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Ukraine

SECOND QUARTERLY PROGRESS REPORT 2010



MUNICIPAL GOVERNANCE AND SUSTAINABLE DEVELOPMENT PROGRAMME

APRIL-JUNE 2010

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Acknowledgement to Our Partners

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	Municipality of Ivano-Frankivsk		Municipality of Zhytomyr		Municipality of Rivne		Municipality of Kalynivka
	Municipality of Novograd-Volynskiy		Municipality of Galych		Municipality of Mykolayiv		Municipality of Saky
	Municipality of Kirovske		Municipality of Hola Prystan'		Municipality of Kagarlyk		Municipality of Dzhan'koy
	Municipality of Voznesensk		Municipality of Ukrayinka		Municipality of Novovolynsk		Municipality of Shchelkino
	Municipality of Mogyliv-Podilskiy		Municipality of Lviv		Municipality of Dolyna		Municipality of Rubizhne
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	Settlement of Krasnogvardiyske		Settlement of Novozerne		Ministry of Housing and Municipal Economy		Ministry of Regional Development and Construction of Ukraine
	Municipality of Vinnytsya						

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The achievements of the project would not have been possible without the assistance and cooperation of the partner municipalities of our Programme, in particular *Ivano-Frankivsk, Rivne, Zhytomyr, Galych, Novograd-Volynskiy, Mykolayiv, Kirovske, Hola Prystan', Kagarlyk, Voznesensk, Ukrayinka, Mohyliv-Podilsky, Vinnytsya, Lviv, Rubizhne, Dolyna, Tul'chyn, Kalynivka, Saky, Dzhan'koy, Shchelkino, Bakhchysaray, Yevpatoria* and settlements *Krasnogvardiyske, Pervomayske, Nyzhn'ogirskiy, Zuya* and *Novozerne*; *Parliamentary Committee on State Construction and Local Self-Government, Academy of Municipal Management, Institute of Chemical Technologies (Rubizhne) and National University of Water Economy and Nature Resource Management, Tavrian Ecologic and humanitarian Institute (Simferopol)* as well as the international partners, namely *Canadian International Development Agency, Swiss Agency for Development and Cooperation and Royal Norwegian Embassy in Ukraine*. The Programme team extends warm appreciation to them for their support and cooperation. Similarly, MGSDP-team would like to thank all the institutions/individuals involved in the implementation process for their cooperation, namely UNDP management, Business Centre and other units in Ukraine, as well as citizens, municipal officials, members of academic institutions, business communities, NGOs, media, other public and private agencies.

UNDP/MGSDP Key Statistical Information on Programme Activities in April-June 2010

#	Activities	Up to 2010	Q1 2009	Q2 2009	Cum since 2004
1	Area coverage				
a	Oblasts	12	-	-	12
b	Municipality	28	-	1	29
2	Institutional development				
a	Community-based organisations	470	17	32	519
b	Networks of schools and CBOs	13	-	-	13
c	Network of businesses	2	-	-	2
d	Network of NGOs	8	-	-	8
e	Municipal Sustainable Development Council (MSDC)	4	-	-	4
f	National Forum of Partner Municipalities (NFPM)	1	-	-	1
g	National Forum of Partner Universities (NFPU)	1	-	-	1
3	Membership				
a	Number of citizens – total	49498	1676	2690	53864
i)	Women	28343	1024	1465	30832
ii)	Men	21155	662	1225	23042
b	Schools	251	1	-	252
c	NGOs	92	-	-	92
d	Businesses	31	-	-	31
4	Human Resource Development				
a	Number of HRD activities carried out	363	22	21	406
b	Beneficiary/participating - total	9500	478	591	10569
5	Improving Living Quality of People				
a	Local community projects approved	232	-	7	239
b	Total cost of the projects (UAH '000)*	26285.056	-	956.281	27241,34
i)	Community share	3478.023	-	153.422	3631,445
ii)	Municipality share	12879.787	-	602.144	13481,93
iii)	UNDP/SDC/CIDA/Royal Norwegian Embassy share	8782.146	-	200.715	8982,861
iv)	Share from others	1145.1	-	-	1145.1
c	Status of project implementation				
i)	Amount released	19981.325	-	3687.0	23668,325
ii)	Completed projects	172	-	-	172
d	Direct beneficiaries of the projects	142225	-	6842	149067
i)	Women	45418	-	2604	48022
ii)	Men	35845	-	2058	37903
iii)	Children	60962	-	2180	63142
6	Resource Mobilisation and Utilisation	Budget for 2010	Utilised in Q1st	Utilised in Q2nd	Delivery,%
a	Rivne municipality	13 305,69	4 625,46	1 553,80	49,69
b	Novograd-Volynsky municipality	31,25	-	-	0,00
c	Kirovske municipality	7 625,90	-	1 533,43	21,52
d	Hola Prystan municipality	3 149,29	-	-	0,00
e	Ukrainka municipality	5 792,29	-	1 436,57	26,54
f	Zhytomyr municipality	114,20	-	-	0,00
g	Mohyliv-Podilsky municipality	1 549,27	-	-	0,00
h	Novovolynsk municipality	2 519,14	-	790,69	33,58
i	Mykolayiv municipality	2 775,46	2 079,57	-	80,17
j	Dolyna municipality	5 348,54	-	-	0,00
k	Saky municipality	5 031,21	1 780,40	1 898,73	78,24
l	Ivano-Frankivsk municipality	3 821,96	-	-	0,00
m	Dzhankoy municipality	2 275,99	849,03	-	39,92
n	Kagarlyk municipality	2 024,17	1 950,75	-	103,12
o	Tulchyn municipality	6 983,46	-	-	0,00
p	Voznesensk municipality	14 075,36	2 591,48	9 571,13	92,46
q	Rubizhne municipality	4 057,09	3 177,07	-	83,79
r	Halych municipality	1 083,76	-	-	0,00
s	Nizhnegirskiy municipality	8 107,27	6 956,40	-	85,80
t	UNDP	100 000.00	14 667.65	40 304.54	54.97
u	SDC	412 152.30	49 039.57	93 375.13	36.97
v	Norwegian Embassy	4 333.50	-	1 022.29	25.24
w	CIDA	346 874.13	29 282.56	38 151.62	20.80
	Total	953 031,23	116 999,94	189 637,93	34,43

* 1 US Dollar = 7.9 (March 2010)

A Glimpse of the Major Achievements of MGSDP During April-June 2010

The main tasks during the quarter included:

- Training central government officials on concepts/processes of sustainable development and decentralisation
- Revising, finalising and disseminating the curriculum on Sustainable Development
- Providing ICT support for 2 municipalities
- Supporting municipalities in establishing Municipal Sustainable Development Councils
- Supporting local SD initiatives
- Organising a study tour for local decision-makers to Switzerland
- Raising the issues of ISO, solid waste management on public policy agenda and elaborating recommendations for the Government

The main achievements during the quarter were:

1. Legal and Policy Reforms:

- The results of UNDP Local Development and Human Security Programme were presented at the hearings of the Committee of the Verkhovna Rada of Ukraine on Industrial and Regulatory Policy and Entrepreneurship devoted to new approaches to development of the depressed regions of Ukraine
- UNDP/MGSDP put small towns' development high on agenda by organising round table meeting in Ukrayinka (Kyiv Region) jointly with the Secretariat of Association of Small Cities of Ukraine. The participants analysed small cities' common problems and suggested proposals to the new National Programme for Small Cities Support for 2011-2017.
- To solve numerous problems in the area of the solid waste management, experts, government officials, public organisations and representatives of over 25 city councils of Ukraine offered the Government a number of practical recommendations at the round table, organised by UNDP/MGSDP with financial support from Swiss Confederation. Having studied the experience of Ivano-Frankivsk, Kalush (Ivano-Frankivsk Region), Voznesensk (Mykolaiv Region), Korosten, Novograd-Volynskyy (Zhytomyr Region) and other municipalities, around 60 participants of the round table presented their proposals to the Government to develop effective national strategy for Solid Waste Management.

2. Institutional Capacity Development:

- 32 additional community-based organisations (CBOs) emerged in participation of 1465 women and 1225 men (133 buildings);
- Novovolynsk municipality has internalised UNDP/MGSDP mechanism by establishing Municipal Sustainable Development Council. On April 28, the Forum on Sustainable Development of Novovolynsk was held with participation of UNDP/MGSDP representatives which approved the provision on MSDC and its Advisory Committee and approved its personal composition. The survey on needs assessment was conducted.
- Rubizhne has internalised the UNDP-promoted community-based development approach. On April 12, the Municipal Support Unit presented "Municipal Programme for Sustainable Development of Rubizhne Municipality for 2010-2014", which introduces the community-based approach into municipal policy.
- UNDP/MGSDP shared experience on introduction of municipal services quality management system in Ukrainian municipalities. On May, 17-18 UNDP/MGSDP held a seminar in Dolyna and Ivano-Frankivsk municipalities (Ivano-Frankivsk Region) for disseminating experience in introducing municipal services quality management system (QMS) according to the international standard ISO 9001:2008 in the partner municipalities.

3. Human Resource Development:

- In total, 21 HRD activities were held during the quarter, out of which 6 were conducted by the MSUs of partner municipalities and 15 were conducted by the PMU/Kyiv. The trainings were devoted to communication skills of the MPCs and capacities to conduct trainings for adult

auditorium, improving capacities of local communities in operating ACMHs, trainings for web-site administrators on modern interactive web-sites, for training school teachers in partner municipalities to teach the course on sustainable development.

- They covered 591 participants, in particular 55.2 % of men, and 44.8% of women.
- During the quarter, UNDP/MGSDP representatives and partners participated in International Conference on Democracy and Decentralisation in Switzerland (St. Gallen); East-West Exposure Visit to Lviv/Novovolynsk; Study Tour for Ukrainian top local decision-makers to Switzerland. The Crimean municipalities hosted a visit of the Polish Delegation visited MGSDP partner universities in AR Crimea.
- 49 persons benefited from the study and exposure visits including 32 women and 19 men.

4. Improving Living Quality – Community Infrastructure Projects:

- In total, 172 local SD projects were fully completed by the partner CBOs/networks in the municipalities since Programme inception and 55 projects are at the final stage of completion (average status 75-90%). 13 projects are implemented by less than 50%.

5. Communication Results

- During the quarter, the 118 media records about the Programme activities were traced, out of which 42 were of national level, and 76 were local. Mentioning on official web-sites brought 26.42%, newspapers and radio remain popular information channels for highlighting the Programme activities bringing 49.06 %, the rest of information appears on TV of the involved agencies. In total, it makes 1403 media records since 2004 when the Programme was initiated.

6. Resource Mobilisation and Utilisation

- In total, the amount of 953.03 thousand USD was mobilised by end of 2nd quarter for the Programme activities, including USD 100.00 thousand from UNDP, USD 4.33 thousand from Norwegian Embassy, USD 412.15 thousand from SDC, USD 560.47 from CIDA and USD 346.87 thousand from CIDA, USD 89.67 thousand USD as national cost-sharing.

Outlook for the 3rd Quarter

- Training central government officials on concepts/processes of sustainable development and decentralisation
- Revising, finalising and disseminating the curriculum on Sustainable Development
- Providing ICT support for 2 municipalities
- Supporting municipalities in establishing Municipal Sustainable Development Councils
- Supporting local SD initiatives
- Organising a study tour for local decision-makers to Switzerland
- Raising the issues of ISO, solid waste management on public policy agenda and elaborating recommendations for the Government

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ABBREVIATIONS

AI	Academic Institutions
ACMH	Association of Co-Owners of Multi-Apartment House - is a non-profit union, which is created by owners of residential living premises and non-residential premises situated in multi-apartment house for facilitating operation of shared property and management, servicing and operating indivisible and mutual property
PO	Public organisation
CBO	Community-Based Organisation
CIDA	Canadian International Development Agency
CSA	Cost Sharing Agreement
ICT	Information and Communication Technologies
UMDG	Ukrainian Millennium Development Goals
MGSDP	Municipal Governance and Sustainable Development Programme
MGCEP	Municipal Governance and Community Empowerment Programme
MSU	Municipal Support Unit
NGO	Non-Governmental Organisation
NDO	Neighbourhood Development Organisation
SD	Sustainable Development
SDC	Swiss Agency on Development and Cooperation
SME	Small and Medium Enterprises
SDC	Swiss Agency for Development and Cooperation
UAH	Ukrainian Hryvna
UNDP	United Nations Development Programme

Chapter ONE

CONTEXT

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1.1 PROGRAMME GENESIS

Background

Municipal Governance and Sustainable Development Programme (MGSDP) of UNDP/Ukraine was initiated in April 2004, as a preparatory phase, to develop a participatory and transparent mechanism for localizing the principles of sustainable development. It entered into second phase in 2005 to demonstrate the effectiveness of public private partnership for resolving local social, economic and environmental problems. The Programme is being executed by UNDP. It is registered with the Ministry of Economy of Ukraine. The third phase of the Programme "Municipal Governance and Community Empowerment" is envisaged for 2008-2012.

MGSDP is a part of Local Development Programme of UNDP/Ukraine, along with other UNDP projects namely Crimean Integration and Development Programme, Chernobyl Recovery and Development Programme, Community-Based Approach to Local Development. LDP is envisaged to serve as umbrella programme to promote self-sustained local development and democratic local governance in Ukraine by means of a community-based sustainable development model.

Goal, Strategy and Implementation Arrangement

The goal of MGSDP is to promote participatory governance so as to improve living quality of the people in urban Ukraine. To this end, focus of the Programme in 2010 is placed on following outputs:

- Improving capacity of central government to decentralise fiscal and administrative powers / responsibilities in support of local development
- Strengthening capacities of local authorities to transparently define and implement local development strategies, deliver public services and foster local development
- Enhancing capacities of communities to realize improvements in local social, economic and environmental conditions
- Focusing on SDC sub-project in Vinnytsya region and AR Crimea and municipalities of Ivano-Frankivsk, Dolyna of Ivano-Frankivsk Region, Novograd-Volynskiy of Zhytomyr Region, Voznesensk of Mykolayiv Region, Gola Prystan` of Kherson Region, Kirovske of Donetsk Region
- Focusing on CIDA sub-project in AR Crimea

Strategically, the Programme is implemented under partnership arrangement founded on commitment for resource sharing, ownership and sustainability. The Programme activities are executed through local and national partners from public and private sectors. Key partners are city councils; local communities; Parliamentary Committee on State Construction and Local Self-Governance; Ministry of Housing and Municipal Economy of Ukraine; Ministry of Regional Development and Construction of Ukraine. The partner universities include Academy of Municipal Management of Ukraine, National University of Water Economy and Management of Natural Resources in Rivne, Institute of Chemical Technologies of the Eastern-Ukrainian National University named after Volodymyr Dal' (Rubizhne).

