



Agence canadienne de développement international







# **QUARTERLY PROGRESS REPORT**





# MUNICIPAL GOVERNANCE AND SUSTAINABLE DEVELOPMENT PROGRAMME





**July-September 2009** 

# Acknowledgement to Our Partners National Partners



Municipality of Ivano-Frankivsk



Municipality of Zhytomyr



Municipality of Rivne



Municipality of Kalynivka



Municipality of Novohrad-Volynskyy



Municipality of Halych



Municipality of Mykolayiv



Municipality of Saky



Municipality of Kirovske



Municipality of Hola Prystan'



Municipality of Kaharlyk



Municipality of Dzhankoy



Municipality of Voznesensk



Municipality of Ukrayinka



Municipality of Novovolynsk



Municipality of Shchelkino



Municipality of Mohyliv-Podilskyy



Municipality of Lviv



Municipality of Dolyna



Municipality of Rubizhne



Academy of Municipal Management



Municipality of Tul'chyn



Municipality of Yevpatoria



Municipality of Bakhchysaray

Committee of



Settlement of Nyzhn`ogirskyi



Settlement of Zuya



Settlement of Pervomayske



Vekhovna Rada on State Construction Local Self-Government Ministry of Regional Development and

Construction of

Ukraine



Settlement of Krasnogvardeys ke



Settlement of Novoozerne



Ministry of Housing and Municipal Economy

# **International Partners**



Canadian International Development Agency Agence canadienne de développement international



Schweizerische Eidgenossenschaft Confédération suisse Confederazione Svizzera Confederaziun svizra

Swiss Agency for Development and Cooperation SDC



The achievements of the project would not have been possible without the assistance and cooperation of the partner municipalities of our Programme, in particular Ivano-Frankivsk, Rivne, Zhytomyr, Halych, Novohrad-Volynskyy, Mykolayiv, Kirovske, Hola Prystan', Kaharlyk, Voznesensk, Ukrayinka, Mohyliv-Podilsvky, Lviv, Rubizhne, Dolyna, Tul'chyn, Kalynivka, Saky, Dzhankoy, Shchelkino, Bakhchysaray, Yevpatoria and settlements Krasnogvardiyske, Pervomayske, Nyzhn`ogirskyi, Zuya and Novozerne; Parliamentary Committee on State Construction and Local Self-Government, Academy of Municipal Management, Institute of Chemical Technologies (Rubizhne) and National University of Water Economy and Nature Resource Management as well as the international partners, namely Canadian International Development Agency, Swiss Agency for Development and Cooperation and Royal Norwegian Embassy in Ukraine. The Programme team extends warm appreciation to them for their support and cooperation. Similarly, MGSDP-team would like to thank all the institutions/individuals involved in the implementation process for their cooperation, namely UNDP management, Business Centre and other units in Ukraine, as well as citizens, municipal officials, members of academic institutions, business communities, NGOs, media, other public and private agencies.

UNDP/MGSDP Key Statistical Information on Programme Activities in 3<sup>rd</sup> Quarter 2009

#	Activities	Up to 2009	Q1 2009	Q2 2009	Q3 2009	Cumul. since 2004
1	Area coverage					
a	Oblasts	12	-	-	-	12
b	Municipality	22	-	4	2	28
2	Institutional development					
a	Neighbourhood organisations	359	50	23	15	447
b	Networks of schools and NOs	9	1	1	2	13
C	Network of businesses	2	-	-	-	2
d	Network of NGOs	8	-	-	-	8
e	Municipal Sustainable Development Council (MSDC)	4	-	-		4
f	National Forum of Partner Municipalities (NFPM)	1	-	-	-	1
g	National Forum of Partner Universities (NFPU)	1	-		-	1
3	Membership	22450			1010	
a	Number of citizens – total	38678	5247	2782	1043	47750
i)	Women	22297	2948	1539	576	27360
ii)	Men	16381	2299	1243	467	20390
b	Schools	211	1	6	4	222
c	NGOs	91	1	-	-	92
d	Businesses	31	-	-	-	31
4	Human Resource Development	246	1.0	27	12	201
a	Number of HRD activities carried out	246	16	27	12	301
b	Beneficiary/participating - total	6250	372	838	317	7777
5	Improving Living Quality of People	172	4	20	20	225
a	Local community projects approved	172	4	28	20	225
p	Total cost of the projects (UAH '000)*	20238.40	507.98	2982.46	1465.85	25194.7
i)	Community share	2479.90	78.67	570.33	229.72	3358.62
ii)	Municipality share	10207.20	220.31	1346.74 941.40	650.87	12425.12
iii)	UNDP/SDC/CIDA/Royal Norvegian Embassy share	6580.20	209.00		585.26	8315.86
iv)	Share from others	971.10	0.00	124.00	0.00	1095.1
C	Status of project implementation					
i)	Amount released	15755.8	171.942	0	1434.062	17361.8
ii)	Completed projects	172	0	0	0	172
d	Direct beneficiaries of the projects					
i)	Women	35031	1288	0	1682	38001
ii)	Men	27538	1024	0	1229	29791
iii)	Children  Resource Mobilisation and Utilisation	51438	1073	0	2880	55391
6	Resource Mobilisation and Utilisation	Budget for 2009	Utilised in Q1st	Utilised in Q2nd	Utilised in Q3rd	Delivery
	Rivne municipality	51,431.82	0	0	16,359.26	31.81
a b	Novograd-Volynsky municipality	170.00	0	0	0	0
	Kirovske municipality	18,657.89	0	0	3,051.28	16.35
d d	Hola Prystan municipality	3,100.00	0	0	0	0
e					0	13.27
	L Ukravinka municipality	10 921 02	2 621 22	Λ		13.27
	Ukrayinka municipality  Mohyliy-Podilsky, municipality	19,821.03	2,631.22 627.33	0	-	
f	Mohyliv-Podilsky municipality	2,119.92	627.33	0	0	29.59
f g	Mohyliv-Podilsky municipality Novovolynsk municipality	2,119.92 8,126.55	627.33 0	0	0 7,034.73	29.59 86.56
f g h	Mohyliv-Podilsky municipality Novovolynsk municipality Mykolayiv municipality	2,119.92 8,126.55 22,354.34	627.33 0 0	0 0 0	0 7,034.73 11,897.03	29.59 86.56 53.22
f g	Mohyliv-Podilsky municipality Novovolynsk municipality Mykolayiv municipality Dolyna municipality	2,119.92 8,126.55 22,354.34 14,157.42	627.33 0 0 0	0 0 0 0	0 7,034.73 11,897.03 3,716.08	29.59 86.56 53.22 26.25
f g h i	Mohyliv-Podilsky municipality Novovolynsk municipality Mykolayiv municipality Dolyna municipality Saky municipality	2,119.92 8,126.55 22,354.34 14,157.42 29,591.00	627.33 0 0 0 0	0 0 0 0	0 7,034.73 11,897.03	29.59 86.56 53.22 26.25 42.64
f g h i j	Mohyliv-Podilsky municipality Novovolynsk municipality Mykolayiv municipality Dolyna municipality Saky municipality Ivano-Frankivsk municipality	2,119.92 8,126.55 22,354.34 14,157.42 29,591.00 19,001.31	627.33 0 0 0 0 0	0 0 0 0 0	0 7,034.73 11,897.03 3,716.08 12,616.58 0	29.59 86.56 53.22 26.25 42.64
f g h i j	Mohyliv-Podilsky municipality Novovolynsk municipality Mykolayiv municipality Dolyna municipality Saky municipality Ivano-Frankivsk municipality Dzhankoy municipality	2,119.92 8,126.55 22,354.34 14,157.42 29,591.00 19,001.31 27,975.47	627.33 0 0 0 0 0 0 0	0 0 0 0 0 0	0 7,034.73 11,897.03 3,716.08 12,616.58 0 15,731.86	29.59 86.56 53.22 26.25 42.64 0 56.23
f g h i j k l	Mohyliv-Podilsky municipality Novovolynsk municipality Mykolayiv municipality Dolyna municipality Saky municipality Ivano-Frankivsk municipality Dzhankoy municipality Kagarlyk municipality	2,119.92 8,126.55 22,354.34 14,157.42 29,591.00 19,001.31 27,975.47 16,267.37	627.33 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 7,034.73 11,897.03 3,716.08 12,616.58 0 15,731.86 7,207.93	29.59 86.56 53.22 26.25 42.64 0 56.23 44.31
f g h i j k I m n	Mohyliv-Podilsky municipality Novovolynsk municipality Mykolayiv municipality Dolyna municipality Saky municipality Ivano-Frankivsk municipality Dzhankoy municipality Kagarlyk municipality Tulchyn municipality	2,119.92 8,126.55 22,354.34 14,157.42 29,591.00 19,001.31 27,975.47 16,267.37 23,736.04	627.33 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 7,034.73 11,897.03 3,716.08 12,616.58 0 15,731.86 7,207.93 3,203.48	29.59 86.56 53.22 26.25 42.64 0 56.23 44.31
f g h i j k I m n	Mohyliv-Podilsky municipality Novovolynsk municipality Mykolayiv municipality Dolyna municipality Saky municipality Ivano-Frankivsk municipality Dzhankoy municipality Kagarlyk municipality Tulchyn municipality Voznesensk municipality	2,119.92 8,126.55 22,354.34 14,157.42 29,591.00 19,001.31 27,975.47 16,267.37 23,736.04 30,932.21	627.33 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 7,034.73 11,897.03 3,716.08 12,616.58 0 15,731.86 7,207.93 3,203.48 4,326.26	29.59 86.56 53.22 26.25 42.64 0 56.23 44.31 13.5 13.99
f g h i j k I m n o	Mohyliv-Podilsky municipality Novovolynsk municipality Mykolayiv municipality Dolyna municipality Saky municipality Ivano-Frankivsk municipality Dzhankoy municipality Kagarlyk municipality Tulchyn municipality Voznesensk municipality Rubizhne municipality	2,119.92 8,126.55 22,354.34 14,157.42 29,591.00 19,001.31 27,975.47 16,267.37 23,736.04 30,932.21 2,770.72	627.33 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	0 7,034.73 11,897.03 3,716.08 12,616.58 0 15,731.86 7,207.93 3,203.48 4,326.26	29.59 86.56 53.22 26.25 42.64 0 56.23 44.31 13.5 13.99
f g h i j k l m n o	Mohyliv-Podilsky municipality Novovolynsk municipality Mykolayiv municipality Dolyna municipality Saky municipality Ivano-Frankivsk municipality Dzhankoy municipality Kagarlyk municipality Tulchyn municipality Voznesensk municipality Rubizhne municipality UNDP **	2,119.92 8,126.55 22,354.34 14,157.42 29,591.00 19,001.31 27,975.47 16,267.37 23,736.04 30,932.21 2,770.72 100,000.00	627.33 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0	0 7,034.73 11,897.03 3,716.08 12,616.58 0 15,731.86 7,207.93 3,203.48 4,326.26 0 48,556.89	29.59 86.56 53.22 26.25 42.64 0 56.23 44.31 13.5 13.99 0 62.8
f g h i j k l m n o p	Mohyliv-Podilsky municipality Novovolynsk municipality Mykolayiv municipality Dolyna municipality Saky municipality Ivano-Frankivsk municipality Dzhankoy municipality Kagarlyk municipality Tulchyn municipality Voznesensk municipality Rubizhne municipality UNDP ** SDC**	2,119.92 8,126.55 22,354.34 14,157.42 29,591.00 19,001.31 27,975.47 16,267.37 23,736.04 30,932.21 2,770.72 100,000.00 222,885.28	627.33 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 415.92 62,129.25	0 7,034.73 11,897.03 3,716.08 12,616.58 0 15,731.86 7,207.93 3,203.48 4,326.26 0 48,556.89 80,299.22	29.59 86.56 53.22 26.25 42.64 0 56.23 44.31 13.5 13.99 0 62.8 75.53
f g h i j k l m n o p q r s	Mohyliv-Podilsky municipality Novovolynsk municipality Mykolayiv municipality Dolyna municipality Saky municipality Ivano-Frankivsk municipality Dzhankoy municipality Kagarlyk municipality Tulchyn municipality Voznesensk municipality Rubizhne municipality UNDP ** SDC** Norwegian Embassy**	2,119.92 8,126.55 22,354.34 14,157.42 29,591.00 19,001.31 27,975.47 16,267.37 23,736.04 30,932.21 2,770.72 100,000.00 222,885.28 14,459.98	627.33 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 415.92 62,129.25	0 7,034.73 11,897.03 3,716.08 12,616.58 0 15,731.86 7,207.93 3,203.48 4,326.26 0 48,556.89 80,299.22 1,669.47	29.59 86.56 53.22 26.25 42.64 0 56.23 44.31 13.5 13.99 0 62.8 75.53 11.55
f g h i j k I m n o p	Mohyliv-Podilsky municipality Novovolynsk municipality Mykolayiv municipality Dolyna municipality Saky municipality Ivano-Frankivsk municipality Dzhankoy municipality Kagarlyk municipality Tulchyn municipality Voznesensk municipality Rubizhne municipality UNDP ** SDC**	2,119.92 8,126.55 22,354.34 14,157.42 29,591.00 19,001.31 27,975.47 16,267.37 23,736.04 30,932.21 2,770.72 100,000.00 222,885.28	627.33 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 415.92 62,129.25	0 7,034.73 11,897.03 3,716.08 12,616.58 0 15,731.86 7,207.93 3,203.48 4,326.26 0 48,556.89 80,299.22	29.59 86.56 53.22 26.25 42.64 0 56.23 44.31 13.5 13.99 0 62.8 75.53

<sup>\* 1</sup> US Dollar = 8.05 UAH (September 2009)

# A Glimpse of the Major Achievements of MGSDP During the Third Quarter 2009

# The main tasks during the quarter included:

- Improving capacity of central government to decentralize fiscal and administrative powers / responsibilities in support of local development
- Strengthening capacities of local authorities to transparently define and implement local development strategies, deliver public services and foster local development
- Enhancing capacities of communities to realize improvements in local social, economic and environmental conditions
- Focusing on SDC sub-project in Vinnytsya region, AR Crimea and municipalities of Ivano-Frankivsk, Dolyna of Ivano-Frankivsk region, Novograd-Volynskyi of Zhytomyr region, Voznesensk of Mykolayiv region, Gola Prystan` of Kherson region, Kirovske of Donetsk region
- Focusing on CIDA sub-project in AR Crimea

# The main achievements during the quarter were:

#### 1. Legal and Policy Reforms:

- All-Ukrainian Conference "Public-Private Partnership as a Mechanism for Small Municipalities'
  Development" held on July 6-7, 2009 was supported by MGSDP. The conference gathered 311
  mayors representing small municipalities and settlements who came up with a list of main
  problems hindering the development of local self-government. Prime Minister Yulia Tymoshenko
  presented innovations to Budget Code aimed at fiscal decentralization which were supported by
  the mayors.
- Workshop for planning new Programme's sub-project under SDC support for 2010-2012 held with national stakeholders of UNDP/MGSDP in Yalta (AR Crimea) on July 3-5. The participants provided vision on future course of Programme activities to support development of local self-government and decentralization reform in Ukraine. The participants claimed for continued support for reform of housing and municipal economy and energy-efficiency measures.

