



Canadian
International
Development
Agency

Agence
canadienne de
développement
international



Schweizerische Eidgenossenschaft
Confédération suisse
Confederazione Svizzera
Confederaziun svizra

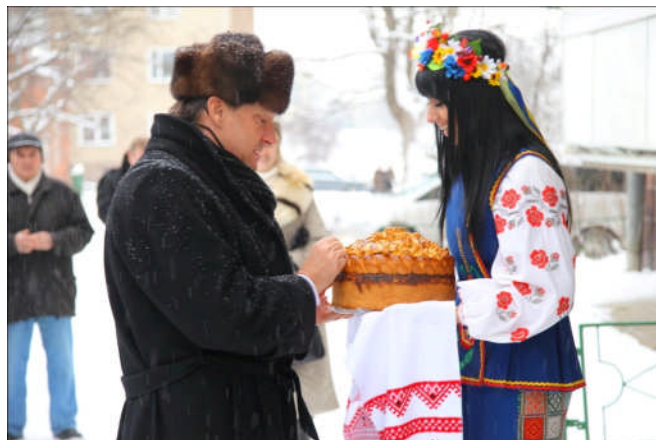
Swiss Confederation



ROYAL NORWEGIAN EMBASSY



FIRST QUARTERLY PROGRESS REPORT 2011



MUNICIPAL GOVERNANCE AND SUSTAINABLE DEVELOPMENT PROGRAMME



January-March 2011

www.undp.org.ua

msdp.undp.org.ua

Acknowledgement to Our Partners

National Partners

	Municipality of Ivano-Frankivsk		Municipality of Zhytomyr		Municipality of Rivne		Municipality of Kalynivka
	Municipality of Novograd-Volynskiy		Municipality of Galych		Municipality of Mykolayiv		Municipality of Saky
	Municipality of Kirovske		Municipality of Hola Prystan'		Municipality of Kagarlyk		Municipality of Dzhan'koy
	Municipality of Voznesensk		Municipality of Ukrayinka		Municipality of Novovolynsk		Municipality of Shchelkino
	Municipality of Mogyliv-Podilskiy		Municipality of Lviv		Municipality of Dolyna		Municipality of Rubizhne
	Academy of Municipal Management		Municipality of Tulchyn		Municipality of Yevpatoria		Municipality of Bakhchysaray
	Settlement of Nyzhnegorskiy		Settlement of Zuya		Settlement of Pervomayske		Committee of Vekhovna Rada on State Construction Local Self-Government
	Settlement of Krasnogvardiyske		Settlement of Novozerne		Ministry of Housing and Municipal Economy		Ministry of Regional Development and Construction of Ukraine
	Municipality of Vinnytsya						

International Partners



Canadian International Development Agency

Agence canadienne de développement international



Schweizerische Eidgenossenschaft
Confédération suisse
Confederazione Svizzera
Confederaziun svizra

Swiss Confederation



ROYAL NORWEGIAN EMBASSY

The achievements of the project would not have been possible without the assistance and cooperation of the partner municipalities of our Programme, in particular *Ivano-Frankivsk, Rivne, Zhytomyr, Galych, Novograd-Volynskiy, Mykolayiv, Kirovske, Hola Prystan', Kagarlyk, Voznesensk, Ukrayinka, Mohyliv-Podilsky, Vinnytsya, Lviv, Rubizhne, Dolyna, Tul'chyn, Kalynivka, Saky, Dzhan'koy, Shchelkino, Bakhchysaray, Yevpatoria* and settlements *Krasnogvardiyske, Pervomayske, Nyzhn'ogirskiy, Zuya* and *Novozerne*; Parliamentary Committee on State Construction and Local Self-Government, Academy of Municipal Management, Institute of Chemical Technologies (Rubizhne) and National University of Water Economy and Nature Resource Management, Tavrian Ecologic and humanitarian Institute (Simferopol) as well as the international partners, namely *Canadian International Development Agency, Swiss Agency for Development and Cooperation and Royal Norwegian Embassy in Ukraine*. The Programme team extends warm appreciation to them for their support and cooperation. Similarly, MGSDP-team would like to thank all the institutions/individuals involved in the implementation process for their cooperation, namely UNDP management, Business Centre and other units in Ukraine, as well as citizens, municipal officials, members of academic institutions, business communities, NGOs, media, other public and private agencies.

UNDP/MGSDP Key Statistical Information on Programme Activities in January-March 2011

#	Activities	Up to 2011	Q1 2011	Cum since
1	Area coverage			
a	Oblasts	12	-	12
b	Municipality	29	-	29
2	Institutional development			
a	Community-based organisations	552	23	575
b	Networks of schools and CBOs	13	-	13
c	Network of businesses	2	-	2
d	Network of NGOs	8	-	8
e	Municipal Sustainable Development Council (MSDC)	4	-	4
f	National Forum of Partner Municipalities (NFPM)	1	-	1
g	National Forum of Partner Universities (NFPU)	1	-	1
3	Membership			
a	Number of citizens – total	55008	1676	56684
i)	Women	31593	1024	32617
ii)	Men	23425	662	24087
b	Schools	252	1	253
c	NGOs	92	-	92
d	Businesses	31	-	31
4	Human Resource Development			
a	Number of HRD activities carried out	427	22	449
b	Beneficiary/participating – total	11408	478	11886
5	Improving Living Quality of People			
a	Local community projects approved	272	-	272
b	Total cost of the projects (UAH '000)*	30767,83	-	30767,83
j)	Community share	4114,38	-	4114,38
ii)	Municipality share	15238,08	-	15238,08
iii)	UNDP/SDC/CIDA/Royal Norwegian Embassy share	10270,37	-	10270,37
iv)	Share from others	1145,1	-	1145,1
c	Status of project implementation			
	Amount released	28693.4	2509.3	31202,7
ii)	Completed projects	218	-	221
d	Direct beneficiaries of the projects	167934	-	167934
i)	Women	54927	-	54927
ii)	Men	43162	-	43162
iii)	Children	69845	-	69845
6	Resource Mobilisation and Utilisation	Budget for 2011	Utilised in 1st	Delivery,%
a	Rivne municipality	5 607,35	4 286,95	81,80
b	Novograd-Volynsky municipality	855,60		0,00
c	Kirovske municipality	1 785,52	583,87	34,99
d	Hola Prystan municipality	3 149,29		0,00
e	Ukrainka municipality	2 350,78		0,00
f	Zhytomyr municipality	114,20		0,00
g	Mohyliv-Podilsky municipality	1 471,28		0,00
h	Novovolynsk municipality	1 536,49		0,00
i	Mykolayiv municipality	1 040,73	440,12	45,25
j	Dolyna municipality	17 396,01		0,00
k	Saky municipality	18 827,88	13 095,96	74,43
l	Ivano-Frankivsk municipality	24 500,30	14 798,17	64,63
m	Dzhankoy municipality	4 816,43		0,00
n	Kagarlyk municipality	506,61		0,00
o	Tulchyn municipality	6 963,74		0,00
p	Voznesensk municipality	1 493,22		0,00
q	Rubizhne municipality	11 406,98	1 594,09	14,95
r	Halych municipality	1 079,73		0,00
s	Nizhnegirskiy municipality	781,81		0,00
t	Yevpatoria municipality	3 372,47	551,41	16,35
U	Novoozerne municipality	1 369,58	1 254,00	91,56
v	UNDP	100 000,00	586,17	0,59
w	SDC	275 372,03	28 614,84	11,12
Z	Norwegian Embassy	3 299,88	130,34	4,23
	CIDA	73 785,06	68 929,73	99,96
	Total	562 882,97	134 865,65	25,64

* 1 US Dollar = 7.94 UAH (March 2011)

A Glimpse of the Major Achievements of MGSDP During January-March 2011

The main tasks during the quarter included:

- Planning of the activities in context of EDM Project;
- Documenting the experiences on best models of local self-governance and decentralization;
- Support inter-municipal initiatives and networking among municipalities;
- Hold dialogue with NAPA and DesPro/CBA projects on training course for civil servants;
- Organise a first workshop on SWM inter-municipal cooperation initiative with participation of all stakeholders in Tulchyn;
- Organise a press tour to partner municipality which successfully internalized the Programme mechanism;
- Finalise and publish analytical materials and recommendations on e-governance;
- In cooperation with the Ministry of Regional Development, Construction, Housing and Municipal Economy prepare a TOR for contractor for elaboration of the training course on ACMHs;
- Organise MSU Conference as a re-training for MSU personnel;
- Organise trainings for school teachers on SWM in Tulchyn and Zhytomyr municipalities;

1. Legal and Policy Reforms:

- Olivier Adam, UN Resident Coordinator, UNDP Resident Representative in Ukraine, visited Lviv and Ivano-Frankivsk municipalities. Mr Adam appreciated the achievements of the municipalities in internalising the community-based local development approach in the context of UNDP/MGSDP.
- The contest was announced in context of the joint project of “Coca Cola Ukraine” company and UNDP - “Every Drop Matters”. The second phase of the Project will be implemented by UNDP/MGSDP in 2011.
- Tzveta Naniova, an international expert from Bulgaria performed an analysis on improvement of energy efficiency of multi-apartment houses in Ukraine and developed a Concept paper for UNDP intervention. The Consultant performed the situational analysis in multi-apartment housing sector of Ukraine, and determined the areas for potential intervention of UNDP through development of policies /procedures/awareness campaigns/ seed grants/other forms of assistance to promote energy efficiency in multi-apartment housing sector of Ukraine.
- UNDP/MGSDP initiated application of the “Measuring rule of law in public administration” tool in its partner municipalities. As the initial phase of this activity, the Programme supported translation of the toolkit into Ukrainian.

2. Institutional Capacity Development:

- 22 additional community-based organisations (CBOs) emerged in participation of 1539 women and 1285 men (23 buildings);
- On February 4, an Inter-Project Working Group of the UNDP/MGSDP and DESPRO held a preparatory meeting in the context of project planning for solid waste management in Tulchyn Rayon. During the meeting participants have identified major problems in this area at the local level and established a local working group and steering committee on inter-municipal cooperation project planning and planned a project’s launching seminar.

3. Human Resource Development:

- In total, 12 HRD activities were held during the quarter, out of which 8 were conducted by the MSUs of partner municipalities and 2 were conducted by the PMU/Kyiv. They covered 361 participants, in particular 68.98% of women, and 31.02% of men
- The trainings were organised for refreshing knowledge of the MPCs on social mobilisation, its application for the reform of housing and municipal economy, communications and Management Information System
- On March 7 – 11, 2011 SDC’s Decentralization & Local Governance Network (DLGN) f2f meeting was held in Sarajevo. Iryna Skaliy, Project Manager of UNDP/MGSDP participated in the event.

4. Communication Results

- During the quarter, the MGSDP/MSU communication teams were able to collect information 65 media records about the Programme activities, out of which 18 were of national level, and 47 were local. Mentioning on official web-sites brought 52.31%, newspapers remain popular information channel for highlighting the Programme activities bringing 20.0%, the rest of information appears on TV and radio of the involved agencies (13.85 % each).
- The Press Tour held for sharing the experience of successful cooperation between local authorities and communities in Rivne.
- During the quarter the Annual Progress Report 2010 was disseminated, CDs with information materials of UNDP/MGSDP "Sustainable Development of Municipality with Community Participation" were produced and Project leaflets were published.

5. Resource Mobilisation and Utilisation

- In total, the amount of USD 562 thousand was mobilised by end of first quarter for the Programme activities, including USD 100.00 thousand from UNDP, USD 3.3 thousand from Norwegian Embassy, USD 275.4 thousand from SDC and USD 73.8 thousand from CIDA, USD 110.4 thousand as national cost-sharing.

Outlook for the year include:

- Document the experience of Rivne municipality on internalising community-based local development approach through Municipal Sustainable Development programme;
- Organise a training on ACMHs in Tulchyn
- Appraise 5 local community projects and approve them for financing;
- Publish a manual on SD for wide dissemination;
- Develop a training programme on ACMHs
- Organise a training in cooperation with regional institutes of NAPA and DesPro;
- In partnership with the Ministry of Regional Development, Construction, Housing and Municipal Economy organise a conference on Solid Waste Management;

TABLE OF CONTENT

Key Statistical Information on Programme Activities in the 1st Quarter 2011, ii

A Glimpse of the Achievements of MGSDP in the 1st Quarter 2011, iii

Abbreviations, vii

I. Context, 1

- 1.1 Programme Genesis, **2**
- 1.2. Programme Area, **4**

II. Programme Achievements, 6

- 2.1 Development Results, **7**
 - 2.1.1** Legal and Policy Reforms, **9**
 - 2.1.2** Institutional Capacity Development, **12**
 - 2.1.3** Local Sustainable Development Initiatives, **14**
 - 2.1.4** Human Resource Development, **18**
- 2.2 Management and Effectiveness, **24**
 - 2.2.1** Partnerships/Linkages, **24**
 - 2.2.2** Communication Results, **24**
 - 2.2.3** Resource Mobilisation and Utilisation, **25**
 - 2.2.4** Programme Reviews, **26**

III. Lessons and Opportunities, 28

- 3.1 Taking Stock of the Experience, **29**
- 3.2 Outlook for future, **29**

Annexure,

- 1. Financial Status of Local SD Initiatives Undertaken by Local partners, UAH, **31**
- 2. Details on the SDC-supported sub-project, **33**
- 3. Details on the CIDA-supported sub-project, **35**
- 4. Details on the community projects supported by Norwegian Embassy, **37**
- 5. Programme Support Team, **38**
- 6. Contact Information, **39**

List of Tables

- 1. Achievement of MGSDP Development Targets in 2010, **8**
- 2. Institutional Development in the Partner Municipalities in first Quarter 2011, **12**
- 3. Brief Description of the Local SD Projects Approved in the first Quarter 2011 in partner municipalities, **15**
- 4. Status of Projects' Completion (2004-2011), **18**
- 5. HRD Activities in first Quarter 2011, **19**
- 6. Number of Media Records (January-March 2011), **25**
- 7. Resource Utilisation during January-March 2011 by donor, USD, **26**

List of Maps

- 1. MGSDP Programme Area, **5**
- 2. Location of the Programme area in AR Crimea by year of partnership, **6**

List of Boxes

- 1. Inter-Municipal Cooperation in Tulchyn Rayon (Vinnytsia Region) on Solid Waste Management, **11**
- 2. UNDP Supported Research on Implementation of State Programme for Support of Small Cities Development, **11**

3. Local Authorities and Communities in Rivne Apply the Community-Based Approach at Full Strength, **13**
4. 360 People Improved the Condition of Their House by Joining Efforts, **16**
5. 25 Local Decision-Makers from Western and Central Ukraine Visited Rubizhne Municipality (Luhansk Region), **20**
6. The Polish and Crimean Municipalities Shared Delegations and Signed Agreements on Intent of Cooperation, **23**

ABBREVIATIONS

AI	Academic Institutions
ACMH	Association of Co-Owners of Multi-Apartment House - is a non-profit union, which is created by owners of residential living premises and non-residential premises situated in multi-apartment house for facilitating operation of shared property and management, servicing and operating indivisible and mutual property
PO	Public organisation
CBO	Community-Based Organisation
CIDA	Canadian International Development Agency
CSA	Cost Sharing Agreement
ICT	Information and Communication Technologies
UMDG	Ukrainian Millennium Development Goals
MGSDP	Municipal Governance and Sustainable Development Programme
MGCEP	Municipal Governance and Community Empowerment Programme
MSU	Municipal Support Unit
NGO	Non-Governmental Organisation
NDO	Neighbourhood Development Organisation
SD	Sustainable Development
SDC	Swiss Agency on Development and Cooperation
SME	Small and Medium Enterprises
SDC	Swiss Agency for Development and Cooperation
UAH	Ukrainian Hryvna
UNDP	United Nations Development Programme

Chapter ONE

CONTEXT

1.1. Programme Genesis, p. 2

1.2. Programme Area, p. 4

1.1 PROGRAMME GENESIS

Background

Municipal Governance and Sustainable Development Programme (MGSDP) of UNDP/Ukraine was initiated in April 2004, as a preparatory phase, to develop a participatory and transparent mechanism for localizing the principles of sustainable development. It entered into second phase in 2005 to demonstrate the effectiveness of public private partnership for resolving local social, economic and environmental problems. The Programme is being executed by UNDP. It is registered with the Ministry of Economy of Ukraine. The third phase of the Programme "Municipal Governance and Community Empowerment" is envisaged for 2008-2010.

MGSDP is a part of Local Development Programme of UNDP/Ukraine, along with other UNDP projects namely Crimean Integration and Development Programme, Chernobyl Recovery and Development Programme, Community-Based Approach to Local Development. LDP is envisaged to serve as umbrella programme to promote self-sustained local development and democratic local governance in Ukraine by means of a community-based sustainable development model.

Goal, Strategy and Implementation Arrangement

The goal of MGSDP is to promote participatory governance so as to improve living quality of the people in urban Ukraine.

Strategically, the Programme is implemented under partnership arrangement founded on commitment for resource sharing, ownership and sustainability. The Programme activities are executed through local and national partners from public and private sectors. Key partners are city councils; local communities; Parliamentary Committee on State Construction and Local Self-Governance; Ministry of Regional Development and Construction and Housing and Municipal Economy of Ukraine. The partner universities include Academy of Municipal Management of Ukraine, National University of Water Economy and Management of Natural Resources in Rivne, Institute of Chemical Technologies of the Eastern-Ukrainian National University named after Volodymyr Dal' (Rubizhne).

Using social mobilisation approach, the Programme promotes appropriate institutions of the local communities of citizens, academia, small businesses and civil society organisations in the selected municipalities. These institutions are founded on the principles of self-help and good governance. Through the Programme intervention, their institutional capacity is built such that they are able to plan, mobilise resources and undertake their priorities to solve their social, economic and environmental problems in a sustainable way that ultimately lead towards accomplishment of Ukrainian Millennium Development Goals. It happens with support from the respective city councils and other national/international development agencies. The city councils integrate communities' plan in their own development agenda and contribute resources to implement such plans. The process of local sustainable development is bottom up in true sense. It moves from local level all the way up to national level.

Development of local communities' competence to solve local problems

- Supporting formation of participatory community-based organisations in urban Ukraine (Associations of Co-Owners of Multi-Apartment Houses, Service Cooperatives, Civil-Society Organisations (SCOs) of schools and kindergartens and their Networks.
- Development capacities of local communities to transparently define and implement local SD initiatives in partnership with local authorities.
- Supporting multi-sectoral (social, economic and environmental) initiatives on sustainable development through seed grants based on cost-sharing principle.

Strengthen capacity of municipal governments for better service delivery

- Institutional capacity development (establishing Municipal Units for Supporting Community Initiatives and training them to successfully fulfil their tasks).

- Advisory services, trainings, logistics support for strategic planning, introduction of quality management system for municipal services according to the international ISO standard, conduction of public hearings and integration of community plans into the local development plans.
- Support municipalities to introduce e-governance, innovative practices of solid waste management, energy efficiency, housing reform etc
- Information-communication technologies — support to creation of modern official web-pages for effective communication of local authority and communities.
- Support for inter-municipal cooperation between partner municipalities
- Exposure visits for municipal officials for learning successful experience in the implementation of the community-based local development approach, East-West exchange visits to learn experience and practice of local self-governance.
- Raising public awareness on MDGs, sustainable development, energy efficiency and human development

Activities in policy and legislation

- Accumulation and promotion of experiences in decentralization and local self-governance all over Ukraine (through research, seminars, conferences, round table discussions etc).
- Cooperation with the Committee of the Parliament of Ukraine on State Development and Local Self-Governance, the Ministry of Regional Development, Construction Housing and Municipal Economy of Ukraine of Ukraine, fostering reforming of local administration and decentralisation in Ukraine.
- Analytic research of the state of local self-governance, involvement of communities in the decision making process on the local level.
- Consulting for the state authorities to improve housing and municipal service provision.
- Trainings for officials working in central and local government bodies on “Decentralization and Effective Local Self-Government” course, approaches for community participation in the decision making in development processes, elaboration of local strategies for sustainable growth.
- Preparation of future generation to be competent in questions of community-based development approach, global problems of humanity and sustainable development via introduction of the educational course “Sustainable Development of Society” in Ukrainian institutions of higher education.

1.2.MAIN RESULTS OF THE 7 YEARS PERIOD

Municipal Governance and Sustainable Development Programme can share truly unique experience collected in 29 cities and towns which became partners during these 6 years of cooperation.

Community level: Municipal Support Units (MSU) to mobilise local communities and support their local sustainable development projects created in 29 partner municipalities. Due to MSU activities, over 500 organisations of citizens created primarily in housing and education sector; living conditions of more than 125 thousand urban citizens improved through seed grants to over 270 community projects implemented under cost-sharing principle.

In total UNDP provided seed funds to support **272** projects aimed at improving local infrastructure and promoting overall sustainable development. The total cost of these projects reached UAH 30.77 mln. These projects directly improved the quality of life for more than **167000** people. Programme’s generated experience shows that Association of Co-Owners of Multi-Apartment House (ACMH) is a legal arrangement for citizens’ organisation for ownership, operation and maintenance of created/rehabilitated infrastructures.

Municipal level: Capacity of municipal officials, civil servants and future generation developed (over 10'000 beneficiaries) to widely apply the community-based development approach to local development. Capacity of municipal governance for better service delivery and wide engagement of local communities into decision-making process strengthened through supporting elaboration of Strategic Development Plan for 1 municipality, introduction of quality management system for municipal services in accordance with ISO 9001:2008 for 5 municipalities, improving e-governance through creation of official web-sites to 18 municipalities, etc.

UNDP/MGSDP strengthens East-West cohesion by promoting information and experience exchange among authorities and community-based organisations from cities in Eastern and Western Ukraine. In this regard, the Programme supported 9 exchange visits, including participation of 321 officials (mayors, deputy mayors, and various department heads), representatives of academia and local communities from 20 regions of Ukraine.

In 2010-2012, the Project under SDC support is working out the project of inter-municipal cooperation on solid waste management in Tulchyn Rayon which is unique for Ukraine and once implemented will improve the quality of services related to collection, recycling and disposal of residential solid waste for more than 30 thousand residents of the rayon.

In addition to infrastructure development projects, MGSDP also promoted gender equality and raised awareness on crucial sustainable development issues, HIV/AIDS prevention, human rights, consumer rights, energy efficiency in 12 cities. The Project supported introduction of education for sustainable development at schools in order to prepare future generation with proper attitude towards resources and environment. As a result of 4 trainings held in 2010, 26 schools introduced the course into curriculum and about 900 pupils will pass the course annually in 4 partner municipalities.

National level: National policy dialogue supported through recommendations to the Ministry of Regional Development, Construction, Housing and Municipal Economy of Ukraine on housing reform through associations of co-owners of multi-apartment houses creation and functioning, solid waste management systems in municipalities and role of urban population in separate waste collection; support to the effort of the Ministry of Regional Development and Construction on inter-municipal cooperation; e-governance; contribution to Parliamentary Hearings on important agenda of local self-government etc.

The Project managed to raise small town's development high on government agenda. MGSDP organised a roundtable meeting where City Mayors identified priority problems of small towns' development. Also, the Project has supported professional analysis of implementation of State Programme to Support Small Cities Development for 2004-2009 and elaborating of recommendations for the new Programme for 2011-2015. The research was taken into account in development of the new State Targeted Programme to Support the Social and Economic Development of Towns in 2011-2015. Adoption of the Programme became a breakthrough in state support of small municipalities, which make 75% of all municipalities in Ukraine.

1.3. PROGRAMME AREA

The Programme is operational in 23 municipalities and 5 settlements from 12 regions of Ukraine, namely Ivano-Frankivsk, Halych, Dolyna (Ivano-Frankivska oblast); Rivne (Rivnenska oblast); Zhytomyr, Novograd-Volynski (Zhytomyrska oblast); Mykolaiv, Voznesensk (Mykolayivska oblast); Kirovske (Donetska oblast); Hola Prystan' (Khersonska oblast); Kaharlyk, Ukrayinka (Kyivska oblast); Novovolynsk (Volynska oblast); Mohyliv-Podilsky, Tul'chyn, Kalynivka (Vinnytska oblast); Lviv (Lvivska oblast), Rubizhne (Luhanska oblast); Saky, Dhzankoy, Shcholokine, Bakhchysaray and Yevpatoria and settlements Krasnogvardiyske, Pervomayske, Nyzhn`ogirskyi, Zuya and Novoozerne (AR Crimea).

Map-1 shows location of the Programme area in Ukraine by year of partnership.



Map 1: MGSDP Programme Area

- Where:
- - Pilot partner municipalities 2004
 - - Partner municipalities 2005
 - ▲ - Partner municipalities 2006
 - ⬡ - Partner municipalities 2007
 - ⬡ - Partner municipalities 2008
 - - Partner municipalities 2009
 - ▲ - Partner municipalities 2010



Map-2: Location of the Programme area in AR Crimea by year of partnership

- Where:
- ⬡ - Partner municipalities 2007
 - ⬡ - Partner municipalities 2008
 - - Partner municipalities 2009

Chapter TWO

PROGRAMME ACHIEVEMENTS

- 2.1 Development Results, 7**
 - 2.1.1 Legal and Policy Reforms, 9**
 - 2.1.2 Institutional Capacity Development, 12**
 - 2.1.3 Local Sustainable Development Initiatives, 14**
 - 2.1.4 Human Resource Development, 18**
- 2.2 Management and Effectiveness, 24**
 - 2.2.1 Partnerships/Linkages, 24**
 - 2.2.2 Communication Results, 24**
 - 2.2.3 Resource Mobilisation and Utilisation, 25**
 - 2.2.4 Programme Reviews, 26**

2.1 DEVELOPMENT RESULTS

During the first quarter of 2011, the UNDP/MGSDP focused on planning of the activities in context of EDM Project; documenting the experiences on best models of local self-governance and decentralization; providing support inter-municipal initiatives and networking among municipalities; holding dialogue with NAPA and DesPro/CBA projects on training course for civil servants; organising a first workshop on SWM inter-municipal cooperation initiative with participation of all stakeholders in Tulchyn; organising a press tour to partner municipality which successfully internalized the Programme mechanism; finalising and publishing analytical materials and recommendations on e-governance; organising MSU Conference as a re-training for MSU personnel. The planned results in these areas are given on the Chart – I:

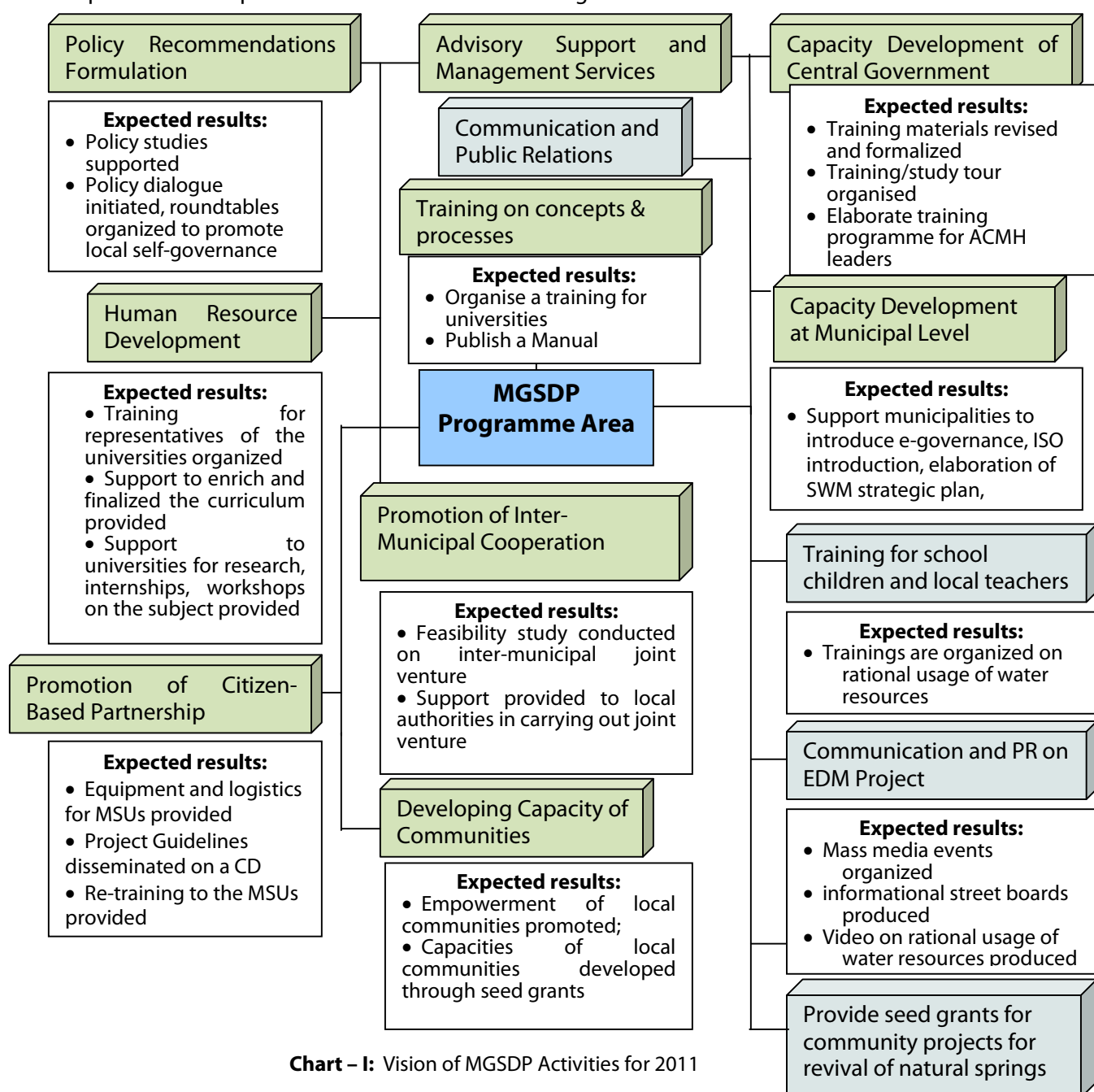


Chart – I: Vision of MGSDP Activities for 2011

The progress in these areas is being traced through monitoring the targets identified in the work plan (Table - I).

Description of the Programme achievements is given in subsequent section. Results achieved in the area of legal and policy frameworks for municipal sustainable governance and local public service delivery are reflected in the sub-section "Legal and Policy Reforms" (2.1.1); attainments of developing the institutional capacity for participatory governance are highlighted in the sub-section "Institutional Capacity Development" (2.1.2); sub-section "Local Sustainable Development Initiatives" (2.1.3) deals with the progress made on living quality enhancement; achievements in HRD (2.1.4); activities on advisory support for municipal governance and project management are reflected in the section on "Management and Effectiveness" (2.2). Management and Effectiveness (2.2.1), Communication Results (2.2.2) and Resource Mobilisation and Utilisation (2.2.3)

2.1.1 LEGAL AND POLICY REFORMS

Lessons learned at the local level on community-based development in Ukraine, especially in the field of decentralization and local self-governance, are brought by the Programme for policy dialogue and policy improvement. It is done through policy studies, seminars, conferences, roundtables etc.

A) UN Resident Coordinator appreciated achievements of the Lviv and Ivano-Frankivsk in the implementation of innovative local development projects under UNDP support

On February 21-22, **Olivier Adam**, UN Resident Coordinator, UNDP Resident Representative in Ukraine, visited Lviv and Ivano-Frankivsk municipalities. Mr Adam appreciated the achievements of the municipalities in internalising the community-based local development approach in the context of UNDP/MGSDP. During his visit to Lviv, Olivier Adam, UN Resident Coordinator, UNDP Resident Representative in Ukraine met with local authorities and visited the Resource Center for Support of Associations of Co-Owners of Multi-Apartment Houses (ACMHs) and Center for servicing city residents. Lviv municipality became a partner of UNDP Project "Municipal Governance and Sustainable Development Programme" (UNDP/MGSDP) in November 2006. In the framework of cooperation, the Municipal Support Unit of community initiatives was established at the City Council which was later transformed into Resource Center for support of ACMHs, where city residents can receive all necessary information on ACMHs, how to establish it and which tasks it performs etc.



Photo-1: Olivier Adam, UN Resident Coordinator, UNDP Resident Representative in Ukraine during the meeting with Ivano-Frankivsk local authorities

Mr Adam also praised the efforts of municipality in sharing experience with other cities of Ukraine and other countries. Within the cooperation, the city hosted a visit in June 2010 for 25 mayors of municipalities from Eastern and Southern Ukraine in order to facilitate between East and West. The participants got familiarised with Center for servicing residents, municipal hotline, city project "Secret Client", legal service, experience of involving volunteers for internship in the city council. The participants developed recommendations for improving housing and municipal services provision and

identified possible ways of achieving mutual understanding between Eastern and Western Regions of Ukraine.

"We cooperate with the Lviv City Council to improve a variety of services. In other municipalities we directly supported the projects of ACMHs, so that people handled the problems of their houses. ... We believe that under the new administrative reform, the role of city councils will be strengthened. We also believe that Lviv can become a pioneer in establishing transparent governance systems. Today we discussed a number of ideas and we believe that soon, we and our partners from the European Union will support local initiatives."

We have projects that are going on now. Their purpose is to strengthen the role of ACMHs. We help them to determine their urgent needs, but the municipality helped them meet those needs. We also discussed the efforts of the city to improve a range of services, including introduction of municipal services quality management system ISO as well as improving the work with the residents not only through introducing an information portal, but also through call-center, which operates 24 hours a day, 7 days a week", said Olivier Adam.

On February 22, **Olivier Adam**, visited the municipality of Ivano-Frankivsk and met **Victor Anushkevychus**, Ivano-Frankivsk Mayor and his team and marked internalization of community-based local development approach for implementation of joint socio-economic and environmental initiatives. During the visit Olivier Adam visited the Resource Centre for Sustainable Development and ACMH "Pivdenne", which in 2008 implemented the project "Reconstruction dual-slope roof" under the support of UNDP/MGSDP.

Municipality of Ivano-Frankivsk is a partner of the UNDP/MGSDP since 2004 and it widely uses approach of involving local communities. Since 2004, in partnership with UNDP/MGSDP the municipality supported 80 community projects for sustainable development. The total cost of the local community projects in Ivano-Frankivsk is UAH 10.9 mln., including UAH 2.44 million. (22.31% of total cost) - UNDP contribution, UAH 701 thousand (6.41%) - the contribution of the Swiss Agency for Development and Cooperation and UAH 114 thousand (1.04%) - the contribution of the Royal Norwegian Embassy in Ukraine. Also, UAH 6.27 million (57.34%) was provided by the city council and 1.29 million (11.81%) - local communities, UAH 120 thousand (1,09%) - third parties. In total more than 41 thousand city residents have benefited from the projects, including 13 thousand women, 9 thousand men and 19 thousand children.

After internalising Programme approach in 2008, the City Council together with local communities have implemented 20 projects without the financial support of UNDP/ MGSDP. In context of partnership the following institutions were established: Municipal Support Unit, which was later transformed into NGOs "Resource Centre for Sustainable Development", community organisations, Municipal Council for Sustainable Development as an advisory Forum to the mayor, Association of Community Organisations (the Council of Housing Committees and ACMHs Chairs) and a schools network. These organisations are the institutional basis for "bottom up" decision-making process.

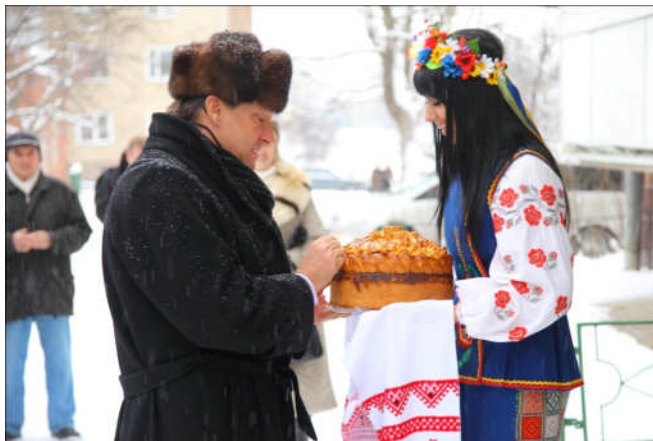


Photo-2: Olivier Adam, UN Resident Coordinator, UNDP Resident Representative in Ukraine during the meeting with local community in Ivano-Frankivsk

More information can be found at UNDP/MGSDP web-site:

http://msdp.undp.org.ua/index.php?news_id=158&language=eng

B) The contest is announced in context of the joint project of "Coca Cola Ukraine" company and UNDP - "Every Drop Matters"

The United Nations Development Programme and "Coca-Cola" company in Ukraine (in context of TM BonAqua) announced a contest within the Project "Every Drop Matters". The aim of the competition is to mobilise local communities to participate in the initiatives aimed at preserving and protection of water resources of the country and raise awareness on conservation and rational use of water resources.

In context of the contest it is expected that the community will select a natural spring, rehabilitate it and turn it into recreational area with joint efforts of the community under support from UNDP. In context of a global project of UNDP and "Coca-Cola" company in Ukraine, UNDP Project "Municipal Governance and Sustainable Development Programme" announced a competition among partner municipalities and settlements for participating in the project "Every Drop Matters"(EDM).

Major activities of the Project "Every Drop Matters" are the following:

1. Organisation of the trainings for responsible attitude to water resources among pupils and teachers of the local schools;
2. Organisation of communication and PR activities, information campaigns at the local level;
3. Capacity development of local communities on implementation of initiatives for sustainable development through revival of natural springs and creating recreation zones around them (community projects).

The educational activity is one of the major components of "EDM" in Ukraine, which aim to strengthen socially responsible behaviour among youth on environmental protection and water preservation, as well as a sense of personal responsibility and care about nature and water resources in particular.

In context of education for adults, the trainings for teachers and school community members will be held on the following topics: clean water - a source of survival, preservation and protection of natural water resources and environment, planning further actions for the change of individual behaviour on rational use of water resources. Trainings will be held in each of 29 partner municipalities and settlements of the Project "Municipal Governance and Sustainable Development Programme", based on the desire of the municipality/settlement to organise such training.

The training for youth aims to nurture proper attitude to water preservation and protection. The purpose of educational activities is to train young people to care about the water resources and their preservation. It will include a series of theoretical and practical trainings for pupils of junior to senior classes. The curriculum includes lessons at schools, held by the expert as well as distance learning and contest of the best initiatives (projects).

Within the information component of the Project, the municipalities will have an opportunity to organise information campaign using video, big-boards etc.

The school communities selected based on open contest will have an opportunity to implement community projects for revival of unique natural springs and creation of recreation zones around them.

At the end of the project, all school communities will be assessed based on indicators of active participation in classes, the highest scores on practical lessons, and most creative approach to rehabilitation of the spring (design of recreation area, official launching programme, participation of the children etc.). Best school community will be awarded a study trip to Kyiv with the visit of the Kyiv Water Information Centre, Business Centre of the United Nations Office in Ukraine and "Coca-Cola" company. More information is available at UNDP/MGSDP web-site

http://msdp.undp.org.ua/index.php?news_id=160. By the end of March, 9 partner municipalities submitted the letters of interest on 12 local community projects.



Photo-3: Official logos of the Project "Every Drop Matters"

C) An analysis on improvement of energy efficiency of multi-apartment houses in Ukraine and development of a Concept paper for UNDP intervention is prepared

Tzveta Naniova, an international expert from Bulgaria was invited by UNDP Country Office as a Consultant. The task for the Consultant was to perform the situational analysis in multi-apartment housing sector of Ukraine, and determine the areas for potential intervention of UNDP through development of policies /procedures/awareness campaigns/ seed grants/other forms of assistance to promote energy efficiency in multi-apartment housing sector of Ukraine. The Consultant has concluded that the necessity for reforms and energy efficient housing renovation is acknowledged by the Government (National and Local) and Donors. However, all donor projects are implemented at the level of pilots. There is not yet a functioning model to allow a sustainable process of large scale renovation of multi-apartment buildings.

A more systematic analysis outlines four main areas of problems related to the lack of a large scale housing renovation process, namely: the underdeveloped legal framework provides insufficient base for sustaining the multi-apartment housing renovation process; perplexed and inefficient system of housing management and maintenance in the multi-apartment houses; lack of motivation of the homeowners to invest in EE measures; lack of a comprehensive technical approach; homeowners' financial incapability to undertake energy savings retrofitting; access to loans is practically nonexistent.

Comparative Advantage of UNDP is that developmental problems and their multi-dimensional character described above are in the core of UNDP mandate:

1. preventing social exclusion by improving the targeted population's health and living conditions through housing renovation;
2. protecting the environment by reducing greenhouse gas emissions through energy efficiency;
3. promoting good governance by building urban social capital through supporting Homeowners' associations of citizens.

The expert concluded that relevant experience in Ukraine has been accumulated with the implementation of the "Municipal Governance and Sustainable Development Program" (MGSDP) in the area of community development in the big and medium sized cities, facilitation of the partnership between of Homeowners' Associations local governments on the issue of partial housing renovation and some energy saving measures.

D) Initiating application in Ukraine "Measuring rule of law in public administration: tool"

The toolkit was elaborated by Research Working Group on Rule of Law of the Folke Bernadotte Academy's (Sweden) in context of the Project, to which the Ministry of Foreign Affairs of Sweden delegated this task.

The self-assessment tool helps governments and assistance providers identify, better understand, and more effectively address rule of law problems in administrative agencies and processes in transition, post-crisis and developing countries. It assesses rule of law according to six commonly accepted principles derived from international and human rights law – legality, accessibility, right to be heard, right to appeal, transparency and accountability - and categorises the findings into structural, institutional and access-related problems.

A novelty and important contribution of the tool to the range of existing assessment instruments is its focus on key qualitative and rights issues for the individual in a sector previously most concerned with quantity in output or efficient use of government resources. Qualitative and rights issues include, for example, whether the administration provides predictable, prompt, transparent decisions and services.

Another novelty is the emphasis on the “demand-side” of public administration – that is, the services that individuals themselves consider essential, and the aspects of these they consider problematic. Furthermore, the assessment effort is nationally and locally owned, with the targeted agencies and their “users” in lead of the process. However, the tool is not exclusive or designed to be applied in isolation. Rather, it may be used to expand or complement comprehensive public administration sector reviews or national strategies with specific rule of law perspectives and dimensions.

UNDP/MGSDP initiated application of the “Measuring rule of law in public administration” tool in its partner municipalities. As the initial phase of this activity, the Programme supported translation of the toolkit into Ukrainian. The text of the toolkit is available at UNDP/MGSDP web-site: http://msdp.undp.org.ua/data/publications/measuring_rule_of_law_in_public_administration_guide_and_tool_for_assisted_self-assessment_18_june_2010.pdf

E) A complex of training modules on key issues of local self-governance for civil servants is being elaborated

In order to raise professionalism of civil servants, local self-government servants and local councillors on key issues of local self-governance, an academic course is being elaborated by Swiss-Ukrainian Project “DesPro” and UNDP Project “Municipal Governance and Sustainable Development Programme” jointly with the Academy of Public Administration under the President of Ukraine.

It is expected that the modules will contain theoretical and practical information prepared by the academia from NAPA, Ukrainian and international experts. The inter-Project work group was established for elaboration of the modules on “Social Mobilisation” and “Decentralised models of Service Provision”. The representatives of DesPro and UNDP Projects “Municipal Governance and Sustainable Development Programme”, “Crimea Integration and Development Programme” and “Community-Based Approach to Local Development” participated in developing the contents of these two modules.

2.1.2 Institutional Capacity Development

UNDP/MGSDP assists partner municipalities in mobilising local communities of citizens to create community-based organisations (Associations of Co-Owners of Multi-Apartment Houses, their Federations, Public Organisations of schools and kindergartens and Service Cooperatives). It also assists academic institutions to create their respective networks. These self-governing institutions are founded on the principles of good governance. They join with city council, regional/ rayon bodies in making joint vision about sustainable development of their cities. Followings are the major activities carried out during the quarter in this respect:

A) Institutional Development at the Local Level

The project holds dialogues with the stakeholders, provides assistance in forming the citizen-based organizations or networks, developing their capacity on participatory governance, institutionalisation (official recognition) of their structures. The Project and MSU Teams organise capacity development trainings for local communities. The achievements in the area of the institutional development in the partner municipalities gained during first quarter 2011 are given below:

- 22 additional community-based organisations (CBOs) emerged in participation of 1539 women and 1285 men (23 buildings);

Relevant data on institutional development is given in Table – II. The Table reflects data for 6 partner municipalities which achieved some institutional growth during the quarter.

Table – II: Institutional Development in the Partner Municipalities during January-March 2011

SN	Municipality	Associations of CBOs	Community-based organisations (CBOs)	Members of CBOs	Women	Men	No of buildings	No of households	No of School Networks	No. of school members
1	Total until Q 1 2011	6	552	55530	31858	23635	1494	32583	16	252
2	Progress in Q1 2011									
2.1	Ivano-Frankivsk	-	4	79	112	93	4	79	-	-
2.2	Rivne	-	14	1314	596	718	14	1740	-	-
2.3	Kalynivka	-	1	8	5	3	1	8	-	-
2.4	Mykolayiv	-	1	276	166	110	1	138	-	-
2.5	Dzhankoy	-	2	122	87	35	2	87	-	-
2.6	Saky	-	1	899	573	326	1	103		2
3	Total Q1 2011	-	23	2698	1539	1285	23	2155	0	2
4	Total 2004-2011	6	575	58228	33397	24920	1517	34738	16	254

A) Inter-municipal cooperation initiatives on Solid Waste Management

Tulchyn (Vinnytsia Region). On February 4, an Inter-Project Working Group of the UNDP Project "Municipal Governance and Sustainable Development Programme" and the Swiss-Ukrainian Project "Support to Decentralisation in Ukraine" held a preparatory meeting in the context of project planning for solid waste management in Tulchyn Rayon. During the meeting the participants have discussed the current state of solid waste management in Tulchyn municipality, villages Suvorovka and Kynashev of Tulchyn Rayon. They have identified major problems in this area at the local level and established a local working group and steering committee on inter-municipal cooperation project planning and planned a project's launching seminar.

Therefore, the UNDP Project "Municipal Governance and Sustainable Development Programme" and the Swiss-Ukrainian Project "Support to Decentralisation in Ukraine" assist the city of Tulchyn, Tulchyn Rayon Council and surrounding rural communities to solve problems related to collecting, sorting, transfer, disposal or recycling of solid waste in these communities. As part of project on inter-municipal cooperation which is completely unique for Ukraine, an optimal model of solid waste management in the Rayon will be developed.

To implement this innovative project, the Parties have agreed to apply sequential project planning process. The format of sequential planning envisages a series of interrelated workshops and meetings of the stakeholders. The launching seminar with participation of the members of the steering committee and working group was held in Tulchyn municipality in March 2011.

For a thorough preparation for this seminar the parties have organised a meeting on February 4 in Tulchyn. The participants have discussed the situation in the field of SWM of in Tulchyn municipality, villages Suvorovka and Kynashiv of Tulchyn rayon, identified major problems in this area at the local level, analysed the current situation in SWM for each community and the whole Rayon and defined (specified) the needs and expectations of each community matching them with the needs and interests of the whole Rayon. DESPRO experts also conducted the knowledge update on the integrated approach to SWM and presented a logical framework of sequential project planning process.

The participants of the meeting included the representatives of the initiative group of the project on SWM **Vitaliy Poberezhnyk**, Tulchyn Rayon Council Deputy Head; **Valeriy Vesnyaniy**, Tulchyn City Mayor; **Oleksander Ovcharuk**, Deputy Tulchyn City Mayor, representatives of village

councils Suvorovka and Kynashev, head of communal enterprise "Tulchynkomunservice" and other stakeholders. Also the participants included **Svitlana Gryshchenko**, Programme Manager of Swiss Cooperation Office; **Juerg Christen**, Managing Director of DESPRO; **Oksana Garnets**, Senior Project Coordinator of DESPRO in Ukraine; **Vyacheslav Sorokovskiy**, DESPRO Expert of decentralization; **Andriy Artov**, DESPRO Expert; **Olena Ursu**, UNDP/MGSDP Expert on Governance and Sustainable Development; **Leonid Tulovskiy**, UNDP/MGSDP Quality Management Expert.

As a result of the work, the participants formed a local working group and steering committee on inter-municipal cooperation project.

The same initiative is being replicated in Bakhchysaray (AR Crimea).

According to preliminary negotiations and based on results of assessment of solid waste management system in Bakhchysaray Rayon, it is planned to introduce the integrated system of solid waste management based on the inter-municipal cooperation. On February 10, in the premises of the rayon council joint working meeting with the local stakeholders was organised on the issues of planning the inter-municipal solid waste management project under participation of DesPro representatives, rayon council, rayon state administration, rayon village heads/mayors and other stakeholders.

Purpose of this activity was to identify and estimate needs and opportunities of the rayon communities to introduce the integrated system of solid waste management based on the inter-municipal cooperation. Potentially the project can unite the Bakhchysaray municipality as the rayon centre and the village communities of the rayon. There exists huge interest in the information and training component as well as public awareness activities for the local population, especially the schoolchildren.

More and more UNDP/MGSDP partner municipalities internalise programme approach of involving local authorities and communities into solving local development problems. An experience of Hola Prystan is provided below to show that cooperation of local communities, authorities and business is deeply rooted in Ukrainian traditions.

Box-I: Hola Prystan municipality shares experience of wide participation of local communities in development of the city through organising "tolokas"

Hola Prystan - a picturesque resort town situated on the banks of the river Konka, which cordially welcomes numerous guests with clean streets, neat public park areas, new landscaping facilities built with active community participation.

Hola Prystan became a partner of UNDP/MGSDP in 2006 and local communities implemented 9 SD projects worth UAH 463 thousand including contribution of UNDP/MGSDP- UAH 181 thousand, City Council – UAH 224 thousand and local communities - UAH 57 thousand. This cooperation had a good impact on finding cohesion between local authorities and communities.

Decision-making process and active cooperation of local self-government bodies with local communities and enterprises of all kinds of ownership was achieved long before the adoption of the Law of Ukraine "On Provision of Urban Amenities", which today clearly defines the rights and obligations of enterprises, institutions, organisations and citizens in urban amenities provision. After all, the community lives according to its Statute and Rules on amenities provision developed on the basis of national legislation and approved by the City Council.

In this context, the enterprises of all property forms at their own expense carry out works for improvement of the land and adjacent territories, provide landscaping and exterior lighting for the amenities objects.

Also, enterprises of different ownership forms, private entrepreneurs and citizens are actively involved in the renovation and reconstruction of amenities objects.

The city organises so-called "Toloky" devoted to history, culture and sports. "Toloka" is an old Ukrainian tradition which includes the process of invitation of guests, collective work for reconstruction or cleaning of the territory or buildings with recreational elements, treating the guests etc.

That is, not only local authorities and local executive government are concerned about creating favorable conditions for human life, but also physical and juridical persons and citizens who are actively involved in the process.



Photo-4: Local communities in Hola Prystan` actively participate in "Tolokas" for repairing historical objects, parks and other municipal amenities



Photo-5: The Palace of Sports was built owing to joining efforts and resources of local authorities, communities and enterprises

Thus, since 2003, at the expense of the city budget and donations many improvements have been introduced. For example the embankment of the city was reconstructed, the church of St. Mykolay and rotunda were built. Also, the palace of culture, art galleries, museums, municipal museum, a park, City Palace of Sports and other facilities were improved. Also, local communities set monument to Suvorov and the Cossack - the founder of the Hola Prystan and others.

The community gets organised and resolve important problems of local development jointly with local governments and business leaders.

The City Council considers the proposals from communities and enterprises of various property forms and approves the programmes on amenities provision and provides co-funding for programme implementation.

Thus, in Hola Prystan the local authorities together with communities take care about amenities provision and preservation of landscaping.

As a result of the so-called "Toloka" and collecting donations for the construction, renovation and amenities provision, starting from 2003 till 2010 the municipality with 17.5 thousand population collected about UAH 5 million. Only the "sports Toloka" gathered UAH 1 million 50 thousand. on the construction of the Sports Palace. Thus, local government and communities do their best for the city. It has occupied the first place from 2003 to 2005 among participants of all-Ukrainian competition "The city of best amenities provision and public order". Hola Prystan was second in 2006 and 2008 and third in 2009.

Anna Sergeeva, Specialist of Municipal Support Unit

2.1.3 Local Sustainable Development Initiatives

UNDP/MGSDP aims to improve the living quality of citizens. For this purpose, implementation of local priority projects of the communities is supported through small grants based on equity, productivity and sustainability criteria. These projects are designed to make direct improvement in the living environment.

Box-II: School community in Yevpatoria reconstructs toilets and old pipes of water supply and sewage systems

Project "Capital reconstruction of the toilets, replacement of old pipes of water supply and sewage systems" in Yevpatorian school complex "Gymnasium specialising in English number 8".

708 pupils study in Yevpatorian school complex "Gymnasium specialising in English number 8". 71 teachers and 25 technical personnel work at the gymnasium.

The gymnasium was commissioned in 1969. For 40 years, no capital reconstruction of sewage system and toilets was not carried out. The service pipes and risers in the men's toilet on the second floor went out of order, and all the sewage flowed to the first floor. Local community was forced to completely close the toilet. Also, the sewage penetrated from the third floor to the second in the women's restroom. The capital reconstruction was urgently needed in six out of eight toilets. To resolve this issue, a dismantling of the entire sewerage in these toilets was required.

The toilets did not meet sanitary-hygienic norms, as because of the cracked pipes, the premises had an unpleasant stench, which hindered the normal educational process. The capital reconstruction of sewage system and the toilets would ensure compliance with health standards.

No money was available with SCO "Sodeystviye", as they mainly spent on usual small repairs of the school premises, purchase of construction materials, office supplies, new furniture, office equipment repair.

The SCO "Sodeystviye" found out about the opportunity of participation in UNDP/MGSDP and submitted a project proposal for capital reconstruction of toilets, replacement of old pipe systems water and sanitation systems.

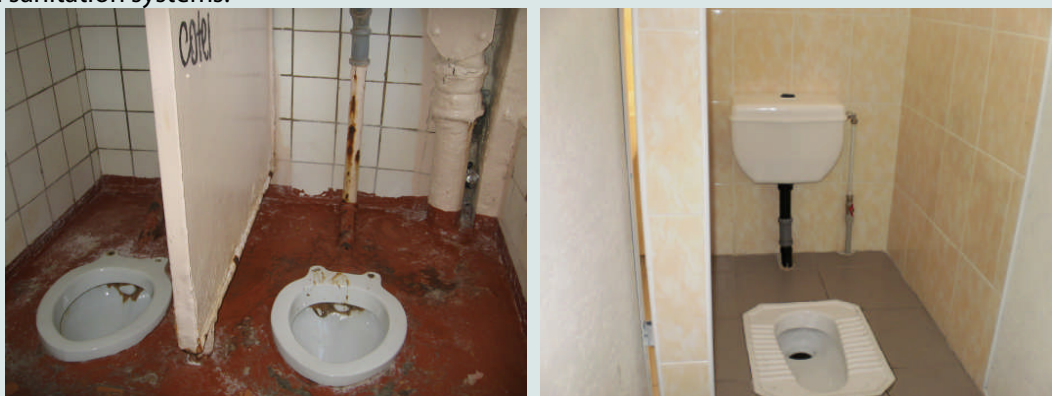


Photo-4: The toilets before and after the reconstruction

The community selected the Head of the SCO "Sodeystviye". Also, the parents were informed that the community contribution should make minimum 10% of total project cost. The functional group was selected which prepared estimates of works, announced a procurement, selected a contractor and arranged an information boards on MGSDP Programme and its mechanism. The PP "ANT-2007" was selected a contractor and fulfilled the following tasks:

- Supervised the repair works;
- Completed the works for non-financial contribution (lamps replacement, garbage removal);
- Putting the reconstructed object into commission.

An Agreement on Co-Financing between UNDP/MGSDP and SCO "Sodeystviye" was signed on July 22. On 3 August, 2010 the contract was signed between the community organisation and the contractor. The only obstacle in the implementation of this project was that the prices of construction materials and sanitary equipment raised before the first tranche was transferred. Therefore it was necessary to reduce the amount of work.

The initial cost of this project was UAH 117.4 thousand including contribution of the City Council UAH 52.81 thousand, UNDP –UAH 52.8 thousand, SCO "Sodeystviye" – UAH 11.7 thousand.

The keys to successful implementation of the project as per the feedback from community members:

- desire of the majority of parents to solve the problem;
- readiness of the parents to contribute funds and complete the works as non-financial contribution;
- Active work of functional group;
- Permanent control of the functional group over implementation of the works;
- Support of the City Council.

Olena Kromska, Head of SCO "Sodeystviye"

A) Resource Delivery to SD Projects during the Year

By the end of first quarter of 2011 total amount of UAH 2.509 mln was disbursed to the partner CBOs/networks, out of which UAH 1.31 million, or 52,16 %, came from the partner municipalities, 65 thousand UAH, or 2.60 %, came from UNDP core fund, UAH 488 thousand or 19.47 % came from SDC, UAH 580 thousand or 23.11%, came from the CIDA and UAH 66 thousand, or 2.66% came from Norwegian Embassy (See Annex-I).

C) Local SD Initiatives in Cumulative Terms for 2004-2011

Status of project completion for the period of Programme implementation is given in Table-IV:

Table - IV: Status of Projects' Completion (2004-2011)

№	Year	No of projects initiated	Financial Status of Completion			
			Fully completed	75-90%	Less than 50%	Average Status of Completion, %
1	2004	11	11	0	0	100,0
2	2005	12	12	0	0	100,0
3	2006	39	39	0	0	100,0
4	2007	77	69	8	0	98,2
5	2008	31	25	3	3	93,5
6	2009	65	50	12	3	94,5
7	2010	41	15	14	12	79,4
	Total	276	221	37	18	94,4

In total, 221 local SD projects were fully completed by the partner CBOs/networks in the municipalities since Programme inception and 37 projects are at the final stage of completion (average status 75-90%). 18 projects are implemented by less than 50%.

The completed projects yielded expected benefits thereby improving living quality of the beneficiary men, women, youth and children. Living conditions improved significantly.

2.1.4. Human Resource Development

The Programme achieved essential results in enhancing the quality of human resources at various levels in order to better manage local development through participation, public -private partnership and information technology use. 361 persons from MSU/ CBOs/ networks/ municipalities enhanced their knowledge about the Programme's approaches and principles through various orientations, training, exposure visits, conferences, workshops etc. Details on the activities which produced these impacts are given hereunder.

Human resource development activities are organised by the Programme to develop the capacity of national and local stakeholders for strengthening participatory governance for sustainable development. In total, 12 HRD activities were held during the quarter, out of which 8 were conducted by the MSUs of partner municipalities and 2 were conducted by the PMU/Kyiv. They covered 361 participants, in particular 68.98% of women, and 31.02% of men (see Table -V).

Table –V: HRD Activities in 1st Quarter 2011

SN	HRD Activity	Number of Events conducted by		Number of Participants		
		MSUs	PMU in Kyiv	Female	Male	Total
1	Training	5	1	191	81	272
1.1	Awareness on SD, MDGs, HIV/AIDS, gender, leadership, consumer rights	1		25	1	26
1.2	Project Management (for FGs on local SD projects)	2		54	8	62
1.3	MSU conference		1	20	14	34
1.4	On creation of ACMHs	2		92	58	150
2	Study Tour/Exposure Visit	2	1	22	9	31
3	Workshops/Conferences	1	2	36	22	58
4	TOTAL	8	4	249	112	361

* No. of participants indicate persons without repetition.

HRD Activities conducted by PMU

The trainings were organised for refreshing knowledge of the MPCs on social mobilisation, its application for the reform of housing and municipal economy, communications and Management Information System.

A) Trainings

Conference of Municipal Support Units

On March 17-19, 2011 the UNDP/MGSDP held the annual training-conference for the personnel of the municipal support units in Alushta municipality, AR Crimea. The participants have refreshed their knowledge on social mobilisation specific features of its application for the reform of housing and municipal economy at local level, communications and management Information System.

In the beginning, the participants were briefed on plans and priorities of UNDP/MGSDP for 2011-2012 by **Iryna Skaliy**, UNDP/MGSDP Project Manager.

Also, the participants refreshed their knowledge on social mobilisation as a basis of local participatory development. **Olena Ursu**, Governance and Sustainable Development Expert presented the conclusions of a sociologic research of impact of community-based approach in UNDP Projects and pointed out the recommendations for partner municipalities. Part of the training was devoted to analysis of Rivne success story in internalising community-based local development approach. Work groups have analysed potential obstacles and opportunities of introduction of social mobilisation in partner municipalities.



Photo-5: MPCs from 20 municipalities had an opportunity to enhance capacities in Programme mechanism, improve personal effectiveness and raise knowledge on gender

Leonid Tulovskiy, MGSDP Quality Management Officer presented the role of community-based organisations for reform of housing and municipal economy in Ukraine. **Olga Osaulenko**, Local Development Specialist presented the peculiarities of implementation of second phase of "Every Drop matters" Project. **Galya Smirnova**, Monitoring and Communication Officer presented the



Photo-6: Work groups have analysed potential obstacles and opportunities of introduction of social mobilisation in partner municipalities

peculiarities of monitoring and reporting in III Phase of UNDP/MGSDP and explained how to document and disseminate best practices, generated in partner municipalities.

Also, the participants took part in the training on personal effectiveness conducted by **Lyudmyla Darnopykh** and training on gender conducted by **Valeriy Danylin**, trainer prepared by UNDP Project "The Programme of Equal Rights and Opportunities of Men and Women". The participants discussed and coordinated their work plans for 2011 with the Project management.

SDC's Decentralization & Local Governance Network (DLGN) f2f meeting

On March 7 – 11, 2011 SDC's Decentralization & Local Governance Network (DLGN) f2f meeting was held in Sarajevo. **Iryna Skaliy**, Project Manager of UNDP/MGSDP participated in the event. SDC's decentralization and local governance network has come into existence in 2009. Under the lead of the DLGN focal point (institutionally placed in the Western Balkans Division) and a core group DLGN engaged in a learning process, with four main learning projects ongoing, focusing on four priority areas identified at first f2f ("social inclusion", "sustainable municipal finances", "local governance assessment", "power relations and political economy"), steered by sub-groups of DLGN members ("owners") and supported by external consultants, and also developed activities in two more areas identified by the Delhi face-to-face meeting ("study tours" and "election support"). It was also decided that the DLGN focal point would organize a next face-to-face meeting.

The face-to-face meeting was a key event after two years of existence of the DLGN. It has provided an opportunity to DLGN members to meet in reality, to get familiar with the first results of learning projects, and provide orientation for the DLGN in the future. The face-to-face meeting took place in Sarajevo, in parallel and interlinked with the Annual Conference of the Network of Associations of Local Authorities of South-East Europe NALAS. The conference and the planned International Municipal Fair NEXPO organised by NALAS provided opportunities for participants to learn about the experience made and



Photo-7: The members of SDC's Decentralization & Local Governance Network (DLGN) met in Sarajevo

challenges faced by the local authorities on the Western Balkans' local authorities. Moreover, the DLGN learning project on "social inclusion" was involved in an "SDC Conference on Social Inclusion" which took place in the framework of the NALAS Conference, on Friday, March 11.

HRD activities conducted by MSUs

- **Rubizhne** MSU held a training on Project Management (for FGs on local SD projects) for 18 participants, training "How to become a partner of UNDP/MGSDP" for 12 persons, regional seminar-training on teaching the basics of consumer education for 25 persons. In context of inter-municipal cooperation between Rubizhne and Dolyna, the delegation of children from Rubizhne visited museum "Boykivschyna" on 20-24 march 2011. On march 21, Skype conference was held for literature clubs "friendship unites the hearts" devoted to Poetry Day.
- **Rivne** MSU organized two informational seminars for ACMH activists for 92 persons, training for local schools for 25 persons. Also, media events were organized – 2 press conferences for 26 journalists. The Municipal Sustainable Development Programme was presented for 36 persons. The MSU hosted a visit of the journalists of national mass media.
- **In Ivano-Frankivsk** the public hearings were organised on programme of reforming and development of housing and municipal economy of the city for 2011-2015 in all 9 HMSMOs of the city.
- **Dzhankoy** MSU held a training on participation in international technical assistance programmes and projects for 27 persons.

2.2 MANAGEMENT AND EFFECTIVENESS

2.2.1 Partnerships / Linkages

Efforts were put during the quarter to build linkage of the Programme with other agencies of similar nature so as to create synergy. Followings are some activities in this context:

With the Ministry of Regional Development, Construction and Housing and Municipal Economy of Ukraine

- Elaborating a training programme for leaders of condominiums and house managers

NGO "Teachers for Democracy and Partnership"

- Elaborating a training programme for teachers on sustainable development and rational water usage

National Academy of Public Administration

- On developing course for civil servants on decentralisation (in cooperation of UNDP/MGSDP and DESPRO).

2.2.2 Communication Results

Communication about the Programme took place in various forms and at various levels during the quarter. This section compiles them in form of inventory of communications, publications, interviews etc.

A) Media and Information

During the quarter, the MGSDP/MSU communication teams were able to collect information 65 media records about the Programme activities, out of which 18 were of national level, and 47 were local. Mentioning on official web-sites brought 52.31%, newspapers remain popular information channel for highlighting the Programme activities bringing 20.0%, the rest of information appears on TV and radio of the involved agencies (13.85 % each).

Table –VI: Number of Media Records (January-March 2011)

SN	Media	National	Lv-Frankivsk	Mykolayiv	Rubizhne	Rivne	Ukrayinka	Total
								Q 1 st 2011
1	Newspaper	2	4			2	1	9
2	Radio	1	5		1	1	1	9
3	TV		9	1		2	1	13
4	Web	15	6		13			34
	Total	18	24	1	14	5	3	65

The Press Tour held for sharing the experience of successful cooperation between local authorities and communities in Rivne

On March, 1, the representatives of national mass media attended Rivne municipality to learn the experience of successful cooperation between local authorities and communities. The press-tour was organised by UNDP/MGSDP and National press-club “Ukrainska Perspektyva”. During the visit, the journalists had a chance to learn the decision making process on local development with community participation and visited UNDP/MGSDP project sites.

The authorities of Rivne municipality actively involve local residents into the process of solving local problems. The community-based approach to local development, that the City Council learned from UNDP Project “Municipal Governance and Sustainable Development Programme” became very useful for mobilising local residents.

Rivne municipality became a partner of the UNDP/MGSDP in 2004 and fully internalised the community-based approach to local development. The Municipal Support Unit was established in the City Council in the framework of cooperation (it is called UN Projects Support Unit as a part of Department of Economy). The Project provided logistical support and conducted trainings for the department personnel for effective mobilisation of local communities.

During the press-conference, **Volodymyr Khomko**, The Mayor of Rivne municipality noted: *«Municipal Governance and Sustainable Development Programme gives a unique opportunity to unite the active residents that worry about local problems. Together with local self-governance bodies they really improve the living conditions (the condition of houses, pipelines, adjacent territories). It is an important step towards sustainable civil society».*

Under the Programme support, 22 projects of local communities were implemented during 2004-2010 in the social sector (roof reconstructions in ACMHs replacement of water supply and sewage pipelines in the kindergartens, etc), and in the sector of energy efficiency and environment protection (replacement of windows in educational institutions, reconstruction of the heating systems, basement pipelines, etc). The total cost of the projects is UAH 3 mln., including UAH 596 thousand contributed by UNDP, UAH 201 thousand contributed by Swiss Confederation (SDC), UAH 1.71 mln contributed by the City Council, UAH 427 thousand contributed by the local communities and UAH 73 thousand contributed by the third parties. Generally, the implementation of these projects benefited 31 thousand residents (7703 women, 6203 men and 17742 children).

Community-based approach turned out to be very effective and the City Council started to apply it for implementation of local community projects without donor funding (using the funds of the City Council and local communities). The experience of municipality shows, that the local problems are managed more effectively if local authorities involve local communities. Plans, initiated by people, turn out to be more important and bring more effective usage of local budget funds. In order to achieve sustainable local development and considering the experience gained and mechanisms worked out, Rivne municipality prepared the Municipal Programme of Sustainable Development for 2009-2012 (MPSD).



Photo-8: The journalists of national mass media visited Rivne to learn the success story of internalising community-based local development approach

The Programme was approved by the session of the City Council №2278, dated 15.04.2009. According to MPSD regulations, the Municipal Sustainable Development Council and its Advisory Committee were established to activate private-public partnership, participatory planning, citizens involvement into the process of solving local social and economic problems, to appraise and select the local initiatives. These bodies involve communities, educational institutions and their networks to transparent dialogue with local authorities and help to elaborate joint mechanisms of local planning.

UAH 800 thousand were allocated for implementation of MPSD activities. In 2010 the decision was made to increase financing of the Programme's activities, considering activeness of local communities and positive results of the project implementation. Therefore, in 2010 the budget of the City Council of Rivne municipality allocated UAH 3.1 mln for implementation of MPSD activities. 31 projects were implemented in 2010, the total cost of the projects was UAH 4.1 mln. 24 projects were implemented by ACMHs- roof repairs, reconstruction of water supply, sanitation and heating systems, introduction of individual heating systems, heat insulation, replacement of windows for the total cost UAH 2.5 mln. 6 projects were implemented by local educational institutions- replacement of windows (UAH 1.6 mln) including contribution of the municipality- UAH 3.1 mln, UNDP/MGSDP UAH 200 thousand, community- UAH 773 thousand. The project beneficiaries amount to 15 500 people (4221- men, 5768- women, 5575-children). In 2011 the City Council plans to allocate UAH 3.5 mln for the community projects realisation.

Also the journalists had a chance to get familiarised with the results of UNDP Project «Removing Barriers to Greenhouse Gas Emissions Mitigation through Energy Efficiency in the District Heating System, Phase 2». The articles, published after the press tour can be found at UNDP/MGSDP web-site in section "Mass Media about us".

B) ***Studies and Publications***

- Annual Progress Report 2010 – 40 copies
http://msdp.undp.org.ua/data/publications/apr_2010_eng_l.pdf

- CD with information materials of UNDP/MGSDP "Sustainable Development of municipality with community participation". The CD contains information on the project, Documents and publications generated during 7 years, Ukrainian legislation in areas of Programme activities. Also, the CD contains the regulatory acts of partner city councils for internalising programme approach and templates of documents which can be useful for other municipalities (*SDC-related*).
- Project leaflets were prepared in Ukrainian for dissemination among partners, mass media, local communities (*SDC-related*).

МУНІЦИПАЛЬНА ПРОГРАМА
ВРЯДУВАННЯ ТА СТАЛОГО
РОЗВИТКУ



Проект, що впроваджується
Програмою розвитку ООН в Україні

2.2.3 Resource Mobilisation and Utilisation

This section focuses on resources mobilised from various sources for implementation of the Programme and utilization of such resources from various perspectives.

A) Resource Mobilisation and Utilisation by Donor

In total, the amount of USD 562 thousand was mobilised by end of first quarter for the Programme activities, including USD 100.00 thousand from UNDP, USD 3.3 thousand from Norwegian Embassy, USD 275.4 thousand from SDC and USD 73.8 thousand from CIDA, USD 110.4 thousand USD as national cost-sharing.

Table - VI: Resource Utilisation during January-March 2011 by donor, USD*

№	Resource Mobilisation and Utilisation	Budget for 2011***	Utilised in Q1st	Total*	Delivery, %
1	Rivne municipality	5 607,35	4 286,95	4 587,04	81,80
2	Novograd-Volynsky municipality	855,60		0,00	0,00
3	Kirovske municipality	1 785,52	583,87	624,74	34,99
4	Hola Prystan municipality	3 149,29		0,00	0,00
5	Ukrainka municipality	2 350,78		0,00	0,00
6	Zhytomyr municipality	114,20		0,00	0,00
7	Mohyliv-Podilsky municipality	1 471,28		0,00	0,00
8	Novovolynsk municipality	1 536,49		0,00	0,00
9	Mykolayiv municipality	1 040,73	440,12	470,93	45,25
10	Dolyna municipality	17 396,01		0,00	0,00
11	Saky municipality	18 827,88	13 095,96	14 012,68	74,43
12	Ivano-Frankivsk municipality	24 500,30	14 798,17	15 834,04	64,63
13	Dzhankoy municipality	4 816,43		0,00	0,00
14	Kagarlyk municipality	506,61		0,00	0,00
15	Tulchyn municipality	6 963,74		0,00	0,00
16	Voznesensk municipality	1 493,22		0,00	0,00
16	Rubizhne municipality	11 406,98	1 594,09	1 705,68	14,95

17	Halych municiplaity	1 079,73		0,00	0,00
18	Nizhnegirskiy municipality	781,81		0,00	0,00
19	Yevpatoria municipality	3 372,47	551,41	551,41	16,35
20	Novoozerne municipality	1 369,58	1 254,00	1 254,00	91,56
21	UNDP	100 000,00	586,17	586,17	0,59
22	SDC	275 372,03	28 614,84	30 617,88	11,12
23	Norwegian Embassy	3 299,88	130,34	139,46	4,23
24	CIDA	73 785,06	68 929,73	73 754,81	99,96
	Total	562 882,97	134 865,65	144 306,25	25,64

* GMS costs are included.

** The figure is based on Atlas data available as of 30/09/2010.

*** Data as of 14/10/2010.

By end of the 1st quarter, USD 144.31 thousand was utilised. In total, since the beginning of 2011 it makes 25.64 % of delivery.

Chapter THREE

LESSONS AND OPPORTUNITIES

3.1. Taking Stock of the Experience, p. 28

3.2. Future Outlook, p. 29

3.1 TAKING STOCK OF THE EXPERIENCE

Having gained the experience of cooperation with the stakeholders, it was found that MGSDP has been successful in demonstrating the value of participatory approach and social mobilization at local level. Also, national level opportunities were explored and utilised during the quarter in promoting the vision of the Programme. However, some challenges also prevailed in harnessing potential of the people.

A) *Opportunities* were identified based on the recent Programme's experience –

- 1) The Programme approach is effective and is recognised by national and local partners. The interested parties adhere to the approach methodology requirements and are ready to promote it. The population is being widely involved. Partner municipalities internalise approach through establishing Municipal Sustainable Development Councils or approving municipal programmes. So far, 6 MSDCs have been established and the municipalities adopt the programmes for supporting local community organisations.
- 2) The Municipal Support Units, MSDCs, Community Organisations and their Networks are characterized by a high level of transparency, accountability and equality in their work. These organisations facilitate and promote the processes of local development and cooperation between communities and local authorities. The interested parties give a positive prognosis of the created support organizations being highly sustainable.
- 3) There has been significant improvement in accessibility of information from local authorities to local communities; community-authority cooperation has also become more democratic and efficient.
- 4) Owing to continues training, provided by MGSDP Team, MSU personnel and local authorities generated substantial experience and capacity and can act as resource persons in area of community-based approach. They have been involved to various national policy events as experts and consultants this year.
- 5) The strong demonstration effect took place in majority of tpartner municipalities during the previous cooperation with the Programme and these municipalities are ready to commit more resources for cost-sharing of the community projects.
- 6) Programme approach coincides with directions of policy reform of housing and municipal economy in Ukraine. The Programme can share the experience in establishing the departments in local self-government bodies responsible for ACMHs, provide expertise for the training for municipal servants, personnel of the communal enterprises and ACMH heads on reforming housing and municipal economy.
- 7) Municipalities across Ukraine are interested to learn from the experience of the Programme's partners and actively participate in knowledge sharing events on e-governance, solid waste management, introduction of municipal services quality management system ISO etc.
- 8) The local authorities support including lessons learned to legislative process and express a wish to contribute to working groups in elaborating Draft Laws.

B) *Challenges* still occur in process of Programme implementation, especially with regard to the following –

- The process of informing local communities participating in the Project on procurement, public audit and community Projects implementation should be improved. Currently due to peculiarities of urban residents who are less linked to each other than in rural areas, the community members are not always fully aware about UNDP/MGSDP principles and Project mechanism.
- Lack of Projects' resources for supporting local community SD projects in partner municipalities.

3.2. FUTURE OUTLOOK

In second quarter of 2011 the Programme will focus on the following activities:

- Formation of CBOs and identification of local needs;
- Developing capacity of the CBOs through training/exposure visits etc;
- Develop and implement a training programme for CBOs leaders and activists;
- Pilot a municipal level community project;
- Support inter-municipal initiatives and networking among municipalities;
- Support initiatives of Resource Centers to strengthen capacities of local authorities;
- Organizing exposure visits/study tours/trainings for civil servants;
- Documenting the experiences on best models of local self-governance and decentralization;
- Developing of legal/policy framework for municipal councils;
- Supporting policy dialog on national level and elaboration of respective policy proposals;
- Independent (external) assessment and backstopping;
- Progress report preparation and submission to the stakeholders;
- Disseminating experience through media;
- Implementing the joint UNDP and Coca Cola Project "Every Drop Matters"

ANNEXTURE

- 
- 1. Financial Status of Local SD Initiatives Undertaken by Local partners, UAH, 31**
 - 2. Details on the SDC-supported sub-project, 33**
 - 3. Details on the CIDA-supported sub-project, 35**
 - 4. Details on the community projects supported by Norwegian Embassy, 37**
 - 5. Programme Support Team, 38**
 - 6. Contact Information, 39**

Annex – II
Financial Status of Local SD Initiatives undertaken by Local Partners (2009 Agreements), UAH

##	Purpose	Number of transactions in 2011	Total amount paid by end of 1 st quarter 2011 by cost-sharing of					Total amount due for future payment by cost-sharing of					Status of project completion (%)
			UNDP Fund**	CIDA Fund	Norwegian Fund	SDC Fund	Municipality	UNDP Fund	CIDA Fund	Norwegian Fund	SDC Fund	Municipality	
1	Kirovske												
1.1	ACMH "Girniatsky 1"				880		1319			4983		7475	15%
1.2	ACMH "Girniatsky 4"				880		1321			4988		7481	15%
1.3	ACMH "Girniatsky 10"				9651		14477			1073		1609	90%
1.4	ACMH "Panfilovtsev 32"				10530		15795			1170		1755	90%
1.5	ACMH "Panfilovtsev 34"				10530		15795			1170		1755	90%
1.6	ACMH "Shakhtarska 33"	1			10349		15524						100%
1.7	ACMH "Molodizhny 5"				6273		9410			697		1046	90%
1.8	ACMH "Objednany"				8112		12167			901		1352	90%
1.9	ACMH "Aquamarin"				9655		14482			1073		1609	90%
1.10	ACMH "Lenina"					10800	16200				1200	1800	90%
1.11	Kirovske Municipality**		10500			52500					7000		90%
1.12	ACMH "Molodizhny 10"					2052	3078				11628	17442	15%
1.13	ACMH "Girnyatsky 2"					13770	13770				1530	1530	90%
1.14	ACMH "Garnyy Budynok"-2008	1				1980	2970						100%
2	Dolyna												
2.1	ACMH "Pid lypoyu na Pushkina, 8"					68437	68437				7604	7604	90%
3	Novograd-Volynsky												
3.1	ACMH "Zviagel"					54000	54000				6000	6000	90%
4	Nizhnegorsky												
4.1	CSO "Vognyk"			55373			55373		6153			6153	90%
Total		64	10500	55373	66860	203539	314118	0	6153	16054	34962	64609	94.5%
			650390					121777					

Annex-III.**Financial Status of Local SD Initiatives Undertaken by Local Partners (2010 Agreements), UAH**

##	Purpose	Number of Transactions in 2011	Total amount paid by end of Q1st 2011 by cost-sharing of					Total amount due for future payment by cost-sharing of					Status of project completion (%)
			UNDP Fund	CIDA Fund	Norwegian Fund	SDC Fund	Municipality	UNDP Fund	CIDA Fund	Norwegian Fund	SDC Fund	Municipality	
1	Kirovske*												
2	Dolyna												
2.1	ACMH "Oblisky-zatyshok"					11838	14469				67082	81989	0
2.2	ACMH "Kashtan na obliskah"					4662	5698				26420	32291	0
2.3	CO "Pikluvalna rada of kindergarten "Zolota Rybka"										97442	119096	0
3	Kagarlyk												
3.1	CSO "Gromadska Rada Doshkilnogo Navchalnogo Zakladu "Teremok"										29917	63574	0
3.2	CSO "Gromadska Rada Doshkilnogo Navchalnogo Zakladu "Maliatko"										20160	27840	0
4	Saky												
4.1	CSO "Krymska zirochka"	1		47367			57893		5263			6433	1
4.2	ACMH "Lad"			7079			8652		787			961	1
4.3	ACMH "Soglasie"	1		54664			66812		7424			6074	1
4.4	Charitable Foundation "Blagodiyniy fond uprovdzhennya novyh metodiv navchannia I vyhovannya"			53452			65330		5939			7259	1
5	Rivne												
5.1	ACMH "Soborna 32"	1					29778						1
5.2	ACMH "Zatyshok"	1					10000						1
6	Novograd-Volynsky*												
7	Voznesensk												
7.1	ACMH "Bila akatsija"					46125	85660				5125	9518	1
7.2	ACMH "Sokoly-Zeleny Gai"										9956	18491	0
7.3	ACMH "Mrija-Voznesenska"										14805	27495	0
7.4	ACMH "Zagrava"										11330	21042	0
8	Tulchyn*												
9	Dzhankoy												
9.1	ACMH "Arnika"			45057			55070		5006			6119	1
10	Mykolaiv												
10.1	ACMH "Liubystok-12"	1				18511	34378						1
10.2	ACMH "Zeleny barvinok"					16660	30940				1851	3438	1
10.3	ACMH "Vektor"					42528	78981				4725	8776	1
11	Novovolynsk*												
12	Ivano-Frankivsk												
12.1	ACMH "Bystrytsia 2007"	2				96088	117441				10676	13049	1
13	Ukrainka*												
14	Mogyliiv-Podilsky												

14.1	ACMH "Gvardiysky 74"										15120	22680	0
15	Rubizhne												
15.1	ACMH "Oberig-17"	1				2918	3566				16534	20208	0
15.2	ACMH "Rudenko-1"	1				2621	3204				14853	18153	0
15.3	CSO "Prostir"	1				4678	5717				26507	32398	0
16	Nizhnegorsky*												
17	Lviv												
17.1	Lviv municipality		54668			33983		9850					1
18	Yevpatoriya												
18.1	CSO "Spryjannia gimnazii #8"			47531			47531		5281			5281	1
18.2	CSO "Spektr" of school #11			46883			46883		5209			5209	1
18.3	CSO "Turbota" of school #12	1		39404		4378	43782						1
18.4	CSO "Shkola #14-litsey"			47529			47529		5281			5281	1
18.5	ACMH "Budivelnik"			36492			36492		4055			4055	1
19	Novoozerne												
19.1	CSO "Jakoriok"	1		99000			99000						1
Total		12	54668	524457	0	284990	994805	9850	44245	0	372504	566707	1
			1858920					993306					

*New Agreements for implementation of local initiatives in these municipalities were not signed in 2010.

Annex – II:

Details on the SDC-supported Sub-Project

UNDP/MGSDP implements SDC component “Promoting Conditions of Participatory Governance and Development in Urban Areas. Phase III”. The expected outcomes of the Phase III are the following:

- Access to and quality of municipal services delivery in the sector of water supply, energy efficiency, waste management in the Project operational area will be improved through introducing and integrating mechanisms and approaches of decentralized services provision and examples of “best model city”;
- Living quality of local communities will be increased through further support to implementation of community projects as best examples of decentralized arrangements for service provision at local level;
- In the Project operational area quality of municipal governance will be improved for better service delivery through applying the public-private-community partnership tool and wide engagement and participation of the communities into decision-making process;
- Experience gained will be collected, analyzed and consolidated and best model(s) for sustainable local development will be accepted by the regional/national government and integrated into national policy documents.

A) Programme Area

In this framework, UNDP/MGSDP is operational in the following municipalities:

- 1) Saky, Dzhankoy, Shchelkino and Bakhchysaray – in AR Crimea;
- 2) Tul’chyn, Kalynivka and Mogyliv-Podilskiy municipalities – in Vinnytsya Region.
- 3) Ivano-Frankivsk, Dolyna of Ivano-Frankivsk Region, Novograd-Volynskiy of Zhytomyr Region, Voznesensk of Mykolayiv Region, Gola Prystan` of Kherson Region, Kirovske of Donetsk Region, Saky, Shchelkine, Dzhankoy, Bakhchysaray in AR Crimea.

Annex – III:

Details on CIDA-Supported Community Projects

UNDP in Ukraine and the Government of Canada as represented by the Minister for International Cooperation, acting through Canadian International Development Agency have signed the Grant Agreement. Within this support, MGSDP receives 1'000'000 CAD for the following activities:

1. Improving capacities of municipal-level authorities to deliver high-quality public services, mainly in relation to urban water supply;
2. Strengthening capacity of community organisations to prioritise their social and economic needs, jointly develop strategies with municipal authorities to address these needs, and mobilise resources to fund them in targeted municipalities of Crimea.
3. Increasing capacity of communities and municipal government institutions to design and implement gender-responsive policies, programs and projects that reflect the priorities and interests of both Crimean women and men.

B) Programme Area

In this framework, UNDP/MGSDP is operational in 10 municipalities of AR Crimea – Saky, Dzhankoy, Shchelkino and Bakhchysaray, Yevpatoria and Nyhnegorskyi, Krasnogvardiyske, Zuya, Pervomayske and Novoozerne partner settlements.

Annex – IV:

Details on Norwegian Embassy-Supported Community Projects

UNDP in Ukraine and the Royal Norwegian Embassy in Kyiv have signed the Third-Party Cost Sharing Agreement and agreed to cooperate in the implementation of “Energy-Efficiency Projects in Local Communities of Gola Prystan and Kirovske Municipalities”. The objective of the Project is to support local communities which own and manage the multi-apartment buildings and social infrastructures in Gola Prystan and Kirovske municipalities with regard to saving energy through repair/replacement of hot water supply pipes, roof repair/reconstruction and related technical elements such as water supply and sewage system pipes.

The Goal of cooperation is to improve energy efficiency in urban Ukraine, and also to contribute to the development of new and more effective ownership and management systems with regard to multi-apartment residential buildings (as per the Cost Sharing Agreements).

Our contact:

UNDP / Municipal Governance and Sustainable Development Programme

Kyiv, 01601, 20 Esplanadna St., 7th floor, offices 33- 35, Tel.: 584-34-75, Fax: 584-34-76

http://msdp.undp.org.ua, Oksana Remiga, UNDP Senior Programme Manager – Oksana.Remiga@undp.orgIryna Skaliy, UNDP/MGSDP Project Manager – iryna.skaliy@undp.org**Project Staffs**

Iryna Skaliy
Olena Ursu
Galyna Smirnova
Leonid Tulovsky
Olga Osaulenko
Lidiya Movchan
Oleksandra Yudina
Andriy Rudenko

Municipal Support Teams**Ivano-Frankivsk**

Bohdan Bilyk
Oleh Fedoryshyn
Petro Vakhnyuk
Olena Kazmirchuk
Lyudmyla Postoyanets

Rivne**Zhytomyr****Galych****Mykolayiv****Novohrad-Vol.****Kirovske****Kagarlyk****Hola Prystan'****Voznesensk****Ukrayinka****Novovolynsk****Mogyliv-Podilskiy****Lviv****Rubizhne****Dolyna****Tul'chyn****Kalynivka****Saky****Dzhankoy****Backchysaray****Scholkino****Nyzhnegorskiy****Zuya****Krasnogvardiyske****Pervomayske****Yevpatoria****Novoozerne**

Serhiy Polyusyuk
Pavlo Moroz
Vladyslav Pakhomov
Vadym Vizyonok
Olena Petlenko
Oksana Fedorchenko
Nina Shamanska
Anna Sergeeva
Oleksander Zayika
Yulia Gurtova
Valentyna Poltavets
Olena Shapoval
Valentyna Kyyanytsya
Borys Karpus
Lyudmyla Kharevych
Volodymyr Polyak
Serhiy Tymush
Viktor Pichkurov
Volodymyr Mahula
Kohut Halyna
Iryna Bozhych
Adamchuk Alina
Oleksandr Kizyma
Serhiy Harhat
Oleksandr Buleev
Oleksandr Mel'nyk
Mychailo Dolyuk
Zera Emirsaliyeva
Valeriy Kuzin
Elena Shalashova
Viktor Bulugin
Mychailo Kazymyrov
Olga Palagitskaya
Tetyana Golovchenko
Lahin Andriy
Victoriya Doroschenko
Romash Galyna
Kugel Eduard
Gerasymchur Roman

Designation

Project Manager (April 2008 – to date)
Governance and Sustainable Development Officer (June 2008 – to date)
Monitoring and Communication Officer (July 2008 – to date)
Quality Management Officer (April 2006 – September 2008)
Local development Specialist (August 2009 – to date)
Financial Assistant (September 2009 – to date)
Administrative Assistant (September 2009 – to date)
Driver (May 2004 – to date)

Designation

Municipal Project Coordinator (Apr 2004 – to date)
Community Mobiliser (Jun 2004 – to date)
Municipal Project Coordinator (Feb 2006 – to date)
Community Mobiliser (Jun 2004 – to date)
Community Mobiliser (March 2007 – to date)
Municipal Project Coordinator (July 2006 – to date)
Municipal Project Coordinator (Nov 2005 – to date)
Community Mobiliser (Nov 2005 – to date)
Municipal Project Coordinator (Nov 2005 – to date)
Community Mobiliser (Nov 2005 – to date)
Community Mobiliser (Nov 2005 – to date)
Municipal Project Coordinator (Nov 2005 – to date)
Municipal Project Coordinator (Mar 2006 – to date)
Community Mobiliser (August 2006 – to date)
Community Mobiliser (August 2006 – to date)
Municipal Project Coordinator (June 2006 – to date)
Community Mobiliser (June 2006 – to date)
Community Mobiliser (Mar 2007 – to date)
Municipal Project Coordinator (June 2006 – to date)
Community Mobiliser (June 2006 – to date)
Municipal Project Coordinator (August 2006 – to date)
Community Mobiliser (December 2007 – to date)
Municipal Project Coordinator (September 2006 – to date)
Community Mobiliser (November 2006 – to date)
Community Mobiliser (November 2006 – to date)
Municipal Project Coordinator (October 2006 – to date)
Community Mobiliser (October 2006 – to date)
Municipal Project Coordinator (November 2006 – to date)
Community Mobiliser (November 2006 – to date)
Community Mobiliser (November 2006 – to date)
Municipal Project Coordinator (March 2007 – to date)
Community Mobiliser (March 2007 – to date)
Municipal Project Coordinator (Mar 2007 – to date)
Community Mobiliser (March 2007 – to date)
Municipal Project Coordinator (June 2007 – to date)
Community Mobiliser (June 2007 – to date)
Municipal Project Coordinator (August 2007 – to date)
Community Mobiliser (August 2007 – to date)
Municipal Project Coordinator (September 2007 – to date)
Community Mobiliser (November 2007 – to date)
Municipal Project Coordinator (November 2007 – to date)
Municipal Project Coordinator (December 2007 – to date)
Community Mobiliser (December 2007 – to date)
Municipal Project Coordinator (April 2009 – to date)
Municipal Project Coordinator (April 2009 – to date)
Municipal Project Coordinator (April 2009 – to date)
Municipal Project Coordinator (April 2009 – to date)
Municipal Project Coordinator (October 2009 – to date)
Municipal Project Coordinator (October 2009 – to date)

City Councils- Local Partners

Backchysaray

Municipal Project Coordinator (MPC) :

Ali Abdullayev Fahriyevych

Address: 98400, Backchysaray,

14 Simferopolska St.,

Tel.: (06554) 4-04-61,

E-mail: rubanenko-k@rambler.ru

<http://backhchisaray.zxq.net/>

Vinnitsya

MPC: Kistion Vladimir Yevseyovych

Address: 21050, Vinnitsya,

59 Soborna St., of. 503

Tel.: (0432) 59 - 53-09,

E-mail: osbb@vmr.gov.ua

<http://vinnytsya.osp-ua.info/>

Voznesensk, Mykolaiv region.

MPC:

Alexander Zaika

Address: 56500, of Voznesensk,

41 Lenina St,

Tel.: (05134) 4-26-74,

E-mail: vpmii@mail.ru

<http://voznescensk.org/>

Galych, Ivano-Frankivsk Region.

MPC: Stefunko Oksana

Address: 77 101, Galych, 16 Rizdva Square,

Tel.: (03431) 2-21-88

E-mail: oksana.stefunko @ mail.ru

<http://www.galych-rada.gov.ua>

Hola Prystan, Kherson Region.

MPC: Shamanska Nina

Address: 14 Pershogo travnya St.,

Phone.: (05539) 2-69-79,

E-mail: sergeeva@online.ua

<http://golapristan.org>

Dzhankoy, Crimea

MPC: Irina Dorohun

Address: 96 100, Dzhankoy

15 Karl Marx St.,

Tel.: (06564) 10/04/1975,

E-mail: Eko_dzhan@rambler.ru

<http://dzhankoi-rada.gov.ua/>

Dolyna, Ivano-Frankivsk Region.

MPC: Kizyma Olexandr

Address: 77500, Dolyna City,

11 Hrushevskoho St., 2 Floor

Tel. (03477) 2-52-30,

E-mail: SergEs@meta.ua, centr.prr @ meta.ua

<http://rada.dolyna.info/>

Yevpatoria, Crimea

MPC: Oleksandr Julay

Address: Yevpatoria, 4 Karaev St., room 1

Tel. (06569) 4-45-14, E-mail: spip@meta.ua

<http://www.kalamit.info/>

Zhytomyr

MPC: Olexandr Krukovskyy

Address: 10014, Zhytomyr,

4 / 2 Sergei Korolev Square,

Tel.: (0412) 48-12-00,

E-mail: municipal.zt @ gmail.com

<http://www.zt-rada.gov.ua/>

Zuya, Crimea

MPC: Kyrylenko Svitlana

Address: 97 630, Crimea, Belogorsky district,

Zuya, 64 Shoseyna St.,, 64 Tel.: (06 559) 2-61-30,

E-mail: zuyapossosvet@rambler.ru

<http://zujapossosvet.org.ua/>

Ivano-Frankivsk

MPC: Bogdan Bilyk

Address: 76015, Ivano-Frankivsk

26 Dniestrovsk St.

Tel.: (0342) 50-98-83, E-mail: bilyk@mvk.if.ua

<http://www.mvk.if.ua>

Kagarlyk, Kyiv Region

MPC: Lyubov Pavlenko

Address: 09200, City Kagarlyk,

1 Yakira St., room. 8

Tel.: (04573) 6-09-93,

E-mail: fedorchenkom_rada@ukr.net

<http://kagarlyk.org.ua/>

Kalynivka, Vinnitsya Region.

MPC: Schov Olexandr

Address: 22 400, c. Kalynivka, 47 Dzerzhinsky St.

Tel.: (04 333) 2-38-09

E-mail: kalynivka-vpi@i.ua

<http://kalynivka.vn.ua/>

Kirovske, Donetsk Region

MPC: Sergiy Polysyuk

Address: 86 300, Kirovske

39 Shakhtarska St.,

Tel.: (06 250) 6-39-51, E-mail: kirovskcity@i.ua

<http://www.kirovskoe.com.ua>

Krasnogvardiske, Crimea

Address: 97 000, Crimea, Krasnogvardeiskoye

Sovietska 3 St.,

Tel.: (06 556) 2-38-20,

E-mail: possosvet07@list.ru,

<http://krasnogvardeyskoe.zxq.net/>

Lviv

MPC: Mihnova Natalia

Address: 79006, Lviv, 1 Market Square

Tel.: (032) 297-58-10,

E-mail: projects@city-adm.lviv.ua

<http://www.city-adm.lviv.ua>

Mykolayiv

MPC: Ivan Bohoslavets

Address: 54030, Mykolayiv,

7 Admiral Makarov St.,

Tel.: (0512) 47-17-04,

E-mail: departament_nik@mail.ru

<http://www.gorsovet.mk.ua>

Mogyliv-Podilskiy, Vinnitsa region

Address: 24000, Mogyliv-Podilskiy,

6 / 16 Shevchenko Sq.,

Tel.: (04337) 6-57-56,

E-mail: vpolyak@mogpod.com.ua

<http://www.misto.mogpod.com.ua>

Nyzhn'ohirskiy, Crimea

Address: 97 100, Nizhnogirskiy, 8-a School, Tel.: (06 557)

5-83-03,

E-mail: nig-possovet@mail.ru,

www.nig-rada.gov.ua

Novovolynsk, Volyn region.

MPC: Savik Eduard

Address: 45400, Novovolynsk

27 Druzhby Avenue,

Tel.: (03344) 32 335,

E-mail: nvkonk@novovolynsk-rada.gov.ua

<http://www.novovolynsk-rada.gov.ua>

Novograd Volyn, Zhytomyr Region.

MPC: Irina Hutz

Address: 11 700, Novograd-Volynskiy,
16 Shevchenko, room 11

Tel.: (04141) 5-22-15,

E-mail: mvp_nv@ukrpost.ua

<http://www.novograd.osp-ua.info>

Novoozerne, Crimea

MPC: Natalia Sidyelnik

Address: 97 491, Crimea, Novoozerne,
3 Heroiv Desantnykiv St.

Tel.: (06569) 4-60-28,

E-mail: novsovet@planar.bz

www.novoozerno.net

Pervomayske, Crimea

MPC: Galyna Romash

Address: 96 300, Pervomayske
3 Sovetska St.

Tel.: (06552) 09/12/1933

E-mail: possovet2@yandex.ua

<http://1mayskoe.zxq.net/>

Rivne

MPC: Petro Vakhnyuk

Address: 33000, Rivne, 2 Poshtova St.

Tel.: (0362) 63-36-66,

E-mail: ludmyla1980@mail.ru,

petr.vahnyuk@mail.ru

<http://www.city-adm.rv.ua>

Rubizhne, Luhansk Region

MPC: Bozhych Irina

Address: 93 011 Rubizhne,

2 Lenina St., of. 489

Tel.: (06453) 6-20-75,

E-mail: iniciativ@rambler.ru,

<http://www.rubizhne.lg.ua>

Saky, Crimea

MPC: Hnatiuk Sergiy

Address: 96500, Crimea,

Saky, 15 Lenin St.

Tel.: (06 536) 2-55-90

E-mail: gorsovetsaki@mail.ru

<http://www.saki-rada.gov.ua>

Tulchyn, Vinnitsa region.

MPC: Olexandr S. Ovcharuk

Address: 23600, Tulchyn,

1 Lenina St., of. 114

Tel.: (04335) 2-28-99,

E-mail: dasti11@yandex.ru,

<http://tulchyn-rada.org.ua/>

Ukrayinka, Kyiv Region

MPC: Poltavets Valentyna

Address: Ukrayinka, 1 Shevchenko Sq.

E-mail: v.poltavets@gmail.com

<http://www.ukrainka.org>

Scholkino, Crimea

MPC: Nina Pustovetova

Address: 98 213, Leninsky district,

Shcholkino, PO Box 1918

Tel.: (06 557) 53 073,

E-mail: eolgai@yandex.ru, bolpus@mail.ru

<http://scholkino.org>