Using social mobilisation approach, the Programme promotes appropriate institutions of the local communities of citizens, academia, small businesses and civil society organisations in the selected municipalities. These institutions are founded on the principles of self-help and good governance. Through the Programme intervention, their institutional capacity is built such that they are able to plan, mobilise resources and undertake their priorities to solve their social, economic and environmental problems in a sustainable way that ultimately lead towards accomplishment of Ukrainian Millennium Development Goals. It happens with support from the respective city councils and other national/international development agencies. The city councils integrate communities' plan in their own development agenda and contribute resources to implement such plans. The process of local sustainable development is bottom up in true sense. It moves from local level all the way up to national level.

Development of local communities' competence to solve local problems

Project grants support to formation of communities in the cities of Ukraine — Federation of Associations of Co-Owners of Multi-Apartment House (FACMAH), service cooperatives, non-governmental organisations of schools and kindergartens, NGO's networks and so on. These local self-governance organisations are based on the principal of democratic management and cooperate with city councils to develop common view of consistent development of their cities.

- Development of local community's competence gives opportunity to define clearly and to implement local initiatives for sustainable development in partnership with the local government. Trainings and consulting are being conducted on the topic of creation and registration of community organisation, on the choice of procedural and institutional form of the organisation, organisation of efficient and effective working process.
- Development of local community's competence helps create and implement projects directed at solving problems of local development. There are trainings and consulting on local situation analysis, preparation of project and budget estimates, on selecting contractors, monitoring and control of project implementation, drawing up reports.
- Implementation of local priorities/projects by the communities is supported by giving small grants according to the criteria of equality, productivity and sustainability according to the principal of co-financing. These projects are developed to better living environment at first hand.
- Rising of awareness of local communities as for the questions of consistent development, HIV/AIDs, Ukrainian Millennium Development Goals, gender equality, human rights, consumer rights, energy efficiency, social auditing and other issues is being done by means of round table discussions, training programs, mass-media campaigns and so on.

Raising effectiveness of local self-governance

Programme develops institutional potential of partnering city councils of all levels through granting of such supporting means as consulting service, trainings, overview visits, study tours, equipment and so on in order to raise their competence and ability to improve management, provide service and high quality of life of the citizens living on the territories where the events of the Programme are taking place. In order to attract wide range of citizens to the local development process management support is granted for the implementation of initiatives on strategic planning of cities development, implementation of system managing quality of municipal service according to the international ISO standard, conduction of public hearings and integration of community plans into the local development plans.

- Cooperation with 23 cities and 5 urban-type settlements for the implementation of the local development approach with the community participation, establishing effective dialogue and cooperation between local officials and community to solve local socio-economic problems
- Establishing Municipal Support Units and development of their employees' competences via trainings, study tours and consulting.
- Technical assistance of effective work of Municipal Support Units to support web-pages of the partnering cities councils which were developed due to the support of the project.
- Support of strategic plans of cities' development.
- Fostering integration of community organisations plans into the cities' development plans.
- Support of ISO system of municipal services quality management according to ISO 9001:2008 implementation in the Ukrainian cities.
- Information visits for municipal servicemen in order to study successful experience in the implementation of the approach with the community participation, East-West exchange visits to learn experience and practice of local self-governance.
- Information-communication technologies — support of creation of modern useable official web-pages for effective communication of local authority and communities.
- Support for municipal cooperation between partnering cities for experience exchange

Activities in politics and legislation

Lessons learned on the local level especially in decentralization and of local self-governance are being raised during the dialogue about improvement of political situation. This is implemented through research in the sphere of politics conduction of seminars, conferences, round table discussions and so on.

- Cooperation with the Committee of the Parliament of Ukraine on the questions of state development and of local self-governance. Ministry of Housing and Municipal Economy of Ukraine, Ministry of Regional Development and Construction of Ukraine fostering reforming of local administration and decentralization in Ukraine.
- Analytic research of the state of local self-governance, involvement of communities in the decision making process on the local level.
- Accumulation and distributing of experience all over Ukraine.
- Consulting for the state authorities to improve civil service provision.
- Trainings for officials working in central bodies of power and in local administration bodies on the topics of decentralization and effective local management, approaches for community participation in the decision making in development processes, creation of local strategies for sustainable growth.
- Preparation of future generation as competent in questions of community-based development approach, global problems of humanity and sustainable development via introduction of the educational course "Sustainable Development of Society" in Ukrainian institutions of higher education.

1.2.MAIN RESULTS OF THE 6 YEARS PERIOD

Municipal Governance and Sustainable Development Programme can share truly unique experience collected in 29 cities and towns which became partners during these 6 years of cooperation.

A. Project fosters decentralisation in Ukrainian cities (decentralised housing and municipal services and power decentralisation)

Decentralised housing and municipal services provision means close communication and cooperation between authorities, communities and business enterprises in order to provide service to the customers. Power decentralisation is also the opportunity to solve policy priorities on the local level taking into consideration communities' interests. So, it is a working instrument of development. Thus local governments approve of the approach involving communities on the local level. And implementation of municipal programmes gradually becomes a norm rather than an exception.

B. Innovative mechanisms to develop cities.

Quality of the housing and municipal services and management in the partnering cities is getting better due to the project implementation. System of housing and municipal services quality management ISO 9001:2000 has been implemented in Voznesensk in 2007-2008 supported by UNDP. This year implementation of ISO 9001:2008 will be supported in Kirovske, Dolyna, Novograd-Volynskiy and Dzhankoy. Besides this project helps to create interactive modern official web-pages of partnering city councils (14 web-pages have been created). Development of cities is also being fostered by Municipal Support Units which report directly to the head of the city and can get projects implemented very fast. Programme conducts trainings on decentralisation, strategic and operational management for servicemen working in the bodies of local power, involvement of local communities in the decision making process.

C. Support of community organisations, trainings for community activists.

State institutions do not conduct trainings for community activists but there is a lack of information, lack of knowledge of legislation, bookkeeping and other critically important matters. Project conducts trainings, research work and prepares publications useful for the members and leaders of the communities. It is very important that with the help of these programs the Project educates "effective" owners of the apartments, conducting exclusive trainings on how to create and manage community organisations (ACMH, services cooperative, non-profitable organisation). All in all almost 11 thousand people took part in 406 educational events of the project).

D. Local community projects

During these 6 years the project supported 239 projects on energy efficiency and environment protection. Among them there are reconstruction of draining, water service and heating systems, windows replacement and repairing of toilets at schools and kindergartens. 45% of projects are of social character for example, repair works of frontages, building of sports grounds or pumprooms with high quality drinking water. Budget of the supported projects reached up to UAH 27.2 mln. Their implementation turned out to be of great use for 149 thousand citizens. This project mobilizes local communities to unite, show leadership and self-empowerment. During these 6 years local communities created 519 community organisations with 54 thousand citizens. To exchange experience and spread innovative mechanisms study-, exchange- and other sorts of tours are being organised.

1.3. PROGRAMME AREA

The Programme is operational in 24 municipalities and 5 settlements from 12 regions of Ukraine, namely Ivano-Frankivsk, Galych, Dolyna (Ivano-Frankivsk Region); Rivne (Rivne Region); Zhytomyr, Novograd-Volynski (Zhytomyr Region); Mykolaiv, Voznesensk (Mykolaiv Region); Kirovske (Donetsk Region); Hola Prystan' (Kherson Region); Kagarlyk, Ukrayinka (Kyiv Region); Novovolynsk (Volyn Region); Mogyliv-Podilskiy, Tul'chyn, Kalynivka (Vinnytsa Region); Lviv (Lviv Region), Rubizhne (Luhansk Region); Saky, Dzhankoy, Shcholkine, Bakhchysaray and Yevpatoria and settlements Krasnogvardiyske, Pervomayske, Nyzhnegorskiy, Zuya and Novoozerne (AR Crimea).

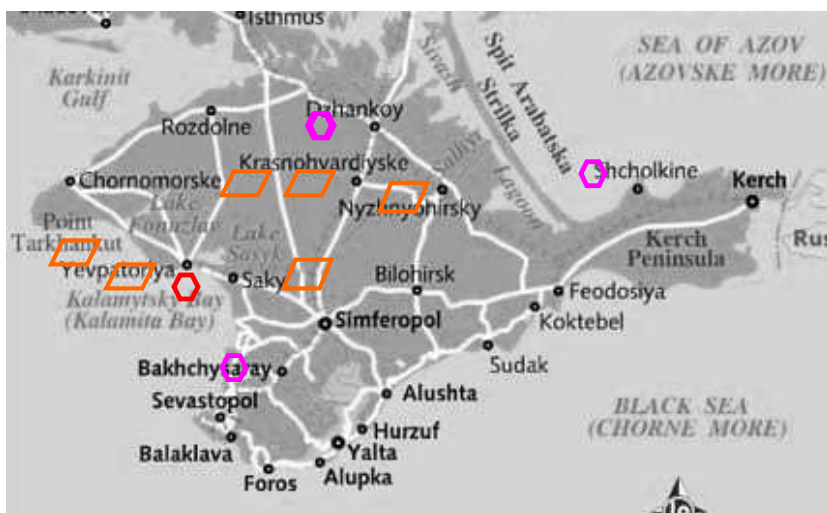
Three municipalities joined the Programme during 2004; 3 joined the Programme in 2005; 8 established partnerships during 2006; 7 municipalities joined in 2007; and 1 joined in 2008 and one municipality and five settlements in 2009. Partnership agreements between UNDP/MGSDP and Yevpatoria municipality and Novoozerne settlement were signed in 3rd Quarter 2009.

Map-1 shows location of the Programme area in Ukraine by year of partnership.






Map 1: MGSDP Programme Area

- Where:
- - Pilot partner municipalities 2004
 - - Partner municipalities 2005
 - ▲ - Partner municipalities 2006
 - ⬡ - Partner municipalities 2007
 - ⬢ - Partner municipalities 2008
 - ◻ - Partner municipalities 2009
 - - Partner municipalities 2010



Map-2: Location of the Programme area in AR Crimea by year of partnership

Where:

-  - Partner municipalities 2007
-  - Partner municipalities 2008
-  - Partner municipalities 2009

Chapter TWO

PROGRAMME ACHIEVEMENTS

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2.1 DEVELOPMENT RESULTS

In 2010, the UNDP/MGSDP focuses on Training/exposing local civil servants and local officials on fiscal decentralization, strategic planning etc; assisting partner municipalities to introduce municipal services quality management system ISO; assisting municipalities to establish Municipal Sustainable development Councils; strengthening cooperation with partner Ministry of Regional Development and Construction of Ukraine for contributing to implementation of European Strategy for Innovation and Good Governance at the Local Level and its principles; training central government officials on concepts/processes of sustainable development and decentralisation; revising, finalising and disseminating the curriculum on Sustainable Development; providing ICT support for 2 municipalities; supporting municipalities in establishing Municipal Sustainable Development Councils; supporting local SD initiatives; organising a study tour for local decision-makers to Switzerland; raising the issues of ISO, solid waste management on public policy agenda and elaborating recommendations for the Government; The planned results in these areas are given on the Chart – I:

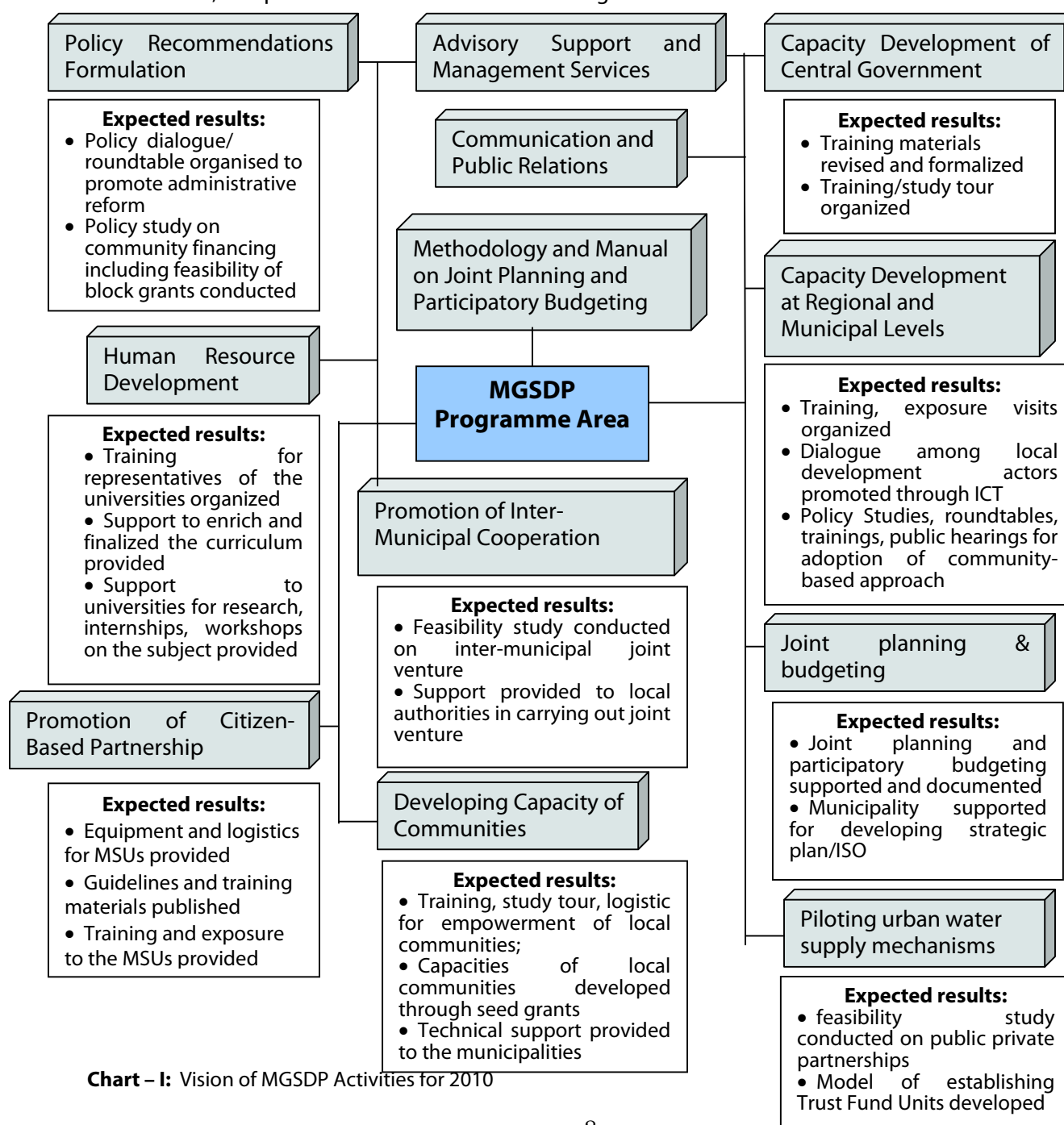


Chart – I: Vision of MGSDP Activities for 2010

The progress in these areas is being traced through monitoring the targets identified in the work plan (Table - I).

Table – I: Achievement of MGSDP Development Targets during April-June 2010

S N	Outputs	Supporting donor	Annual Target	Achievements In 2010	%
1	Improved capacity of central government to decentralise fiscal and administrative powers/responsibilities in support of local development	UNDP, SDC, CIDA	1. One set of policy proposals/Recommendations for policy reform jointly elaborated in presence of local and central decision makers 2. 10 central government officials trained on concepts/processes of SD 3. The curriculum on SD revisited, finalised and disseminated 4. Three national policy consultations, including public hearings, supported 5. One best model of local self-government and decentralization elaborated under Project support are highlighted on national level for further dissemination and replication	3. Simferopol Institute took an obligation to introduce the course into curricular 4. Four national policy events organised and supported 5. Novograd-Volynskiy model of creation of Association of ACMHs	• 10 • 133
2	Improved capacity of local authorities to transparently define and implement local development strategies, deliver public services, and foster local economic development	UNDP, SDC, CIDA, Norwegian Embassy, partner city councils	1. 50 local civil servants and local officials trained/exposed on fiscal decentralization, strategic planning etc 2. Two municipalities where ISO/strategic planning is introduced 3. One local/regional programme elaborated 4. A training course for civil servants will be revised and formalised 6. Two municipalities received ICT support 7. One inter-municipal initiative forged and supported 8. One feasibility study conducted and lessons learned documented	1. 201 local civil servants and local officials trained/exposed on fiscal decentralization, strategic planning etc 2. 3 municipalities are introducing ISO (Kirovske, Dolyna, Novograd-Volynskiy) 3. Rubizhne municipality elaborated local programme internalising MGSDP mechanism 4. Three municipalities received ICI support	• 402 • 150 • 100 • 150
3	Enhanced capacity of communities to realize improvements in local social, economic and environmental conditions	UNDP, SDC, CIDA	1. 55 CBOs created 2. 120 leaders and activists of CBOs trained and exposed to the approach 3. Two Municipal Sustainable Development Council established 4. 5 communities (CBOs/Networks) targeted by sensitization workshops on human development issues 5. 30 local SD initiatives supported	1. 17 CBOs established 2. 124 leaders and activists of CBOs trained and exposed to the approach 3. Municipal Sustainable Development Council is established in Novovolynsk 5. 7 local SD initiatives supported	• 89 • 103 • 50 • 23

Description of the Programme achievements is given in subsequent section. Results achieved in the area of legal and policy frameworks for municipal sustainable governance and local public service delivery are reflected in the sub-section "Legal and Policy Reforms" (2.1.1); attainments of developing the institutional capacity for participatory governance are highlighted in the sub-section "Institutional Capacity Development" (2.1.2); sub-section "Local Sustainable Development Initiatives" (2.1.3) deals with the progress made on living quality enhancement; achievements in HRD (2.1.4); activities on advisory support for municipal governance and project management are reflected in the section on "Management and Effectiveness" (2.2).

2.1.1 LEGAL AND POLICY REFORMS

Lessons learned at the local level on community-based development in Ukraine, especially in the field of decentralization and local self-governance, are brought by the Programme for policy dialogue and policy improvement. It is done through policy studies, seminars, conferences, roundtables etc.

Experience of community-based development approach was presented at the Parliamentary hearings devoted to new approaches to development of the depressed regions of Ukraine

On April 21, more than 60 participants took part in hearings of the Committee of the Verkhovna Rada of Ukraine on Industrial and Regulatory Policy and Entrepreneurship devoted to new approaches to development of the depressed regions of Ukraine. **Oksana Remiga**, UNDP Senior Programme Manager presented the results of UNDP Local Development and Human Security Programme. The participants discussed the questions of depressed regions and fostering their development and modern approaches to stimulating sustainable development of the regions by the state. Also, they discussed intergovernmental fiscal relations in context of introducing national policy instruments for supporting regions.

A variety of mechanisms is available for solving problems of the depressed regions therefore these mechanisms should be assessed and those suitable for Ukrainian context should be selected. Such mechanisms are development of small and medium business, public-private partnership, decentralisation and bottom-up budget formulation.



Photo-1: Almost 60 participants gathered to analyse mechanisms to eliminate depressiveness of the regions of Ukraine

One of such strategies is social mobilisation and establishing the Development Fund of depressed regions. This Fund is an instrument for engaging local population into process of determining priorities of local development. It establishes cooperation among stakeholders and attracts financial contributions. **Nataliya Korolevska**, Head of Committee on Industrial and Regulatory Policy and Entrepreneurship said: "Social mobilisation allows applying local resources for stimulating sustainable development of the region".

To eliminate depressive condition of the regions, it is important that regions play important role, determine priorities and have capacity to finance programs for social development. **Oksana Remiga**, UNDP Senior Programme Manager shared experience of UNDP local development Projects and stressed on importance of revising inter-governmental fiscal relation for good regional policy. "While - attracting investments for economic development of the regions of Ukraine it is important to remember that investors are interested not only in local natural resources, infrastructure and roads. They are also interested in social infrastructure, quality health care and education institutions. The role of local self-government is crucial in this context. Revision of intergovernmental relations and local self-governance reform are essential for good regional policy and economic development", said Oksana Remiga. More details on these hearings can be reviewed at http://msdp.undp.org.ua/index.php?news_id=142&language=eng

UNDP helps mayors of partner municipalities put small towns' development high on agenda

On 29 April, the a round table meeting was organised in Ukrayinka (Kyiv Region), by UNDP/MGSDP and the Secretariat of Association of Small Cities of Ukraine. The round table concluded that small cities' residents usually shared the same problems, which include poor amenities provision, problems with water supply, insufficient street lighting and poor roads. Among other problems are scarce financial resources in the local budgets, inability to develop general plans for cities' development, lack of capacities to manage solid wastes, inability to bring local communities closer to their cooperation with local authorities.

The city mayors, top executives from the Association of Small Cities of Ukraine, representatives of Government, international organisations and civil society have discussed success stories of local communities – partners of UNDP/MGSDP.



Photo-2: The participants of the round table have analysed small cities' common problems and suggested proposals to the new National Programme for Small Cities Support for 2011-2017

Also, the participants analysed small cities' common problems and suggested proposals to the new National Programme for Small Cities Support for 2011-2017. Over 20 city mayors, representatives of national Government, international organisations and civil society gathered in Ukrayinka in order to discuss abovementioned problems and jointly determine their cities' needs. Also the participants stressed the importance to adopt and implement the National Programme for Small Cities' Development for 2011-2017 and suggested specific proposals.

At the roundtable, the organisers presented a new publication **“Success Stories. Building Better Life with Joint Efforts. Experience of Ukrainian Municipalities”**, which sums up best experience in engaging communities to solving urgent problems in over 20 municipalities across Ukraine. To support small cities, the National Programme for Small cities Support was adopted in 2004; however, it was not fully implemented, as experts say. The Programme's validity expires in 2010 and the Association of Small Cities of Ukraine initiated a new dialogue between small cities and the Government to design a new effective Programme. Today's round table meeting established a series of events for further dialogue between the local authorities and the Government. The Association of Small Cities of Ukraine will collect the proposals from the cities, which will be later analysed at the Annual Conference for Small Cities planned for 6-7 July, 2010.

Bohdan Bilyk, the Chairperson in the National Forum of partner municipalities and Director of Department of Economic and Integration Development of Executive Committee at Ivano-Frankivsk City Council shared experience of engaging local communities to solving problems of collection and managing solid wastes in the city. *“It is important to reform the procedures of solid waste management in the municipalities using ‘bottom-up’ approach, engaging local communities. The role of community is to select the technology, establish fees, improve the services delivered by providing appropriate control”*, he said. He also suggested uniting small cities for joint solid waste recycling, storage and building joint landfills (solid waste fields).

Speaking of this, **Yuriy Gerzhov**, Voznesensk Mayor shared his experience: *“Our experience can be a good example for other cities of Ukraine. The population of Voznesensk is 40,000 residents, but the size of city doesn't matter here, as general principles are introduced into the process of municipal services provision for major processes of the City Council. This means clear and comprehensive distribution of authority and responsibilities in all structural departments of the City Council, shift of the personnel mentality, vision of organisation and fulfilling the tasks, building transparency of decision-making process”*.

How Ukrainian municipalities can cope with solid waste management problems – round table agenda in Ivano-Frankivsk

To solve numerous problems in the area of the solid waste management, experts, government officials, public organisations and representatives of over 25 city councils of Ukraine offered the

Government a number of practical recommendations at the round table, organised by UNDP Project "Municipal Governance and Sustainable Development Programme" with financial support from Swiss Confederation. Having studied the experience of Ivano-Frankivsk, Kalush (Ivano-Frankivsk Region), Voznesensk (Mykolaiv Region), Korosten, Novograd-Volynskyy (Zhytomyr Region) and other municipalities, around 60 participants of the round table presented their proposals to the Government to develop effective national strategy for Solid Waste Management.

Substandard utilisation of solid waste products leads to environmental pollution and affects the health of urban residents. Therefore, more and more countries are changing their strategy of solid waste management to reduce the number of waste products, and introduce modern environmentally friendly technologies of recycling. According to the experts, such a policy can reduce the waste products sent to landfill by 40%.



Photo-3: The experts, local authorities, government representatives shared experience and raised the issues of concern in area of solid waste management in the municipalities

to create conditions that will ensure the full collection, transportation, recycling, disposal and dumping of waste products and limit their harmful impact on the environment and human health. For today, this program is outdated and unable to solve problems in this area. Required changes to this Program should include the separate collection of solid waste products and public support for modern environmentally friendly technologies of their processing and utilisation, effective tools for monitoring the violations in this area, to develop and take actions to improve public environmental awareness.

Over 50 million cubic meters of waste products are generated in Ukraine annually. Among them only 3% are recycled. The rest is placed on landfills which do not meet environmental requirements. Over the past ten years, the volume of household waste products per a person, on average, increased by 40%. Due to lack of adequate system for solid waste products collection in the private sector, about 3300 unauthorized dumps appear annually.

National Programme on Solid Waste Management was approved by Government in 2004. The purpose was

According to Ukrainian legislation, local self-government bodies should provide collection and disposal of solid waste products as well as organise separate collection of useful components. There is a need in the change of existing practices in area of SWM, but only few municipalities have been applying innovative tools of collection and utilisation of solid waste products.

Therefore, UNDP Project "Municipal Governance and Sustainable Development Programme" organised a round table to determine needs and opportunities to solve problems in the area of Solid Waste Management (SWM) with the participation of mayors and their representatives from 25 municipalities, Ukrainian and international experts, representatives of international organisations. The main task of the round table is to identify the problems and defects of existing legislation and to share best practices. In addition, it aims to develop recommendations for the Government to change legislation that regulates the SWM area. It is also important to promote mechanisms for intermunicipal cooperation to solve problems in the area of SWM and propose ways to improve the SWM in the cities."

Olena Lytvynenko, Programme Coordinator of Swiss Cooperation Office said that solid waste management is a priority area of support to Ukraine. Olena Lytvynenko mentioned that in Switzerland 80% of solid wastes are sorted. This country is one of the world leaders in solid waste management.

Opening the round table, **Bogdan Bilyk**, the Head of the Economic Development and Integration Department of the Executive Committee of Ivano-Frankivsk City Council, Chairman of the National Forum of UNDP partner municipalities, said: *"The role of community in the reforming the approach to SWM is very large. The community must choose technologies, set tariffs and control the quality of services delivered to population."* The system of separate garbage collection, sorting and processing of solid waste products is introduced in Ivano-Frankivsk. In addition, the sorting line KIS-10 has been established, which will sort and partly recycle 50 thousand tons of solid waste products per year in Ivano-Frankivsk. Participants of the round table visited the plant with the sorting line, the territory of separation and collection of waste products and the Administrative Services Center in Ivano-Frankivsk.

Irina Hudz, the Director of the Municipal Support Unit of Novograd-Volynskyy City Council told the participants about the experience of the garbage removal from the private sector. She said that *"small and medium municipalities face the primary challenge to organise collection and removal the garbage, which often does not require significant funding. It is all about hard work of the local government officials to motivate and raise people's awareness about the environmentally friendly living conditions in the city."*

Andre Olschewski, the expert of Skat (Switzerland) / project "Support to Decentralisation in Ukraine" implemented with support from Swiss Confederation told about the effective models of the SWM, namely, intermunicipal cooperation that is highly developed in the West. He marked poor formal coordination among municipalities in the SWM area in Ukraine. The expert recommended the model of inter-municipal cooperation to eliminate negative impact of wastes, to prevent illegal dumps and set up the whole functional system.

2.1.2 Institutional Capacity Development

UNDP/MGSDP assists partner municipalities in mobilising local communities of citizens to create community-based organisations (Associations of Co-Owners of Multi-Apartment Houses, their Federations, Public Organisations of schools and kindergartens and Service Cooperatives). It also assists academic institutions, NGOs and small/ medium businesses to create their respective networks. These self-governing institutions are founded on the principles of good governance. They join with city council, regional/ rayon bodies in making joint vision about sustainable development of their cities. Followings are the major activities carried out during the quarter in this respect:

A) Institutional Development at the Local Level

The process followed for institutional development consists of holding dialogues with the stakeholders, forming the citizen-based organisations or networks, developing their capacity on participatory governance, institutionalisation (official recognition) of their structures, and supervising their development by MGSDP/MSU teams. These steps are essential for laying foundation of good governance; developing capacity of local community to forge partnership with local government and other development agencies and to pool local/ external resources for realization of development initiatives and sustainability of development efforts. The achievements in the area of the institutional development in the partner municipalities gained during the first quarter of 2010 are given below:

- 32 additional community-based organisations (CBOs) emerged in participation of 1465 women and 1225 men (133 buildings);

Relevant data on institutional development is given in Table – II. The Table reflects data for 9 partner municipalities which achieved some institutional growth during the quarter.

Table – II: Institutional Development in the Partner Municipalities during April-June 2010

SN	Municipality	Associations of CBOs	Community-based organisations (CBOs)	Members of CBOs	Women	Men	No of buildings	No of households	No of School Networks	No. of school members	No of NGO Networks	No. of NGO-members	No. of Business Networks	No. of business-members	No. of microrayon covered
1	Total until 2010	6	487	51174	29367	21817	1601	29750	16	250	6	92	2	31	67
2	Progress in second quarter 2010 by Municipality														
2.1	Ivano-Frankivsk	-	3	192	109	83	3	66	-	-	-	-	-	-	-
2.2	Rivne	-	5	893	486	407	5	893	-	-	-	-	-	-	-
2.3	Kirovske	-	10	1212	621	591	17	680	-	-	-	-	-	-	-
2.4	Kagarlyk	-	1	6	4	2	1	4	-	-	-	-	-	-	-
2.5	Rubizhne	-	2	35	17	18	2	16	-	-	-	-	-	-	-
2.6	Galych	-	1	27	18	9	10	10	-	-	-	-	-	-	-
2.7	Dzhankoy	-	2	122	87	35	87	87	-	-	-	-	-	-	-
2.8	Yevpatoria	-	5	78	49	29	5	48	-	-	-	-	-	-	-
2.9	Mykolayiv	-	3	125	74	51	3	50	-	-	-	-	-	-	-
3	Total Q2 2010	-	32	2690	1465	1225	133	1854	-	-	-	-	-	-	-
4	Total 2004-2010	6	519	53864	30832	23042	1734	31604	16	250	6	92	2	31	67

Major agency responsible for fostering the institutional development at the local level is the Municipal Support Unit (MSU) created by the partner municipality after signing the Partnership Agreement. Due to the efforts of MSU, local citizens form their community organisation and register it in an appropriate legal form.

It is envisaged by MGSDP process that with time MSUs at local level should become a trans-sectoral Resource Centre for supporting community initiatives on sustainable development. There are successful examples of such institution in different municipalities with varying institutional arrangements – either as an internal department of the municipality, or as an independent NGO. The more active is the MSU, the more success stories are there in the municipality.

B) Novovolynsk municipality has internalised UNDP/MGSDP mechanism by establishing Municipal Sustainable Development Council

Municipal Sustainable Development Council (MSDC) is a forum in a municipality which allows local stakeholders to discuss local development problems and offer solutions. Establishing a MSDC the municipality takes a responsibility to practice participatory governance and “bottom-up” decision-making. Novovolynsk municipality has established a MSDC in April 2010.

On April 28, the Forum on Sustainable Development of Novovolynsk was held which approved the Provision on MSDC and its Advisory Committee and approved its personal composition. United Nations Development Programme was represented by **Oksana Remiga**, UNDP Senior Program Manager, **Iryna Skaliy**, UNDP/MGSDP Project Manager and **Olena Ursu**, UNDP/MGSDP Governance and Sustainable Development Expert. They have told about the advantages and perspectives of the local communities' cooperation with the UNDP. During the meeting, **Ruslan Vlodarchyk** has suggested to submit for consideration and approval of the City Council the “Programme on support of establishing and functioning of ACMHs in Novovolynsk”. The Box -I provides more information on MSDC in Novovolynsk.

Box-I: Municipal Sustainable Development Council established in Novovolynsk

Municipal Sustainable Development Council (MSDC) was founded on April, 27. It is voluntarily organised structure in the City Council, which is formed by the representatives of the Novovolynsk City Council executive committee as well as the Municipal Support Unit of UNDP/MGSDP, local councillors, the representatives of

ACMHs, Service Cooperatives, Public Organisations and other local stakeholders, which are interested in local sustainable development.

Major goal of MSDC is to facilitate implementation UNDP/MGSDP in Novovolynsk municipality and to create conditions for practicing the principles of sustainable development. MSDC aims at engaging communities, academia, NGO networks and local business to transparent dialogue with local authorities and elaborating comprehensive mechanisms of local planning with engaging local communities. The MSDC also includes representatives of human rights organisations and citizens of the city, participating in implementing sustainable development principles in the city.

The tasks of MSDC are:

- Initiate the meetings for exchanging experiences of implementation of UNDP/MGSDP.
- Identify problems and opportunities related with implementing sustainable development strategy / Millennium Development Goals in the city.
- Researching policy options to promote participatory governance and public-private partnership to improve quality of life in the city.
- Promoting settlement of the vital problems with the various actors at the local / regional / national levels to determine consensus strategies.
- Improvement of the organisation and registration of ACMHs
- Management of Municipal Sustainable Development Fund (MSDF) upon its foundation.

The responsibilities of the MSDC are the following:

- Represent the interests of city residents in area of sustainable development and UNDP projects implementation;
- Promote compliance with the provisions of the Constitution and Laws of Ukraine, decrees of the President of Ukraine and executive bodies, the City Council, Executive Committee, the mayor orders, recommendations of UNDP on issues of sustainable development;
- Develop proposals to drafts programmes of social and economic development and draft city budget on issues of sustainable development;
- Select Advisory Committee of MSDC and offers by the city council approve its personal composition, holds a hearing of a report on its activities and summarises and develops recommendations for improving its operation;
- Approve Advisory Committee's proposals on UNDP projects and other projects and programmes which will be financed by city budget and MGSDP.

From the Decrees on MSDC and Advisory Committee

Rubizhne has internalised the UNDP-promoted community-based development approach

Since March 2007, Rubizhne has been a partner of UNDP/MGSDP. Ever since, the local authorities and communities have learned to solve all problems of municipality jointly – from organising local public events to garbage collection and reconstruction of housing infrastructure. It is now planned to introduce the UNDP-promoted approach of community involvement into the local level decision-making into municipal policy. In this context the Draft of Municipal Programme for Sustainable Development of Rubizhne municipality for 2010-2014 was introduced to public for discussion.

The city has unique experience in establishing effective Public Council as an advisory body to the City Mayor. The Public Council became powerful expert and consultative resource. The Council was initiated in 2008 by Municipal Support Unit, created in context of UNDP/MGSDP.

Major task of the council is to facilitate better transparency in operation of executive bodies of the city council and mainstream public opinion in taking important decisions on strategic city development. The Public Council includes 21 leaders of local CSOs and honorary people of the municipality. The Minutes of every meeting of the Public Council are submitted to the City Mayor for further action in order to ensure implementation of the Council's decisions. The Mayor decides either to organise a separate meeting or oblige responsible sectoral authority to solve the problem. The issue can be withdrawn from Public Council's Agenda only upon it is solved.



Photo-4: Rubizhne municipality adopted a unique "Municipal Programme for Sustainable Development of Rubizhne Municipality for 2010-2014"

On April 12, the Municipal Support Unit presented "Municipal Programme for Sustainable Development of Rubizhne Municipality for 2010-2014", which introduces the community-based approach into municipal policy. Once approved, this Municipal Programme implementation will facilitate establishing of sustainable community organisations, able to initiate and implement own initiatives in cooperation with bodies of local self-governance and other local stakeholders.

For introducing sustainable development into all areas of municipal life, the municipality will establish Municipal Resource Centre for Sustainable Development. In particular, this agency will coordinate annual contest for grant support for local initiatives aimed at sustainable development. The agency sets a target to elaborate and announce a mechanism for suggest local initiative on issues of local self-governance.

The meeting of the Public Council on April 12 was held with participation of Anatoliy Busenkov, Rubizhne City Mayor, Iryna Skaliy, UNDP/MGSDP Manager, Olena Ursu, UNDP/MGSDP Governance and Sustainable Development Expert and up to 20 members of the Public Council and invited representatives of sectoral departments.

The reviewed draft of the Municipal Programme for Sustainable Development of Rubizhne is planned to be passed to the city council in 2-3 weeks.

The Municipal Support Unit in Rubizhne has many achievements. It organises variety of Human Resource Development activities for local activists, officials and public, awareness campaigns on HIV/AIDS prevention, gender equality promotion, consumer rights, etc. Also, the MSU held sociologic surveys on education system, employment rate, assessment of local situation by local authorities and citizens.

UNDP shares experience on introduction of municipal services quality management system in Ukrainian municipalities

On May, 17-18 UNDP/MGSDP held a seminar in Dolyna and Ivano-Frankivsk municipalities (Ivano-Frankivsk Region) for disseminating experience in introducing municipal services quality management system (QMS) according to the international standard ISO 9001:2008 in the partner municipalities. Experts and representatives of the municipalities of Dolyna, Ivano-Frankivsk (Ivano-Frankivsk Region), Vinnytsa, Berdyansk (Zaporizhzhia Region), and Novograd-Volynskiy (Zhytomyr Region) presented experience of introduction of QMS for raising comfort of the residents in receiving the services of the City Council. City Mayors and delegated representatives from 18 City Councils of Ukraine had an opportunity to learn and adopt this experience.

Today, the practice of introducing municipal services quality management system (QMS) in Ukraine is not common. Little more than 10 Ukrainian municipalities passed external audit and have been certified by international certification agencies in accordance with the requirements of ISO 9001, including such municipalities as Berdyansk (Zaporizhzhia Region), Ivano-Frankivsk, Dolyna (Ivano-Frankivsk Region), Lutsk, Kovel (Volyn region), Voznesensk (Mykolayiv Region), Novograd Volynskyy, Korosten (Zhytomyr Region), Makiyivka (Donetsk Region), Konotop (Sumy Region), Alchevsk (Luhansk Region), Dnipropetrovsk, Vinnytsia, Poltava, Kremenichug (Poltava Region).



Photo-5: City Mayors and delegated representatives from 18 City Councils of Ukraine had an opportunity to learn and adopt this experience.

According to Ukrainian legislation, local self-governance bodies should provide quality services to population and be oriented in their activities on consumers of these services. Introducing QMS in accordance with ISO 9001:2008 allows local self-governance bodies constantly improve the processes related to servicing the residents and raise efficiency of operation. Therefore, UNDP Project "Municipal Governance and Sustainable Development Programme" (UNDP/MGSDP) provides support to Ukrainian municipalities for introducing projects on QMS. Currently, 4 City Councils of Project's partner municipalities received such support.

The first pilot project for introduction of QMS in executive bodies of Voznesensk City Council (Mykolaiv region) was implemented in 2007. In 2009, the cities of Novograd -Volynskiy, Kirovske and Dolyna implemented such projects (in the context of cooperation with the Swiss Agency for Development and Cooperation).

During the seminar organised by UNDP/MGSDP on May 17-18 in Dolyna and Ivano-Frankivsk municipalities, the focal points on QMS from the City Councils of Voznesensk, Dolyna, Novograd Volynskiy, Kirovske presented their experience and answered the questions of their colleagues who are planning similar initiatives.

Opening the seminar, **Volodymyr Garazd**, Mayor of Dolyna pointed out that introduction of QMS primarily benefited for residents of the city. Indeed, by organising the system of work of the City Council, the processes are treated equally by all specialists of the City Council. The system ISO 9001:2008 ensures the accomplishment of the specified requirements by specialists. Therefore, Dolyna local authorities set the direction to continuous improvement of the overall indexes of operation of the City Council.

2.1.3 Local Sustainable Development Initiatives

UNDP/MGSDP aims to improve the living quality of citizens. For this purpose, implementation of local priority projects of the communities is supported through small grants based on equity, productivity and sustainability criteria. These projects are designed to make direct improvement in the living environment.

A) Project Proposals Approved During the Quarter

During the Quarter, seven project proposals of the local communities were approved for support worth UAH 956 thousand, from Rivne municipality. See details about the approved projects in Table - III.

Table - III: Brief Description of the Local SD Projects Approved in the 2nd Quarter 2010 in Rivne municipality

S N	CBO/Network	Purpose	Total Cost (UAH '000)	Cost Sharing (in UAH) by			Beneficiaries		
				SDC	City Council	CBO/ Network	Wome n	Men	Chil dren
Rivne									
1	ACMH "Galytskogo 4"	Replacement of old pipes of hot and cold water supply systems	156059	30015	90044	36000	192	110	55
2	ACMH "Shukhevycha 2"	Capital repair of flat roof	159237	29982	89947	39308	495	393	450
3	ACMH "Vidrodzhennia"	Replacement of old pipes of water supply and sewerage systems	62197	13453	40358	8386	208	174	88
4	ACMH "Zlagoda - 3"	Replacement of old pipes of water supply and heating systems	121351	26513	79538	15300	57	44	28
5	SCO "Nasha Shkola" of TEC "Kolegium	Installation of heat loss reducing PVC windows and doors	152710	33749	101249	17712	662	551	659
6	SCO "Oberig 29"	Installation of heat loss reducing PVC windows	152217	33465	100394	18358	495	393	450
7	SCO "Vidrodzhennia 15"	Installation of heat loss reducing PVC windows	152510	33538	100614	18358	495	393	450
	TOTAL	*	956281	200715	602144	153422	2604	2058	2180
	Percent, %	*	100,00	20,99	62,97	16,04	6842		

The total project cost will be shared by the stakeholders on average in the following proportion: 62.97 % by the partner municipalities, 20.99% by UNDP/MGSDP (in context of SDC); 16.04 % will be contributed by the communities (CBO/network). Altogether, the projects will benefit 6842 citizens of the partner municipalities, including 2604 women, 2058 men and 2180 children.

B) Resource Delivery to SD Projects during the Year

By the end of first quarter of 2010 total amount of UAH 3.44 mln was disbursed to the partner CBOs/networks, out of which UAH 1.79 million, or 51,96 %, came from the partner municipalities, 430 thousand UAH, or 12,54 %, came from UNDP core fund, UAH 674 thousand or 19,61 % came from SDC, UAH 482 thousand or 14,03 %, came from the CIDA and UAH 64 thousand, or 1.86% came from Norwegian Embassy (See Annex-I).

C) Local SD Initiatives in Cumulative Terms for 2004-2010

Status of project completion for the period of Programme implementation is given in Table-IV:

Table - IV: Status of Projects' Completion (2004-2010)

№	Year	No of projects initiated	Financial Status of Completion			
			Fully completed	75-90%	Less than 50%	Average Status of Completion, %
1	2004	11	11	0	0	100
2	2005	12	12	0	0	100
3	2006	39	39	0	0	99.5
4	2007	77	59	18	0	76.6
5	2008	29	19	4	3	98.1
6	2009	64	21	33	10	89,7
7	2010	7	0	0	0	0
	Total	239	172	55	13	90,8

In total, 172 local SD projects were fully completed by the partner CBOs/networks in the municipalities since Programme inception and 55 projects are at the final stage of completion (average status 75-90%). 13 projects are implemented by less than 50%.

The completed projects yielded expected benefits thereby improving living quality of the beneficiary men, women, youth and children. Living conditions improved significantly.

2.1.4. Human Resource Development

The Programme achieved essential results in enhancing the quality of human resources at various levels in order to better manage local development through participation, public-private partnership and information technology use. 591 person from MSU/ CBOs/ networks/ municipalities enhanced their knowledge about the Programme's approaches and principles through various orientations, training, exposure visits, conferences, workshops etc. Details on the activities which produced these impacts are given hereunder.

Human resource development activities are organised by the Programme to develop the capacity of national and local stakeholders for strengthening participatory governance for sustainable development. In total, 21 HRD activities were held during the quarter, out of which 6 were conducted by the MSUs of partner municipalities and 15 were conducted by the PMU/Kyiv. They covered 591 participants, in particular 55.2 % of men, and 44.8% of women (see Table -V).

Table -V: HRD Activities in 2nd Quarter 2010

SN	HRD Activity	Number of Events conducted by		Number of Participants		
		MSUs	PMU in Kyiv	Female	Male	Total
1	Training	6	7	176	192	368
1.1	Awareness on SD, MDGs, HIV/AIDS, gender, leadership		2	45	5	50
1.2	Project Management (for FGs on local SD projects)	6		68	125	193
1.3	On creation of ACMHs		2	34	40	74
1.4	ICT capacity		1	11	6	17
1.5	Communication and Conflict Resolution		2	18	16	34
2	Study Tour/Exposure Visit		3	17	32	49
3	Workshops/Conferences		5	72	102	174
4	TOTAL	6	15	265	326	591

* No. of participants indicate persons without repetition.

HRD Activities conducted by PMU

The trainings were organised for –

- Improving communication skills of the MPCs and capacities to conduct trainings for adult auditorium;
- Improving capacities of local communities in operating ACMHs;
- For web-site administrators on modern interactive web-sites;
- For training school teachers in partner municipalities to teach the course on sustainable development

A) TrainingsTraining on improving communication skills and capacities to conduct trainings for adult auditorium

On May 12-13, 23 participants benefited from training for Municipal Project Coordinators on Effective Communication held in Uzhgorod in partnership with the Creative Centre Counterpart. During the training the municipal official received new skills and knowledge for effective presentation and delivering information to local communities.

May 27-30, 19 participants learned to apply interactive methods for training adults at the training “Interactive Learning Techniques” held in Bashtanovka in partnership with the Creative Centre Counterpart. The participants developed training modules and presented them to the public. The skills received at the training are useful for training local communities on community-based organisations, Programme mechanism etc.

Trainings on creation and operation of ACMHs and other types of Community organisations

The training was provided to Voznesensk ACMH activists on June 18, 2010. Voznesensk municipality has been a Programme partner since 2006 and now 20 ACMHs function in the municipality. The City has developed a strategy for reforming housing and municipal economy and actively supports establishing ACMHs in multi-apartment houses. 22 ACMH leaders and activists benefited from training which taught them to interpret the related norms of Ukrainian legislation, prepare community development plans, organise procurement process and communicate with ACMH members effectively.

The capacity development training was held for the representatives of Rubizhne ACMHs and municipal servants (40 participants) on April 29, 2010.

UNDP/MGSDP offers support to schools of Novograd-Volynskiy and Rubizhne in introduction of the course on sustainable development

UNDP/MGSDP facilitates education for sustainable development in Ukrainian educational institutions in order to prepare future generation with proper behavior and attitude towards resources and environment. In this context, the project activities for the benefit of school networks in municipalities of Ukraine aim to prepare citizens which are the active community members, future voters, confident consumers, and rational users of energy and water, reducing the wastes of scarce resources, and strengthening their own health.

In partnership with the NGO “Teachers for Democracy and Partnership”, the training was provided to 25 teachers from all 10 schools of Novograd-Volynskiy, Zhytomyr Region, in order to prepare them for introducing the course “Lessons for Sustainable Development” into the school curricula. The purpose of this course is to support formation among school students of understanding the need for sustainable development of themselves, their families, communities, countries and the whole mankind through changing their own behavior and lifestyles. It was well presented and professionally

taught to Novograd-Volynskiy teachers by **Igor Sushchenko**, and **Galyna Gupan** – trainers of the NGO “Teachers for Democracy and Partnership”. The training was held on April 21-22, 2010.



Photo-7: The majority of schools represented at the trainings will introduce the course “Lessons for Sustainable Development”

Democracy and Partnership” were **Lyudmyla Pylypchatyna** and **Volodymyr Dyukov**.

This course is developed by the **NGO “Teachers for Democracy and Partnership”** based on materials of international programme “Global Action Plan” (supported by SIDA), and targets the school students of the 8th grade. The course is approved and recommended by the Ministry of Education and Science of Ukraine, and is already taught in 50 schools in 5 regions of Ukraine. Upon completion of the course, the pupils are usually ready to become the members of society living in harmony with nature. More information about this course is available at www.esd.org.ua, and the explanatory note about it may be downloaded from the project web-site. Similar training was held in Rubizhne on June 22-23 for 24 participants representing 9 local schools. The trainers of NGO “Teachers for

“We were inspired with deep motivation of the participants, emotional embedment and great amount of ideas for changing lifestyle for sustainable development”

Lyudmyla Pylypchatyna, trainer of NGO “Teachers for Democracy and Partnership”

“After this training I have understood the importance of teaching the course “Lessons for Sustainable Development” and changing attitude to environment and natural resources. It is necessary to introduce the course into school curricular. It is badly needed for preserving health of planet and human and future generations”

Teacher of Rubizhne school, participant of the training

UNDP/MGSDP is ready to support other partner municipalities willing to open this learning opportunity to the local schools.

Forum on Social investments in Lviv

The II Forum on Social Investments was held in Lviv on May 5-7, 2010. During the section devoted to best practices, the partner organisations of Novograd-Volynskiy School network and NGO centre for Municipal reforms presented their experience. During the second day, UNDP/MGSDP was presented to the participants.

B) Study Tours/Exposure Visits

International Conference on Democracy and Decentralisation in Switzerland (St. Gallen)

On May 3-4, **Oksana Remiga**, UNDP Senior Programme Manager, **Iryna Skaliy**, UNDP/MGSDP Project Manager and **Volodymyr Garazd**, Dolyna City Mayor participated in International Conference on Democracy and Decentralisation held at the University of St. Gallen, Switzerland. The materials of the Conference can be found at

http://www.eda.admin.ch/eda/en/home/topics/eu/euroc/chprce/regstg/docs.html#ContentPar_0009

The Conference has brought together high public officials from Strasbourg, experts, politicians, representatives of civil society, and students from the Council of Europe’s Member States for an exchange on the strengthening of democratic institutions and the fostering of a citizen-based democracy, a priority of the Swiss Chairmanship and one of the basic values of the Council of Europe.

The Conference was jointly organized by the Federal Department of Foreign Affairs (FDFA), the Venice Commission of the Council of Europe, the University of St. Gallen and the latter's International Students' Committee (ISC). The four Workshops scheduled for the second day of the Conference have provided the occasion for renowned international and Swiss personalities to discuss the themes of subsidiarity, decentralisation in multi-ethnic states, administration of resources, and referendum at regional and local level. Participative democracy in the academic domain has been given concrete expression by a student contest organised around the four workshop themes.

Polish Delegation visited MGSDP partner universities in AR Crimea

May 24-26, the members of Official Polish delegation (25 persons from 7 Polish communities) visited UNDP/MGSDP partner municipalities of Yevpatoria, Saky, Dzhankoy and settlement of urban type Nyzhniogirskiy. The participants reviewed the municipalities, familiarised with local industry and touristic sites, examined the areas of potential cooperation and took a decision to strengthen established links.

East-West Exposure Visit to Lviv/Novovolynsk

Lviv-Novovolynsk (Lviv and Volyn Region), 17-18 June: Continuing the promotion of East-West unity, 25 mayors and representatives of the City Councils from Eastern and Southern Ukraine have visited Lviv and Novovolynsk partner municipalities as part of an exposure visit. The participants learned the best practices in the areas of community mobilisation, innovative projects for fostering local development, elaborated recommendations for improving public service delivery and identified possible ways for strengthening regional cohesion between Eastern and Western Ukraine.

Box-II: Over 20 Municipal Chiefs from Eastern and Western Ukraine Exchange Their Experiences in Local Development

Over the past years seven East-West exposure visits were organised within a sub-project "Promoting Conditions of Participatory Governance and Development in Urban Areas". Experience shows that participants as well as hosts from both regions had full appreciation for social, economic and cultural strengths of each other and there existed good opportunities for their cooperation.

The ongoing visit to Lviv and Novovolynsk (Lviv and Volyn Region) attracted 25 representatives from municipalities in Crimea, Kirovske and Dzerzhysk (Donetsk Region), Romny (Sumy Region), Voznesnk (Mykolayiv Region), Kagarlyk (Kyiv Region), Zhytomyr and Novograd-Volynskiy (Zhytomyr Region), and Rubizhne (Lugansk Region).



Photo-8: 25 mayors and representatives of the City Councils from Eastern and Southern Ukraine have visited Lviv and Novovolynsk partner municipalities

*"All of us want to live in a prosperous and successful country. The recipe for this is unity. And in order to have it we need to communicate and share our common experience. I am convinced that the experience of Lviv will be useful for other municipalities, in particular in area of service provision to the residents and alternatives to Zheks (Housing Municipal Services Communal Organisations). If we support each other today, we will become stronger tomorrow", said **Andriy Sadovyi**, Lviv City mayor.*

In Lviv the participants learned the experience of innovative projects in areas on e-governance, energy-saving, operation of Associations of Co-owners of Multi-Apartment Houses (ACMHs), youth and information policies. The specialists of the City Council shared experience of innovative projects such as "Secret Client", "Sociologic Service" and "Juridical Service for Lviv Residents", telephone hotline. Around 15 representatives of Lviv and Novovolynsk City Councils benefited from the visit owing to exchange of experience with the guests.

Speaking at the press-conference in Lviv, **Ricarda Rieger**, UNDP Country Director said: *"By supporting such visits the UN Development Programme creates an opportunity to our colleagues from 29 municipalities from*

different regions to share their experience in solving similar problems. In particular, they exchange their approaches to establishing effective dialogue between local authorities and communities, improving quality of life in Ukrainian municipalities, strategic planning and certification of municipal services".



Photo-9: In Novovolynsk, the participants familiarised with unique experience of establishing Federation of Associations of Co-Owners of Multi-Apartment Houses

In Novovolynsk, the participants familiarised with unique experience of establishing Federation of Associations of Co-Owners of Multi-Apartment Houses, which provide better housing and municipal services to ACMHs of the municipality. In addition, they reviewed the service cooperatives and other local community-based organisations and learned the practices in attracting local resources for solving local development challenges.

Viktor Mandrus, Kirovske City Mayor said: *"In 2006 and 2009, Kirovske municipality hosted East-West exposure visits. Such visits are useful for sharing successful practices of local development, establishing new contacts and inter municipal cooperation; therefore we are participating in this visit to the municipalities of Western Ukraine".*

Seven exchange visits were organized by the Programme in the past: in 2006 – 3 exchange visits hosted by 6 municipalities (Ivano-Frankivsk, Rivne, Novograd-Volynskiy, Novyy Svit, Kirovske, Mykolayiv); in 2008 – 2 exchange visit hosted by 3 municipalities (Ivano-Frankivsk/Dolyna; Voznesensk); in 2009 – 2 exchange visits hosted by 4 municipalities (Kirovske/Artemivsk; Tulchyn/Mogyliv-Podilsky). A total of 273 representatives from local governments (mayors, deputy mayors, department heads), entrepreneurs and citizens from 20 districts of Eastern and Western Regions participated in the exchange visits.

Participation of the decision-makers from the local self-government bodies in these events allowed concluding several lessons. First, exposure visits should be organised for the municipalities from East and West to the sites of best practices of strategic planning, certification of municipal services, and performance-based budgeting. Second, systematic work should be established for solving the language problems between East and West to gather all the language dialects in Ukraine, and promote the national self-consciousness among the population, in particular youth. Cultural heritage and customs of all different regions of Ukraine should be promoted through the regular informational and cultural festivals, Centre of Popularization of the Regional Culture etc.

Study Tour for Ukrainian top local decision-makers to Switzerland

UNDP/MGSDP with support from Swiss Resource Center and Consultancies for Development (SKAT) has organised a study tour for Ukrainian top local decision-makers. The participants learned the best practices of functioning of local self-government as well as benefits of decentralization with clear separation of functions, responsibilities and authorities of central and local governments. The visit was held with financial support from the Swiss Confederation.

Box-III: UNDP/MGSDP Helps Local Decision-Makers Learn the Benefits of Decentralization in Switzerland

Photo-10: The participants visited six Swiss municipalities and met the representatives of municipal administrations and sectoral departments.

Special emphasis during the discussions was put on mechanism of regular voting and referendums at state and local levels in Switzerland which is the exemplary case to be followed for ensuring the maximum support for governmental decisions.

Such referendums ensure that decisions made on development issues should be unconditionally implemented no matter which political force is in power after the elections. Based on this practice, Ukrainian local decision-makers decided to raise the level of citizens engagement into the decision-making process for approval of local regulatory acts on city development. Efforts of the Swiss Confederation and its municipalities in terms of energy efficiency are worth mentioning. The state has sufficient financial resources, but at the same time has the high level of understanding that reduction of resource consumption is needed to protect environment, and, therefore, develops and implements various programmes to create the 2000-Watt-Society.

The 2000-Watt-Society is a vision, originated by the Swiss Federal Institute of Technology in Zürich at the end of 1998, in which each person would cut their over-all rate of energy use to an average of no more than 2,000 watts (i.e. 17,520 kilowatt-hours per year of all energy use, not only electrical) by the year 2050, without lowering their standard of living.

The knowledge that Ukrainian officials got in the Swiss Confederation is seen as extremely helpful to the participants. Valentyn Synytsky, Mayor of Dzhankoy municipality said, "Ukrainian Mayors can apply experience of Swiss municipalities in their work, in particular project approach to city management, developing long-term energy-saving programme (e.g. 2000-Watt-Society), transfer of the enterprises of municipal infrastructure into concession. Also, Ukraine can apply Swiss experience in educating population on energy-saving and municipalities can introduce the elements of the referendum into the operation of the city councils through mailed questioners and surveys at official web-site of the city council".

The participants of the visit included **Olena Lytvynenko**, SDC Programme Officer; **Bogdan Bilyk**, Head of Department of Socio-Economic Development and European Integration of Ivano-Frankivsk municipality, Chairperson of the National Forum of Partner Municipalities in 2010; **Yuriy Gerzhov**, Mayor of Voznesensk municipality; **Mykola Borovets**, Mayor of Novograd-Volynskiy municipality; **Viktor Mandrus**, Mayor of Kirovske Municipality; **Valeriy Vesnyanyy**, Mayor of Tulchyn municipality; Anatoliy Busenkov, Mayor of Rubizhne municipality; **Oleg Klyuy**, Mayor of Saky municipality; **Valentyn Synytsky**, Mayor of Dzhankoy municipality;

During first part of the visit the guests learned the public administration system of the Swiss Confederation, in particular the success of decentralisation in Switzerland, the role of local government in the state, types of services provided to population by local government. The participants discovered that Swiss system is based on the principles of concordat, when decisions are taken upon consensus, direct democracy and federalism. The participants visited six Swiss municipalities - Berne, Zurich, Rapperswill, Weinfelden, St-Gallen, Appenzell and met the representatives of municipal administrations and sectoral departments. These municipalities were selected to share their best experience in areas of energy efficiency, solid waste management, housing sector, municipal economy, environmental issues, youth policy and local finance.



Photo-11: The knowledge that Ukrainian officials got in the Swiss Confederation is seen as extremely helpful to the participants.

Volodymyr Chayka, Mayor of Mykolayiv municipality; **Volodymyr Garazd**, Mayor of Dolyna municipality; **Oleh Berezyuk**, Head of Lviv City Administration; Ms. **Skaliy Iryna**, Project Manager, UNDP/MGSDP; Ms. **Olena Ursu**, Governance and Sustainable Development Expert, UNDP/MGSDP; **Aider Seyitosmanov**, Governance Adviser of UNDP Project "Crimea Integration and Development Programme"; **Oksana Garnets**, DesPro Senior Project Coordinator; **Andriy Gyzhko**, Head of the Chief Department of Economics of Vinnitsya Oblast Administration; **Zamir Khaybullaev**, Deputy Head of Bakhchysaray Rayon Council.

HRD activities conducted by MSUs

- Dzhankoy MSU held two trainings on Project Management (for FGs on local SD projects) for 68 participants.
- Yevpatoria MSU held introductory seminar on Partnership with MGSDP, work meetings with local self-governance bodies on mechanism of partnership with MGSDP.
- Ivano-Frankivsk MSU held a training on Project Management (for FGs on local SD projects) for local CBOs for 30 participants.
- Rivne MSU held a training on Project Management (for FGs on local SD projects) for 30 participants.
- Rubizhne MSU held a training on ACMH for 40 participants.

2.1.5 Public Awareness on HIV/AIDS and Gender

Gender trainers prepared by UNDP/MGSDP founded gender school in Rubizhne municipality (Lugansk Region)

On June 21, the Department of Local Initiatives (MSU in Rubizhne municipality) prepared the first graduates of gender city school which aimed at training coaches with the program "equal-to-equal".

In June 2009, Elena Geyko (Deputy-director of school 10) and Iryna Chumak (psychologist of school 3) participated in the training for trainers "Gender equality for participants of Local Development Programmes" held in Bakhchysaray by UNDP/MGSDP (AR Crimea) in June 2009. They initiated establishing of gender school in their municipality.

16 pupils of the city learned in gender school since 21 October 2009 till 21 June 2010. At the graduation ceremony 6 participants received certificates which allow to conduct information campaigns on gender.



Photo-12: The pupils received certificates which allow to conduct information campaigns on gender.

2.2 MANAGEMENT AND EFFECTIVENESS

2.2.1 Partnerships / Linkages

Efforts were put during the quarter to build linkage of the Programme with other agencies of similar nature so as to create synergy. Followings are some activities in this context:

Association of Small Cities of Ukraine

- On 29 April, the a round table meeting was organised in Ukrayinka (Kyiv Region), by UNDP/MGSDP and the Secretariat of Association of Small Cities of Ukraine. The round table have concluded that small cities` residents usually shared the same problems, which include poor amenities provision, problems with water supply, insufficient street lighting and poor roads.

With the Ministry of Housing and Municipal Economy of Ukraine

- The Joint workplan of UNDP/CIDP and UNDP/MGSDP for cooperation with the Ministry of Housing and Municipal Economy of Ukraine was signed by the Ministry. The plan envisages cooperation of UNDP/MGSDP and the Ministry in introduction of the models of solid waste management and facilitating establishment and effective operation of Associations of Co-Owners of Multi-Apartment Houses in municipalities of Ukraine.
- Oleksandr Mazurchak, Deputy Minister Housing and Municipal Economy of Ukraine visited Novograd-Volynskiy partner municipality to learn the best model of creation of ACMHs elaborated by UNDP/MGSDP support.

With Swiss Agency for Development and Cooperation

- UNDP/MGSDP with support from Swiss Resource Center and Consultancies for Development (SKAT) has organised a study tour for Ukrainian top local decision-makers. The participants learned the best practices of functioning of local self-government as well as benefits of decentralization with clear separation of functions, responsibilities and authorities of central and local governments. The visit was held with financial support from the Swiss Confederation.

With other UNDP projects and UN agencies

- May 26-June 1, in context of evaluation of UNDP contribution to Decentralization and Local Governance, Catherine Lowery, UNDP Programme Design Consultant and Urs Nagel, UNDP Evaluation Advisor visited partner municipalities of Ivano-Frankivsk and Saky and interacted with local authorities, Municipal Project Coordinators and local communities.

NGO "Teachers for Democracy and Partnership"

- In partnership with the NGO "Teachers for Democracy and Partnership", the training was provided to 25 teachers from all 10 schools of Novograd-Volynskiy, Zhytomyr Region, in order to prepare them for introducing the course "Lessons for Sustainable Development" into the school curricula. Similar training was held in Rubizhne on June 22-23 for 24 participants representing 9 local schools.

2.2.2 Communication Results

Communication about the Programme took place in various forms and at various levels during the quarter. This section compiles them in form of inventory of communications, publications, interviews etc.

A) Media and Information

During the quarter, the MGSDP/MSU communication teams were able to collect information 118 media records about the Programme activities, out of which 42 were of national level, and 76 were local. Mentioning on official web-sites brought 26.42%, newspapers and radio remain popular information channels for highlighting the Programme activities bringing 49.06%, the rest of information appears on TV of the involved agencies. In total, it makes 1403 media records since 2004 when the Programme was initiated.

Table –VI: Number of Media Records (April-June 2010)

SN	Media	National	Yevpatoria	Iv-Frankivsk	Kagarlyk	Novograd-Volynskiy	Rivne	Rubizhne	Dzhankoy	Total	
										Q 2 nd 2010	Since 2004
1	Newspaper	7	1	2	-	6	1	5	-	22	465
2	Radio	7	-	5	1	1	1		1	16	253
3	TV	8	-	8	1	4	-	2	1	24	294
4	Web	20	4	2	1	12	-	15	2	56	391
	Total	42	5	17	3	23	2	22	4	118	1403

In order to present all articles traced in mass media on UNDP/NGSDP, a section “Media about Us” was created at UNDP/MGSDP web-site http://msdp.undp.org.ua/index.php?page_id=8&language=ukr. The article of **Iryna Skaliy**, UNDP/MGSDP Project Manager on problems of the small municipalities is provided in Box-IV.

Box-IV: Residents of Nation’s Small Cities Need More Power to Change Their Lives

Iryna Skaliy writes: Small local communities can reshape hometowns.

KyivPost
INDEPENDENCE. COMMUNITY. TRUST

At least 22 million Ukrainians – almost half of the nation -- live in small towns today. A large number of these communities, with 50,000 or fewer residents, are either in the midst of economic depression or require government assistance to sustain their development.

Of course, every one of these towns is unique. They all have their own particular problems. One of them is located within the Chernobyl exclusion zone, another one is sitting on a flood plain and yet another one is half-empty after the military unit that kept it going was closed down.

But, having worked in 29 Ukrainians towns, we have noticed that they have an amazing number of things in common: poor planning and organization of public services, problems with water supplies, no lighting in the streets and poor roads.

Other problems include lack of money in local budgets, difficulties with drafting new plans of development, problems with waste processing and poor engagement of local communities with local governments.

Upon discovering these amazing similarities, the United Nations' Development Program's Municipal Governance and Sustainable Development Programme concluded that most of them can be addressed in the same way: involving local communities in finding solutions to important local issues. Direct involvement of people can lead to effective decisions being taken on the local levels, solving many problems that would otherwise be insurmountable. The municipal budget is always limited. But when the community is involved, the money is used more efficiently and the results are more satisfactory for all residents.

The reason is very simple. When the community decides the priorities, it's usually to solve problems that worry people the most, or cause the most hardship and irritation. There are some towns where the United Nations' Development Program co-finances some projects, together with the town councils and the community.

This has proved to be the most efficient way to spend money. The community decides on the projects, makes its own investment and then controls its completion. The sense of ownership means that residents take care of the newly created or renovated property as if it were their own. In this way, the feeling of being in charge of one's own land – now subdued in Ukraine – is revived with greater force.



Photo-13: A street scene in Sumy, a provincial capital some 340 kilometers from Kyiv (KyivPost)

Obviously, small town residents care most about fixing things that make them suffer daily.

They want to have tidy hallways, sports grounds and children's playgrounds, parks and safe, well-lit streets. At the same time, it's clear that the old system of care for high-rise buildings by ZhEK [the monopoly provider of local utility services] no longer serves its purpose. Most of these buildings were erected more than 25 years ago and are in need of major repairs.

ZhEKs and the state cannot and should not be in charge of repairing the old private properties or the flats of their citizens. Fortunately, more and more people have realized this and are starting to take care of their own residences. They have created Unions of Co-owners of Multi-Storied Buildings that go under their Ukrainian abbreviation OSBB.

These are non-governmental organizations created specifically for the purpose of serving as caretakers of joint property, including staircases, facades, lifts, corridors and so on. Currently, there are more than 10,000 OSBBs in Ukraine, and their numbers are growing.

Kindergartens are another common problem. Children are cold in the winter. Most of them were built in the 1970s-1980s, and have not had major repairs since then. Their water supply, heating and other public utilities are barely working. The roofs are often leaky. In some places, kindergartens are closed down because the buildings are wrecked. That creates new problems for parents.

The involvement of communities is needed to solve these and other problems. In Rivne, Ivano-Frankivsk, Voznesensk (Mykolaiv Oblast), Novograd-Volynsky (Zhytomyr Oblast), Novovolynsk (Volyn Oblast), Rubizhne (Luhansk Oblast), the local councils regularly gather meetings of community advisory councils – called the municipal councils for sustainable development – to determine the biggest problems residents face.

Local communities and authorities together have successfully fulfilled 232 projects suggested by the communities, proving their capability to find clever solutions for improving the quality of their lives.

Ukrainians who live in cities and towns are more ready to take responsibility, co-finance and fulfill the local projects, whose effect they can sometimes feel without even having to leave their homes. So, active, involved and united citizens are the ones who will shape the face of Ukrainian towns in the future.

Iryna Skaliy, Manager of the Municipal Governance and Sustainable Development Programme, Project of United Nations' Development Programme in Ukraine.

In 2010, the Project published a publication "Success Stories. Building Better Life with Joint Efforts. Experience of Ukrainian Municipalities". During the quarter the publication was translated into English. The stories of partner municipalities describe the successes and provide recommendations in three areas: engaging local communities to solving local problems, increasing effectiveness of local self-governance, improving national policy and legislation on sustainable development. The stories are written in reader-friendly format and have quotations from Project's beneficiaries. Each story has success tips, contact information and brief description of municipality's achievements in local development (the publication can be reviewed on UNDP/MGSDP web-site http://msdp.undp.org.ua/data/publications/success_stories_UNDP/MGSDP.pdf).



2.2.3 Resource Mobilisation and Utilisation

This section focuses on resources mobilised from various sources for implementation of the Programme and utilization of such resources from various perspectives.

A) Resource Mobilisation and Utilisation by Donor

In total, the amount of 953.03 thousand USD was mobilised by end of 1st quarter for the Programme activities, including USD 100.00 thousand from UNDP, USD 4.33 thousand from Norwegian Embassy, USD 412.15 thousand from SDC, USD 560.47 from CIDA and USD 346.87 thousand from CIDA, USD 89.67 thousand USD as national cost-sharing.

Table - VI: Resource Utilization during January-June 2010 by donor, USD*

#	Resource Mobilisation and Utilisation	Budget for 2010	Utilised in Q1st	Utilised in Q2nd	Total	Delivery, %
1	Rivne municipality	13 305,69	4 625,46	1 553,80	6 611,81	49,69
2	Novograd-Volynsky municipality	31,25			0,00	0,00

3	Kirovske municipality	7 625,90		1 533,43	1 640,77	21,52
4	Hola Prystan municipality	3 149,29			0,00	0,00
5	Ukrainka municipality	5 792,29		1 436,57	1 537,13	26,54
6	Zhytomyr municipality	114,20			0,00	0,00
7	Mohyliv-Podilsky municipality	1 549,27			0,00	0,00
8	Novovolynsk municipality	2 519,14		790,69	846,04	33,58
9	Mykolayiv municipality	2 775,46	2 079,57		2 225,14	80,17
10	Dolyna municipality	5 348,54			0,00	0,00
11	Saky municipality	5 031,21	1 780,40	1 898,73	3 936,67	78,24
12	Ivano-Frankivsk municipality	3 821,96			0,00	0,00
13	Dzhankoy municipality	2 275,99	849,03		908,46	39,92
14	Kagarlyk municipality	2 024,17	1 950,75		2 087,30	103,12
15	Tulchyn municipality	6 983,46			0,00	0,00
16	Voznesensk municipality	14 075,36	2 591,48	9 571,13	13 013,99	92,46
17	Rubizhne municipality	4 057,09	3 177,07		3 399,46	83,79
18	Halych municipality	1 083,76			0,00	0,00
19	Nizhnegirskiy municipality	8 107,27	6 956,40		6 956,40	85,80
20	UNDP	100 000,00	14 667,65	40 304,54	54 972,19	54,97
21	SDC	412 152,30	49 039,57	93 375,13	152 383,73	36,97
22	Norwegian Embassy	4 333,50		1 022,29	1 093,85	25,24
23	CIDA	346 874,13	29 282,56	38 151,62	72 154,57	20,80
	Total	953 031,23	116 999,94	189 637,93	328 102,52	34,43

* GMS costs are included.

** The figure is based on the latest Atlas data available as of 12/05/2010.
By end of the 2nd quarter, USD 328.10 thousand was utilized. In total, since the beginning of 2010 it makes 34,43 % of delivery.

Chapter THREE

LESSONS AND OPPORTUNITIES

3.1. Taking Stock of the Experience, p. 31

3.2. Future Outlook, p. 31

3.1 TAKING STOCK OF THE EXPERIENCE

Having gained the experience of cooperation with the stakeholders, it was found that MGSDP has been successful in demonstrating the value of participatory approach and social mobilization at local level. Also, national level opportunities were explored and utilised during the quarter in promoting the vision of the Programme. However, some challenges also prevailed in harnessing potential of the people.

A) *Opportunities* were identified based on the recent Programme's experience –

- The municipalities internalise the Programme mechanism in various local normative acts. Some municipalities include the with community-based development approach into basic long-term local policy documents, such as Strategic Plan of Development of Municipality.
- Municipalities internalise community-based local development approach through establishing Municipal Sustainable Development Councils. In this way municipalities take responsibilities to practice participatory governance and "bottom-up" decision-making.
- The municipalities are eager to put their problems on public policy agenda for Government consideration and decision. Particularly the municipalities draw attention to street lighting and using energy-saving technologies in lighting, providing small towns with modern equipment for solid waste removal, restoration of local roads of small towns and suburbs; sound distribution of funds allocated by the state of socio-economic development of territories; full support implementation of State programmes "Development of mining towns" and "Use of heat pumps for heating and hot water energy in cities.

A) *Challenges* still occur in process of Programme implementation, especially with regard to the following –

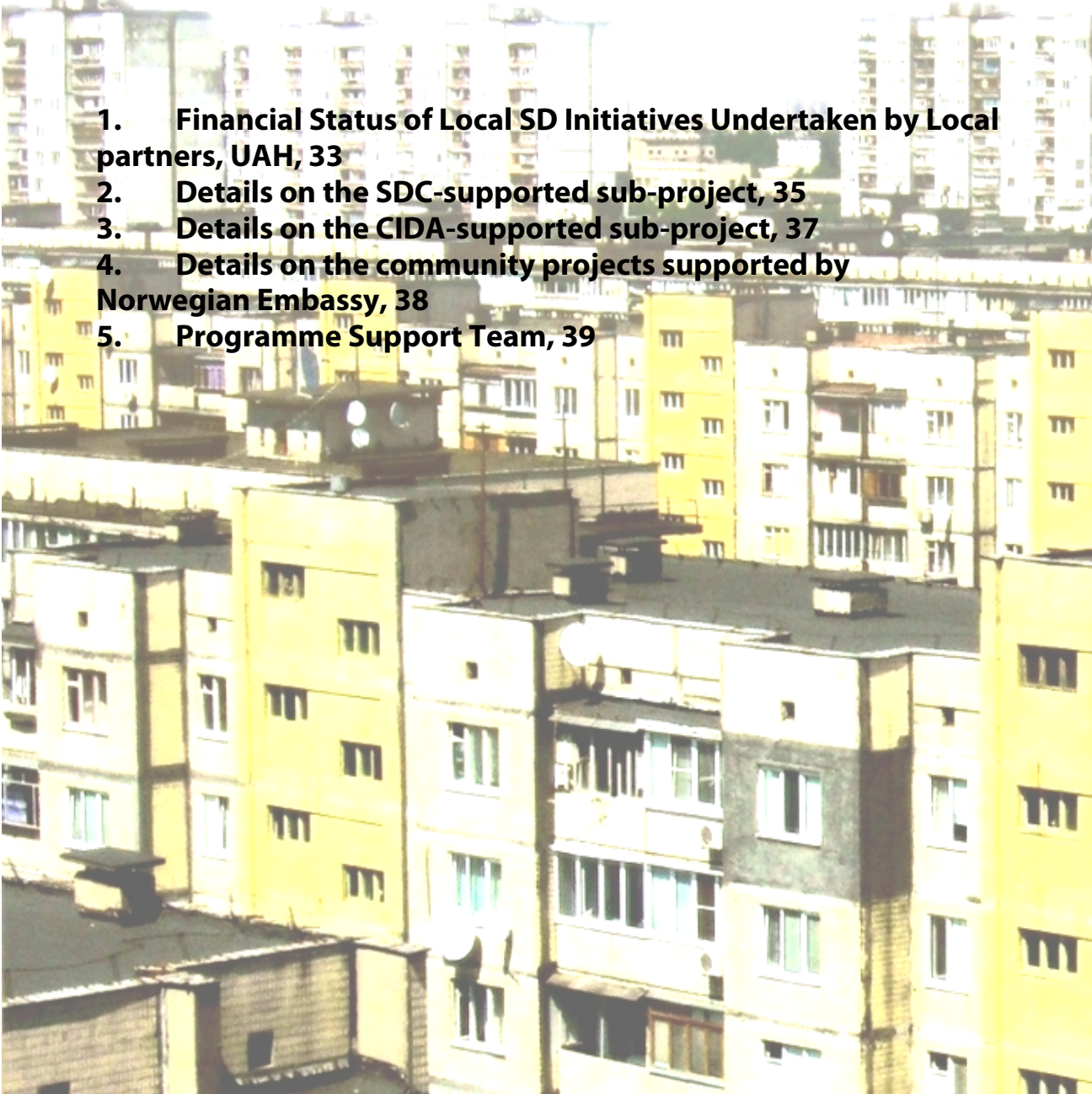
- Due to financial crisis, some municipalities limit number of projects they support.
- Lack of professional accurate updated legislative information on financial and other aspects of community-based organisations keeps high demand for trainings on these issues
- High demand for community projects resulting in heavy competition.
- Weak readiness of citizens in some municipalities to take responsibility for their property and create sustainable forms of organisations (like associations of co-owners of multi-apartment buildings, service cooperatives) preferring to choose the easier way and get organised in the form of bodies of self-organisation of population.

3.2. FUTURE OUTLOOK

In the 3rd quarter the Programme will focus on the following activities:

- Training central government officials on concepts/processes of sustainable development and decentralisation
- Revising, finalising and disseminating the curriculum on Sustainable Development
- Providing ICT support for 2 municipalities
- Supporting municipalities in establishing Municipal Sustainable Development Councils
- Supporting local SD initiatives
- Organising a study tour for local decision-makers to Switzerland
- Raising the issues of ISO, solid waste management on public policy agenda and elaborating recommendations for the Government

ANNEXTURE

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1. **Financial Status of Local SD Initiatives Undertaken by Local partners, UAH, 33**
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Annex – I:

Financial Status of Local SD Initiatives Undertaken by Local Partners, UAH

##	Purpose	Number of Transactions in 2010	Total amount paid by end Q2st 2010 by cost-sharing of					Total amount due for future payment by cost-sharing of					Status of project completion (%)
			UNDP Fund	CIDA Fund	Norwegian Fund	SDC Fund	Municipality	UNDP Fund	CIDA Fund	Norwegian Fund	SDC Fund	Municipality	
1	Kirovske												
1.1	ACMH "Girniatsky 1"				879,6		1319,4			4983,2		7474,8	0,2
1.2	ACMH "Girniatsky 4"				880,4		1320,6			4987,6		7481,4	0,2
1.3	ACMH "Girniatsky 10"				9651,1		14476,7			1072,5		1608,8	0,9
1.4	ACMH "Molodizhny 15"				6006,4		9009,6			667,2		1000,8	0,9
1.5	ACMH "Panfilovtsev 32"				10530,2		15795,3			1169,8		1754,7	0,9
1.6	ACMH "Panfilovtsev 34"				10530,2		15795,3			1169,8		1754,7	0,9
1.7	ACMH "Shakhtarska 33"				9314,3		13971,5			1034,9		1552,4	0,9
1.8	ACMH "Shakhtarska 51"					7536,0	11304,0				837,6	1256,4	0,9
1.9	ACMH "Molodizhny 5"				6273,4		9410,1			697,0		1045,5	0,9
1.10	ACMH "Objednany"				8111,6		12167,4			901,2		1351,8	0,9
1.11	ACMH "Aquamarin"	1,0			9654,6		14481,9			1072,6		1608,9	0,9
1.12	ACMH "Shakhtarska 35"					10080,0	15120,0				1120,0	1680,0	0,9
1.13	ACMH "Molodizhny 12"					12600,0	12600,0				1400,0	1400,0	0,9
1.14	ACMH "Lenina"					1800,0	2700,0				1020,0	15300,0	0,2
1.15	Kirovske Municipality		10500,0			52500,0					7000,0		0,9
1.16	CSO "Svit Dytynstva"	1,0				40000,0							1,0
1.17	ACMH "Molodizhny 10"					2052,0	3078,0				1162,8,0	17442,0	0,2
1.18	ACMH "Girnyatsky 2"					2295,0	2295,0				1300,5,0	13005,0	0,2
2,0	Dolyna												
2.1	ACMH "Pid lypoyu na Pushkina, 8"					68436,9	68436,9				7604,1	7604,1	0,9
2.2	ACMH "Zatyshna oselya na Nezalezhnosti 2"					63000,0	63000,0				7000,0	7000,0	0,9
2.3	Dolyna municipality					49500,0					5500,0		0,9
2.4	CO "GUARDIAN COUNCIL of kindergarten "Sonechko"					81000,0	81000,0				9000,0	9000,0	0,9
3,0	Kagarlyk												
3.1	Public Council of kindergarten "Romashka" (2008)	1,0	45464,4			770,4	56509,2						1,0
3.2	ACMH "Oberig"	1,0	26350,9			2927,9	35785,2						1,0
3.3	ACMH "Nadiya plus"	1,0	17953,3			1994,8	24380,9						1,0
4,0	Saky												
4.1	ACMB-45	1,0		23298,0			23298,0						1,0
4.2	CSO "Nash Dim"	1,0		57620,0			57620,0						1,0
4.3	CSO "Rodyna"	1,0		61692,0			61692,0						1,0
4.4	CSO "Oktiabrsky"	1,0		75000,0			75000,0						1,0

4.5	CSO "Privokzalny"	1,0		75000,0			75000,0					1,0
5,0	Rivne											
5.1	ACMH Magirus	1,0	26325,0			2925,0	87750,0					1,0
5.2	CSO Syayvo Dobra	1,0	32400,0			3600,0	108000,0					1,0
5.3	CSO Usmishka	2,0				35000,0	35000,0					1,0
6,0	Novograd-Volynsky											
6.1	ACMH "Zviagel"									6000,0	60000,0	0,0
7,0	Voznesensk											
7.1	ACMH "Raduzhny"	1,0				25939,6	38909,4					1,0
7.2	ACMH "Budynok Gazovykiv"	1,0				37162,8	55744,2					1,0
7.3	ACMH "Meteor Serviz"	1,0				9256,8	13885,2					1,0
7.4	ACMH "Dim Nadija"					37646,3	56469,5			4182,9	6274,4	0,9
7.5	ACMH "Zaliznychnyk-Voznesensky"	1,0				12767,2	19150,8					1,0
7.6	CSO "Beregynia"	1,0				27829,2	41743,8					1,0
7.7	CSO "Dialog"	1,0				40566,0						1,0
7.8	CSO "Intellect"	3,0				52800,0	79200,0					1,0
8,0	Tulchyn*											
9	Dzhankoy											
9.1	CSO "Rithm" of the city Trade school			60561,9			60561,9		6729,1		6729,1	0,9
9.2	CSO "Topolyok" of kindergarten No 38	1,0		67498,0			67498,0					1,0
10,0	Mykolaiv											
10.1	ACMH "Aviator"	1,0	55543,0			6171,4	92571,6					1,0
10.2	ACMH "Nash Dom-25"	1,0	43653,3			4850,3	72755,4					1,0
11,0	Novovolynsk											
11.1	SC "Girnyk Volyni"	1,0	45819,9			5091,3	62224,8					1,0
12,0	Ivano-Frankivsk											
12.1	CO Piznaiko**					27918,2	6979,6			5351,0	14424,4	0,2
13,0	Ukrainka											
13.1	Budivelnik Ukrainki (2008)		103275,0				20655,0				13770,0	0,9
13.2	ACMH "Zhytlovy Complex Dnipro"	1,0				16648,8	96840,2					1,0
14	Mogyliv-Podilsky*											
15	Rubizhne											
15.1	ACMH "Jednist'Rubizhne"	1,0	2152,8			10764,0	12916,8	1435,2			1435,2	0,9
15.2	ACMH "Nash kvartal"	1,0	1087,5			5435,3	6522,8	724,3			724,3	0,9
15.3	ACMH "Nash kvartal-2"	1,0		615,0		3075,0	3690,0	410,0			410,0	0,9
15.4	ACMH "Nash kvartal-4"	1,0		1234,8		6174,0	7408,8	823,2			823,2	0,9
15.5	Public Organisation "Rozvytok"		20697,3				20697,3		2299,7		2299,7	0,9
15.6	ACMH "Kosmos-Rubizhne"			19502,1			19502,1		2166,9		2166,9	0,9
16	Nizhnegorsky											
16.1	CSO "Vognyk"	2,0		55372,5			55372,5		6152,5		6152,5	0,9
Total			431222,3	497394,3	71831,8	768114,3	1918616,4	3392,7	17348,2	17755,8	19198,7	345350,6
		34,0	3687179,2				575834,9					0,9

* CO projects were completed in 2009

Annex – II:

Details on the SDC-supported Sub-Project

UNDP/MGSDP implements SDC component “Promoting Conditions of Participatory Governance and Development in Urban Areas”. The overall goal of the Project is “The process of municipal governance and development is decentralised and strengthened by means of integrating participatory approach; setting out clear linkages with regional authorities and promoting collaboration between involved cities.”

A) Programme Area

In this framework, UNDP/MGSDP is operational in the following municipalities:

- 1) Saky, Dzhankoy, Shchelkino and Bakhchysaray – in AR Crimea;
- 2) Tul’chyn, Kalynivka and Mogyliv-Podilskiy municipalities – in Vinnytsya Region.
- 3) Ivano-Frankivsk, Dolyna of Ivano-Frankivsk Region, Novograd-Volynskiy of Zhytomyr Region, Voznesensk of Mykolayiv Region, Gola Prystan` of Kherson Region, Kirovske of Donetsk Region, Saky, Shchelkine, Dzhankoy, Bakhchysaray in AR Crimea.

B) Programme Activity

Table: Financial Status of Local SD Initiatives Undertaken by Local Partners and funded from SDC

#	Purpose	Number of Transactions in 2010	Total amount paid by end Q2nd 2010 by cost-sharing of		Total amount due for future payment by cost-sharing of		Status of project completion (%)
			SDC Fund	Municipality	SDC Fund	Municipality	
1	Kirovske						
1.1	ACMH "Shakhtarska 51"		7 536,00	11 304,00	837,60	1 256,40	90%
1.2	ACMH "Shakhtarska 35"		10 080,00	15 120,00	1 120,00	1 680,00	90%
1.3	ACMH "Molodizhny 12"		12 600,00	12 600,00	1 400,00	1 400,00	90%
1.4	ACMH "Lenina"		1 800,00	2 700,00	10 200,00	15 300,00	15%
1.5	Kirovske Municipality**		52 500,00		7 000,00		90%
1.6	CSO "Svit Dytynstva"	1	40 000,00				100%
1.7	ACMH "Molodizhny 10"		2 052,00	3 078,00	11 628,00	17 442,00	15%
1.8	ACMH "Girnyatsky 2"		2 295,00	2 295,00	13 005,00	13 005,00	15%
2	Dolyna						
2.1	ACMH "Pid lypoyu na Pushkina, 8"		68 436,90	68 436,90	7 604,10	7 604,10	90%
2.2	ACMH "Zatyshna oselya na Nezalezhnosti 2"		63 000,00	63 000,00	7 000,00	7 000,00	90%
2.3	Dolyna municipality		49 500,00		5 500,00		90%
2.4	CO "GUARDIAN COUNCIL of kindergarten "Sonechko"		81 000,00	81 000,00	9 000,00	9 000,00	90%
3	Novograd-Volynsky						
3.1	ACMH "Zviagel"				60 000,00	60 000,00	
4	Voznesensk						
4.1	ACMH "Raduzhny"	1	25 939,60	38 909,40			100%
4.2	ACMH "Budynok Gazovykiv"	1	37 162,80	55 744,20			100%
4.3	ACMH "Meteor Serviz"	1	9 256,80	13 885,20			100%
4.4	ACMH "Dim Nadija"		37 646,30	56 469,45	4 182,90	6 274,35	90%
4.5	ACMH "Zaliznychnyk-Voznesensky"	1	12 767,20	19 150,80			100%
4.6	CSO "Beregynia"	1	27 829,20	41 743,80			100%
4.7	CSO "Dialog"	1	40 566,00				100%

4.8	CSO "Intellect"	3	52 800,00	79 200,00			100%
5	Tulchyn*						
6	Ivano-Frankivsk						
6.1	CO Piznaiko		27 918,24	6 979,56	53 509,96	144 244,24	15%
7	Mogylyv-Podilsky*						
8	Rivne						
8.1	ACMH Magirus**	1	2 925,00	8 775,00			100%
8.2	CSO Syayvo Dobra	1	3 600,00	108 000,00			100%
8.3	CSO "Usmishka"	2	35 000,00	35 000,00			100%
9	Ukrainka						
9.1	ACMH "Zhytlovy Complex Dnipro"	1	16 648,84	79 816,81			100%
10	Kagarlyk**						
10.1	Public Council of kindergarten "Romashka" (2008)	1	770,40	56 509,20			100%
10.2	ACMH "Oberig"	1	2 927,88	35 785,20			100%
10.3	ACMH "Nadiya plus"	1	1 994,81	24 380,94			100%
11	Mykolaiv**						
11.1	ACMH "Aviator"	1	6 171,44	92 571,60			100%
11.2	ACMH "Nash Dom-25"	1	4 850,30	72 755,40			100%
12	Rubizhne						
12.1	ACMH "Jednist'Rubizhne"	1	10 764,00	12 916,80	1 435,20	1 435,20	90%
12.2	ACMH "Nash kvartal"	1	5 435,25	6 522,75	724,25	724,25	90%
12.3	ACMH "Nash kvartal-2"	1	3 075,00	3 690,00	410,00	410,00	90%
12.4	ACMH "Nash kvartal-4"	1	6 174,00	7 408,80	823,20	823,20	90%
12.5	Public Organisation "Rozvytok"***			20 697,30	2 299,70	2 299,70	90%
12.6	ACMH "Kosmos-Rubizhne"***			19 502,10	2 166,90	2 166,90	90%
13	Novovolynsk						
13.1	SC "Girnyk Volyni"	1	5 091,30	6 222,70			100%
Total		25	768 114,26	1 162 170,91	199 846,81	292 065,34	89%

Annex – III:

Details on CIDA-Supported Community Projects

UNDP in Ukraine and the Government of Canada as represented by the Minister for International Cooperation, acting through Canadian International Development Agency have signed the Grant Agreement. Within this support, MGSDP receives 1'000'000 CAD for the following activities:

1. Improving capacities of municipal-level authorities to deliver high-quality public services, mainly in relation to urban water supply;
2. Strengthening capacity of community organisations to prioritise their social and economic needs, jointly develop strategies with municipal authorities to address these needs, and mobilise resources to fund them in targeted municipalities of Crimea.
3. Increasing capacity of communities and municipal government institutions to design and implement gender-responsive policies, programs and projects that reflect the priorities and interests of both Crimean women and men.

C) Programme Area

In this framework, UNDP/MGSDP is operational in 10 municipalities of AR Crimea – Saky, Dzhankoy, Shchelkino and Bakhchysaray, Yevpatoria and Nynegorskyi, Krasnogvardiyske, Zuya, Pervomayske and Novoozerne partner settlements.

Table : Financial Status of Local SD Initiatives Undertaken by Local Partners and funded from CIDA

#	Purpose	Number of Transactions in 2010	Total amount paid by end Q2nd 2010 by cost-sharing of		Total amount due for future payment by cost-sharing of		Status of project completion (%)
			CIDA Fund	Municipality	CIDA Fund	Municipality	
1	Saky						
1.1	ACMB-45	1	23 298,02	23 297,98			100%
1.2	CSO "Nash Dim"	1	57 620,00	57 620,00			100%
1.3	CSO "Rodyna"	1	61 692,00	61 692,00			100%
1.4	CSO "Oktiabrsky"	1	75 000,00	75 000,00			100%
1.5	CSO "Privokzalny"	1	75 000,00	75 000,00			100%
2	Dzhankoy						
2.1	CSO "Rithm" of the city Trade school		60 561,90	60 561,90	6 729,10	6 729,10	90%
2.2	CSO "Topolyok" of kindergarten No 38	1	67 498,00	67 498,00			100%
3	Rubizhne*						
3.1	ACMH "Nash kvartal-2"		615,00	3 690,00		410,00	90%
3.2	ACMH "Nash kvartal-4"		1 234,80	7 408,80		823,20	90%
3.3	ACMH "Kosmos-Rubizhne"		19 502,10	19 502,10		2 166,90	90%
4	Nizhnegorsky						
4.1	CSO "Vognyk"	2	55 372,50	55 372,50	6 152,50	6 152,50	90%
Total		8	497 394,32	506 643,28	12 881,60	16 281,70	95%

Annex – IV:

Details on Norwegian Embassy-Supported Community Projects

UNDP in Ukraine and the Royal Norwegian Embassy in Kyiv have signed the Third-Party Cost Sharing Agreement and agreed to cooperate in the implementation of "Energy-Efficiency Projects in Local Communities of Gola Prystan and Kirovske Municipalities". The objective of the Project is to support local communities which own and manage the multi-apartment buildings and social infrastructures in Gola Prystan and Kirovske municipalities with regard to saving energy through repair/replacement of hot water supply pipes, roof repair/reconstruction and related technical elements such as water supply and sewage system pipes.

The Goal of cooperation is to improve energy efficiency in urban Ukraine, and also to contribute to the development of new and more effective ownership and management systems with regard to multi-apartment residential buildings (as per the Cost Sharing Agreements).

A) Programme Activity

Table: Financial Status of Local SD Initiatives Undertaken by Local Partners and funded from Norwegian budget, UAH

##	Purpose	Number of Transactions in 2010	Total amount paid by end Q2nd 2010 by cost-sharing of		Total amount due for future payment by cost-sharing of		Status of project completion (%)
			Norwegian Fund	Municipality	Norwegian Fund	Municipality	
1	Kirovske						
1.1	ACMH "Girniatsky 1"		879,60	1 319,40	4 983,20	7 474,80	15%
1.2	ACMH "Girniatsky 4"		880,40	1 320,60	4 987,60	7 481,40	15%
1.3	ACMH "Girniatsky 10"		9 651,10	14 476,65	1 072,50	1 608,75	90%
1.4	ACMH "Molodizhny 15"		6 006,40	9 009,60	667,20	1 000,80	90%
1.5	ACMH "Panfilovtsev 32"		10 530,20	15 795,30	1 169,80	1 754,70	90%
1.6	ACMH "Panfilovtsev 34"		10 530,20	15 795,30	1 169,80	1 754,70	90%
1.7	ACMH "Shakhtarska 33"		9 314,30	13 971,45	1 034,90	1 552,35	90%
1.8	ACMH "Molodizhny 5"		6 273,40	9 410,10	697,00	1 045,50	90%
1.9	ACMH "Objednany"		8 111,60	12 167,40	901,20	1 351,80	90%
1.10	ACMH "Aquamarin"	1	9 654,60	14 481,90	1 072,60	1 608,90	90%
Total		1	71 831,80	107 747,70	17 755,80	26 633,70	75%

Annex – V: The Programme Support Team

Project Staffs

Iryna Skaliy
Olena Ursu
Galyna Smirnova
Leonid Tulovsky
Olga Osaulenko
Lidiya Movchan
Oleksandra Yudina
Andriy Rudenko

Municipal Support Teams

Ivano-Frankivsk	Bohdan Bilyk Oleh Fedoryshyn Petro Vakhnyuk Olena Kazmirschuk Lyudmyla Postoyanets	Designation Project Manager (April 2008 – to date) Governance and Sustainable Development Officer (June 2008 – to date) Monitoring and Communication Officer (July 2008 – to date) Quality Management Officer (April 2006 – September 2008) Local development Specialist (August 2009 – to date) Financial Assistant (September 2009 – to date) Administrative Assistant (September 2009 – to date) Driver (May 2004 – to date)
Rivne		Designation Municipal Project Coordinator (Apr 2004 – to date) Community Mobiliser (Jun 2004 – to date) Municipal Project Coordinator (Feb 2006 – to date) Community Mobiliser (Jun 2004 – to date) Community Mobiliser (March 2007 – to date)
Zhytomyr	Oleksandr Krukvskyy	Municipal Project Coordinator (July 2006 – to date)
Galych	Oksana Stefun'ko Zoryana Martynyuk Ivan Bohoslavets	Municipal Project Coordinator (Nov 2005 – to date) Community Mobiliser (Nov 2005 – to date) Municipal Project Coordinator (Nov 2005 – to date)
Mykolayiv	Olena Matyukhina Alla Manakova	Community Mobiliser (Nov 2005 – to date) Community Mobiliser (Nov 2005 – to date)
Novohrad-Vol.	Iryna Hudz'	Municipal Project Coordinator (Nov 2005 – to date)
Kirovske	Serhiy Polyusyuk Pavlo Moroz Vladyslav Pakhomov	Municipal Project Coordinator (Mar 2006 – to date) Community Mobiliser (August 2006 – to date) Community Mobiliser (August 2006 – to date)
Kagarlyk	Vadym Vizyonok Olena Petlenko Oksana Fedorchenko	Municipal Project Coordinator (June 2006 – to date) Community Mobiliser (June 2006 – to date) Community Mobiliser (Mar 2007 – to date)
Hola Prystan'	Nina Shamanska Anna Sergeeva	Municipal Project Coordinator (June 2006 – to date) Community Mobiliser (June 2006 – to date)
Voznesensk	Oleksander Zayika Yulia Gurtova	Municipal Project Coordinator (August 2006 – to date) Community Mobiliser (December 2007 – to date)
Ukrayinka	Valentyna Poltavets Olena Shapoval Valentyna Kyyanytsya	Municipal Project Coordinator (September 2006 – to date) Community Mobiliser (November 2006 – to date) Community Mobiliser (November 2006 – to date)
Novovolynsk	Borys Karpus Lyudmyla Kharevych	Municipal Project Coordinator (October 2006 – to date) Community Mobiliser (October 2006 – to date)
Mogyliv-Podilskiy	Volodymyr Polyak Serhiy Tymush Viktor Pichkurov Volodymyr Mahula	Municipal Project Coordinator (November 2006 – to date) Community Mobiliser (November 2006 – to date) Community Mobiliser (November 2006 – to date) Municipal Project Coordinator (March 2007 – to date)
Lviv	Kohut Halyna	Community Mobiliser (March 2007 – to date)
Rubizhne	Iryna Bozhych Adamchuk Alina	Municipal Project Coordinator (Mar 2007 – to date) Community Mobiliser (March 2007 – to date)
Dolyna	Oleksandr Kizyma Serhiy Harhat	Municipal Project Coordinator (June 2007 – to date) Community Mobiliser (June 2007 – to date)
Tul'chyn	Oleksandr Buleev Oleksandr Mel'nyk	Municipal Project Coordinator (August 2007 – to date) Community Mobiliser (August 2007 – to date)
Kalynivka	Mychailo Dolyuk Zera Emirsalieva	Municipal Project Coordinator (September 2007 – to date) Community Mobiliser (November 2007 – to date)
Saky	Valeriy Kuzin Elena Shalashova Viktor Bulgin	Municipal Project Coordinator (November 2007 – to date) Municipal Project Coordinator (December 2007 – to date) Community Mobiliser (December 2007 – to date)
Dzhankoy	Mychailo Kazymyrov	Municipal Project Coordinator (August 2008 – to date)
Backchysaray	Olga Palagitskaya	Municipal Project Coordinator (December 2007 – to date)
Scholkino	Tetyana Golovchenko	Municipal Project Coordinator (April 2009 – to date)
Nyzhnegorskiy	Lahin Andriy	Municipal Project Coordinator (April 2009 – to date)
Zuya	Victoriya Doroschenko	Municipal Project Coordinator (April 2009 – to date)
Krasnogvardiyske	Romash Galyna	Municipal Project Coordinator (April 2009 – to date)
Pervomayske	Kugel Eduard	Municipal Project Coordinator (October 2009 – to date)
Yevpatoria	Gerasymchur Roman	Municipal Project Coordinator (October 2009 – to date)
Novoozerne		

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UNDP Project "Municipal Governance and Sustainable Development Programme"



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PERVOMAYSKE

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RIVNE

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