# 2. Institutional Capacity Development:

- 15 community-based organizations (CBOs) emerged in participation of 576 women and 467 men. Federation of ACMH "Okolytsya" in Kirovske and all-municipal Federation of ACMHs in Mykolyiv were established.
- The municipalities of Backchysaray, Krasnogvardiyske, Pervomayske, Nyzhn`ogirskyi, Zuya (<a href="http://zujapossovet.org.ua/">http://zujapossovet.org.ua/</a>) received new web-sites on temporary hosting under support from MGSDP.
- Yevpatoria City Council and Novoozerne Settlement signed Partnership Agreements with NDP for improving dwellers` quality of life.
- The representatives of United Nations Development Programme, Coca Cola Company and Ivano-Frankivsk local authorities discussed the opportunities of cooperation for engaging local communities in preserving and revival of water resources of Ukraine on September 10. The activities were planned in context of UNDP/MGSDP with replication of experience of Ivano-Frankivsk municipality, which has been an active partner since 2004.

#### 3. Human Resource Development:

- 12 HRD activities were held during the quarter, out of which 8 were conducted by the MSUs of partner municipalities and 4 were conducted by the PMU/Kyiv.
- 317 participants developed their capacity in these events; 61.0% of them were men, and 39.0% women.
- Of 12 events, 3 trainings were held on Project Management (for FGs on local SD projects), 4 on creation and operation of ACMHs and other community-based organizations, 1 study school on gender (in Rubizhne), 3 study tours and exposure visits, 1 conference "Public-Private Partnership as

a Mechanism for Small Municipalities` Development".

# 4. Improving Living Quality – Community Infrastructure Projects:

- Since the beginning of the year, 58 actual transactions were made for 49 local community SD projects in 14 the partner municipalities.
- In total, the disbursed amount equaled 1434062 UAH, including 22% from UNDP fund and 12 % from SDC fund, 17% from CIDA fund, 1% from Royal Norwegian Embassy and 49% from the partner city councils.
- 5 community projects were completed during the quarter; in total, it makes 153 fully completed projects since the Programme inception.
- During the quarter, 19 project proposals of the local communities were approved for support worth 1465846 UAH, including 1 project each from Dolyna, Dzhankoy, Ukrayinka and Tulchyn, 2 each from Saky and Voznesensk, 3 from Rubizhne and 8 from Kirovske.
- The total project cost will be shared by the stakeholders on average in the following proportion: 44.40 % by the partner municipalities, 32.02% by UNDP/MGSDP (out of this cost 4.82 %from UNDP fund, 14.45% from SDC, 12.74% from the fund of bi-lateral donor CIDA and 7.91% from Royal Norwegian Embassy), 15.67 % will be contributed by the communities (CBOs/networks).
- Altogether, the projects will benefit 5791 citizens of the partner municipalities, including 1682 women, 1229 men and 2880 children.

#### 5. Resource Mobilisation and Utilisation

- In total, the amount of 1,188,031.84 thousand USD was mobilised by end of 3rd quarter for the Programme activities, including 100.00 thousand USD from UNDP, 14.46 thousand USD from Norwegian Embassy, 222.88 thousand USD from SDC, 560.47 from CIDA and 291.21 thousand USD as national cost-sharing.
- Resources worth 604.73 thousand USD was utilized (including commitments) in the 3rd quarter 2009. In total, since the beginning of 2009 it makes 50.90% of delivery.

#### 6. Communication Results

- 37 media records about the Programme activities, out of which 9 were of national level, and 28 were local.
- Of 37 media records, 48.65% were in on the official web-sites, 27.0% in radio and newspapers, 24.35% in TV news. In total, it makes 1232 media records since 2004 when the Programme was initiated.

# 7. Linkages for Synergy

- With CIDA: for improving public service delivery in municipalities of Crimea, and to mobilizing communities in order to support and develop local capacities for community-led development
- With SDC: for creating synergies in the field of supporting decentralization process in Ukraine.

### **Outlook for the 4th Quarter**

- Improving capacity of central government to decentralize fiscal and administrative powers / responsibilities in support of local development, in particular through organization of the policy event on sustainable development
- Strengthening capacity of local authorities to transparently define and implement local development strategies, deliver public services, and foster local economic development.
- Supporting knowledge transfer for civil servants and officials to improve local public service delivery.
- Enhancing capacities of communities to realize improvements in local social, economic and environmental conditions through supporting the community projects.
- Focusing on SDC sub-project in Vinnytsya region and AR Crimea and municipalities of Ivano-Frankivsk, Dolyna of Ivano-Frankivsk region, Novograd-Volynskyi of Zhytomyr region, Voznesensk of Mykolayiv region, Gola Prystan` of Kherson region, Kirovske of Donetsk region

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#### **ABBREVIATIONS**

AI Academic Institutions

**ACMH** Association of Co-Owners of Multi-Apartment House

**PO** Public organization

**CBO** Community-Based Organisation

**CIDA** Canadian International Development Agency

**CSA** Cost Sharing Agreement

ICT Information and Communication Technologies
UMDG Ukrainian Millennium Development Goals

MGSDP Municipal Governance and Sustainable Development Programme
MGCEP Municipal Governance and Community Empowerment Programme

**MSU** Municipal Support Unit

**NGO** Non-Governmental Organization

**NDO** Neighbourhood Development Organisation

**SD** Sustainable Development

**SDC** Swiss Agency on Development and Cooperation

**SME** Small and Medium Enterprises

**SDC** Swiss Agency for Development and Cooperation

**UAH** Ukrainian Hryvna

**UNDP** United Nations Development Programme

# **Chapter ONE**

# **CONTEXT**

Supporting empowerment of the local communities for sustainable development

- 1.1. Programme Genesis, p. 2
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#### 1.1 PROGRAMME GENESIS

#### Background

Municipal Governance and Sustainable Development Programme (MGSDP) of UNDP/Ukraine was initiated in April 2004, as a preparatory phase, to develop a participatory and transparent mechanism for localizing the principles of sustainable development. It entered into second phase in 2005 to demonstrate the effectiveness of public private partnership for resolving local social, economic and environmental problems. The Programme is being executed by UNDP. It is registered with the Ministry of Economy of Ukraine. The third phase of the Programme "Municipal Governance and Community Empowerment" is envisaged for 2008-2010.

MGSDP is a part of Local Development Programme of UNDP/Ukraine, along with other UNDP projects namely Crimean Integration and Development Programme, Chernobyl Recovery and Development Programme, Community-Based Approach to Local Development. LDP is envisaged to serve as umbrella programme to promote self-sustained local development and democratic local governance in Ukraine by means of a community-based sustainable development model.

# **Goal, Strategy and Implementation Arrangement**

The goal of MGSDP is to promote participatory governance so as to improve living quality of the people in urban Ukraine. To this end, focus of the Programme in 2009 is placed on following outputs:

- Improving capacity of central government to decentralize fiscal and administrative powers / responsibilities in support of local development
- Strengthening capacities of local authorities to transparently define and implement local development strategies, deliver public services and foster local development
- Enhancing capacities of communities to realize improvements in local social, economic and environmental conditions
- Focusing on SDC sub-project in Vinnytsya region and AR Crimea and municipalities of Ivano-Frankivsk, Dolyna of Ivano-Frankivsk Region, Novograd-Volynskyi of Zhytomyr Region, Voznesensk of Mykolayiv Region, Gola Prystan` of Kherson Region, Kirovske of Donetsk Region
- Focusing on CIDA sub-project in AR Crimea

Strategically, the Programme is implemented under partnership arrangement founded on commitment for resource sharing, ownership and sustainability. The Programme activities are executed through local and national partners from public and private sectors. Key partners are city councils; local communities; Parliamentary Committee on State Construction and Local Self-Governance; Ministry of Housing and Municipal Economy of Ukraine; Ministry of Regional Development and Construction of Ukraine. The partner universities include Academy of Municipal Management of Ukraine, National University of Water Economy and Management of Natural Resources in Rivne, Institute of Chemical Technologies of the Eastern-Ukrainian National University named after Volodymyr Dal' (Rubizhne).

Using social mobilisation approach, the Programme promotes appropriate institutions of the local communities of citizens, academia, small businesses and civil society organisations in the selected municipalities. These institutions are founded on the principles of self-help and good governance. Through the Programme intervention, their institutional capacity is built such that they are able to plan, mobilise resources and undertake their priorities to solve their social, economic and environmental problems in a sustainable way that ultimately lead towards accomplishment of Ukrainian Millennium Development Goals. It happens with support from the respective city councils and other national/international development agencies. The city councils integrate communities' plan in their own development agenda and contribute resources to implement such plans. The process of

local sustainable development is bottom up in true sense. It moves from local level all the way up to national level.

### 1.2. PROGRAMME AREA

The Programme is operational in 23 municipalities and 5 settlements from 12 regions of Ukraine, namely Ivano-Frankivsk, Halych, Dolyna (Ivano-Frankivska oblast); Rivne (Rivnenska oblast); Zhytomyr, Novograd-Volynski (Zhytomyrska oblast); Mykolaiv, Voznesensk (Mykolayivska oblast); Kirovske (Donetska oblast); Hola Prystan' (Khersonska oblast); Kaharlyk, Ukrayinka (Kyivska oblast); Novovolynsk (Volynska oblast); Mohyliv-Podilsky, Tul'chyn, Kalynivka (Vinnytska oblast); Lviv (Lvivska oblast), Rubizhne (Luhanska oblast); Saky, Dhzankoy, Shcholkine, Bakhchysaray and Yevpatoria and settlements Krasnogvardiyske, Pervomayske, Nyzhn`ogirskyi, Zuya and Novoozerne (AR Crimea).

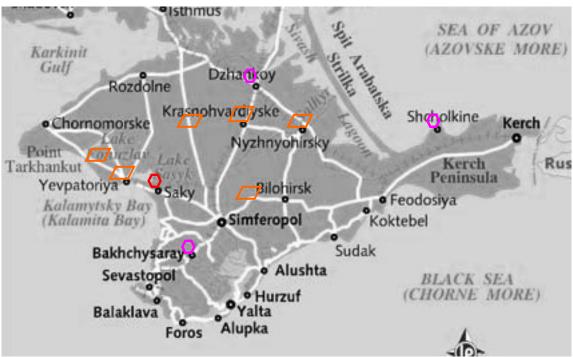
Three municipalities joined the Programme during 2004; 3 joined the Programme in 2005; 8 established partnerships during 2006; 7 municipalities joined in 2007; and 1 joined in 2008 and one municipality and five settlements in 2009. Partnership agreements between UNDP/MGSDP and Yevpatoria municipality and Novoozerne settlement were signed in 3<sup>rd</sup> Quarter 2009.

Map-1 shows location of the Programme area in Ukraine by year of partnership.



Map 1: MGSDP Programme Area

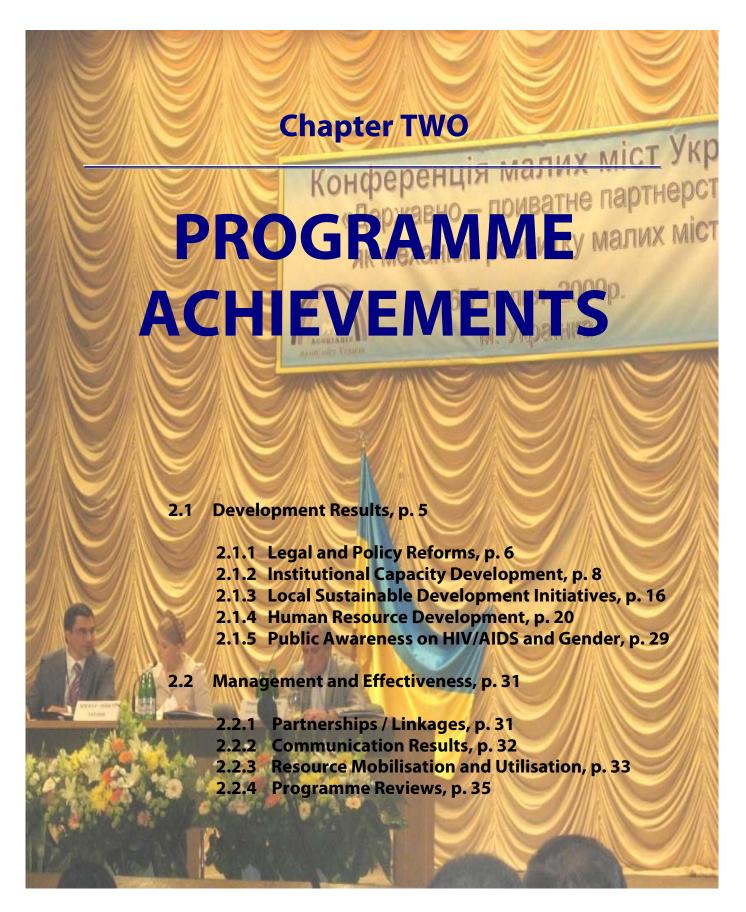
- Partner municipalities 2009



Map-2: Location of the Programme area in AR Crimea by year of partnership

#### Where:

- O Partner municipalities 2007
- Partner municipalities 2008
  - Partner municipalities 2009



#### 2.1 DEVELOPMENT RESULTS

In 2009, the UNDP/MGSDP focuses on improving the capacities of central government to decentralize fiscal and administrative powers / responsibilities in support of local development; strengthening capacities of local authorities to transparently define and implement local development strategies, deliver public services and foster local development; and enhancing capacities of communities to realize improvements in local social, economic and environmental conditions. In addition, UNDP/MGSDP focuses on SDC sub-project in Vinnytsya region, AR Crimea and municipalities of Ivano-Frankivsk, Dolyna of Ivano-Frankivsk Region, Novograd-Volynskyi of Zhytomyr Region, Voznesensk of Mykolayiv Region, Gola Prystan` of Kherson Region, Kirovske of Donetsk Region and CIDA sub-project in AR Crimea. The progress in these areas is being traced through monitoring the targets identified in the work plan (Table - I).

Table – I: Achievement of MGSDP Development Targets by October 2009

	Table – I: Achievement of MGSDP Development Targets by October 2009										
S N	Outputs	Supporti ng donor	Annual Target	Achievements In 2009							
1	Improved capacity of central government to decentralize fiscal and administrative powers/responsibilities in support of local development	UNDP, SDC, CIDA	<ul> <li>Recommendations jointly elaborated by local and central decision makers</li> <li>50 central government officials trained on concepts/processes of SD</li> <li>The curriculum on SD revised, finalised and disseminated</li> <li>1 event for advocacy on decentralisation reform held, with regard to water supply</li> </ul>	<ul> <li>The curriculum on SD discussed in course of workshop for academia</li> <li>2 workshops on decentralization and effective local self-governance</li> </ul>							
2	Improved capacity of local authorities to transparently define and implement local development strategies, deliver public services, and foster local economic development	UNDP, SDC, CIDA, Norwe- gian Embassy, partner city councils	<ul> <li>30 regional and municipal administrations trained in joint strategy development</li> <li>2 municipalities where ISO is introduced</li> <li>1 set of recommendations to improve PS delivery</li> <li>2 municipalities targeted by advocacy on improved PS delivery</li> <li>50 local civil servants trained on improving local PS delivery</li> <li>2 municipalities received ICT support</li> <li>Number of municipalities which initiated inter-municipal cooperation</li> <li>No. of pilot public private partnerships tested and lessons learned documented</li> <li>No of Trust Fund Units for attracting investment established</li> </ul>	<ul> <li>municipal, cooperation and 45</li> <li>at East-West Exposure visits)</li> <li>3 municipalities received ICT</li> <li>support and work in 5</li> <li>municipalities in progress</li> </ul>							

3	communities to realize improvements in local social, economic and environmental conditions	UNDP, SDC, CIDA	<ul> <li>30 CBOs/Networks established</li> <li>60 community organization leaders trained</li> <li>MSDCs established</li> <li>20 local development projects supported with seed funding</li> <li>local development projects supported with technical support</li> <li>40 trainers trained to deliver gender-based analysis training</li> <li>10 communities (targeted by sensitization workshops</li> </ul>	<ul> <li>88 CBOs established and 4 Networks</li> <li>270 community organization leaders trained</li> <li>52 local development projects supported with seed funding</li> <li>2 local development projects supported with technical support</li> <li>54 participants passed the first stage, 10 passed second and received certificates of trainers</li> <li>5 communities (targeted by sensitization workshops</li> </ul>
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Description of the Programme achievements is given in subsequent section. Results achieved in the area of legal and policy frameworks for municipal sustainable governance and local public service delivery are reflected in the sub-section "Legal and Policy Reforms" (2.1.1); attainments of developing the institutional capacity for participatory governance are highlighted in the sub-section "Institutional Capacity Development" (2.1.2); sub-section "Local Sustainable Development Initiatives" (2.1.3) deals with the progress made on living quality enhancement; achievements in HRD (2.1.4); activities on advisory support for municipal governance and project management are reflected in the section on "Management and Effectiveness" (2.2).

#### 2.1.1 LEGAL AND POLICY REFORMS

Lessons learned at the local level on community-based development in Ukraine, especially in the field of decentralization and local self-governance, are brought by the Programme for policy dialogue and policy improvement. It is done through policy studies, seminars, conferences, roundtables etc.

# All-Ukrainian Conference on public-private partnership supported to disseminate Programme experience

To support local self-governance, 311 mayors representing small municipalities and settlements have discussed methods to improve development of small municipalities through the mechanism of private-public partnership at All-Ukrainian Conference, held by Association of Small municipalities in cooperation with UN Development Programme, Swiss Agency for Development and Cooperation, Royal Norwegian Embassy and German Technical Cooperation. The conference was held in Ukrayinka (Kyiv Region) on July 6-7, 2009.

Three quarters of Ukrainian municipalities are qualified as 'small towns' with population less than 50,000 dwellers. Small municipalities make the largest group of municipalities according to size and large majority of them are administrative centers of the rayons. Overall, 22 mln Ukrainians are related to small towns in one way or another. As the conference participants say, these municipalities are the country's most depressive regions, while solving their problems have been based on a 'leftover principle' for many years.

During the meeting with the **Prime Minister Yulia Tymoshenko** and members of the Cabinet of Ministers of Ukraine, the mayors of small municipalities and representatives of local executive bodies discussed numerous problems the communities face in small municipalities. Also, the mayors proposed adding specific measures into the State Programme for development of small municipalities, adopted in 2004.

Yulia Tymoshenko, the Prime Minister of Ukraine expressed support for measures aimed at fiscal decentralisation and strict redistribution of state budget funds from central level to local level. She

pointed out the importance of adoption of Law "On Amendments to the Budget Code of Ukraine" on villages, settlements and municipalities of district importance which envisage substantial increases of budget for local development, introducing direct intergovernmental relations with all local budgets.

The new Budget Code, proposed by the Government, envisages reimbursement of 50% of extra revenues based on national list of indicators of taxes and duties. According to the Prime Minister the innovations will radically change the budget process at the local level with a total number of budgets of territorial communities increasing from around 700 to over 12,000.

The mayors came up with a list of main problems hindering the development of local self-government in the regions. Foremost, they called for regulating intergovernmental fiscal relations and President's adopting the new version of Budget Code with the amendments suggested by the Government.



**Photo - 1:** "If we change nothing for communities - we will not change Ukraine", said Yulia Tymoshenko, the Prime Minister of Ukraine

Also, they drew attention to the existing problems of land resource management, housing and municipal economy, adoption of typical HR table of personnel organization for city councils and called to return to majoritarian system of elections to the city councils.

During the All-Ukrainian Conference of Association of small municipalities, the partners of UNDP/MGSDP presented their first-hand experience in applying private-public mechanisms and community-based approach for improving the lives of their citizens.

Ukrainian Prime Minister suggested looking at the international standards, namely Municipal Services Quality Management System ISO 9001:2000, when composing the new HR typical tables for organising city councils' charts.



**Photo-2:** The Prime Minister suggested to consider system ISO 9001:2000 for composing new HR typical tables for organising city council charts

Incidentally, UNDP helped Voznesensk town council pilot the chart in 2007-2008. In order to assess the results of introduction of quality management system, the surveys of public opinion were conducted in 2007, 2008 and beginning of 2009 and the results show gradual growth of satisfaction with the quality of municipal services delivered by executive committee of the city council after the ISO 9001:2000 system introduction.

After the conference **Vasyl Fedorov**, First Deputy of Voznesensk city mayor said: "In line with constant improving of local governance system we haveamended local legislative acts to bring up to date the quality of administrative services. We also improved the work of

our information centre, taking into consideration the wishes voiced by the local people. Also, we have updated the "Policy of Quality of Executive Bodies in Voznesensk City Council" by adding twelve European good governance principles there". For more information, please review UNDP/MGSDP web-site http://msdp.undp.org.ua/index.php?news\_id=130.

# Municipalities set priorities for new phase of sub-project in context of Swiss Agency for Development and Cooperation

National stakeholders of UNDP/MGSDP planned new Programme's sub-project under SDC support for 2010-2012 in Yalta (AR Crimea) on July 3-5. The participants have provided vision on future course of Programme activities to support development of local government and decentralisation reform in Ukraine.

UNDP/MGSDP has been cooperating with the Swiss Agency for Development and Cooperation (SDC) since 2005. The first stage (2005-2006) was implemented as a subproject "Promoting Conditions of Participatory Governance and Development in Urban Areas". The achievements of the first stage exceeded expectations of donor agency and UNDP management. The Programme engaged 8 new partner municipalities, supported implementation of 33 community projects for sustainable development, held 3 East-West exchange visits, and provided numerous trainings for community leaders and municipal officials on participatory governance for local development.

The second stage (2007-2009) aimed at strengthening decentralized municipal governance through internalization of community-based approach in partner municipalities in Vinnytsya region and AR Crimea. The achievements of the second stage include engaging 6 new partner municipalities, support to 3 community projects, 2 East-West exchange visits, research on inter-municipal cooperation and on dissemination of the community-based approach applied by the Programme nation-wide. In addition, the Programme facilitated the policy dialogue on community engagement into local decision-making, and supporting elaboration of the Draft Law "On Introducing Changes and Amendments to the Law of Ukraine "On the Bodies of Self-Organization of Population" which was registered for Parliamentary consideration.

The purpose of the workshop in Yalta was to share the vision on future Programme activities among SDC representatives, UNDP management, the mayors of partner municipalities and Programme partners.



**Photo-3:** The mayors suggested to support energy-saving initiatives, water management and improving quality of municipal services

Major achievements of UNDP/MGSDP in donor's perception were defined by **Olena Lytvynenko**, SDC Programme Officer. Among them, she named experience of social mobilization and community development, improving the quality of social and communal services at local level, introduction of effective and sustainable mechanisms of cooperation between local authorities and communities. In planning process, SDC recommended the project to focus on consolidation and management of generated knowledge and experience, cooperation between Ukrainian and Swiss municipalities, contributing to the policy reforms at the national level, and strengthening the role of National Forum of Partner Municipalities for

this purpose. According to the local development priorities nowadays, the partner municipalities claimed the importance of strengthened support to energy-efficiency measures in budgetary sphere and housing and municipal economy along with the broad public campaigns on energy-efficiency. Also, further improvement of service provision at local level is considered important by the municipal partners. "We suggest supporting establishment of the Centers for Provision of Administrative Services as mechanisms of decentralization of power. Such Centers would simplify the procedures of delivery of administrative services, eliminate corruption, increase citizens` satisfaction with quality of administrative services", said **Bogdan Bilyk**, Head of Socio-Economic Development Department of Ivano-Frankivsk City Council in course of discussion.

Capacity development on important agenda of citizen's participation in local development remains of the top importance for the municipalities. In this regard, **Mykola Borovets**, Novograd-Volynskyi City Mayor, said: "Establishing of community-based organizations (condominiums, cooperatives, associations) is a priority issue. But after official registration of the new organizations, the next step – to teach people and help them organize their work effectively – is the most difficult. Therefore, the seminars, trainings, exchange of experience should be supported. The second crucial topic is energy saving, and mobilizing communities for energy-saving activities. It is preferable to work systematically in this sphere, including wide public information campaigns on the subject".



**Photo-4:** Mayors of partner municipalities request for continued support to housing reform and energy efficiency in new phase of UNDP- and SDC-supported project

Creation of regional centres for knowledge transfer was also one of the suggestions from the local partners. **Volodymyr Garazd,** Dolyna City Mayor and Chairperson of National Forum of Partner Municipalities, said: «I am absolutely convinced that the activities on support to condominiums should be continued, because we represent industrial cities in which majority of population live in multi-apartment buildings. Support for condominiums is important for elaboration of various models of financing renovation activities. Also, energy-saving should be a priority for the next stage as it leads to protection of sustainable environment and reduces expenditures of local budgets. We suggest establishing regional centers for knowledge transfer – the platforms of new technologies which would provide trainings and demonstration of best practices".

The Programme's national partners like the Ministry of Housing and Municipal Economy of Ukraine, as well as the Ministry of Economy of AR Crimea, also expressed their views on further course of Programme activities in Ukraine. All these recommendations will be consolidated and taken into account in process of elaboration of the project document for the new stage of cooperation with SDC.

For more information, please review UNDP/MGSDP web-site http://msdp.undp.org.ua/index.php?news\_id=131

# 2.1.2 Institutional Capacity Development

UNDP/MGSDP assists partner municipalities in mobilizing local communities of citizens to create community-based organisations (Associations of Co-Owners of Multi-Apartment Houses, their federations, Public Organizations of schools and kindergartens and Service Cooperatives). It also assists academic institutions, NGOs and small/ medium businesses to create their respective networks. These self-governing institutions are founded on the principles of good governance. They join with city council, regional/ rayon bodies in making joint vision about sustainable development of their cities. Followings are the major activities carried out during the quarter in this respect:

### A) Institutional Development at the Local Level

The process followed for institutional development consists of holding dialogues with the stakeholders, forming the citizen-based organizations or networks, developing their capacity on participatory governance, instutionalisation (official recognition) of their structures, and supervising their development by MGSDP/MSU teams. These steps are essential for laying foundation of good governance; developing capacity of local community to forge partnership with local government and other development agencies and to pool local/ external resources for realization of development initiatives and sustainability of development efforts. The achievements in the area of the institutional development in the partner municipalities gained during the third quarter of 2009 are given below:

- 15 additional community-based organizations (CBOs) emerged in participation of 17 buildings, 576 women and 467 men;
- Federation of ACMH "Okolytsya" in Kirovske and all-municipal Federation of ACMHs in Mykolyiv were established:

Relevant data on institutional development is given in Table – II. The Table reflects data for 7 partner municipalities which achieved some institutional growth during the quarter.

Table – II: Institutional Development in the Partner Municipalities in 3<sup>rd</sup> Quarter 2009

NS	Municipality	Associations of CBOs	Community-based organizations (CBOs)	Members of CBOs	Women	Men	No of buildings	No of households	No of School Networks	No. of school members	No of NGO Networks	No. of NGO-members	No. of Business Network	No. of business-members	No. of microrayon covered
1	Total until Q3 2009	4	432	46687	26784	19923	1351	26643	11	23 5	6	9	2	31	67
2	Progress in Q3 2009	by Muni													
2.1	Ivano-Frankivsk	-	1	116	70	46	1	70		3					
2.2	Rivne		2	151	61	90	2	160							
2.3	Kirovske	1	2	308		146	2	154							
2.4	Voznesensk		1	126	71	55									
2.5	Scholkino		2	146	86	60	5	92							
2.6	Rubizhne		5	155	102	53	5	104							
2.7	Mykolayiv	1	2	41	24	17	2	16							
3	Total in Q3 2009	2	15	1043	576	467	17	596	0	4	_		_		
4	Total 2004-2009	6	447	47730	27360	2039	1368	27239	11	239	6	92	2	31	67

Major agency responsible for fostering the institutional development at the local level is the Municipal Support Unit (MSU) created by the partner municipality after signing the Partnership Agreement. Due to the efforts of MSU, local citizens form their community organization and register it in an appropriate legal form.

It is envisaged by MGSDP process that with time MSUs at local level should become a trans-sectoral Resource Centre for supporting community initiatives on sustainable development. There are successful examples of such institution in different municipalities with varying institutional arrangements – either as an internal department of the municipality, or as an independent NGO.

### C) ICT for the partner municipalities

#### Background

Local self-governments should observe principle of democratic participation at local level, according to the Recommendation # 19 "On Citizens' Participation in Local Public Life" approved in 2001 by the Council of Europe. It says that they must provide citizens with an open access to clear and comprehensive information about the community-related matters, ensuring their rights to express opinions about the most important decisions influencing their future. In line with this recommendation, the UNDP/MGSDP supports its partner municipalities in developing their capacity through modern Information and Communication Technologies (ICT).

ICT helps to increase access of the citizens to information about the activities of municipalities, as well as to other essential information in the sphere of local self-government, participatory governance,

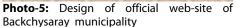
sustainable development, investment etc. The new partner settlements of Krasnogvardiyske, Pervomayske, Nyzhn`ogirskyi, Zuya and Backchysaray municipality applied for assistance to create web-sites and UNDP/MGSDP has ICT helps to increase access of the citizens to information about the activities of municipalities, as well as to other essential information in the sphere of local self-government, participatory governance, sustainable development, investment etc. The design of the web-sites was created and posted on temporary hosting for filling the primary information.

# **Activities in Partner Municipalities**

The following municipalities received new web-sites on temporary hosting under support from MGSDP:

- Backchysaray;
- Krasnogvardiyske;
- Pervomayske;
- Nyzhn`ogirskyi;
- Zuya http://zujapossovet.org.ua/







**Photo-6:** Design of official web-site of Zuya Settlement

The official web-sites of the municipalities were created, placed on temporary hosting in the Internet Network. The municipality designed the structure of the web-site, prepared the information to be posted on it, and deputed the chief administrator of the web-site so as to ensure inter-departmental coordination for information updating and continuity of the website. UNDP/MGSDP supported the creation of the web-site and training for the officials and representatives from the municipality. Principles of shared responsibility and cost-sharing were applied in this cooperation. UNDP/MGSDP supported creation of official web-sites of the municipalities and their placement in the Internet Network. The municipalities designed the structure of the web-site, prepared the information to be posted on it, and deputed the chief administrator of the web-site so as to ensure inter-departmental coordination for information updating and sustainability of the website. The Programme supported creation of the web-site and training for the officials and

In 2009, UNDP/MGSDP plans to continue providing assistance in creation of official web-sites for partner municipalities with support of Canadian International Development Agency; as of now, respective official requests were received from Backchysaray municipality, Zuya, Krasnogravdiyske, Pervomayske and Nyzhn`ogirskyi settlements, AR Crimea.

The web-sites of UNDP/MGSDp partner municipalities created under Project support were recognized by independent rating according to criteria of information transparency. The Coalition of NGOs n monitoring of information transparency announced the results on August 17, 2009. The rating procedure was aimed at assessment of informing of local population through official web-sites of local self-government bodies. The official web-sited of the municipalities of Zhytomyr, Novograd-Volynskyi, Dzhankoy, Mohyliv-Podilskyi and Saky were mentioned in rating exercise. The web-site of Zhytomyr

municipality (http://zt-rada.gov.ua/) takes the 13 place out of 176 and is marked in nominations "Contents of the Web-Site" and "Services". The web-site of Novograd-Volynskyi (http://www.novograd.osp-ua.info/) is marked in nomination "Public participation", Mochyliv–Podilsky web-site (http://www.misto.mogpod.com.ua) is marked in nomination "Services" and Dzhankoy official web-site (http://dzhankoi.org.ua) "User Friendliness". For more information on rating procedure and results, please review the web-site http://rirc.if.ua.

# D) Yevpatoria City Council and Novoozerne Settlement became UNDP/MGSDP partners for improving dwellers` quality of life



**Photo-7:** Yevpatoria municipality became the ninth partner of UNDP/MGSDP in AR Crimea

The authorities of Yevpatoria municipality and representatives of United Nations Development Programme signed Partnership Agreement between UNDP and Yevpatoria City Council and between UNDP and Novoozernivsky Settlement Council within UNDP/MGSDP. The Partnership Agreements was signed on September 4 in Yevpatoria. The parties agreed to practice the principles of sustainable development and assist local communities, represented by communitybased organisations to solve their priority problems. Yevpatoria municipality became the ninth partner in AR Crimea of UNDP/MGSDP. Before this, four municipalities (Saky, Dzhankoy, Scholkino and Backchysaray) and four settlements (Nyzhnogirskyi, Krasnogvardiyske,

The signing of the Agreement and discussion of perspectives of cooperation was done with participation of **Oksana Remiga**, UNDP Senior Programme Manager, **Iryna Skaliy**, UNDP/MGSDP Project Manager, **Mykola Smirnow**, UNDP/MGSDP Participatory Governance Development Officer, **Andrey Danylenko**, Yevpatoria City Mayor, **Eduard Kugel**, Deputy Yevpatoria City Mayor, **Roman Gerasymchuk**, Novoozernivsky Settlement Mayor, After signing the Agreement, **Eduard Kugel**, Deputy Yevpatoria City Mayor said: "In crisis period, cooperation with international organisations is particularly important means of solving municipal problems in areas of municipal economy and education system. In addition, our successful cooperation will allow consolidating publicity and achieving real results in improving local dwellers` life standard".

Yevpatoria City Council initiated the partnership, which envisages strengthening institutional capacity of the municipality at all levels and rising efficiency of local government.



**Photo-8:** Yevpatoria City Mayor and UNDP management sign the Partnership Agreement

The overall objective of the partnership is assisting local communities, NGOs, academia, city and settlement councils to get organised for development and resolving social, economic and environmental problems of local communities and the municipality. In context of the Agreement, the parties will increase efficiency of local government bodies, which would allow residents to be involved into transparent participatory planning process and resolve social, economic and environmental problems of local communities in a sustainable way. Also, the parties mobilise agreed to financial resources implementing programs and projects aimed at

establishment of public-private partnership. Please review UNDP/MGSDP web-site for more information <a href="http://msdp.undp.org.ua/index.php?news\_id=132&language=eng">http://msdp.undp.org.ua/index.php?news\_id=132&language=eng</a>

# E) United Nations Development Programme, Coca Cola Ukraine Company and Ivano-Frankivsk local authorities discussed new initiative

The representatives of United Nations Development Programme, Coca Cola Company and Ivano-Frankivsk local authorities discussed the opportunities of cooperation for engaging local communities in preserving and revival of water resources of Ukraine on September 10. The activities were planned in context of UNDP/MGSDP with replication of experience of Ivano-Frankivsk municipality, which has been an active partner since 2004.

With support of Ivano-Frankivsk City Council and UNDP/MGSDP, local communities implemented 75 projects for total cost of UAH 10.2 mln, which benefited more then 30 thousand city residents and demonstrated extraordinary success of cooperation of city council, international organisations and local communities. Owing to human resource development activities held by UNDP/MGSDP, local communities established community-based organisations of various types (Associations of Co-Owners of Multi-Apartment Houses, public organisations etc).

The micro-projects of community-based organisations were mainly related with water supply, energy-saving and environment sector, like water pipes reconstruction, flat roof repair, introduction of heat consumption meters, premises repair etc. The projects of public organisations of schools were aimed at windows insulation, reconstruction of water supply and sanitation systems, toilets repair, sports ground construction, floor replacement and reconstruction of the premises of school canteen. The delegation of UNDP and Coca Cola company representatives learned the experience of Programme implementation in Ivano-Frankivsk municipality during visit to school #13, where the local community implemented the projects for toilets repair and sport ground construction for total cost of UAH 295 thousand.

The cooperation with UNDP/MGSDP and planning new initiative was discussed with participation of **Victor Anuschkevychus**, Ivano-Frankivsk City Mayor, **Bogdan Bilyk**, Department Head for economic and integration development of Ivano-Frankivsk City Council and Municipal Project Coordinator in Ivano-Frankivsk municipality, **Oksana Remiga**, UNDP Senior Programme Manager, **Iryna Skaliy**, UNDP/MGSDP Project Manager, **Kadri Ozen** - Public Affairs Director, Coca-Cola Eurasia and Africa Group, **Olga Chumak**, Coca-Cola Ukraine Media Relations Manager, **Bogachan Benli**, Regional Project Coordinator, Every Drop Matters Regional Water Partnership, **Tatyana Kudina**, Programme Assistant, EDM Project Coordinator, UNDP.



**Photo-9:** Victor Anushkevychus, Ivano-Frankivsk City-Mayor, Bogdan Bilyk, Department Head for Economic and Integration Development of Ivano-Frankivsk City Council and Municipal Project Coordinator Oksana Remiga, Senior Programme Manager, Iryna Skaliy, MGSDP Project Manager

In 2009, UNDP with support of TM "BonAqua" held a contest "Every Drop matters" (EDM). The contest aimed at engaging local communities to initiatives for preserving and rehabilitating water resources of Ukraine. In context of the project the communities identified a natural spring, located in the immediate vicinity of the prime users, and with joint efforts and under the support of UNDP rehabilitated and created a recreational area, thus demonstrating willingness to join the initiative on preserving and protecting natural water resources and environment. In the framework of the project, a number of educational events were implemented, which involved local communities representing all cities, towns and villages throughout Ukraine.

The EDM Project is initiated with the aim to: 1) Revitalize and preserve natural water resource and environment; 2) Involve local communities into the Project thus promoting self-help approach to

implementing important initiatives; 3) Raise awareness among the youth about the importance of preserving and protecting natural water resources and environment. Owing to the EDM Project, 15 local communities in 12 regions of Ukraine will receive high quality drinking water from revived natural sources by the end of 2009.

**Oksana Remiga**, UNDP Senior Programme Manager said: "UNDP is enjoying cooperation with Ivano-Frankivsk municipality, because local communities apply innovative methods of effective use of resources. Local authorities for their own cost disseminate this experience among other communities of the municipality. Local authorities are watching carefully to the experiments of local communities".

Speaking during the official meeting, **Iryna Skaliy**, UNDP/MGSDP Project Manager said: *«The quality of drinking water significantly influences the quality of life in Urban Ukraine. The efforts of international organizations aimed at improving the quality of water have great impact. Therefore, we hope that such work will be supported in future not only by international organizations and city councils, but also by business companies".* 

For more information on this event, please review the news on UNDP/MGSDP web-site <a href="http://msdp.undp.org.ua/index.php?news">http://msdp.undp.org.ua/index.php?news</a> id=133

# 2.1.3 Local Sustainable Development Initiatives

UNDP/MGSDP aims to improve the living quality of citizens. For this purpose, implementation of local priority projects of the communities is supported through small grants based on equity, productivity and sustainability criteria. These projects are designed to make direct improvement in the living environment.

# A) Project Proposals Approved During the Quarter

During the quarter, 19 project proposals of the local communities were approved for support worth 1465846 UAH, including 1 each from Dolyna, Dzhankoy, Ukrayinka and Tulchyn, 2 each from Saky and Voznesensk, 3 from Rubizhne, 8 from Kirovske. See details about the approved projects in Table – III:

Table - III: Brief Description of the Local SD Projects Approved in the 3<sup>rd</sup> Quarter 2009 for Partner Municipalities

That is a second of the second											
						Cost Sha	aring (in U <i>F</i>	AH) by			
S N	CBO/Network	Purpos e	Total Cost (UAH '000)	UNDP	SDC	CIDA	City Counc	NO/ Network	Norwe gian Embas sy	Other public sector	Bene ficiar ies
	Dolyna										
1	ACMH "Zatyshna Oselia na Nezalezhnosti 2"	Founda tion repair	162360		70000		70000	22360			235
	Sub-total:	*	162360		70000		70000	22360			235
	Dzhankoy				<u>l</u>	<u>.</u>	<u>l</u>				<u>I</u>
2	CSO "Topolek"	Toilets	150596			67498	67498	15600			170
	Sub-total:	*	150596			67498	67498	15600			170
	Rubizhne										
3	ACMH "Nash Kvartal"	Windows	18069	7247			7247	3575			34
4	ACMH "Nash Kvartal-2"	Windows	10378	4100			4100	2178			21
5	ACMH "Nash Kvartal-4"	Windows	20803	8232			8232	4339			49
	Sub-total:	*	49250	19579			19579	10092			104
	Ukrainka										

	ACMH "Zhytlovy	Systems'									
6	complex "Dnipro"	pipes	131099	51070			62419	17610			626
	Sub-total:	*	131099	51070			62419	17610			626
	Saky	I	1		1				1		
7	CSO "Rodyna"	Toilets	138373			61692	61692	14989			542
8	CSO "Nash Dim-Saki"	Toilets	128844			57620	57620	13604			778
	Sub-total:	*	267217			119312	119312	28593			1320
	Kirovske										
		Gable									
9	ACMH Aquamarin	roof	39798				16091	12980	10727		216
10	ACMH Girniatsky 2	System s' pipes	37500				18360	6900	12240		120
	·	Founda									
		tion									
11	ACMH Lenina	walls	45517				18000	15517	12000		178
12	ACMH "Shakhtarska 35"	Flat roof	43036				17000	15036	11000		109
		System									
13	ACMH "Molodizhny 5"	s' pipes	22862				10456	5436	6970		134
14	ACMH "Molodizhny 12"	System s' pipes	37096				14000	9096	14000		215
15	ACMH "Objednany"	El.wirin g	28036				13519	5504	9013		158
16	CSO "Svit Dytynstva"	Technic Docs	49623				0	9623	40000		500
	Sub-total:	*	303468				107426	80092	11595 0		1630
	Voznesensk										
	ACMH "Zaliznychnyk-	Roof									
17	Voznesensky"	repair	40097		12767		19151	8179			16
	CSO "Beregynia" of	Toilets									
18	Kindergarten No 5	renovat	109559		27830		61736	19993			1403
	Sub-total:	*	149656		40597		80887	28172			1419
	Tulchyn	T T			1				ı		
19	CSO "Dytiachy Dobrobut"	Windows	252200		101250		123750	27200			287
	Sub-total:		252200		10125 0	_	123750	27200			287
	Total	*	1465846	70649	211847	186810		229719	115950	0	5791
	Percent, %	*	10 <b>0</b>	4.82	14.45	12.74	44.40	15.67	7.91	*	*
TI	total project cost will										10

The total project cost will be shared by the stakeholders on average in the following proportion: 44.40 % by the partner municipalities, 32.02% by UNDP/MGSDP (out of this cost 4.82 from UNDP fund, 14.45% from SDC and 12.74% from the fund of bi-lateral donor CIDA and 7.91% from Norwegian Embassy); 15.67 % will be contributed by the communities (CBO/network). Altogether, the projects will benefit 5791 citizens of the partner municipalities, including 1682 women, 1229 men and 2880 children. See the story on sustainable community-based organization in Ivano-Frankivsk succeeding in solving a number of shared problems.

# Box - I: Community of HC in Ivano-Frankivsk Can Tackle any Shared Problem Together

Our house was put into operation in 1987. It was a typical bearing-wall construction which hasn't been renovated for about 20 years: flooded basement, sharpened porch walls, dark stairs, leaking roof, heaps of garbage near the building, broken remains of the playground... Numerous applications to ZHEO didn't give any results, rats bred and started to feel like masters in the house, and the residents were in despair. Even when they knew that UNDP-led Municipal Governance and Sustainable Development Programme started to work in Ivano-Frankivsk in 2006, no one could believe that there is a chance to change something in their lives. In order to overcome people's distrust the initiative group appealed to the members of Resource Center (MSU), who told about projects done and being

implemented, visited housing committees, that have already finished the implementation of the projects.



**Photo-9:** The community members take active part in improving adjacent territory

Having persuaded that UNDP really gives the possibility to solve certain problems, the residents of our house decided to unite for improving the living conditions independently. In this way the BSP "The Housing Committee on 25, Stusa str" was founded. The community development plan and the key requirements were adopted on the general meeting. The main problem to solve was – the reconstruction of the basement pipes. Having provided correspondent funds, the UNDP helped to bring out this project in 2006: the basement pipes were totally replaced, the sewage system was cleaned, the central heating radiators were connected in the porch, heat consumption meters installed.

By the efforts of the residents all the entrances to the basements were closed, window guards installed in the basements. Owing to the work done, the residents received dried-up basement, the unpleasant odour disappeared, rats and mosquitoes lessened, water supply became regular. The heating energy counter helps to save the heating energy, so the residents pay only for the energy used, therefore, people save their money.

After the successful completion of the first project, the residents decided to continue reconstructions in the building. During the 2007-2008 the renovation of the staircase in the porch was made. The lamps at the staircase were also replaced, so every floor is illuminated. In 2008 the capital renovation of the roof was made, roof above the entrance porch reconstructed. Owing to the work done, the technical condition of the building improved, the roof stopped leaking, the humidity lessened, the fungus stopped disseminating on the walls, the residents of the upper floors stopped spending money on apartments' repairs after the rains.

The Housing Committee organized the improvement of the house territory. In autumn of 2007 6 trees were bought in Botanical Garden and planted in the house yard, in 2007-2008 more than 40 ornamental bushes were planted, received from the greenery and bought from the City Council budget. Due to the help of the City Council in 2008, the playground for children was installed in the yard, surrounded by beautiful forged benches. Furthermore, due to the residents' efforts, the old metal playing constructions were cleaned from rust and repainted. Every year, during the pre-Easter cleaning the residents put the yard in order, lime the trees and bushes, plant flowers near the windows.



**Photo-10:** The slogan of HC is 'Let's unite to make our lives better, we're worth of it!'

We've also solved one more problem. As s result of a constant increase of the private cars and absence of the parking places, the drivers started to use the playground as a parking place. In order to preserve the lawn from the total distraction under the wheels and ensure children's safety, the residents raised the fence, constructed from the old tires. 15 wheels were dug in around the recreational area and isolated it from the roadway. Children painted the wheels in different colors to decorate the fence. It's pleasant to mention, that the improvement of the house territory draws attention of more people. Not only the residents of our house but the neighbouring were eager to join.

The most pleasant thing was the participation of children of different ages. They were eager to take

out the rubbish, limed the trees, painted old playing constructions and wheels, carried water and ground while planting the bushes. Now children do not break anything, but make the remarks to the yard's guests to treat with care the playground and the greenery. The result of our work is a cozy yard, where children entertain, play sport games and adults have a possibility to relax and communicate.

These achievements have been gained for the 3-year work of the Housing Committee. We do not stop and plan to do many things: to replace the asphalt near the house, to repair the windows in the porch, to replace the entrance door in metal, to place the rubbish bins near the benches, to install the tennistable in the yard, to repair and replace the mail boxes, to install the summer-house, etc. Everything started due to the UNDP, that provided us with not only the finance help, but gave us a possibility to believe in ourselves and taught us to make the decisions independently and solve the problems of house maintenance. Today we want to say to people, who doubt: 'Let's unite to make our lives better, we're worth of it!'

The Head of the BSP "The Housing Committee on 25, Stusa str", G.Gryniuk

Wide participation of community members leads to improving the quality of life, adds confidence and teaches that each member of community is important for reaching common goal. Real progress takes place only when local communities are involved in process.

Since 2004, Rivne became an active partner in mobilising local communities, which implemented 10 projects during 2004-2008 and internalised community-based approach by adopting municipal programme in 2009. Four projects were approved by UNDP/MGSDP Project Selection Committee Meeting for financing in 2009. Owing to Municipal Support Unit activities aimed at capacity development, 34 community based organisations were established during period of partnership uniting 9267 members, including 5519 women and 3748 men. Also, 73 Public organisations of schools were established and one school network uniting 47 local schools. The story of ACMH "Galyckogo 4" shows how Rivne communities and municipality practiced the community-based approach.

# Box -II: Joint Efforts of ACMH "Galytskogo 4" in Rivne to Repair the Roof

The ACMH "Galytskogo 4" was founded in 2006. The main purpose was to provide the proper level of the life conditions of the members. The house was put into operation in 1978. In 2006 we found out that UNDP/MGSDP works in Rivne. During the general meeting, the MPC of the UNDP/MGSDP familiarized the residents with mechanism and principles of the Programme. The residents did not believe that someone can give the financial support for the solving of the house's numerous problems.

The dwellers had many ideas for improving their house, but everyone agreed that roof reconstruction should be top priority. The roof leaked in many places allowing rain to penetrate through the defects and damages in the roofing material into apartments of upper floors, premises of entrances and elevators. All this negatively influenced the habitants' health, damages the building's electric wiring.



**Photo-12:** 150 members of community decided to unite their efforts and this benefited all dwellers of the house

He house has never been renovated since 1978. Therefore, the state of the ruberoid covering became critical. Moreover, we submitted numerous applications for the apartment renovations, but it wasn't possible to do before roof repair. The members of the ACMH understood that own funds are not enough for the house renovation. That's why during the general meeting the decision was made to repair the roof and to ask the UNDP/MGSDP for support. By that time we knew that ACMH "Shukhevycha-2"and the "Pokryvelnyk" projects were implemented. We applied to the MSU in Rivne, and in 2008 applied for the grant support.

Skarzhenyuk Valeriy, the member of the functional group says: "As for today, the project work has finished. The result of this work – repaired roof 1250 m². I could never think that we can implement this project with efforts of our small

#### community".

Robchinska Alla, the resident of the apartment # 107 adds: "The project realization has united the house's residents, increased their consciousness and responsibility for the property".

The direct beneficiaries of the project are about 150 people, indirect - all house residents. The members of the ACMH "Galytskogo 4" express their gratitude to the UNDP/MGSDP for the help and support.

# Pohylchuk Galyna, Head of the ACMH "Galytskogo 4"

The completed projects yielded expected benefits thereby improving living quality of the beneficiary men, women, youth and children. Learning environment of schools improved significantly. The project of reconstruction of sports hall was the first local community project in Dzhankoy municipality which showed excellent partnership between local communities, authorities and UNDP/MGSDP.

# Box -III: PO "Dobroye Delo" Reconstructs Gym Premises and Shows Benefits of Partnership

The educational complex "School-gymnasium" № 6 of Dzhankoy City Council of the Autonomous Republic of Crimea is the biggest educational institution of Dzhankoy. 840 children study there, it equals 20% of all Dzhankoy pupils. The building of the "School-gymnasium" was built in 1967. It hasn't been renovated for more than 42 years. The school's gym needed renovation most of all. The floor and walls became worthless after continuous leaking of the roof, the window-frames were destroyed in 90%. We couldn't provide sufficient temperature regime in the gym premises, because of the emergency state of the window-frames, despite of our own boiler.

At the expense of the local budget funds 95000 UAH were allocated for these needs. But there were not enough funds in the City Council to cover the replacement of windows, rotten floors, plastering and painting works, repairs of the toilets and cloakrooms. We needed 150000 UAH to fulfill this work. The operation of the gym could have been stopped any moment by the decision of the Session. The critical situation occurred. There were few variants of solving the problem: to wait till the City Council will be able to provide funds needed, rent the premises of the local Public Club to conduct the lessons of physical training or to look for a partner which will help to realize the idea of thorough repair. The community chose the third variant.



**Photo-13:** The community actively participated in the project at all stages and in monitoring and supervision

The school's community contributed 10% of the Project cost, Dzhankoy City Council contributed 45% of the Project cost and UNDP/MGSDP contributed 45% (under support of Canadian International Development Agency). Inspired people started to believe in themselves. During the annual school conference in October 2007 the decision was made to look for a new partner to conduct joint repairs of the sport gym. Taking this decision, the delegates understood that current renovation wouldn't solve the problem and waiting till the City Council will be able to provide funds needed, can cause children's injuries.

Only thorough repair can provide safe conditions for children's education and work of people, decrease expenses for the heating and improve children's health. The school decided to address Dzankoy MayorValentyn Sinitskiy to support the project of the gym renovation. Having received the approval of Dzhankoy City Council on participation in the project together with the UNDP, the director of school called a meeting of all schools employees and families of the pupils as well. As a result, the organization "Dobroe Delo" was founded. The director of school Mr. Bochkala was appointed a Head.

We estimated the sum of optional contributions, elected the group of activists, to provide the

successful implementation of the project. We also created a tender committee to select the best contractor to fulfill the work. The teachers of physical culture were responsible for checking the progress of repairs of the gym, as they are familiar with the safety requirements for the sport gyms. The responsibility of Dzhankoy City Council was to conduct the engineering supervision.



**Photo-14:** The pupils enjoy attending repaired sport hall

On the 11<sup>th</sup> of November the tender committee "Dobroe Delo" selected LTD "Dzankoyskiy Stroitel'" to fulfill the work. The enterprise was able to do all kinds of construction works and could start the work without pre-payments.

In April 2009 the three-side agreement was signed between PO "Dobroe Delo", UNDP Ukraine and Dzhankoy City Council for the implementation of the project. It was planned to do the thorough repair during the summer holidays, so in September children could attend the lessons of the physical culture. The agreement between the PO "Dobroe Delo" and LTD "Dzhankoysky Stroitel" was signed in June 2009, the specialists from the educational department

of Dzhankoy City Council helped to work out the agreement.

During the 2008 the Community was busy gathering money for the project realization. The funds were gathered by the Heads of the Parents Committees as a voluntary contribution. All people understood the reason for gathering money, so there were no problems. The funds gathered, 15000 UAH, were transferred to the contractor to buy the materials needed. We got the permission from the State Architectural Construction Committee and started to work. In June 2009 we received the first tranche from the UNDP. As a result of project realization, we received a sport gym with safe conditions for 840 pupils. The windows replacement helps to safe money on energy and heating systems. Moreover, there is no more need to spend money on repairs of rotten floors, last years we spent about 5000 UAH for these needs.

Thanks to our participation in the UNDP/MGSDP program and cooperation with the PO "Dobroe Delo", Dzhankoy City Council, having limited resources, managed to solve the burning social problem - the emergency state of the school gym. This example has a high importance for other communities of the Dzhankoy municipality.

The certain conclusion on the successful project realization can be made after the implementation of the project:

- The initiative should come from the community;
- The project should be thoroughly worked out before its realization;
- There should be a leader for project implementation, who has a certain authority and community support and has the organizational experience;
- In order to choose the right contractor, one should take into consideration not only the price, but the ability to do all kinds of construction works, the availability of own resources;
- The CBO needs not only the financial support, but the consultations of the specialists in the field of legal advice and engineering supervision;
- It is important to know that the realization of the project is impossible without the expertise the Ukrainian legislation foresees and the permission for the construction works;
- The professional experience of the accountant is also very important.

Oleksandr Bochkala, Director of school-gymnasium # 6

# Support to Local SD Projects Disbursed During the Quarter

58 actual transactions were made for 60 local community SD projects in 14 the partner cities. See details in the Table - IV below.

Table - IV: Financial Status of Local SD Initiatives Undertaken by Local Partners, UAH

	Table - IV; FII		Total a	mount pa		d Q3rd 2			amount		future <sub>l</sub>	payment	
	Purpose	Number of Transactions	UNDP Fund	CIDA Fund	Norw egian Fund	SDC Fund	Munic ipalit y	UNDP Fund	CIDA Fund	Nor weg ian Fun d	SDC Fun d	Munici- pality	
1.	Kirovske	12	0	0	13439	2936	24563	70000	0		42638	171179	
2.	Dolyna	4	0	0	0	3715	28906	0	0	0	1708	124135	
3.	Kagarlyk	4	52848	0	0	0	56031	4261	0	0	0	60645	
4.	Saky	6	0	99792	0	0	10049	0	19281	0	0	192119	
5.	Rivne	5	43254	0	0	0	12976	6518	0	0	0	195543	
	Novograd-							7000			9299		
6.	Volynsky	1	0	0	0	8247	0	0	0	0	0	60000	
7.	Voznesensk	6	0	0	0	2321	34826	0	0	0	1315	197351	
8.	Tulchyn	6	0	0	0	2321	34826	0	0	0	1315	197351	
9.	Dzhankoy	5	0	141561	0	0	12131	0	60728	0	0	80977	
10.	Mykolyiv	3	62819	0	0	0	94228	4739	0	0	0	71099	
11.	Novovolynsk	3	52,81	0.00	0.00	0.00	56,002	5,09	0.00	0.00	0.00	6,222.7	
	Ivano-					5202					6936		
12.	Frankivsk	2	0	0	0	2	0	0	0	0	3	225430	
13.	Mohyliv- Podilskyi	2	10327 5	0	0	0	20655	1664 5	0	0	0	110614	
14.	Rubizhne	0	0	0	0	0	0	33931	0	0	0	33931	
Tot	Total		3150	241353	1343	1667	69752	3508	25354	761	6270	167537	
	<del></del>			1,434,062				2,982,937					

In total, the disbursed amount equaled 1434062 UAH, including 22% from UNDP fund and 12% from SDC fund, 17% from CIDA fund, 1% from Royal Norwegian Embassy and 48% from the partner city councils.

Status of project completion for the period of Programme implementation is given in Table -V.

Table – V: Status of Projects' Completion (by end of 3<sup>rd</sup> Quarter)

			Finan	icial Statu	s of Com	pletion
Nº	Year	No of projects initiated	Fully completed	75- 90%	Less than 50%	Average Status of Completion, %
1	2004	11	11	0	0	100.0
2	2005	12	12	0	0	100.0
3	2006	39	39	0	0	100.0
4	2007	77	77	0	0	100.0
5	2008	33	33	0	1	100.0
6	2009	53	0	9	44	31.0
*	Total	225	172	9	45	*

Out of 225 initiated projects 172 are now fully completed, 9 are at the level of 75-90%, and 45 projects are at the level of less then 50%.

The completed projects yielded expected benefits thereby improving living quality of the beneficiary men, women, youth and children. Living conditions improved significantly.

### 2.1.4. Human Resource Development

The Programme achieved essential results in enhancing the quality of human resources at various levels in order to better manage local development through participation, public-private partnership and information technology use. 317 person from MSU/ CBOs/ networks/ municipalities enhanced their knowledge about the Programme's approaches and principles through various orientations, training, exposure visits, conferences, workshops etc. Details on the activities which produced these impacts are given hereunder.

Human resource development activities are organised by the Programme to develop the capacity of national and local stakeholders for strengthening participatory governance for sustainable development. In total, 12 HRD activities were held during the quarter, out of which 8 were conducted by the MSUs of partner municipalities and 4 were conducted by the PMU/Kyiv. They covered 317 participants, in particular 61 % of men, and 39% of women (see Table - VII).

During the quarter, numerous stakeholders and experts pointed out that unique experience of MGSDP should be disseminated among Ukrainian cities.

	Table - VIII The Activities III	Jiu Qu	uitei 200				
SN	HRD Activity	Ev. condu	ber of ents cted by	Number of Participants			
		MSUs	PMU in Kyiv	Female	Male	Total	
1	Training	5	4	98	148	246	
a	Awareness on SD, MDGs, HIV/AIDS, gender	1		6	6	12	
	Project Management (for FGs on local SD						
b	projects)	3		17	51	68	
С	On creation and operation of ACMHs and other						
	community-based organisations	1	3	75	91	166	
2	Study Tour/Exposure Visit	2	1	26	41	67	
3	Workshops/Conferences	1		1	3	4	
	Total	8	4	125	192	317	

Table - VII: HRD Activities in 3rd Quarter 2009

# HRD activities conducted by PMU

Trainings on creation and operation of ACMHs and other community-based organisations were conducted to develop capacities of target groups.

On creation and operation of ACMHs and other community-based organizations

On August 22-23, at the premises of the Novovolynsk branch of the Ternopyl National Economic University two days' workshop for the managers of the Novovolynsk Associations of Co-owners of Multi-Apartment Houses (ACMHs) took place. The training was organised by UNDP/MGSDP and Novovolynsk MSU. The training was conducted by Leonid Tulovsky, UNDP/MGSDP Quality Management Officer.

Mr Eleva reported about the achievements of Novovolynsk municipality in the field of the communal services provision. He noticed: "People unite to improve living conditions: renovations in the buildings, heat consumption meters, installation of the playgrounds etc. ACMH are also active in obtaining public funds. ACMH "Mistechko" managed to obtain around 500 000 UAH, which were directed to improve living conditions in the buildings. The residents of these buildings founded the

<sup>\*</sup> No. of participants indicate persons without repetition.

ACMH and became the members of the Association. The city also tries to promote foundation and development of the ACMH. The round tables, conferences, workshops, trainings and familiarizing visits were conducted. Representatives and governors from other, even larger cities such as Lviv and Kremenchug visit to us to familiarize with the results of our work.

Myroslava Zhuk, Head of the ACMH "Oberyg" and training participant noticed: "The training was so topical! I appreciated the information concerning ACMH legislation. Everything was neatly clarified as for "common person". Not from the scientific point of view, but with the simple words. Every person, even not having special technical or legal education, could understand everything. I memorized the information about how to count the salary for the cleaners or other hired employees, how to count the expenditures for the building maintenance. I will practice it in our ACMH activity".

On August 12-13, capacity development training for the representatives of the Ivano-Frankivsk house committees and ACMHs was organised.



**Photo-16:** 20% of housing stock of Novovolynsk is managed by ACMHs and quality of management will improve owing to such trainings

Oksana Remiga, UNDP Senior Programme Manager, Iryna Skaliy, UNDP/MGSDP Project Manager and Leonid Tulovsky, UNDP/MGSDP Quality Management Officer facilitated the training. The training was held under support of the Swiss Agency for Development and Cooperation. 80 persons participated in two trainings.

On August 28, Leonid Tulovsky, UNDP/MGSDP Quality Management Officer, conducted capacity development course on ACMHs, which trained 25 community leaders from 12 local ACMHs in Saky (AR Crimea) to interpret legislation on ACMHs, register and effectively manage the ACMH.

# Box -IV: Tulchyn and Mochyliv-Podilskyi (Vinnytsya Region) Host the Exposure Visit from East and South of Ukraine

Around 30 local councillors from Western Ukraine cities have visited Tulchyn and Mochyliv-Podilskyi municipalities (Vinnytsya Region) on July 20-21 during the East-West exchange visit organised by UNDP/MGSDP with support from the Swiss Agency for Development and Cooperation. The mayors and local councillors learned the experience of Tulchyn and Mochyliv-Pdilskyi in applying community-based approach to local development, communities experience in participation in MGSDP and got familiarized with the history and culture of Western Ukraine (Vinnytska oblast). The participants submitted recommendations for improving municipal services delivery which will be analysed and published.



**Photo - 17:** The Mayor of Mochyliv Podilsky, Mychalo Savoluyk greets the delegation of exchange visit chaired by MGSDP Project Manager, Iryna Skaliy

This experience is valuable for those local governments which are willing to promote the housing reform at local level through motivating citizens for getting organised into Associations of Co-Owners of Multi-Apartment Houses in order to ensure better service delivery to dwellers. It became the focus of the latest exchange visit for local councillors from Southern and Eastern Ukraine, including Voznesensk (Mykolayiv Region), Pervomayske (AR Crimea), Rzhyschiv (Kyiv Region), Zuya (AR Crimea), Izyum (Donetsk Region), Backchysaray, Scholkino, Dzhankoy (AR Crimea), Lysychansk and Rubizhne (Luhansk Region).

Top four practices marked by the participants of the visit to Tulchyn and Mochyliv-Podilskyi were the following:

- 1. Operation of Rehabilitation Center "Angel Nadiyi" (Angel of Hope) in Mochyliv-Podilskyi. The Center provides legal, social, medical support to children with limited physical capacities and supports socialization and integration into ordinary life. The Center is an example of engagement of public, municipal authorities, UNDP, charity organizations for establishing and operating the Center.
- 2. Creation of public organization "Tulchyn brotherhood" uniting people originating from Tulchyn and allowing them to invest to local socioeconomic development.
- 3. The official web-site of Mochyliv-Podilskyi City Council (<a href="http://www.misto.mogpod.com.ua/">http://www.misto.mogpod.com.ua/</a>), which provides regular, transparent information for the local councilors, city residents, investors etc.



Photo The participants attended - 18: rehabilitation centre Angel Nadiyi in Mochyliv-Podilskyi

4. The energy-saving projects in kindergartens in Tulchyn (PO "Vse dlya ditey" and "PO Tulchynka"). The kindergartens have installed new PVC windows, which caused significant energy saving, reduction of cost of current repairs and improvement of conditions in the kindergartens.

The participants made the recommendations for the bodies of local self-government on improving quality of public service delivery in Urban Ukraine:

- 1. Create a section at official web-sites devoted to fellow countrymen working abroad. Create an opportunity for them to contribute remittances for local development.
- 2. Calculate the number of children with limited physical capacities in the municipality. Hold a survey in the municipality on need of rehabilitation center for them.
- 3. Local information policy is a powerful resource for local development. Official web-site of the city council should be updates with new technologies of e-governance, should be interactive and user-friendly. In order to create educated, mobilized dwellers, the web-site should regularly inform the reader on recent legislation, activities of the city council etc.

In 2009, UNDP/MGSDP held two East-West exchange visits for reaching cohesion between Eastern and Western Ukraine and sharing experience of community-based approach. The first visit was held to Kirovske and Artemivsk on June 4-5, 2009. The survey was organised among the participants to define key innovative practices of local self-government worth replication and dissemination.

In particular, top five practices marked by the participants of the visit to Kirovske and Artemivsk were the following:

- 1. Operation of the Federation of Association Co-Owners of Multi-Apartment Houses in Kirovske, which unites 13 ACMHs (in September 2009). The Federation successfully represents shared interests of 4200 dwellers, hires the personnel for maintaining of shared property and provided services of better quality to the dwellers.
- 2. Electronic map of Kirovske municipality (kirovskoe.com.ua), which is an effective geoinformational system of the municipality and an instrument for communal enterprises, educational and business organisations of the city. The map allows testing innovations in area of communal and housing economy.
- 3. Concession of heat supply system in Artemivsk. Artemivsk City Council was the first in Ukraine to sign concession treaty for heat supply with Lithuanian company for a period of 40 years, which manages Communal Enterprise "Artemiysk Heat Supply Network".
- 4. The work on investment attractiveness of Artemiysk municipality.
- 5. The Agreement on Social responsibility between "Komsomolets Donbasu" Coal Mine and Kirovske City Council. According to the Agreement the Enterprise provides financial resources for education, medicine, cultural and other areas of municipal development.

The participants made the recommendations for the bodies of local self-government on improving quality of public service delivery in Urban Ukraine:

1. To intensify communication with local communities and dwellers through personal meetings, mass media, leaflets and other simple printed materials.

- 2. To consider the benefits of introducing concession in communal and housing economy of the municipality.
- 3. To establish a department in the city councils responsible for community mobilisation, community initiatives support, informing public on legislation o\in area of communal and housing economy, activities of the city council etc.

#### HRD activities conducted by MSUs

- The training for functional groups was held by MSUs in Ivano-Frankivsk for 18 persons and Rubizhne 19 persons and Kirovske for 8 persons.
- MCSD held in Ivano-Frankivsk for 130 participants;
- Exposure visit to Dolyna organised by Rubizhne MSU in context of inter-municipal cooperation (the treaty on inter-municipal cooperation of Dolyna and Rubizhne was signed in July 2009);
- Roundtable held by Rubizhne MSU "Twin-City Movement: Past and Future" in context of cooperation with Dolyna municipality;.
- Rivne MSU organised exposure visit of local communities implementing SD projects in UNDP/MGSDP to local project sites which are already implemented;
- Rubizhne MSU established a Gender School for 12 volunteers. The trainings are held by participants of training "Gender-Based Analysis for Participants of Local Development Programmes" held by UNDP/MGSDP

#### 2.1.5 Public Awareness on HIV/AIDS and Gender

# Trainers on gender-based analysis establish gender school in Rubizhne

On June 11-12, 27 teachers from 9 municipalities and settlements benefited from training on gender-based analysis held in Backchysaray (AR Crimea). UNDP/MGSDP organised the training with support of Canadian International Development Agency. The training empowered the teachers to contribute to development of local communities by informing wide audience on gender. The trainers Natalia Kurganovska and Nina Tverdokhleb from the Project "Empowering Education" managed to organize sincere discussion based on analysis of Ukrainian and international legislation.

The participants broadened the knowledge on gender, promoting gender equality in international, European Law and Ukrainian legislation, Family and Labor Codes of Ukraine. The participants from Rubizhne Larysa Samoylova, teacher, Iryna Chumak, psychologist and Olena Geyko, School Deputy Director organised a Gender School for 12 volunteers representing all schools of Rubizhne. After continuous theoretical and practical training, the volunteers will became gender focal points to assist teachers for gender education at schools.

### 2.2 MANAGEMENT AND EFFECTIVENESS

### 2.2.1 Partnerships / Linkages

Efforts were put during the quarter to build linkage of the Programme with other agencies of similar nature so as to create synergy. Followings are some activities in this context:

# With the Canadian International Development Agency

 On August 18-19, the UNDP/MGSDP activities, conditions of partnership were presented in Yevpatoria municipality (AR Crimea). Iryna Skaliy, UNDP/MGSDP Project Manager and Mykola Smirnow, UNDP/MGSDP Participatory Governance Development Officer have assessed municipality potential in context of partnership with Programme and met with directors of schools and kindergartens in Yevpatoria, potential communities for implementing SD projects.

- On August 25-28, MGSDP team enhanced institutional capacity in four new partner settlements – Krasnogvardiyske, Pervomayske, Zuya, Nyzhniogirskyi. The MGSDP Team met local authorities, visited local community-based organisations, and established Management Information System.
- August 28, Leonid Tulovskyi, UNDP/MGSDP Quality Management Officer, conducted capacity development course on ACMHs, which trained 25 community leaders from 12 local ACMHs in Saky (AR Crimea) to interpret legislation on ACMHs, register and effectively manage the ACMH.

# With Swiss Agency for Development and Cooperation

- On August 12-13, capacity development training for representatives of the Ivano-Frankivsk house committees and ACMHs was organised. Oksana Remiga, UNDP Senior Programme Manager, Iryna Skaliy, UNDP/MGSDP Project Manager and Leonid Tulovsky, UNDP/MGSDP Quality Management Officer facilitated the training.
- On July 29, Manual Etter, SDC Country Director, Olena Lytvynenko, SDC National Programme Officer and Olena Ursu UNDP/MGSDP Governance and Sustainable Development Officer had a meeting to discuss elaboration of the Project Document for new Sub-Project of MGSDP under SDC Support.

### With other UNDP projects and UN agencies

- September 23, the briefing on UNDP Local Development Cluster Programmes was organised for Olivier Adam, UN Resident Coordinator and UNDP Resident Representative in Ukraine.
   Iryna Skaliy, UNDP/MGSDP Project Manager presented Programme's results, progress and plans in applying community-based development approach in partner municipalities.
- September 25, Donor coordination meeting was hosted by Crimea Integration and Development Programme where international organisations have shared current development activities and plans for the nearest future. Iryna Skaliy, UNDP/MGSDP Project Manager presented Programmes proceedings in Crimean partner municipalities.
- August 26-27, in context of Ricarda Rieger, UNDP Country Director visit to Rivne, Volodymyr Khomko, Rivne city mayor briefed the delegation on partnership of municipality with UNDP/MGSDP. Since the beginning of partnership in 2004, Rivne implemented 10 local community projects and internalised community-based approach by adopting appropriate municipal programme in 2009. The value of implemented projects in Rivne reached UAH 1.4 mn.

#### 2.2.2 Communication Results

Communication about the Programme took place in various forms and at various levels during the quarter. This section compiles them in form of inventory of communications, publications, interviews etc.

#### A) Media and Information

During the quarter, the MGSDP/MSU communication teams were able to collect information about 37 media records about the Programme activities, out of which 9 were of national level, and 28 were local. Mentioning on official web-sites brought 48.65%, newspapers and radio remain popular information channels for highlighting the Programme activities bringing 27%, the rest of information appears on TV of the involved agencies. In total, it makes 1232 media records since 2004 when the Programme was initiated.

Table -VIII: Number of Media Records (2009)

SN	Media	National	lv-Frankivsk	Rubizhne	Rivne	Galych	Kalynivka	1	<b>Total</b>
314	Wedia	Nati	Iv-Fra	Rubi	Riv	Gal	Kalyı	Q 3r d	Since 2004
1	Newspaper		2	2			1	5	424
2	Radio		4		1			5	230
3	TV	1	6	1	1			9	257
4	Web	8	8	1		1		18	321
	Total	9	20	4	2	1	1	37	1232

Mostly, the local media highlighted information about the Programme activities at local level and propagated the community-based local development approach, e.g. creation and functioning of the associations of co-owners of multi-apartment buildings, joint activities of the local governments and the communities, trainings and exposure visits organized for the Programme's stakeholders etc.

#### **B) Studies and Publications**

- (1) School notebooks on energy-saving for Novograd-Volynskyi schoolchildren were printed with promotional slogans and educational information on energy consumption, climate mitigation etc. This will enable local communities to educate rational attitude to energy resources consumption.
- (2) UNDP documentary DVD "One Step Ahead: How Ukrainian Communities Help Themselves" was replicated (55 copies) (CIDA-related).
- (3) Quarterly Progress Report 30 copies http://msdp.undp.org.ua/data/publications/qpr-2-2009-eng\_july.pdf

#### 2.2.3 Resource Mobilisation and Utilisation

This section focuses on resources mobilised from various sources for implementation of the Programme and utilization of such resources from various perspectives.

### A) Resource Mobilisation and Utilisation by Donor

In total, the amount of 1,188,031.84 thousand USD was mobilised by end of 3rd quarter for the Programme activities, including 100.00 thousand USD from UNDP, 14.46 thousand USD from Norwegian Embassy, 222.88 thousand USD from SDC, 560.47 from CIDA and 291.21 thousand USD as national cost-sharing.

Table - IX: Resourse Utilization in Q3rd 2009 by donor, USD\*

#	Resource Mobilisation and Utilisation	Budget for 2009	Utilised in Q1st	Utilised in Q2nd	Utilised in Q3rd	Total	Deliver y, %
1	Rivne municipality	51,431.82			16,359.26	16,359.26	31.81
2	Novograd-Volynsky municipality	170.00				0.00	0.00
3	Kirovske municipality	18,657.89			3,051.28	3,051.28	16.35
4	Hola Prystan municipality	3,100.00				0.00	0.00
5	Ukrayinka municipality	19,821.03	2,631.22			2,631.22	13.27
6	Mohyliv-Podilsky municipality	2,119.92	627.33			627.33	29.59

7	Novovolynsk municipality	8,126.55			7,034.73	7,034.73	86.56
8	Mykolayiv municipality	22,354.34			11,897.03	11,897.03	53.22
9	Dolyna municipality	14,157.42			3,716.08	3,716.08	26.25
10	Saky municipality	29,591.00			12,616.58	12,616.58	42.64
11	Ivano-Frankivsk municipality	19,001.31				0.00	0.00
12	Dzhankoy municipality	27,975.47			15,731.86	15,731.86	56.23
13	Kagarlyk municipality	16,267.37			7,207.93	7,207.93	44.31
14	Tulchyn municipality	23,736.04			3,203.48	3,203.48	13.50
15	Voznesensk municipality	30,932.21			4,326.26	4,326.26	13.99
16	Rubizhne municipality	2,770.72				0.00	0.00
17	UNDP **	100,000.00	13,828.08	415.92	48,556.89	62,800.89	62.80
18	SDC**	222,885.28	25,907.56	62,129.25	80,299.22	168,336.03	<i>75.53</i>
19	Norwegian Embassy**	14,459.98			1,669.47	1,669.47	11.55
20	CIDA**	560,473.49	107,338.00	100,090.10	76,094.93	283,523.03	50.59
	Total	1,188,031.84	150,332.19	162,635.27	291,765.00	604,732.46	50.90

<sup>\*</sup> including GMS

By end of the 3rd quarter, 604.73 thousand USD was utilized (including commitments). In total, since the beginning of 2009 it makes 50.90% of delivery.

# 2.2.4 Programme Reviews

The management and operation aspects of the Programme were reviewed and assessed during the quarter by UNDP management and donor community. These assessments were useful for enhancing the efficiency of the Programme. Following sub-sections detail this subject:

On August 26, Volodymyr Khomko, Rivne City Mayor met Ricarda Rieger new UNDP Country Director in Ukraine.

During the meeting, the parties shared their opinions about the expansion of the cooperation and founding of the new projects. Ms Rieger notified that she highly appreciates all the efforts that local government puts into high-quality implementation of the UNDP projects and understands that during the crisis Rivne authorities have to focus efforts on the cost-sharing of the projects by the local government.



**Photo-18:** Volodymyr Khomko, Rivne City Mayor and Ricarda Rieger, UNDP Country Director in Ukraine

including commitments (created Purchase Orders)

Erçan Murat, UNDP Officer-in-Charge visited UNDP/MGSDP partner municipality of Kirovske (Donersk Region). The delegation met Kirovske City Mayor, Viktor Mandrus and met with community of ACMH #21 in Office of Federation of ACMHs, which implemented the project of basement pipes reconstruction in context of UNDP/MGSDP. Sergiy Polysiuk, Deputy Kirovske City Mayor, Municipal Coordinator of UNDP/MGSDP in Kirovske municipality presented community organisation. Nelya Dashkovets, Head of Federation of ACMHs and other members of the organisation presented federation of ACMHs and its experience in Kirovske.



**Photo-19:** The participants of the meeting during visit to project site in Kirovske municipality

The participants of the meeting included Oksana Remiga, UNDP Senior Programme Manager, Iryna Skaliy, Manager UNDP/MGSDP, Jaysingh Sah, International Programme Manager of Project "Community-Based Approach", Viktor Mandrus, Kirovske City Mayor, Polysiuk Sergiy, Deputy Kirovske City Mayor, Municipal Coordinator of UNDP/MGSDP in Kirovske municipality, Pahomov Vladyslav, Director of Department of Local Development, Kirovske City Council and Tetyana Kudina, UNDP Programme Assistant.

# **Chapter THREE** LESSONS AND **OPPORTUNITIES** 3.1. Taking Stock of the Experience, p. 31 3.2. Future Outlook, p. 31

#### 3.1 TAKING STOCK OF THE EXPERIENCE

Having gained the experience of cooperation with the stakeholders, it was found that MGSDP has been successful in demonstrating the value of participatory approach and social mobilization at local level. Also, national level opportunities were explored and utilised during the quarter in promoting the vision of the Programme. However, some challenges also prevailed in harnessing potential of the people.

A) Opportunities were identified based on the recent Programme's experience –

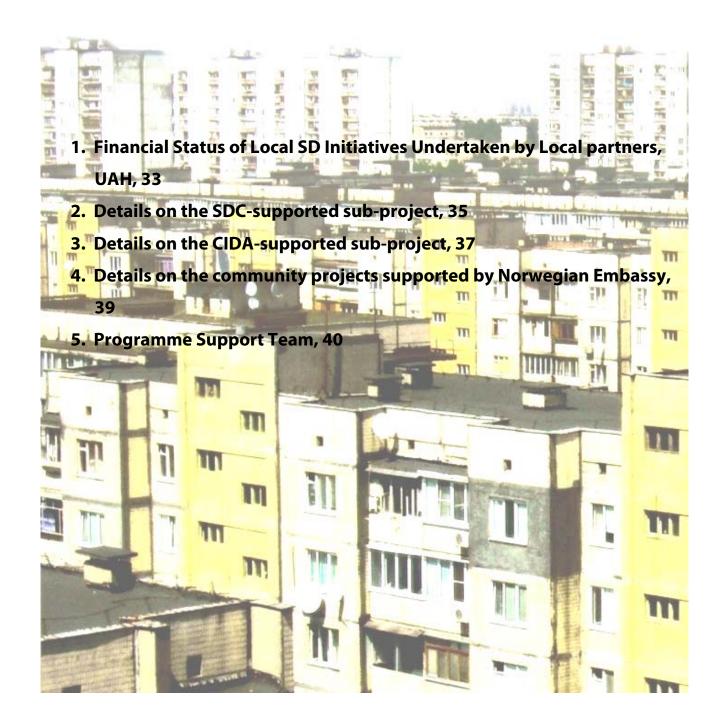
- Local authorities are ready and willing to take obligations in activities aimed at improving and certification of local government services. Municipalities request more active work on knowledge transfer, in particular in areas of municipal services quality management /ISO, strategic planning, administrative services.
- Local partners request continued support for establishing community-based organisations at community level and support for community SD projects with focus on energy-saving, solid waste disposal and water management.
- Local partners support introduction of municipal quality management system in accordance with ISO 9001:2000, one stop shops and assistance in elaboration of municipal programmes for improving public service delivery, e.g. on energy-saving, strategic plans, solid waste disposal strategies etc.
- The partners express demand for trainings for city administration personnel so as to create critical amount of professionals adherent to ideas of decentralisation and community based approach to local development.
- The local authorities support including lessons learned to legislative process and express a wish to contribute to working groups in elaborating Draft Laws. They also recommended to engage international expertise and bring together local and central government bodies.
- A) Challenges still occur in process of Programme implementation, especially with regard to the following
  - Due to financial crisis, some municipalities limit number of projects they support.
  - Lack of professional accurate updated legislative information on financial and other aspects of community-based organizations.
  - High demand for community projects; resulting in heavy competition.
  - Weak readiness of citizens in some municipalities to take responsibility for their property and create sustainable forms of organisations (like associations of co-owners of multi-apartment buildings, service cooperatives) preferring to choose the easier way and get organised in the form of bodies of self-organisation of population.

#### 3.2. FUTURE OUTLOOK

In the 4<sup>th</sup> guarter the Programme will focus on the following activities:

- Improving capacity of central government to decentralize fiscal and administrative powers / responsibilities in support of local development, in particular through organization of the policy event on water quality.
- Strengthening capacity of local authorities to transparently define and implement local development strategies, deliver public services, and foster local economic development.
- Supporting knowledge transfer for civil servants and officials to improve local public service delivery.
- Enhancing capacities of communities to realize improvements in local social, economic and environmental conditions through supporting the community projects.
- Focusing on CIDA sub-project in AR Crimea and SDC sub-project

## **ANNEXTURE**



Annex – I: Financial Status of Local SD Initiatives Undertaken by Local Partners, UAH

	i illaliciai		Total amount paid by end Q3rd 2009 by				Total amount due for future payment by					Status	
		ons		cos	t-sharing	of	Ī		со	st-sharin	g of		of
Nº	Purpose	Number of Transactions	UNDP Fund	CIDA Fund	Norw egian Fund	SDC Fund	Munici- pality	UNDP Fund	CIDA Fund	Norw egian Fund	SDC Fund	Munici -pality	projec t compl etion (%)
1.	Kirovske												(70)
1.1	ACMH "Girniatsky 1"	1			879.6		1319.4			4983.2		7474.8	0.2
1.2	ACMH "Girniatsky 4"	1			880.4		1320.6			4987.6		7474.8	0.2
1.3	ACMH "Girniatsky 10"	1			1608.4		2412.6			9115.2		13672.8	0.2
1.4	ACMH "Molodizhny 15"	1			1000.4		1501.8			5672.4		8508.6	0.2
1.5	ACMH "Panfilovtsev 32"	1			1755.2		2632.8			9944.8		14917.2	0.2
1.6	ACMH "Panfilovtsev 34"	1			1755.2		2632.8			9944.8		14917.2	0.2
1.7	ACMH "Shakhtarska 33"	1			1552.4		2328.6			8796.8		13195.2	0.2
1.8	ACMH "Shakhtarska 51"	1				1256.0	1884.0				7117.6	10676.4	0.2
1.9	ACMH "Molodizhny 5"	1			1045.6		1568.4			5924.8		8887.2	0.2
1.1 0	ACMH "Objednany"	1			1352.0		2028.0			7660.8		11491.2	0.2
1.1	ACMH "Aquamarin"	1			1609.2		2413.8			9118.0		13677.0	0.2
1.1	ACMH "Shakhtarska 35"	1				1680.0	2520.0				9520.0	14280.0	0.2
1.1	ACMH "Molodizhny 12"										14000.0	14000.0	
1.1	ACMH "Lenina" Kirovske Municipality							70000.			12000.0	18000.0	
1.1 2.	<b>Dolyna</b>							70000.					
2.1	Dzherelo zhyttia vulytsi Zamkovoyi	1				7000.0	7000.0						1.0
2.2	ACMH "Pid lypoyu na Pushkina, 8"	1				11406.2	11406.2				64634.9	64634.9	0.2
2.3	ACMH "Zatyshna oselya na Nezalezhnosti 2"	1				10500.0	10500.0				59500.0	59500.0	0.2
2.4	Dolyna municipality	1				8250.0					46750.0		0.2
3. 3.1	<b>Kagarlyk</b> Public Council of		45464.										
	kindergarten "Romashka"	2	4				47005.6	770.4				9503.6	0.9
3.2	ACMH "Oberig"	1	4391.8				5367.8	24887.0				30417.4	0.2
3.3 4.	ACMH "Nadiya plus"  Saky	1	2992.2				3657.1	16955.8				20723.8	0.2
4.1	ACMH-45	1		3145.1			3844.0		20153. 0			19454.0	0.2
4.2	CSO "Nash Dim"	1		8643.0			8643.0		48977. 0			48977.0	0.2
4.3	CSO "Rodyna"	1		9254.0			9254.0		52438. 0			52438.0	0.2
4.4	CSO "Oktiabrsky"	2		67500.			67500.		7500.0			7500.0	0.9
4.5 5.	CSO "Privokzalny" <b>Rivne</b>	1		11250.			11250.		63750.			63750.0	0.2
5.1	ACMH Semko	2	15490. 6				46471.7	1721.2				5163.6	0.9
5.2	ACMH Gazda	2	23375. 9				70127.8	2597.3				7791.9	0.9
5.3	ACMH Magirus	1	4387.5				13162.5	24862.5				74587.5	0.2
5.4	CSO Syayvo Dobra							36000.0				108000.	
6.	Novograd-Volynsky												

6.1	CSO "Morsky"	1				8247.4					32989.6	4	0.2
6.2	ACMH "Zviagel"	•				02					60000.0		
	Novograd-Volynsky										00000.0	00000.0	
6.3	Municipality							70000.0					
7.	Voznesensk												
7.1											22048.		
7.1	ACMH "Raduzhny"	1				3890.8	5836.2				8	33073.2	0.2
7.2	ACMH "Budynok Gazovykiv"					5574.4	8361.6				31588.	47382.6	0.2
7.3	•	1									4		
7.3	ACMH "Meteor Serviz"	1				1388.4	2082.6				7868.4 35554.	11802.6	0.2
7.4	ACMH "Dim Nadija"	1				6274.4	9411.6				8	53332.2	0.2
	ACMH "Zaliznychnyk-	•				0274.4	7411.0				10852.	33332.2	0.2
7.5	Voznesensky"	1				1915.2	2872.8				0	16278.0	0.2
7.6											23654.		
	CSO "Beregynia"	1				4174.4	6261.6				8	35482.2	0.2
8.	Tulchyn												
8.1	CCO III / II II					5011.0	7225.5				33500.	400446	0.0
	CSO "Veselka"	1				5911.8	7225.5				1 86062.	40944.6	0.2
8.2	CSO "Dytiachy Dobrobut"	1				15187.5	18562.5					105187.5	0.2
8.3	CSO "Olenka"	1				9000.0	.0002.0						1.0
8.4	Vse dlya ditei, NGO	1				9000.0							1.0
9.	Dzhankoy					9000.0							1.0
	CSO "Rithm" of the city						60561.						
9.1	Trade school	2		60561.9			9		6729.1			6729.1	0.9
9.2	CSO "Dobra sprava" of						60750.						
9.2	school No 6	2		60750.0			0		6750.0			6750.0	0.9
9.3	CSO "Topolyok" of			202404					472406			67400.0	
	kindergarten No 38	1		20249.4					47248.6			67498.0	0.2
	Mykolaiv		55542.0				000444	6474.4				0057.0	
10.1	ACMH "Aviator"	2	55543.0				83314.4					9257.2	0.9
10.2	ACMH "Nash Dom-25"	1	7275.6				10913.4	41228.0				61842.0	0.2
11	Novovolynsk												
11.1	SC "Girnyk Volyni"	2	45819.9				56002.1	5091.3				6222.7	0.9
11.2	Svitanok street committee	1	7000.0										1.0
12	Ivano-Frankivsk		7000.0										1.0
	HC on 208A												
12.1	Vovchynetska	1				27958.2				<u></u>	37277.6	121152.2	0.2
12.2	CO Guardian council												
	Pervotsvit school #6	1				24064.1					32085.4	104277.6	0.2
13	Ukrainka						20655						<del>                                     </del>
13.1	Budivelnik Ukrainki	2	103275.0				20655. 0					13770.0	0.9
13.2	ACMH "Zhytlovy Complex												
	Dnipro"							16645.1				96844.0	<u> </u>
14	Mogyliv-Podilsky												<u> </u>
14.1	CSO Batkivska turbota	1				4055.4	4956.6						1.0
15	Rubizhne												
15.1	ACMH "Jednist'Rubizhne"							14352.0				14352.0	
15.2	ACMH "Nash kvartal"							7247.0				7247.0	
15.3	ACMH "Nash kvartal-2"							4100.0				4100.0	
15.4	ACMH "Nash kvartal-2"							8232.0				8232.0	
			315015 0	241252 4	13420 2	16672/11	607520.2	350861 0	253545 7	76149 4	627004 9	1675377.3	
Total	<u> </u>		313013.9	£1.333.4	13737.2	100/34.1	U91 32U.3	330801.0	£33343./	/0140.4	02/004.9	10/33//.3	0.3
		58		1	434062.8	<u> </u>				2982937	.2		

#### Annex – II:

### **Details on the SDC-supported Sub-Project**

UNDP/MGSDP implements SDC component "Promoting Conditions of Participatory Governance and Development in Urban Areas". The overall goal of the Project is "The process of municipal governance and development is decentralized and strengthened by means of integrating participatory approach; setting out clear linkages with regional authorities and promoting collaboration between involved cities." The new Prodoc for the new sub-project in context of SDC was elaborated during the quarter. The Planning workshop was held in Yalta on July 3-5 with participation of local and national Project partners and donors.

#### A) Programme Area

In this framework, UNDP/MGSDP is operational in the following municipalities:

- 1) Saky, Dzhankoy, Shchelkino and Bakhchysaray in AR Crimea;
- 2) Tul'chyn, Kalynivka and Mohyliv-Podislky municipalities in Vinnytsya region.
- 3) Ivano-Frankivsk, Dolyna of Ivano-Frankivsk Region, Novograd-Volynskyi of Zhytomyr Region, Voznesensk of Mykolayiv Region, Gola Prystan` of Kherson Region, Kirovske of Donetsk Region, Saky, Shchelkine, Dzhankoy, Bakhchysaray in AR Crimea.

#### B) Programme Activity

Table: The local communities SD projects approved by UNDP/MGSDP Project Selection Committee Meeting for support from SDC fund

		заррогено		Cost Sh	aring (in U	AH) bv					
S N	CBO/Network	Purpose	Total Cost (UAH '000)	SDC	City Council	CBO/ Network	Bene ficiar ies				
	Dolyna										
1	ACMH "Zatyshna Oselia na Nezalezhnosti 2"	Foundation repair	162360	70000	70000	22360	235				
	Voznesensk										
2	ACMH "Zaliznychnyk- Voznesensky"	Roof repair	40097	12767	19151	8179	16				
3	CSO "Beregynia" of Kindergarten No 5	Toilets renovat	109559	27830	61736	19993	1403				
	Tulchyn	•									
4	CSO "Dytiachy Dobrobut"	Windows	252200	101250	123750	27200	287				
	Total	*	564216	211847	274637	77732	1941				

The total cost of these projects is 564.2 thousand UAH, including the share of SDC of 211.8 thousand UAH (37% of the total project cost). The project will directly benefit 1941 citizens of the municipalities.

Table: Financial Status of Local SD Initiatives Undertaken by Local Partners and funded from SDC budget, UAH

_	rubici i municiai status of Local 50 miniatives officer taken by Local i artifers and ruffice from 50 budget, 57th											
#	Dumore	er of ctions	Q3rd 200	nt paid by end 19 by cost- ing of	Total amou future payme sharin	Status of project comple-						
#	Purpose	Number Transacti	SDC Fund	Municipa-ity	SDC Fund	Municipalit y	tion (%)					
1	Kirovske											
1.1	ACMH "Shakhtarska 51"	1	1,256.00	1,884.00	7,117.60	10,676.40	15%					
1.2	ACMH "Shakhtarska 35"	1	1,680.00	2,520.00	9,520.00	14,280.00	15%					
1.3	ACMH "Molodizhny 12"				14,000.00	14,000.00						
1.4	ACMH "Lenina"				12,000.00	18,000.00						
2	Dolyna											
2.1	Dzherelo zhyttia vulytsi Zamkovoyi	1	7,000.00	7,000.00			100%					
2.2	ACMH "Pid lypoyu na Pushkina, 8"	1	11,406.15	11,406.15	64,634.85	64,634.85	15%					
2.3	ACMH "Zatyshna oselya na Nezalezhnosti 2"	1	10,500.00	10,500.00	59,500.00	59,500.00	15%					

2.4	Dolyna municipality	1	8,250.00		46,750.00		15%
3	Novograd-Volynsky						
3.1	CSO "Morsky"	1	8,247.40		32,989.60		20%
3.2	ACMH "Zviagel"				60,000.00	60,000.00	
4	Voznesensk						
4.1	ACMH "Raduzhny"	1	3,890.80	5,836.20	22,048.80	33,073.20	15%
4.2	ACMH "Budynok Gazovykiv"	1	5,574.40	8,361.60	31,588.40	47,382.60	15%
4.3	ACMH "Meteor Serviz"	1	1,388.40	2,082.60	7,868.40	11,802.60	15%
4.4	ACMH "Dim Nadija"	1	6,274.40	9,411.60	35,554.80	53,332.20	15%
4.5	ACMH "Zaliznychnyk-Voznesensky"	1	1,915.20	2,872.80	10,852.00	16,278.00	15%
4.6	CSO "Beregynia"	1	4,174.40	6,261.60	23,654.80	35,482.20	15%
5	Tulchyn						
5.1	CSO "Veselka"	1	5,911.79	7,225.51	33,500.11	40,944.59	15%
5.2	CSO "Dytiachy Dobrobut"	1	15,187.50	18,562.50	86,062.50	105,187.50	15%
5.3	CSO "Olenka"	1	9,000.00				100%
5.4	Vse dlya ditei, NGO	1	9,000.00				100%
6	Ivano-Frankivsk						
6.1	HC on 208A Vovchynetska	1	27,958.20		37,277.60	121,152.20	15%
6.2	CO Guardian council Pervotsvit school #6	1	24,064.05		32,085.40	104,277.55	15%
7	Mogyliv-Podilsky						
7.1	CSO Batkivska turbota	1	4,055.40	4,956.60			100%
Tota	I	20	166,734.09	98,881.16	627,004.86	810,003.89	28%

On July 1, National round table was co-organised in context of cooperation with the Ministry of Regional Development and Construction of Ukraine for discussion on implementation of Action Plan on European Strategy for Innovation and Good Governance at Local Level.

On July 3-5, National stakeholders of UNDP/MGSDP planned new Programme's sub-project under SDC support for 2010-2012 in Yalta (AR Crimea). The participants have provided vision on future course of Programme activities to support development of local government and decentralization reform in Ukraine.

On July 6-7, to support local self-governance, 311 mayors representing small municipalities and settlements have gathered in Ukrayinka (Kyiv Region) and discussed methods to improve development of small municipalities through the mechanism of private-public partnership at All-Ukrainian Conference, held by Association of Small municipalities in cooperation with UN Development Programme, Swiss Agency for Development and Cooperation, Royal Norwegian Embassy and German Technical Cooperation.

On July 29, Manual Etter, SDC Country Director, Olena Lytvynenko, SDC National Programme Officer and Olena Ursu UNDP/MGSDP Governance and Sustainable Development Officer had a meeting to discuss elaboration of the Project Document for new Sub-Project of MGSDP under SDC Support.

On July 20-21, East-West exchange visit was organised to Tulchyn and Mochyliv-Podilskyi for 29 local councillors from Eastern Ukraine and AR Crimea, who learned experience of community-based approach to local development, communities experience in participation in MGSDP and got familiarized with the history and culture of Western Ukraine (Vinnytska oblast). The participants submitted recommendations for improving municipal services delivery which will be analysed and published.

On August 12-13, capacity development training for representatives of the Ivano-Frankivsk house committees and ACMHs was organised. Oksana Remiga, UNDP Senior Programme Manager, Iryna Skaliy, UNDP/MGSDP Project Manager and Leonid Tulovsky, UNDP/MGSDP Quality Management Officer facilitated the training.

#### Annex – III:

#### **Details on CIDA-Supported Community Projects**

UNDP in Ukraine and the Government of Canada as represented by the Minister for International Cooperation, acting through Canadian International Development Agency have signed the Grant Agreement. Within this support, MGSDP receives 1'000'000 CAD for the following activities:

- 1. Improving capacities of municipal-level authorities to deliver high-quality public services, mainly in relation to urban water supply;
- 2. Strengthening capacity of community organizations to prioritize their social and economic needs, jointly develop strategies with municipal authorities to address these needs, and mobilize resources to fund them in targeted municipalities of Crimea.
- 3. Increasing capacity of communities and municipal government institutions to design and implement gender-responsive policies, programs and projects that reflect the priorities and interests of both Crimean women and men.

#### C) Programme Area

Table : The local communities SD projects approved by UNDP/MGSDP Project Selection Committee Meeting for support from CIDA

			Total		у	Beneficiari		
S N	CBO/Network	Purpos e	Cost (UAH '000)	UNDP	CIDA	City Council	CBO/ Network	es
	Dzhankoy							
1	CSO "Topolek"	Toilets	150596		67498	67498	15600	170
	Saky							
2	CSO "Rodyna"	Toilets	138373		61692	61692	14989	542
3	CSO "Nash Dim-Saki"	Toilets	128844		57620	57620	13604	778
	Total	*	417813		186810	186810	44193	1490

The total cost of these projects is 417.8 thousand UAH, including the share of CIDA of 186.8 thousand UAH (44% of the total project cost). The project will directly benefit 1490 citizens of the municipalities.

In this framework, UNDP/MGSDP is operational in 10 municipalities of AR Crimea – Saky, Dzhankoy, Shchelkino and Bakhchysaray, Yevpatoria and Nyhnegorskyi, Krasnogvardiyske, Zuya, Pervomayskyi and Novoozerne partner settlements.

Table: Financial Status of Local SD Initiatives Undertaken by Local Partners and funded from CIDA budget, UAH

##	Purpose	Number of Transactions	Q3rd 2009 by	t paid by end cost-sharing	Total amou future paym sharii	Status of project comple- tion (%)	
	·		CIDA Fund	Municipality	CIDA Fund	Municipality	
1	Saky						
1.1	ACMH-45	1	3,145.05	3,843.95	20,152.97	19,454.03	15%
1.2	CSO "Nash Dim"	1	8,643.00	8,643.00	48,977.00	48,977.00	15%
1.3	CSO "Rodyna"	1	9,254.00	9,254.00	52,438.00	52,438.00	15%
1.4	CSO "Oktiabrsky"	2	67,500.00	67,500.00	7,500.00	7,500.00	90%
1.5	CSO "Privokzalny"	1	11,250.00	11,250.00	63,750.00	63,750.00	15%
2	Dzhankoy						
2.1	CSO "Rithm" of the city Trade school	2	60,561.90	60,561.90	6,729.10	6,729.10	90%
2.2	CSO "Dobra sprava" of school No 6	2	60,750.00	60,750.00	6,750.00	6,750.00	90%
2.3	CSO "Topolyok" of kindergarten No 38	1	20,249.40		47,248.60	67,498.00	15%
	Total	11	241,353.35	221,802.85	253,545.67	273,096.13	43%

Folders were printed with UNDP/MGSDP Project title, contacts and UNDP logo. The wall boards were purchased for equipping MSUs of Nyhnegorskyi, Krasnogvardiyske, Zuya and Pervomayskyi partner settlements.

On August 18-19, the UNDP/MGSDP activities, conditions of partnership were presented in Yevpatoria municipality (AR Crimea). Iryna Skaliy, UNDP/MGSDP Project Manager and Mykola Smirnow, UNDP/MGSDP Participatory Governance Development Officer have assessed municipality potential in context of partnership with Programme and met with directors of schools and kindergartens in Yevpatoria, potential communities for implementing SD projects.

On August 25-28, MGSDP team enhanced institutional capacity in four new partner settlements – Krasnogvardiyske, Pervomayske, Zuya, Nyzhniogirskyi. The MGSDP Team met local authorities, visited local community-based organisations, and established Management Information System.

August 28, Leonid Tulovskyi, UNDP/MGSDP Quality Management Officer, conducted capacity development course on ACMHs, which trained 25 community leaders from 12 local ACMHs in Saky (AR Crimea) to interpret legislation on ACMHs, register and effectively manage the ACMH.

September 25, the donor visit was organised for the representatives of Canadian International Development Agency to Saky partner municipality with review of project sites of renovation of toilets in school No 2 and construction of street sewerage system.

#### Annex – IV:

#### **Details on Norwegian Embassy-Supported Community Projects**

UNDP in Ukraine and the Royal Norwegian Embassy in Kyiv have signed the Third-Party Cost Sharing Agreement and agreed to cooperate in the implementation of "Energy-Efficiency Projects in Local Communities of Gola Prystan and Kirovske Municipalities". The objective of the Project is to support local communities which own and manage the multi-apartment buildings and social infrastructures in Gola Prystan and Kirovske municipalities with regard to saving energy through repair/replacement of hot water supply pipes, roof repair/reconstruction and related technical elements such as water supply and sewage system pipes.

The Goal of cooperation is to improve energy efficiency in urban Ukraine, and also to contribute to the development of new and more effective ownership and management systems with regard to multi-apartment residential buildings (as per the Cost Sharing Agreements).

#### A) Programme Activity

Table: The local communities SD projects approved by UNDP/MGSDP Project Selection Committee Meeting for support from Royal Norwegian Embassy

				Cost SI	haring (in U	JAH) by	
SN	CBO/Network	Purpose	Total Cost (UAH)	City Council	CBO/ Networ k	Norwegian Embassy	Bene ficiar ies
1.	ACMH Aquamarin	Gable roof	39798	16091	12980	10727	216
2.	ACMH Girniatsky 2	Systems' pipes	37500	18360	6900	12240	120
3.	ACMH Lenina	Foundation walls	45517	18000	15517	12000	178
4.	ACMH "Shakhtarska	Flat roof	43036	17000	15036	11000	109
5.	ACMH "Molodizhnv 5"	Systems' pipes	22862	10456	5436	6970	134
6.	ACMH "Molodizhnv	Systems' pipes	37096	14000	9096	14000	215
7.	ACMH "Obiednany"	El.wiring	28036	13519	5504	9013	158
8.	CSO "Svit Dytynstva"	Technic Docs	49623	0	9623	40000	500
9.	Total	*	303468	107426	80092	115950	1630

The total cost of these projects is 303.4 thousand UAH, including the share of Norwegian Embassy of 116.0 thousand UAH (38% of the total project cost). The project will directly benefit 1630 citizens of the municipalities.

The Royal Norwegian Embassy supports 10 projects in Kirovske to assist the local citizens in forming their associations of co-owners of multi-apartment buildings and solve the priority problems of their neighborhoods.

Table: Financial Status of Local SD Initiatives in Kirovske municipality Undertaken by Local Partners and funded from Royal
Norwegian Embassy fund, UAH

N	Purpose	Number of Fransactions		aid by end Q3rd st-sharing of	Total amount of payment by co		Status of
14		Numbe Transact	Norwegian Fund	Municipality	Norwegian Fund	Municipality	project comple- tion (%)
1.	ACMH "Girniatsky 1"	1	879.60	1,319.40	4,983.20	7,474.80	15%
2.	ACMH "Girniatsky 4"	1	880.40	1,320.60	4,987.60	7,481.40	15%
3.	ACMH "Girniatsky 10"	1	1,608.40	2,412.60	9,115.20	13,672.80	15%
4.	ACMH "Molodizhny 15"	1	1,001.20	1,501.80	5,672.40	8,508.60	15%
5.	ACMH "Panfilovtsev 32"	1	1,755.20	2,632.80	9,944.80	14,917.20	15%
6.	ACMH "Panfilovtsev 34"	1	1,755.20	2,632.80	9,944.80	14,917.20	15%
7.	ACMH "Shakhtarska 33"	1	1,552.40	2,328.60	8,796.80	13,195.20	15%
8.	ACMH "Molodizhny 5"	1	1,045.60	1,568.40	5,924.80	8,887.20	15%
9.	ACMH "Objednany"	1	1,352.00	2,028.00	7,660.80	11,491.20	15%
10.	ACMH "Aquamarin"	1	1,609.20	2,413.80	9,118.00	13,677.00	15%
Total		10	13,439.20	20,158.80	76,148.40	114,222.60	15%

#### Annex – V:

#### The Programme Support Team

**Project Staffs** Designation Iryna Skaliy Project Manager (April 2008 - to date)

Olena Ursu Galyna Gulenko Leonid Tulovsky Olga Osaulenko Lidiya Movchan Oleksandra Yudina Andriy Rudenko

Rivne

Mvkolaviv

Kirovske

I viv

Rubizhne

Dolyna

Governance and Sustainable Development Officer (June 2008 – to date)

Monitoring and Communication Officer (July 2008 – to date)
Quality Management Officer (April 2006 – September 2008)
Local development Specialist (August 2009 – to date) Financial Assistant (September 2009 – to date) Administrative Assistant (September 2009 - to date)

Driver (May 2004 - to date)

**Municipal Support Teams** Designation

Bohdan Bilyk Ivano-Frankivsk

Oleh Fedoryshyn Petro Vakhnyuk Olena Kazmírchuk Lyudmyla Postoyanets

Valentyna Kyyanytsya

Municipal Project Coordinator (Apr 2004 – to date) Community Mobilizer (Jun 2004 – to date) Municipal Project Coordinator (Feb 2006 - to date) Community Mobilizer (Jun 2004 – to date) Community Mobilizer (March 2007 - to date)

Zhytomyr Oleksandr Krukivskyy Municipal Project Coordinator (July 2006 - to date)

Oksana Stefun'ko Municipal Project Coordinator (Nov 2005 - to date) Halych Zoryana Martynyuk Ivan Bohoslavets Community Mobilizer (Nov 2005 – to date)

Municipal Project Coordinator (Nov 2005 – to date) Community Mobilizer (Nov 2005 – to date) Community Mobilizer (Nov 2005 – to date) Olena Matyukhina Alla Manakova

Novohrad-Vol. Iryna Hudz' Municipal Project Coordinator (Nov 2005 - to date)

Serhiy Polyusyuk Municipal Project Coordinator (Mar 2006 – to date) Community Mobilizer (August 2006 - to date) Pavlo Moroz Vladyslav Pakhomov Community Mobilizer (August 2006 - to date)

Vadym Vizyonok Municipal Project Coordinator (June 2006 - to date) Olena Petlenko Community Mobilizer (June 2006 – to date) Kaharlyk Oksana Fedorchenko Community Mobilizer (Mar 2007 – to date)

Nina Shamanska Municipal Project Coordinator (June 2006 - to date) Hola Prystan'

Anna Sergeeva Community Mobilizer (June 2006 - to date)

Municipal Project Coordinator (August 2006 – to date) Oleksander Zayika Voznesensk Yulia Gurtova Community Mobilizer (December 2007 – to date)

Valentyna Poltavets Municipal Project Coordinator (September 2006 – to date) Community Mobilizer (November 2006 – to date) Ukrayinka Olena Shapoval Community Mobilizer (November 2006 – to date)

Municipal Project Coordinator (October 2006 – to date) Borvs Karpus Novovolynsk Lyudmyla Kharevych Community Mobilizer (October 2006 - to date)

Volodymyr Polyak Municipal Project Coordinator (November 2006 – to date) Serhiy Tymush Community Mobilizer (November 2006 – to date) Mohyliv-Podilsky

> Viktor Pichkurov Community Mobilizer (November 2006 – to date) Volodymyr Mahula Municipal Project Coordinator (March 2007 – to date) Kohut Halyna Community Mobilizer (March 2007 - to date)

Iryna Bozhych Municipal Project Coordinator (Mar 2007 – to date) Adamchuk Alina Community Mobilizer (March 2007 - to date) Oleksandr Kizyma Municipal Project Coordinator (June 2007 – to date) Serhiy Harhat Community Mobilizer (June 2007 – to date)

Oleksandr Buleev Municipal Project Coordinator (August 2007 – to date) Tul'chvn Oleksandr Mel'nyk Community Mobilizer (August 2007 - to date)

Mychailo Dolyuk Municipal Project Coordinator (September 2007 – to date) