



**National  
Forum of  
Partner  
Municipalities**



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## **MINUTES AND CONCLUSIONS OF THE ANNUAL MEETING OF THE NATIONAL FORUM OF PARTNER MUNICIPALITIES OF UNDP PROJECT “MUNICIPAL GOVERNANCE AND SUSTAINABLE DEVELOPMENT PROGRAMME”**

19 December 2011  
Yaremche (Ivano-Frankivsk oblast')

### **Present:**

#### **Representatives of UNDP/MGSDP:**

- 1) Elena Panova, UNDP Deputy Country Director;
- 2) Oksana Remiga, UNDP Senior Programme Manager;
- 3) Tetyana Kudina, UNDP Programme Associate;
- 4) Viktoriya Kravchuk, UNDP Programme Associate;
- 5) Iryna Skaliy, UNDP/MGSDP Project Manager;
- 6) Leonid Tulovsky, UNDP/MGSDP Quality Management Officer;
- 7) Olena Ursu, UNDP/MGSDP Governance and Sustainable Development Expert;
- 8) Lidiya Movchan, UNDP/MGSDP Finance Assistance;
- 9) Olga Osaulenko, UNDP/MGSDP Local Development Specialist;
- 10) Olga Romaniv, UNDP/MGSDP Monitoring and Communication Officer.

#### **National/international experts:**

- 1) Guido Beltrani, SDC Country Director;
- 2) Ilona Postemska, SDC National Programme Officer;
- 3) Vyacheslav Nehoda, First Deputy Director of the Department for Cooperation with Verkhovna Rada of Ukraine and the Regions of the Secretariat of the Cabinet of Ministers of Ukraine;
- 4) Nataliya Starostenko, Head of the Council of Europe Programme “Strengthening Capacity of Local Authorities of Ukraine”;
- 5) Oleksandr Ovcharuk, the Chairperson of NFPM, Tulchyn Deputy Mayor;
- 6) Lyudmyla Poltorachenko, Head of Solid Waste Management Department of the Ministry of Regional Development, Construction and Housing Economy of Ukraine;
- 7) Anatoliiy Chemerys, Head of Projects and Programmes of the Center of European Management;
- 8) Go Funai, UNV Disaster Risk Reduction Advisor;
- 9) Vyacheslav Kozak, Expert on Decentralization and Social Mobilisation of the Project DesPro;
- 10) Andriy Guk, Specialist of the National Fund of Supporting of Local Self-Governance of Ukraine;
- 11) Vyacheslav Zubenko, Deputy Director General of the NGO “IBSED”.

#### **Representatives of partner municipalities:**

- 1) Bogdan Bilyk, Department Head on Economic and Integration Development of the Executive Committee of Ivano-Frankivsk City Council, Municipal Project Coordinator in Ivano-Frankivsk municipality;
- 2) Oleg Fedoryshyn, Specialist of the Resource Center for Sustainable Development in Ivano-Frankivsk municipality;
- 3) Iryna Gudz', Department Head on Support of Municipal Initiatives and Investments of Novograd-Volynsky City Council, Municipal Project Coordinator in Novograd-Volynsky municipality;

- 4) Oksana Lyps'ka, Chief Specialist of Department for Support of Municipal Initiatives and Investments of Novograd-Volynskiy City Council;
- 5) Oleksandr Mel'nyk, Municipal Project Coordinator in Tulchyn municipality;
- 6) Volodymyr Garazd, Dolyna City Mayor;
- 7) Sergiy Gargat, Executive Director of Centre for Support and Development of Reforms in Dolyna;
- 8) Volodymyr Smoliiy, Department Head on Local Development of Dolyna City Council;
- 9) Oleksandr Zayika, Municipal Project Coordinator in Voznesensk municipality;
- 10) Yuliya Gurtova, Specialist of the Department of Support of Municipal Initiatives and Investments of Voznesensk City Council;
- 11) Petro Vakhnyuk, Municipal Project Coordinator in Rivne municipality, Director of Support to UN Projects Department of Rivne City Council;
- 12) Kateryna Romanchuk, Teacher of physics and ecology of school No 19, Rivne municipality;
- 13) Oksana Stefunko, Municipal Project Coordinator in Galych municipality;
- 14) Igor Shulga, Glynianka City Mayor;
- 15) Anatoliy Negra, Gola Prystan' City Mayor;
- 16) Oleg Berezyuk, Director of the Department «Administration of the City Mayor», Lviv City Council;
- 17) Volodymyr Shnayder, Department Head for Internal Policy of the Department «Administration of the City Mayor», Lviv City Council;
- 18) Nazariy Gudz', Chief Specialist of the Department of International Relations and Information Policy of the Department «Administration of the City Mayor», Lviv City Council;
- 19) Pavlo Podkhvatilin, Rubizhne Deputy City Mayor;
- 20) Iryna Bozhych, Municipal Project Coordinator in Rubizhne municipality;
- 21) Dmytro Kuznetsov, Department Head for Investments Policy and External Economic Relations of Yevpatoriya City Council;
- 22) Sergiy Shevskiy, Department Head for Information Support, Advertising and Investments of the Main Department of Investments Policy and External Economic Relations of Yevpatoriya City Council;
- 23) Roman Bodnarchuk, Solotvynske Settlement Mayor, Bogorodchanskyi rayon;
- 24) Taras-Dmytro Rashkevych, Head of Organisational Department of Bogorodchanska Rayon Administration;
- 25) Liliya Mitsay, Department Head for Local Development, Kirovske City Council;
- 26) Natalya Rossokhata, Department Head for Housing Economy, Transport and Communication of Kirovske City Council;
- 27) Olena Shapoval, Department Head for Economic Policy and Investments of Novovolynsk City Council;
- 28) Zera Emirsalieva, Chief Specialist on International Relations, Deputy of Saky City Council;
- 29) Natalya Stasyuk, Community Activist on Education, Saky City Council;
- 30) Emine Bagatyrly, Chief Specialist of the Department of Economy, Municipal Initiatives, Strategic Planning, Investments and Trade of Dzhankoy City Council;
- 31) Lyubov Koval', Secretary of Kagarlyk City Council;
- 32) Andriy Grytsenko, Specialist of the Department of Support of Municipal Initiatives and Investments of Kagarlyk City Council;
- 33) Borys Pakholyuk, Head of Municipal Department of Zhytomyr City Council;
- 34) Valentyn Gaydarzhy, Mykolayiv Deputy City Mayor, Director of the Department of Housing Economy of Mykolayiv City Council;
- 35) Myroslav Koshelyuk, Director of the Institute of City Development, Vinnytsia;
- 36) Sergiy Maryinskykh, Deputy of Bakhchysaray City Council;
- 37) Diana Romanyuk, Specialist of the Department of Municipal Development of Zhytomyr City Council;
- 38) Galyna Romash, Municipal Project Coordinator in Pervomayske Settlement;
- 39) Rayisa Anipreyeva, Deputy of Pervomayske Settlement Council;
- 40) Anatoliy Dyriv, Head of Rozhniativska Rayon Council;
- 41) Ivan Shykyrynec, Broshniv-Osada Settlement Mayor;
- 42) Volodymyr Piven', Boliakiv Deputy Mayor, Ivano-Frankivska oblast';
- 43) Ivan Ivashkiv, Polianycia Settlement Mayor of Bolekhivska City Council.

## 1. Opening Session

Opening the meeting, **Elena Panova**, UNDP Ukraine Deputy Country Director, greeted the participants and thanked everyone for participating in the seventh Annual Meeting of the National Forum of Partner Municipalities (NFPM). Ms. Panova reminded that the main objectives of the Forum are strengthening inter-municipal cooperation, exchange of experience and identifying those obstacles, which

UNDP/MGSDP partners face at the local level. It is important not only to identify local problems, but also to bring them up to the national level in order to find solutions. Ms. Panova said that the work, conducted by the Project at the local level, is extremely important for UNDP, and that she expected this year's meeting of the Forum to continue a constructive dialogue for elaborating the future outlook of the Project's work. UNDP Deputy Country Director expressed gratitude to Tulchyn municipality represented by Oleksandr Ovcharuk, Tulchyn Deputy Mayor, for chairing the National Forum of Partner Municipalities during 2011 and also to Vyacheslav Negoda, First Deputy Director of the Department for Cooperation with Verkhovna Rada of Ukraine and the Regions of the Secretariat of the Cabinet of Ministers of Ukraine, for his continuous cooperation with the Project and contribution to the development of local self-government in Ukraine.

**Guido Beltrani**, Director of the Swiss Cooperation Office in Ukraine, greeted the participants of NFPM. Mr. Beltrani pointed out that NFPM is a great opportunity to find out what are the achievements of UNDP/MGSDP in 2011 and discuss the plans for the upcoming year. He noted that the MGSDP project provides assistance to municipalities in many spheres of local development, such as energy efficiency in multiapartment houses, solid waste management, municipal services quality management, electronic governance etc. That is why one of the main objectives of the Forum is to identify the priority problematic areas of cities development in order to properly plan activities of the Project.

**Vyacheslav Nehoda**, First Deputy Director of the Department for Cooperation with Verkhovna Rada of Ukraine and the Regions of the Secretariat of the Cabinet of Ministers of Ukraine, welcomed the participants and thanked Elena Panova for high appreciation of his cooperation with UNDP. Mr. Negoda also thanked the MGSDP project and Swiss Cooperation Office for the work they perform in Ukraine, for invested resources and great results. Vyacheslav Nehoda said that the results achieved by the project are invaluable. Therefore, it is extremely important to exchange experience and document best practices for future dissemination and using for solving community problems in Ukraine.

**Oleksandr Ovcharuk**, the Chairperson of NFPM, Tulchyn Deputy Mayor, greeted the participants of the Forum and thanked UNDP, donor organisations and partner municipalities for their work.

## **2. Presentations of national experts, representatives of communities and partners**

**Iryna Skaliy**, UNDP/MGSDP Project Manager, expressed gratitude to Project's donors – Swiss Confederation, Canadian International Development Agency, Royal Norwegian Embassy in Ukraine – for continuous support to MGSDP activities in Ukraine. Ms. Skaliy reminded that in 2009-2012 UNDP/MGSDP is in the stage of dissemination of the experience and works on three basic levels: the community level, the municipal and national levels. MGSDP project manager briefed the participants about what the Project achieved in 2011 and especially marked the work on elaboration of Model Educational Programme for acquiring qualification "Manager of multiapartment residential house" and for advance training of heads and/or members of the executive boards of associations of co-owners of multi-apartment house, elaboration of two policy papers in the sphere of solid waste management and introduction of electronic governance in Ukraine, completion of work on educational course "Sustainable Development of the Society" and its approval and endorsement by the Ministry of Education and Science, Youth and Sport of Ukraine, support of the piloting tool "Measuring Rule of Law in Public Administration" in two cities of Ukraine, support of inter-municipal project in the sphere of solid waste management in Tulchyn rayon (Tulchyn, Suvorivka and Kynashiv settlements) and other initiatives. In 2011, 22 community projects were approved worth UAH 1,910,058, out of which 16 projects implemented in the framework of UNDP/MGSDP and 6 – in the framework of joint UNDP and Coca-Cola company project (TM "BonAqua") "Every Drop Matters".

In 2012 the project aims to continue its work on elaboration of legislation in the sphere of housing economy, local self-governance and regional development; document gained experience and continue with introduction of effective knowledge management into project's activities; support partner-municipalities' initiatives in the sphere of introduction of quality management system according to international standard ISO 9001:2008 and introduction of electronic governance, conduct trainings for officials of bodies of local self-governance and also to further support realization of community projects.

**Vyacheslav Nehoda**, First Deputy Director of the Department for Cooperation with Verkhovna Rada of Ukraine and the Regions of the Secretariat of the Cabinet of Ministers of Ukraine, said that the Government of Ukraine works in accordance with the National Action Plan, approved by the President of Ukraine. Mr.

Nehoda raised the problem of disorder of the territorial system of the country at the community level. In his opinion this is because of the absence of the principle of ubiquity of local self-governance. Mr. Negoda suggested that a joint action plan regarding support of the communities willing to merge should be developed in cooperation with international projects. Vyacheslav Nehoda listed and briefly described the legislation elaborated recently in the sphere of regional development and local self-governance, namely "About merging of territorial communities", "About service in bodies of local self-government", "About national fund of regional development".

**Guido Beltrani**, Director of the Swiss Cooperation Office in Ukraine, told that the Government of Switzerland has worked in Ukraine since mid 1990-s and its aim is to provide technical and financial support. According to the Framework Agreement, signed between the Governments of Ukraine and Switzerland, two Swiss agencies are active in Ukraine: Swiss Agency for Development and Cooperation (SDC) (as part of the Ministry of Foreign Affairs of Switzerland) and the State Secretariat for Economic Affairs (SECO) (as part of the Ministry of Economy of Switzerland). In 2010 a joint strategy of SDC and SECO for the period of 2011-2014 was elaborated. It includes four priority areas: local governance and public services (SDC), reproductive health (SDC), financial and economic sustainability (SECO), sustainable energy management (SECO). Overall budget for 2011-2014 amounts to CHF 60 million (UAH 550 million). Mr. Beltrani mentioned that the Government of Switzerland has the following priority directions of its work in the area of local self-governance: energy efficiency in residential buildings, water supply and solid waste management through inter-municipal cooperation. Plans of SDC for 2012 are as follows: to improve synergies among domains in the areas of energy efficiency for residential buildings and hospitals, gender assessment at the domain level in reproductive health, new initiatives to be launched in the domains of financial and economic sustainability. In 2012 SDC plans to decide on continuation or phasing out of "Support of Decentralization in Ukraine" (DesPro) and MGSDP projects as well as of the "Strengthening the Capacity of Local Authorities in Ukraine" project.

**Oksana Remiga**, UNDP Senior Programme Manager, presented the strategy of UNDP for 2012-2016 and the place of MGSDP in it. According to the Assistance Framework, signed between UNDP and the Government of Ukraine, during the following five year the main areas of UNDP support in Ukraine will be: 1) Support to sustainable economic growth, poverty reduction and promoting socially oriented development through achievement of Millennium Development Goals for Ukraine, 2) Effective governance and local development, 3) Environmental protection and climate change mitigation. UNDP/MGSDP has its important place in the second area, but also implements activities that belong to the first area. The priority areas of work of Local Development Cluster are: 1) Support to community based socio-economic development and improvement of services provision at the local level, 2) Strengthening capacity of local authorities to promote sustainable local development through dissemination of innovative approaches of governance and citizens' involvement into decision-making process. Ms. Remiga emphasized that the main task is to bring the results and achievements of the projects of UNDP Local Development Cluster to the policy level.

In 2011 the cooperation between UNDP and Association of Local and Regional Authorities was renewed by signing the Partnership Agreement, that defines the joint activities, aimed at strengthening the process of decentralization in Ukraine and promoting community based local development. It is planned to actively cooperate with the Association in the sphere of elaboration of legislation and to create in cooperation with UNDP projects experience exchange network.

Oksana Remiga named continuation and strengthening of work with ACMHs and activities in the area of energy efficiency as perspective areas of UNDP/MGSDP future work.

UNDP plans to implement its priority activities through the work of the following projects: "Municipal Governance and Sustainable Development Programme", "Community Based Approach to Local Development", "Every Drop Matters", "Strengthening the Management of Budget Resources at the Local Level". Ms. Remiga pointed out that although the community based approach to local development proved its effectiveness, a great number of obstacles to establishment of real self-governance can be solved only at the policy level. That is why the work on introduction changes to the legislation is so important.

**Leonid Tulovsky**, UNDP/MGSDP Quality Management Officer, presented the activities of the project regarding providing support to associations of co-owners of multiapartment houses (ACMHs). UNDP/MGSDP not only provides financial support for realization of infrastructural projects in residential

houses but also provides trainings on technical and organisational issues of creation and functioning of ACMHs. The Ministry of Regional Development, Construction and Housing Economy of Ukraine recognized effective management of residential houses as the main problem of life sustenance of population. Mr. Tulovsky said that out of 296 projects realized by UNDP/MGSDP 175 – referred multiapartment houses (reconstruction, capital repair etc.).

Leonid Tulovsky mentioned that in 2011 MGSDP jointly with the Ministry initiated work on elaboration of Model Educational Programme for acquiring qualification “Manager of multiapartment residential house” and of Model Educational Programme for advance training of heads and/or members of the executive boards of associations of co-owners of multi-apartment house. Quality Management Officer briefed the participants on the joint initiative of UNDP/MGSDP and Tulchyn municipality on construction of municipal solid wastes collection grounds near five selected multiapartment houses and equip the grounds with containers specialized for separate collection of municipal solid wastes.

UNDP/MGSDP project jointly with the Ministry of Regional Development, Construction and Housing Economy of Ukraine initiated negotiation of possibility of ACMH’s receiving bank loans in order to create the institution of “responsible owner”.

**Lyudmyla Poltorachenko**, Head of Solid Waste Management Department of the Ministry of Regional Development, Construction and Housing Economy of Ukraine, named the priorities of the Ministry regarding solid waste management (SWM) in Ukraine. Ms. Poltorachenko said that 50 million cubic meters of solid wastes (SW) are created in Ukraine yearly. Each person individually creates 300 kilos of SW yearly. SW recycling is closely related with the impact on environment that is why it is extremely important to separately collect wastes, suitable for recycling, from toxic components. European countries already use modern technologies of SW recycling; nevertheless most cities of Ukraine still use landfills that in most cases have exhausted their capacities. In this regard, it is important to reduce the amount of wastes for burial at the landfill. Ms. Poltorachenko briefed the participants of the Forum on existing technologies of SW utilization, namely burning, pyrolysis, gasification, plasma processing, burning in the “fluidized bed”, etc. Summing up her speech, Ms. Poltorachenko mentioned that SWM scheme should be the combination of SW separate collection and further processing. Information work with population is very important for introduction of effective system of SWM in municipalities. It includes three stages: providing information, persuasion and reminding.

**Oleksandr Ovcharuk**, Tulchyn Deputy Mayor, presented the mechanism and achieved results of the inter-municipal project on introduction of integrated approach to SWM in Tulchyn rayon. At the beginning of his speech he demonstrated video about the project. The video was shown on the National channel ICTV.

**Anatoliy Chemerys**, Head of Projects and Programmes of the Center of European Management, presented a complex of educational modules for officials of local authorities, developed jointly by Swiss-Ukrainian project “Support to Decentralisation in Ukraine” and UNDP/MGSDP. Developing training materials for self-education and advanced training of officials of local authorities and preparation of professional trainers is a strategic priority for DesPro project. Mr. Chemerys emphasized the importance of adapting training materials to the individual style of the audience and orientation of materials to meeting its needs, namely information on increasing energy efficiency of the buildings, streets and parks illumination, introduction of effective management of multiapartment houses etc. At the moment, training materials on the following topics have already been developed: local self-governance and decentralization, administrative services provision, operational planning, local budgeting, municipal services quality management system according to the standard ISO, reforming the system of residential real estate management in the cities (ACMH) etc. Special attention should be brought to making educational programmes practical.

**Olena Ursu**, UNDP/MGSDP Governance and Sustainable Development Expert, briefed the participants on the Academy Folke Bernadotte and UNDP (New-York) joint project “Measuring Rule of Law in Public Administration” and on piloting the tool in two cities of Ukraine – Lviv and Feodosiya. The subject of research in these cities is housing economy. UNDP/MGSDP provides support to Lviv municipality on piloting the tool.

**Oleg Berezyuk**, Director of the Department «Administration of the City Mayor», Lviv City Council, shared the experience of piloting the tool “Measuring Rule of Law in Public Administration” in Lviv municipality. Using example from life, Mr. Berezyuk told about misunderstanding and violation of rule of law principles because of professional ignorance and complete distrust of people in their capabilities. Oleg

Berezyuk said that realisation of the project is on its first stage at the moment – analysis of existing legislation (formal mapping). He also noted that the problem is not in the absence of legislation, but in its proper use.

**Go Funai**, UNV Disaster Risk Reduction Advisor, presented the “Making Cities Resilient” campaign. Mr. Funai gave the definition to disaster and told how to avoid it. 11 million Ukrainians live in potentially dangerous places. Risks assessment and preparation may save from UAH 16 to 24 million. Go Funai invited UNDP/MGSDP partner municipalities to join the “Making Cities Resilient” campaign and receive support in elaboration of disaster resilience strategy.

**Olena Ursu**, UNDP/MGSDP Governance and Sustainable Development Expert, informed the participants on sustainable development of cities based on knowledge management and on the outlook for innovative projects on local self-governance with social media. Ms. Ursu said that people, processed and technologies are the driving force of knowledge management. Governance and Sustainable Development Expert named and briefly described existing internet-platforms, providing new opportunities for dissemination and exchange of information:

- [www.akvo.org](http://www.akvo.org) – the platform for real-time reporting. Its task is to briefly and regularly place the news.
- [www.olenaursu.wordpress.com](http://www.olenaursu.wordpress.com) - the example of professional blog.
- [www.slideshare.net](http://www.slideshare.net) – the thematic platform for placing PowerPoint presentations.
- [www.flickr.com](http://www.flickr.com) – stock of photographs.

Examples of web-portals of state innovations through social media include:

- [www.huduma.info](http://www.huduma.info) – web-page of Kenya.
- [www.vancouver.com](http://www.vancouver.com) – web-page of Vancouver, collects citizens’ opinion about landscaping of the city.
- [www.nycsimplicity.wordpress.com](http://www.nycsimplicity.wordpress.com) - NYC Simplicity IdeaMarket (the initiative of New York City Mayor)- the platform, using which every city council employer may provide his/her suggestions.
- [www.govloop.com](http://www.govloop.com) – the network of civil servants.
- [www.localocracy.com](http://www.localocracy.com) – the website, which provides citizens with possibility to solve important problems by expressing their opinion.
- [www.harassmap.org](http://www.harassmap.org) – the webpage, where you may inform about domestic violence.

Ms. Ursu encouraged representatives of partner municipalities to develop their ideas for realisation of innovative projects in the area of local self-governance through social media.

### **3. Recommendations of the participants of the Forum**

In the process of discussion, the participants of the Forum worked out the following recommendations which are to be taken into consideration by the management of UNDP and donor organisations:

1. Continue providing support to City Councils in realisation of projects in the area of electronic governance, namely, introduction of electronic document flow, provision of online services for citizens.
2. Actively support inter-municipal cooperation, in particular through exchange of experience between municipalities, joint initiatives of municipalities and adjacent rayons, especially in the area of solid waste management.
3. Strengthen capacity of Municipal Support Units to act as Resource Centers for community based local development.
4. Provide capacity building activities not only for employers of Municipal Support Units, but also for other officials of local authorities, namely deputies of City Councils. Developed educational projects and programmes should be practical.
5. Develop short-term practical training courses for managers of multiapartment residential houses and conduct these trainings in cooperation with educational institutions, local authorities and non-governmental organisations of ACMHs (associations etc.).
6. Consider appropriateness of supporting initiatives on development of the SmartCity concept with possibility of conduction of educational and practical event in Vinnytsia municipality.
7. Devote priority attention to development and support of functioning of associations of co-owners of multiapartment houses (support to ACMHs projects on repair of roofs, construction of water supply and sewage systems, insulation etc.).

8. Provide support to cities in the area of energy efficiency; in particular participate in developing the energy plans for the cities, support conduction of energy audits in the cities, complex repair of buildings, and work in the framework of Covenant of Mayors as a basis for introduction of interesting ideas.
9. Consider possibility to support initiatives with citizens' involvement into solving problems in the area of health protection, development of touristic potential of cities etc.
10. In the framework of "Every Drop Matters" project consider the possibility to support projects not only in the area of water resources protection but also in the area of environment protection in general.
11. Devote priority attention to work in the area of developing legislation in order to institutionalize the achievements on the local level. Bring practical experience into legislation and on the level of police development.
12. Jointly with the Secretariat of Cabinet of Ministers of Ukraine take part in elaboration of Action Plan for international projects regarding support and mobilisation of resources for the territorial communities of Ukraine, willing to merge.
13. Elaborate the mechanism of formation of intermunicipal funds for solving problems of municipalities.
14. Pay attention to initiatives on knowledge management as a way to exchange experience and disseminate information on project's activities.
15. Conduct analysis of existing international practices regarding promoting reprocessing of SW, construction of waste processing plants, water-purifying constructions etc. and consider developing the program or a system of activities on promoting SW reprocessing jointly with the Ministry of Regional Development, Construction and Housing Economy of Ukraine (profile department).
16. Jointly with the Ministry of Regional Development, Construction and Housing Economy of Ukraine elaborate a model/mechanism of ACMHs support.

#### **4. New members and re-election of the Chairperson of Forum**

Rivne municipality (Volodymyr Khomko, Rivne City Mayor) was selected to be a Chairperson of the National Forum of Partner Municipalities for 2012. During the meeting of the Forum the city was represented by Petro Vakhnyuk, Municipal Project Coordinator in Rivne municipality, Director of Support to UN Projects Department of Rivne City Council, who performed the duties of NFPM Chairperson during closing of the meeting.

#### **5. Closing of the meeting**

Petro Vakhnyuk, the representative of Rivne municipality selected for chairing the National Forum of Partner Municipalities, thanked for expressed trust, productive and effective discussion and ensured that Rivne municipality will do its utmost to realize the plans and tasks of the Forum in 2012.

Endorsed by:

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The Chairperson of National Forum of Partner Municipalities of UNDP/MGSDP

Volodymyr Khomko,  
Rivne City Mayor