16085	7979		34788	0	156	145	61	
20	ACMH "Molodizhny 5"	Water Supply and Central Heating Systems	Social	2009				6970	10456	5436		22862	0	65	53	16	
21	ACMHs "Objednany"	Wiring System	Social	2009				9013	13519	5504		28036	0	85	58	15	
22	ACMH "Aquamarin"	Gable Roof Repair	Social	2009				10727	16091	12980		39798	0	106	72	38	
23	ACMH "Lenina"	Renovation of Structural Elements of the House	Social	2009		12000			18000	15517		45517	0	80	58	40	
24	ACMH "Shahtarska 35"	Flat Roof Repair	Social	2009		11000			17000	15036		43036	0	52	43	14	
25	ACMH Molodizhny 10	Roof repair	Social	2009		13680			4500	20520		38700		108	97	31	
26	ACMH Girniatsky 2	Sewage System	Social	2009		12240			6900	18360		37500		57	34	29	
27	CSO "Svit Dytynstva"	Technic Docs	Social	2009		40000			9623			49623				500	
28	ACMH Molodizhny 12	Sewage System	Social	2009		14000			14000	9096		37096		97	93	25	
	Sub-total:	*	*	*	140676	111267	0	89588	3978019	248062	0	987394		2526	2068	769	
<b>Mykolayiv</b>																	
1	NO "Olviya"	Roof Repair	Energy and Environment	2006	67670				67670	18220		153560	100	92	80	48	
2	NO "Tavriya"	Roof Repair	Energy and Environment	2006	67863				67863	18220		153946	100	95	85	30	
3	NO "Bely Dom"	Basement Pipes	Energy and Environment	2006	63744				63744	18015		145503	100	24	24	7	
4	NO "Novator"	Roof Repair	Energy and Environment	2006	56681				56681	13154		126516	100	146	108	27	

SN	CBO/Network	Purpose	Sector	Year of Start	Estimated Cost and Cost Sharing by							Progress Status %	Direct Beneficiaries			Indirect Beneficiaries	
					UNDP	SDC	CID A	Norwegian	Municipality	CBO Net-work	Other		Total	Women	Men		Children
5	NO "Ailand"	Basement Pipes	Energy and Environment	2006	67432				67432	25005		159869	100	236	159		
6	ACMH "Svitanok"	Roof Repair	Energy/ Environment	2007	61039				74604	20862		156505	15	141	99	60	
7	ACMH "Nash Dom – 25"	External Walls Repair	Economic	2009	48504				72755	13815		135074	0	20	14	8	
8	ACMH "Aviator"	Flat Roof and External Walls Repair	Economic	2009	61714				92572	19263		173549	0	50	45	19	
	<i>Sub-total:</i>	*	*	*	494647	0	0	0	563321	146554		1204522	0	734	555	172	
<b>Hola Prystan'</b>																	
1	Kindergarten Network	Roof Repair	Energy and Environment	2006	30262				30262	9584		70108	100	48	5	206	
2	"Galyna Nadiya"	Service Pipelines	Energy and Environment	2007	10756				10756	2740		24252	100	30	22	33	
3	"Golyany"	Service Pipelines	Energy and Environment	2007	13610				13610	3375		30595	100	20	13	4	
4	Kindergarten 3	Windows Insulation	Energy and Environment	2007	39668				39668	16793		96129	100	46	5	190	
5	ACMH at 45 Pokrysheva	Basement Pipes repair	Energy and Environment	2008	10992				16488	3554		31034		20	14	0	
6	ACMH Ozerianka	Roof Repair	Energy and Environment	2008	19333				28999	5679		54011		14	8	0	
7	ACMH GP Pensioner	Roof Repair	Energy and Environment	2008	8297				12445	2605		23347		22	11	3	
8	ACMH Lastivka	Basement Pipes repair	Energy and Environment	2008	15072				22609	4687		42368		21	26	7	
9	Kindergarten #2	Territory		2008	32983				49475	9662		92120		202	173	170	
	<i>Sub-total:</i>	*	*	*	180973				224312	58679		463964		412	302	632	
<b>Halych</b>																	
1	NO "Vivcharenko", 19	Basement Pipes	Energy and Environment	2006	52697				52697	11752		117146	90	92	80	35	
	<i>Sub-total:</i>	*	*	*	52697				52697	11752		117146	90	92	80	35	
<b>Saky</b>																	
1	ACMH Ivanovoji	Roof Repair	Energy and Environment	2008			28106		28106	6845		63057		15	16	19	
2	ACMH Kuznetsova	Roof Repair	Energy and Environment	2008			25993		25993	6377		58363		49	36	12	
3	Kindergarten 13	Sewage System	Energy & Environment	2008			42631		42631	10073		95335		177	101	180	

SN	CBO/Network	Purpose	Sector	Year of Start	Estimated Cost and Cost Sharing by								Progress Status %	Direct Beneficiaries			Indirect Beneficiaries
					UNDP	SDC	CID A	Norwegian	Municipality	CBO/Net-work	Other	Total		Women	Men	Children	
4	ACMH on 45 Internatsionalna Street	Entrance Porches and Socle Walls Capital repair	Social	2009			23298		23298	5647		52243	0	75	59	40	
5	SC "Oktuabrsky"	Sewer Disposal Street System	Environmenta l	2009			75000		75000	91100		241100	0	58	43	37	
6	SC "Pryvokzalny"	Sewer Disposal Street System	Environmenta l	2009			75000		75000	91100		241100	0	46	43	40	
7	CSO "Nash Dim – m. Saki"	Toilets Repair	Social	2009			57620		57620	13604		128844	0	70	8	700	
8	CSO "Rodyna"	Toilets Repair	Social	2009			61692		61692	14989		138373	0	48	11	483	
	<i>Sub-total:</i>	*	*	*			389340	0	389340	239535	0	1018215	0	538	317	1511	
<b>Voznesensk</b>																	
1	School No 5	Heating System	Energy & Environment	2007	15704				15704	4133		35541	100	50	6	534	
2	Kindergarten No 6	Toilets Repair	Social	2007	34443				34443	8004		76890	100	19	5	106	
3	ACMH Zaliznychnyk	Sewerage System	Energy & Environment	2007	48604				48604	11561		108769	100	26	15	8	
4	SC "Zatyshny"	Water Supply	Social	2007	67635				67635	37471		172741	100	112	128	46	
5	School #7	Toilets Repair	Social	2007	61735				61735	14120		137590	90	680	292	518	
6	School Network	Potable Water	Social	2007	22155				22155	5773		50083	90			5158	
7	School #4	Premises Renovation	Social	2008	33257				61763	11058				375	325	443	
8	School #10	Premises Renovation	Social	2008	51730				96070	17641				625	535	623	
9	School #8	Premises Renovation	Social	2008	42644				79197	14538				720	626	722	
10	ACMH "Meteor-Serviz"	Water Supply and Sewerage Systems	Social	2009	9257				13885	3601		26743	0	17	10	7	
11	ACMH "Budynok Gazovykiv"	Flat Roof Repair	Social	2009	37163				55744	10703		103610	0	109	96	48	
12	ACMH "Dim-Nadija"	Gable Roof	Social	2009	41829				62744	11779		116352	0	36	26	19	
13	ACMH "Raduzhny"	Flat Roof Repair	Social	2009	25940				38909	7445		72294	0	72	54	17	
14	ACMH "Zaliznychnyk-Voznesensky"	Social	Roof repair	2009		12767	19151					40097		8	6	2	
15	CSO "Beregynia" of Kindergarten No 5	Social	Toilets	2009		27830	61736					109559		504	385	514	
16	PO "Dialog"	Social		2009		40566	13885					45073		118	88	95	
	<i>Sub-total:</i>	*	*	*	492096	81163	24772	0	658588	157827	0	1484446	0	3471	2597	3860	
<b>Kaharlyk</b>																	
1	BSP Komunarska	Premises Repair	Social	2007	24840				24840	5720		55400	90	12	9	10	

SN	CBO/Network	Purpose	Sector	Year of Start	Estimated Cost and Cost Sharing by								Progress Status %	Direct Beneficiaries			Indirect Beneficiaries
					UNDP	SDC	CID A	Norwegian	Municipality	CBO Net-work	Other	Total		Women	Men	Children	
2	PO "Romashka"	Premises Repair	Social	2008	46235				56509	12376		115120					
3	ACMH "Oberig"	Gable Roof Repair	Social	2009	29279				35785	8230		73294	0	9	7	9	
4	ACMH "Nadija Plus"	Gable Roof Repair	Social	2009	19948				24381	11283		55612	0	12	9	10	
	<i>Sub-total:</i>	*	*	*	120302	0	0	0	141515	37609	0	299426	0	33	25	29	
	<b>Mohyliv-Podilsky</b>																
1	Kindergarten 2	Windows Insulation	Energy & Environment	2007		37678			37678	9425		84781	90	55	4	245	
2	Kindergarten 5	Windows Insulation	Energy & Environment	2007		38564			38564	10775		87903	90	43	1	355	
3	Kindergarten 1	Windows Insulation	Energy & Environment	2007		36508			36508	8975		81991	90	25	5	296	
4	NGO "Angel Nadjji"	Premises Repair	Social	2007		74950			74950	32423		182323	15	120	120	120	
5	School #3	Windows Insulation	Energy & Environment	2008				40556	49568	13414		103538		939	744	796	
	<i>Sub-total:</i>	*	*	*		187700		40556	237268	75012		540536	*	987	926	1016	
	<b>Novovolynsk</b>																
1	Kindergarten 4	Windows Insulation	Energy & Environment	2007	7700				7700	2337		17737	90	36	4	200	400
2	SC "Strumok"	Sewerage System	Energy & Environment	2007	53900				53900	25060		132860	90	32	29	13	
3	ACMH "Samshyt"	Water Supply	Social	2007	7200				7200	2208		16608	90	22	14	6	
4	ACMH "Nadija 2007"	Water Supply	Social	2007	6100				6100	2267		14467	90	22	14	15	
5	ACMH "Klavdiya"	Roof Repair	Energy/Environment	2007	4960				44640	6686		56286	15	26	17	14	
6	ACMH "Vira"	Basement Pipes	Social	2007	4080				36720	36720		77520	15	20	25	14	
7	ACBM "7-YA"	Roof Repair	Energy/Environment	2007	3920				35280	5003		44203	90	19	7	12	
8	SC "Svitanok"	Potable Water	Social	2007	7000				63000	16533		86533	90	20	16	6	
9	ACMH "Iskra"	Roof Repair	Energy/Environment	2007	5150				46350	6274		57774	90	27	11	19	
10	SC "Girnyk Volyni"	Streets' Sewerage System	Social	2009	50911				62225	37468		150604	0	47	39	33	
	<i>Sub-total:</i>	*	*	*	150921	0	0	0	363115	140556	0	654592	0	271	176	332	400
	<b>Lvi v</b>																
1	ACMH "Bilya Parku"	Roof Repair	Energy/Environment	2007	73719				73719	22562		170000	5	45	40	21	
2	School # 17	Premises Repair	Social	2007	28425				28425	9150		66000	5	164	155	150	800
	<i>Sub-total:</i>	*	*	*	102144				102144	31712		236000		209	195	171	800

SN	CBO/Network	Purpose	Sector	Year of Start	Estimated Cost and Cost Sharing by								Progress Status %	Direct Beneficiaries			Indirect Beneficiaries
					UNDP	SDC	CID A	Norwegian	Municipality	CBO/Net-work	Other	Total		Women	Men	Children	
<b>Rubizhne</b>																	
1	PO "Rozvytok"	Basement Pipes	Social	2008	22997				22997	8300		54294		361	203	120	
2	ACMH "Jednist-Rubizhne"	Windows and Doors Replacement	Environmental	2009	14352				14352	5180		33884	0	18	17	2	
3	ACMH "Nash Kvartal"	Windows Replacement	Economic	2009	7247				7247	3575		18069	0	15	14	5	
4	ACMH "Nash Kvartal-2"	Windows Replacement	Economic	2009	4100				4100	2178		10378	0	11	8	2	
5	ACMH "Nash Kvartal-4"	Windows Replacement	Economic	2009	8232				8232	4339		20803	0	20	18	11	
6	ACMH "Kosmos-Rubizhne"	Premises repair	Social	2009	21669				21669	6240		49578		36	39	9	
	Sub-total:				78597				78597	29812		187006		851	786	714	
<b>Ukrayinka</b>																	
1	ACMH "Budivelnik Ukrayinky"	Premises Repair	Social	2008	68850				68850	39546		177246		89	47		
2	ACMH "Zhytlovy complex "Dnipro"	Water Supply and Sewerage System	Social	2009	51070				62419	17610		131099	0	299	273	54	
	Sub-total:				119920				131269	57156		308345		89	47		
<b>Dzhankoy</b>																	
1	SC "Rhythm"	Windows and Doors Installation	Environmental	2009	67291				67291	17754		152336	0	560 people			
2	SC "Dobroe Delo"	School Premises Repair	Social	2009	67500				67500	17800		152800	0	511	511		
	CSO "Topolek"	Social	Toilets	2009	67498				67498	15600		150596		29	3	138	
	Sub-total:	*	*		202289				202289	51154	*	455732	*	506	261	1630	
<b>Nyzhniogirskiyi</b>																	
1	PO "Vognyk"	Social	Toilets	2009	61525				61625	13672		136772		445	171	130	
	Sub-total:				61525				61625	13672		136772		445	171	130	
<b>Backchysaray</b>																	
1	PO "Buratino"	Social	Sewage System	2009	37377				37377	8806		83560		104	22	91	
	Sub-total:				37377				37377	8806		83560		104	22	91	
	<b>Total 2004</b>	*	*	*	<b>488600</b>				<b>488600</b>	<b>118000</b>	<b>65200</b>	<b>1160400</b>	<b>100.0</b>	<b>1311</b>	<b>1574</b>	<b>4749</b>	
	<b>Total 2005</b>	*	*	*	<b>293300</b>				<b>684700</b>	<b>119100</b>	<b>61100</b>	<b>1158200</b>	<b>99.2</b>	<b>2637</b>	<b>1932</b>	<b>8936</b>	
	<b>Total 2006</b>	*	*	*	<b>1279608</b>	<b>896165</b>			<b>2175773</b>	<b>577279</b>	<b>380964</b>	<b>5309789</b>	<b>99.1</b>	<b>14003</b>	<b>11711</b>	<b>7735</b>	<b>40662</b>
	<b>Total 2007</b>	*	*	*	<b>2243623</b>	<b>187700</b>		<b>181160</b>	<b>5223433</b>	<b>1206562</b>	<b>129000</b>	<b>9171478</b>	<b>51.0</b>	<b>10725</b>	<b>7368</b>	<b>24639</b>	<b>4149</b>
	<b>Total 2008</b>	*	*	*	<b>559314</b>	<b>130556</b>	<b>96730</b>	<b>216722</b>	<b>1634672</b>	<b>465720</b>	<b>334800</b>	<b>3438514</b>	<b>98.1</b>	<b>6355</b>	<b>4953</b>	<b>5379</b>	
	<b>TOTAL 04/08</b>	*	*		<b>4943085</b>	<b>1214421</b>	<b>96730</b>	<b>181160</b>	<b>10058822</b>	<b>2426439</b>	<b>971064</b>	<b>16802959</b>	<b>89.12</b>	<b>35031</b>	<b>27538</b>	<b>51438</b>	<b>44811</b>
	<b>TOTAL 2009</b>	*	*		<b>663788</b>	<b>953671</b>	<b>494899</b>	<b>89588</b>	<b>2672587</b>	<b>998123</b>	<b>174000</b>	<b>6046656</b>	<b>31</b>	<b>1038</b>	<b>7</b>	<b>8307</b>	<b>9524</b>
	<b>TOTAL 04/09</b>	*	*		<b>5606873</b>	<b>2168092</b>	<b>591629</b>	<b>270748</b>	<b>12880490</b>	<b>3484923</b>	<b>1145064</b>	<b>26286560</b>	<b>89.12</b>	<b>45418</b>	<b>35845</b>	<b>60962</b>	<b>5606873</b>
	<b>Percentage</b>	*	*	*	<b>21.3</b>	<b>8.2</b>	<b>2.3</b>	<b>1.0</b>	<b>49.0</b>	<b>13.3</b>	<b>4.4</b>	<b>100.0</b>	<b>81</b>	<b>114007</b>			

## Annex – IV:

**Assessment of Community's Projects' Implementation in 2009 under support from UNDP/MGSDP**

	<b>Title of CBO/Network</b>	<b>Purpose of the project</b>	<b>Total cost of the project</b>	<b>Project outcome expected</b>	<b>Project outcomes achieved</b>
<b>Rivne</b>					
1	<b>ACMH 'Gazda'</b>	<b>Capital roof reconstruction</b>	<b>UAH 120 745</b>	<p><b>Project activities planned:</b></p> <ul style="list-style-type: none"> <li>- Dismantlement of old covering</li> <li>- Installing the cement smoothing covering</li> <li>- Installing the ruberoid covering,</li> <li>- Installing the covering of parapets</li> </ul> <p>Planned project costs: - UAH 115 437</p> <p>Direct beneficiaries: Total- 103. men – 46, women – 44, children -13</p> <p><b>Project outcomes expected:</b></p> <ol style="list-style-type: none"> <li>1. Improvement of the ecological situation in the building (humidity reduction, fungus extermination).</li> <li>2. Improvement of the living conditions of the inhabitants (water will not get into the premises, porches and elevators during rains).</li> <li>3. Reduction of children's and pensioners' sickness rate (because of the lack of heating and constant humidity children and elderly people often fall ill with catarrhal illnesses).</li> </ol>	<p><b>Project activities fulfilled:</b></p> <p>The roof of 481,6 square meters was capitally repaired The adjacent territory was arranged.</p> <p>Actual project costs, - UAH 115 437,60</p> <p>Beneficiaries Direct beneficiaries: Total- 103. men – 46, women – 44, children -13</p> <p><b>Project outcomes achieved:</b></p> <ol style="list-style-type: none"> <li>1. Reduction of children's and pensioners' sickness rate</li> <li>2. The humidity of the air in the building is reduced to 80%</li> <li>3. Fungus is exterminated by 80%</li> <li>4. 6 apartments in the upper floors were capitally reconstructed</li> <li>5. 2 porches were capitally reconstructed</li> </ol>
2	<b>ACMH "Semko"</b>	<b>Capital roof reconstruction</b>	<b>UAH 76 495,95</b>	<p><b>Project activities planned:</b></p> <ul style="list-style-type: none"> <li>Dismantlement of old covering</li> <li>- Installing the cement smoothing covering</li> <li>- Installing the ruberoid covering,</li> <li>- Installing the covering of parapets.</li> <li>- Sawing down the tree</li> </ul> <p>Planned project costs: - 76 495,95 UAH</p> <p>Direct beneficiaries: Total- 139. men – 60, women – 63, children -16</p> <p><b>Project outcomes expected:</b></p> <ol style="list-style-type: none"> <li>1. Improvement of the ecological situation in the building (humidity reduction, fungus extermination).</li> <li>2. Improvement of the living conditions of the inhabitants (water will not get into the premises, porches and elevators during rains).</li> <li>3. Reduction of children's and pensioners' sickness rate (because of the lack of heating and constant humidity children and elderly people often fall ill with catarrhal illnesses).</li> <li>4. The constructive elements of the building are protected</li> </ol>	<p><b>Project activities fulfilled:</b></p> <p>The roof of 595square meters was capitally repaired The tree sawed down and transported away.</p> <p>Actual project costs, - 76 495,95 UAH</p> <p>Direct beneficiaries: Total- 139. men – 60, women – 63, children -16</p> <p><b>Project outcomes achieved:</b></p> <ol style="list-style-type: none"> <li>1. Reduction of children's and pensioners' sickness rate</li> <li>2. The humidity of the air in the building is reduced to 80%</li> <li>3. Fungus is exterminated by 80%</li> <li>4. The water is prevented from penetrating into the apartments;</li> </ol>
<b>Novograd-Volynskyi</b>					
3	<b>PO "Morske"</b>	Preparing technical documentation required for construction of water supply and sewage	<b>UAH 41237,0</b>	<p><b>Project activities planned:</b></p> <p>Preparing technical documentation required for construction of water supply and sewage systems in microrayon "Morske"</p>	<p><b>Project activities fulfilled:</b></p> <p>Package of technical documentation</p>



		systems		Planned project costs: 41237,0 UAH	Actual project costs 41237,0 UAH.
				Direct beneficiaries: Total- 443. men – 151, women – 151, children - 151	Direct beneficiaries: Total- 443. men – 151, women – 151, children -151
				<b>Project outcomes expected:</b> Preparing technical documentation required for construction of water supply and sewage systems in microrayon "Morske"	<b>Project outcomes achieved:</b> The preparation of technical documentation will facilitate provision of quality drinking water to dwellers of the microrayon "Morske" The community take an obligation to implement the project and maintain it in future. Construction of the sewage system will provide necessary sanitarian and hygienic requirements
<b>Tulchyn</b>					
4	<b>PO «Veselka»</b>	Window Insulation	<b>UAH 97313.00</b>	<b>Project activities planned:</b> replacement of windows for modern plastic ones.	<b>Project activities fulfilled:</b> all the windows of the Kindergarten have been replaced for modern plastic ones.
				Planned project costs: UAH 97313.00	Actual project costs :UAH 103 000
				Direct beneficiaries: Total- 159. men – 3, women – 26, children -130	Direct beneficiaries: Total- 159. men – 3, women – 26, children -130
				<b>Project outcomes expected:</b> Improvement of infant school conditions for children Economy of costs for current repair works (painting, warming) Economy of energy resources (natural gas)	<b>Project outcomes achieved:</b> Reduction of viral respiratory infections among children by 25-30% Economy of costs for current repair works: 1200 UAH/year Economy of natural gas: 20% of the need in the heating season
5	<b>PO "Dytiachyi Dobrobut"</b>	Window Insulation	<b>UAH 247500.00</b>	<b>Project activities planned:</b> replacement of windows for modern plastic ones.	<b>Project activities fulfilled:</b> all the windows of the Kindergarten have been replaced for modern plastic ones.
				Direct beneficiaries: Total- 294. men – 5, women – 49, children -240	Direct beneficiaries: Total- 294. men – 5, women – 49, children -240
				Planned project costs: UAH 247500	Actual project costs :UAH 252 200
				<b>Project outcomes expected:</b> Improvement of infant school conditions for children Economy of costs for current repair works (painting, warming) Economy of energy resources (natural gas)	<b>Project outcomes achieved:</b> Reduction of viral respiratory infections among children by 25-30% Economy of costs for current repair works: 1200 UAH/year Economy of natural gas: 20% of the need in the heating season
<b>Novovolynsk</b>					
6	<b>SC "Girnyk Volyni"</b>	Construction of street sewage system	<b>150 604</b>	<b>Project activities planned:</b> Construction of street sewage system on streets Molodizhna, Molodogvardiyiv, Kosmonavtiv	<b>Project activities fulfilled:</b> street sewage system constructed on streets Molodizhna, Molodogvardiyiv, Kosmonavtiv

				Planned project costs: UAH 150 604	Actual project costs : UAH 150 604
				Direct beneficiaries: Total- 119. men – 39, women – 47, children -33	Direct beneficiaries: Total- 119. men – 39, women – 47, children -33
				<b>Project outcomes expected:</b> <ul style="list-style-type: none"> <li>- Mobilisation of the community</li> <li>- Construction of street sewage system for 3 streets</li> <li>- Improving sanitary and hygienic conditions</li> <li>- Reduction of household expenses</li> <li>- Improving quality of life</li> </ul>	<b>Project outcomes achieved:</b> <ul style="list-style-type: none"> <li>- Mobilisation of the community</li> <li>- Street sewage system for 3 streets constructed</li> <li>- Sanitary and hygienic conditions improved</li> <li>- Household expenses reduced</li> <li>- Quality of life improved</li> </ul>

## Annex – V:

**Details on SDC-Supported Sub-Project**

UNDP/MGSDP implements SDC component “Promoting Conditions of Participatory Governance and Development in Urban Areas”. The overall goal of the Project is “The process of municipal governance and development is decentralized and strengthened by means of integrating participatory approach; setting out clear linkages with regional authorities and promoting collaboration between involved cities.”

**A) Programme Area**

In this framework, UNDP/MGSDP is operational in the following municipalities:

- 1) Saky, Dzhankoy, Shchelkino and Bakhchysaray – in AR Crimea;
- 2) Tul'chyn, Kalynivka and Mohyliv-Podilsky municipalities – in Vinnytsya region.
- 3) Ivano-Frankivsk, Dolyna, Novograd-Volynsky, Voznesensk, Gola Prystan, Kirovske, Tulchyn

**B) Programme Activity****Table – IV: Financial Status of Local SD Initiatives Undertaken by Local Partners and funded from SDC budget, UAH**

##	Purpose	Number of Transactions	Total amount paid by end 2009 by cost-sharing of		Total amount due for future payment by cost-sharing of		Status of project completion (%)
			SDC Fund	Municipality	SDC Fund	Municipality	
<b>1</b>	<b>Kirovske</b>						
1.1	ACMH "Shakhtarska 51"	2	7536	11304	838	1256	90%
1.2	ACMH "Shakhtarska 35"	2	10080	15120	1120	1680	90%
1.3	ACMH "Molodizhny 12"	2	12600	12600	1400	1400	90%
1.4	ACMH "Lenina"	1	1800	2700	10200	15300	15%
1.5	Kirovske Municipality	1	52500		7000		90%
1.6	CSO "Svit Dytynstva"	1	8000		32000		20%
1.7	ACMH "Molodizhny 10"	1	2052	3078	11628	17442	15%
1.8	ACMH "Sakhtarska 24" - final payment	1	1526	2289			100%
1.9	ACMH "Girnyatsky 2"	1	2295	2295	13005	13005	15%
<b>2</b>	<b>Dolyna</b>						
2.1	Dzherelo zhyttia vulytsi Zamkovoyi	1	7000	7000			100%
2.2	ACMH "Pid lypoyu na Pushkina, 8"	2	68437	68437	7604	7604	90%
2.3	ACMH "Zatyshna oselya na Nezalezhnosti 2"	2	63000	63000	7000	7000	90%
2.4	Dolyna municipality	2	49500		5500		90%
2.5	PO "Sonechko"	2	81000	81000	9000	9000	90%
2.6	PO "Usmishka"	1					
<b>3</b>	<b>Novograd-Volynsky</b>						
3.1	CSO "Morsky"	2	41237				100%
3.2	ACMH "Zviagel"				60000	60000	
3.3	Novograd-Volynsky Municipality	1	59500				100%
<b>4</b>	<b>Voznesensk</b>						
4.1	ACMH "Raduzhny"	2	23346	35018	2594	3891	90%
4.2	ACMH "Budynok Gazovykiv"	2	33447	50170	3716	5574	90%
4.3	ACMH "Meteor Serviz"	2	8331	12497	926	1388	90%
4.4	ACMH "Dim Nadija"	2	37646	56469	4183	6274	90%
4.5	ACMH "Zaliznychnyk-Voznesensky"	2	11491	17236	1277	1915	90%
4.6	CSO "Beregynia"	2	25046	37569	2783	4174	90%
4.7	CSO "Dialog"	1	4057		36509		10%
<b>5</b>	<b>Tulchyn</b>						
5.1	CSO "Veselka"	3	39412	48170			100%
5.2	CSO "Dytiachy Dobrobut"	3	101250	123750			100%
5.3	CSO "Olenka" -final payment	1	9000				100%

<b>5.4</b>	Vse dlya ditei, NGO - final payment	<b>1</b>	9000				100%
<b>6</b>	<b>Ivano-Frankivsk</b>						
<b>6.1</b>	HC on 208A Vovchynetska	<b>3</b>	65236	121152			100%
<b>6.2</b>	PO Pervotsvit school #6	<b>3</b>	56149	104278			100%
<b>6.3</b>	Association for social-economic development of Ugornyky village	<b>2</b>	47700				100%
<b>6.4</b>	CO Piznaiko	<b>1</b>	27918	6980	53510	144244	15%
<b>7</b>	<b>Mogyliiv-Podilsky</b>						
<b>7.1</b>	CSO Batkivska turbota	<b>1</b>	4055	4957			100%
<b>8</b>	<b>Rivne</b>						
<b>8.1</b>	CSO "Usmishka"	<b>1</b>	5250	5250	29750	29750	15%
<b>9</b>	<b>Ukrainka</b>						
<b>9.1</b>	ACMH "Zhytlovy Complex Dnipro"	<b>1</b>	16649	68468		11349	90%
<b>Total</b>		<b>57</b>	<b>993,045.59</b>	<b>993046</b>	<b>301542</b>	<b>342248</b>	<b>74%</b>
			<b>1,986,091.59</b>		<b>643790</b>		

Inter-municipal cooperation initiative between Dolyna and Novograd-Volynskiy municipalities on energy saving and housing reform was initiated as an experimental activity of UNDP/MGSDP in 2009.

On March 12, community-based approach was presented at Parliamentary Hearings "Conceptual Foundations of reform of Local Self-Government and Administrative-Territorial reform" (see more details in Section 2.1.1. Human Legal and Policy Reforms).

MGSDP has organized two trainings in its partner municipalities of Novograd-Volynskiy and Dolyna on 26-27 February in cooperation with UNDP-supported project "Energy Efficiency in Education Sector" and Ecologic Club "Eremurus" (See more details in Section 2.1.4 Human Resource Development).

On June 20-23, the UNDP/MGSDP supported the roundtable on discussion on the Draft Law of Ukraine "On Energy-Efficiency of Buildings" and opportunities of its application in the cities of Ukraine held in Berdyansk by the Ministry of Housing and Municipal Economy of Ukraine (See more details in Section 2.1.1 Legal and Policy Reforms).

Training on energy-saving for school teachers was conducted in Rubizhne on April 29 and Voznesensk on April 24 in context of inter-municipal cooperation between these municipalities on applying decentralized approach in energy-saving (See more details in Section 2.1.4 Human Resource Development).

On July 1, National round table was co-organised in context of cooperation with the Ministry of Regional Development and Construction of Ukraine for discussion on implementation of Action Plan on European Strategy for Innovation and Good Governance at Local Level.

On July 3-5, National stakeholders of UNDP/MGSDP planned new Programme's sub-project under SDC support for 2010-2012 in Yalta (AR Crimea). The participants have provided vision on future course of Programme activities to support development of local government and decentralization reform in Ukraine.

On July 6-7, to support local self-governance, 311 mayors representing small municipalities and settlements have gathered in Ukrayinka (Kyiv Region) and discussed methods to improve development of small municipalities through the mechanism of private-public partnership at All-Ukrainian Conference, held by Association of Small municipalities in cooperation with UN Development Programme, Swiss Agency for Development and Cooperation, Royal Norwegian Embassy and German Technical Cooperation.

On July 29, Manual Etter, SDC Country Director, Olena Lytvynenko, SDC National Programme Officer and Olena Ursu UNDP/MGSDP Governance and Sustainable Development Officer had a meeting to discuss elaboration of the Project Document for new Sub-Project of MGSDP under SDC Support.

On July 20-21, East-West exchange visit was organised to Tulchyn and Mochyliv-Podilskiy for 29 local councillors from Eastern Ukraine and AR Crimea, who learned experience of community-based approach to local development, communities experience in participation in MGSDP and got familiarized with the history and culture of Western Ukraine (Vinnytska oblast). The participants submitted recommendations for improving municipal services delivery which will be analysed and published.

On August 12-13, capacity development training for representatives of the Ivano-Frankivsk house committees and ACMHs was organised. Oksana Remiga, UNDP Senior Programme Manager, Iryna Skaliy, UNDP/MGSDP Project Manager and Leonid Tulovsky, UNDP/MGSDP Quality Management Officer facilitated the training.

## Annex – VI:

**Details on CIDA-Supported Community Projects**

UNDP in Ukraine and the Government of Canada as represented by the Minister for International Cooperation, acting through Canadian International Development Agency have signed the Grant Agreement. Within this support, MGSDP receives 1'000'000 CAD for the following activities:

1. Improving capacities of municipal-level authorities to deliver high-quality public services, mainly in relation to urban water supply;
2. Strengthening capacity of community organizations to prioritize their social and economic needs, jointly develop strategies with municipal authorities to address these needs, and mobilize resources to fund them in targeted municipalities of Crimea.]
3. Increasing capacity of communities and municipal government institutions to design and implement gender responsive policies, programs and projects that reflect the priorities and interests of both Crimean women and men. projects will also increase capacity to design and implement gender-responsive policies.

**Table: Financial Status of Local SD Initiatives Undertaken by Local Partners and funded from CIDA budget, UAH**

##	Purpose	Number of Transactions	Total amount paid by end 2009 by cost-sharing of			Total amount due for future payment by cost-sharing of		Status of project completion (%)
			CIDA	Fund	Municipality	CIDA Fund	Municipality	
<b>1</b>	<b>Saky</b>							
1.1	ACMH-45	2	20968		20968	2330	2330	90%
1.2	CSO "Nash Dim"	2	51858		51858	5762	5762	90%
1.3	CSO "Rodyna"	2	55523		55523	6169	6169	90%
1.4	CSO "Oktyabrsky"	2	67500		67500	7500	7500	90%
1.5	CSO "Privokzalny"	2	67500		67500	7500	7500	90%
<b>2</b>	<b>Dzhankoy</b>							
2.1	CSO "Rithm" of the city Trade school	2	60562		60562	6729	6729	90%
2.2	CSO "Dobra sprava" of school No 6	3	67500		67500			100%
2.3	CSO "Topolyok" of kindergarten No 38	1	60748		60748	6750	6750	90%
<b>3</b>	<b>Rubizhne</b>							
3.1	ACMH "Nash kvartal-2"	1	615		615	<b>3485</b>	3485	15%
3.2	ACMH "Nash kvartal-4"	1	1235		1235	<b>6997</b>	6997	15%
3.3	ACMH "Kosmos-Rubizhne"	2	19502		19502	<b>2167</b>	2167	90%
<b>Total</b>		<b>20</b>	<b>473511</b>		<b>473511</b>	<b>55389</b>	<b>55389</b>	<b>77%</b>

April 14, round table "Perspectives of Establishing the Quality Management System in Accordance with ISO 9001:2000 in the Cities of AR Crimea" was held in Symferopol (AR Crimea). The experience of introduction of system of improved governance was discussed in course of workshop held in Symferopol with 35 participants (See more details in Section 2.1.4 Human Resource Development).

On May 7-8, the Course on Local Sustainable Development was further promoted among 24 representatives of Ukrainian universities during workshop "Community Participation in Local Self-Government – For Sustainable Development" (See more details in Section 2.1.2 Institutional Capacity Development).

On May 14, 22 press-secretaries of city councils of partner municipalities and Municipal coordinators improved their capacities in media communication during training "Communications: How and Why" held in Backchysaray. The participants showed great interest and diligently submitted home tasks - success stories on MGSDP activities in their municipalities.

On May 28-29, training on decentralisation and effective local self-governance for local and regional officials of self-government bodies was held in Yaremche (Ivano-Frankivsk Region). The training attracted mayors and local councillors from 18 partner municipalities. The participants enhanced their capacities in social mobilization,

learned the intricacies of decentralization and improved their skills in strategic, operational and financial planning for effective local governance and improved citizens' participation in decision-making processes on the municipal level.

On June 11-12, 27 teachers from 9 municipalities and settlements benefited from training on gender-based analysis held in Backchysaray (AR Crimea). The training empowered the teachers to contribute to development of local communities by informing wide audience on gender.

On June 18, 10 teachers from Crimean partner municipalities participated in final meeting of the training "Gender Analysis for the Participants of Local Development Programmes" and presented home task, demonstrative training and received the certificates of the trainers on gender-based analysis.

On August 18-19, the UNDP/MGSDP activities, conditions of partnership were presented in Yevpatoria municipality (AR Crimea). Iryna Skaliy, UNDP/MGSDP Project Manager and Mykola Smirnow, UNDP/MGSDP Participatory Governance Development Officer have assessed municipality potential in context of partnership with Programme and met with directors of schools and kindergartens in Yevpatoria, potential communities for implementing SD projects.

On August 25-28, MGSDP team enhanced institutional capacity in four new partner settlements – Krasnogvardiyske, Pervomayske, Zuya, Nyzhniogirskiyi. The MGSDP Team met local authorities, visited local community-based organisations, and established Management Information System.

August 28, Leonid Tulovskyi, UNDP/MGSDP Quality Management Officer, conducted capacity development course on ACMHs, which trained 25 community leaders from 12 local ACMHs in Saky (AR Crimea) to interpret legislation on ACMHs, register and effectively manage the ACMH.

September 25, the donor visit was organised for the representatives of Canadian International Development Agency to Saky partner municipality with review of project sites of renovation of toilets in school No 2 and construction of street sewerage system.

## Annex – VII

**Details on Norwegian Embassy-Supported Community Projects**

UNDP in Ukraine and the Royal Norwegian Embassy in Kyiv have signed the Third-Party Cost-Sharing Agreement and agreed to cooperate in the implementation of "Energy Efficiency Projects in Local Communities of Kirovske Municipality. The Objective of the Project is to support the local communities which own and manage the multi-apartment buildings and social infrastructures in Kirovske municipalities with regard to saving energy through repair/replacement of hot water supply pipes, roof repair/re-construction and related technical elements such as water supply and sewerage system pipes

**B) Programme Activity**

The Royal Norwegian Embassy supported 10 community projects in Kirovske to assist the local citizens in forming their associations of co-owners of multi-apartment buildings and solve the priority problems of their neighbourhoods.

**Table: Financial Status of Local SD Initiatives Undertaken by Local Partners and funded from Norwegian budget, UAH**

##	Purpose	Number of Transactions	Total amount paid by end 2009 by cost-sharing of		Total amount due for future payment by cost-sharing of		Status of project completion (%)
			Norwegian Fund	Municipality	Norwegian Fund	Municipality	
<b>1</b>	<b>Kirovske</b>						
1.1	ACMH "Girniatsky 1"	1	880	1319	4983	7475	15%
1.2	ACMH "Girniatsky 4"	1	880	1321	4988	7481	15%
1.3	ACMH "Girniatsky 10"	2	9651	14477	1073	1609	90%
1.4	ACMH "Molodizhny 15"	2	6006	9010	667	1001	90%
1.5	ACMH "Panfilovtsev 32"	2	10530	15795	1170	1755	90%
1.6	ACMH "Panfilovtsev 34"	2	10530	15795	1170	1755	90%
1.7	ACMH "Shakhtarska 33"	2	9314	13971	1035	1552	90%
1.8	ACMH "Molodizhny 5"	2	6273	9410	697	1046	90%
1.9	ACMH "Objednany"	1	8112	12167	901	1352	90%
1.10	ACMH "Aquamarin"	1	1609	2414	9118	13677	15%
<b>Total</b>		<b>16</b>	<b>63786</b>	<b>95680</b>	<b>25801</b>	<b>38702</b>	<b>68%</b>

Our contact:

**UNDP / Municipal Governance and Sustainable Development Programme**

Kyiv, 01021, 24/7 Institutaska St., office 4, Tel: (044) 253-50-68, 253-51-77, Fax: (044) 253-76-63  
<http://msdp.undp.org.ua>, Facebook: <http://www.facebook.com/pages/Vdkritij-prostr-mscevogo-samovryaduvannya/210266252072>, e-mail: [mgsdp.info@undp.org.ua](mailto:mgsdp.info@undp.org.ua)

Oksana Remiga, UNDP Senior Programme Manager – [Oksana.Remiga@undp.org](mailto:Oksana.Remiga@undp.org)

Iryna Skaliy, UNDP/MGSDP Project Manager - [iryna.skaliy@undp.org](mailto:iryna.skaliy@undp.org)

**Contacts of Municipal Support Units in the Partner Municipalities**

<b><u>Bakhchysaray</u></b>	Municipal Coordinator : Kazymirov Mykhaylo Address: 14, Symferopolska str., Bakhchysaray, Tel. (06554) 4-27-78
<b><u>Voznesensk</u></b>	Municipal Coordinator: Zayika Oleksandr Address: 41, Lenina str., Voznesensk, Tel. (05134) 4-26-74, E-mail: <a href="mailto:vpzii@mail.ru">vpzii@mail.ru</a> <a href="http://vozneseensk.osp-ua.info">http://vozneseensk.osp-ua.info</a>
<b><u>Halych</u></b>	Municipal Coordinator: Stefunko Oksana Address: 16, Maydan Rizdva, Halych, 77100 Tel. (03431) 2-21-88, 2-13-32, E-mail: <a href="mailto:oksana.stefunko@mail.ru">oksana.stefunko@mail.ru</a> , <a href="http://www.galych-rada.gov.ua">http://www.galych-rada.gov.ua</a>
<b><u>Hola Prystan</u></b>	Municipal Coordinator: Shamanska Nina Address: 1, Pershogo Travnya str., Hola Prystan, Tel. (05539) 2-69-79, 2-61-93 E-mail: <a href="mailto:sergeeva@online.ua">sergeeva@online.ua</a> , <a href="http://golapristan.org">http://golapristan.org</a>
<b><u>Dzhankoy</u></b>	Municipal Coordinator: Shalashova Olena Address: 15/7, Karla Marksa str., Dzhankoy, 96100, Tel. (06564) 3-23-38 <a href="http://dzhankoi.org.ua">http://dzhankoi.org.ua</a>
<b><u>Dolyna</u></b>	Municipal Coordinator: Kizyma Oleksandr Address: 11, Grushevskogo, str., Dolyna 77503 Tel. (03477) 2-52-30, 2-26-48, E-mail: <a href="mailto:SergEs@meta.ua">SergEs@meta.ua</a> , <a href="http://dolyna-rada.gov.ua">http://dolyna-rada.gov.ua</a>
<b><u>Yevpatoriya</u></b>	Municipal Coordinator: Kugel Eduard Address: 2, Lenina avenue, Yevpatoriya, Tel. (06569) 3-35-50
<b><u>Zhytomyr</u></b>	Municipal Coordinator: Krukivskiy Oleksandr Address: 4/2 Korolyova square, Zhytomyr, 10014 Tel./fax: (0412) 48-12-00, E-mail: <a href="mailto:municipal.zt@gmail.com">municipal.zt@gmail.com</a> , <a href="http://www.rada-zt.gov.ua">http://www.rada-zt.gov.ua</a>
<b><u>Zuya</u></b>	Municipal Coordinator: Кириленко Світлана Address: 97630 Білогірський р-н, Зуя, вул. Шосейна, 64 Tel./fax: (06559) 2-16-30, 2-61-31
<b><u>Ivano-Frankivsk</u></b>	Municipal Coordinator: Bilyk Bogdan Address: 26, Dnistrovska, str., 2 <sup>nd</sup> floor, Ivano-Frankivsk Tel./fax: (0342) 55-18-42, E-mail: <a href="mailto:oleg.fedorishin@mail.ru">oleg.fedorishin@mail.ru</a> , <a href="http://www.mvk.if.ua">http://www.mvk.if.ua</a>
<b><u>Kagarlyk</u></b>	Municipal Coordinator: Vizyonok Vadym Address: 1, Yakira, of.8, Kagarlyk, Tel. (04573) 6-09-93 E-mail: <a href="mailto:fedorchenkom_rada@ukr.net">fedorchenkom_rada@ukr.net</a>
<b><u>Kirovske</u></b>	Municipal Coordinator: Polysyk Sergiy Address: 39, Shakhtarska str., Kirovske Tel. (06250) 6-26-00, 6-39-51, E-mail: <a href="mailto:sovet@kir.dc.ukrtel.net">sovet@kir.dc.ukrtel.net</a> <a href="http://www.kirovskoe.com.ua">http://www.kirovskoe.com.ua</a>
<b><u>Krasnogvardiyske</u></b>	Municipal Coordinator: Doroshenko Viktoriya Address: 3, Sovietska str., 97000, Krasnogvardiyske settlement Tel. (06556) 2-38-20, E-mail: <a href="mailto:possovet07@list.ru">possovet07@list.ru</a>
<b><u>Lviv</u></b>	Municipal Coordinator: Magula Volodymyr Address: 1, Rynok square, 79008, Lviv, Tel.: (0322) 97-58-00 <a href="http://www.city-adm.lviv.ua">http://www.city-adm.lviv.ua</a>
<b><u>Mykolaiv</u></b>	Municipal Coordinator: Bogoslavets Ivan Address: 7, Admirala Makarova str., 54030, Mykolaiv, Tel. (0512) 36-10-95 E-mail: <a href="mailto:departament_nik@mail.ru">departament_nik@mail.ru</a> <a href="http://www.gorsovet.mk.ua">http://www.gorsovet.mk.ua</a>



<b><u>Mohyliv-Podilskiy</u></b>	Municipal Coordinator: Polyak Volodymyr Address: 6/16, Shevchenka square, Mohyliv-Podolskiy, Vinnytska oblast, 24000 Tel. (04337) 6-57-56, E-mail: <a href="mailto:vpolyak@mogpod.com.ua">vpolyak@mogpod.com.ua</a> , <a href="http://www.misto.mogpod.com.ua">http://www.misto.mogpod.com.ua</a>
<b><u>Nyzhnogirskiy</u></b>	Municipal Coordinator: Kondratyuk Lubov Address: 8-A, Shkilna str., Nyzhnogirskiy settlement, 97100, Tel. (06557) 5-83-03 E-mail: <a href="mailto:nig-possouvet@mail.ru">nig-possouvet@mail.ru</a>
<b><u>Novovolynsk</u></b>	Municipal Coordinator: Karpus Borys Address: 24, Druzhby ave., Novovolynsk Tel. (03344) 3-35-13, E-mail: <a href="mailto:NVinvest@ukr.net">NVinvest@ukr.net</a> , <a href="http://www.novovolynsk-rada.gov.ua">http://www.novovolynsk-rada.gov.ua</a>
<b><u>Novohrad-Volynskiy</u></b>	Municipal Coordinator: Gudz Iryna Address: 16, Shevchenka, str., of. 11, Novograd-Volynskiy, 11700 Tel. (04141) 5-22-15, tel./fax: 5-30-70, E-mail: <a href="mailto:mvp_nv@ukrpost.ua">mvp_nv@ukrpost.ua</a> <a href="http://www.novograd.osp-ua.info">http://www.novograd.osp-ua.info</a>
<b><u>Novoozerne</u></b>	Municipal Coordinator: Molodetskiy Sergiy Address: 3, Heroiv Desantnykiv str., Novoozerne settlement Tel. (06569) 4-60-21
<b><u>Pervomayske</u></b>	Municipal Coordinator: Romash Galyna Address: 3, Radyanska str, Pervomayske settlement, AR Crimea, 96300 Tel./fax: (06552) 9-12-33, tel.: 9-19-61, E-mail: <a href="mailto:possouvet@list.ru">possouvet@list.ru</a>
<b><u>Rivne</u></b>	Municipal Coordinator: Vahnyuk Petro Address: 2, Poshtova str., Rivne, Tel./fax: (0362) 22-24-97 E-mail: <a href="mailto:petr.vahnyuk@mail.ru">petr.vahnyuk@mail.ru</a> , <a href="http://www.city-adm.rv.ua">http://www.city-adm.rv.ua</a>
<b><u>Rubizhne</u></b>	Municipal Coordinator: Bozhych Iryna Address: 2, Lenina square, Rubizhne, Tel. (06453) 6-20-75, 7-00-06 E-mail: <a href="mailto:inicativ@rambler.ru">inicativ@rambler.ru</a> , <a href="http://www.rubizhne.lg.ua">http://www.rubizhne.lg.ua</a> ,
<b><u>Saky</u></b>	Municipal Coordinator:Kuzin Valeriy Address: 15, Lenina str., Saky, 96500, Tel. (06536) 2-72-59 E-mail: <a href="mailto:org-otdel-saki@mail.ru">org-otdel-saki@mail.ru</a> , <a href="http://www.saki-rada.gov.ua">http://www.saki-rada.gov.ua</a>
<b><u>Tulchyn</u></b>	Municipal Coordinator: Melnyk Oleksandr Address: 1, Lenina str., of. 114, Tulchyn, Tel. (04335) 2-28-99, E-mail: <a href="mailto:Dasti11@yandex.ru">Dasti11@yandex.ru</a>
<b><u>Ukrainka</u></b>	Municipal Coordinator: Fadeeva Larysa Address: 1, Shevchenka str., of. 37, Ukrainka, Tel. (04572) 2-06-91 E-mail: <a href="mailto:lararada@ukr.net">lararada@ukr.net</a> , <a href="http://www.ukrainka.org">http://www.ukrainka.org</a>
<b><u>Sholkine</u></b>	Municipal Coordinator: Palagytska Olga Address: 48, Administrative building, Leninskiy region, Sholkine, 98213 Tel. (06557) 5-83-03 <a href="http://schelkino.org">http://schelkino.org</a>

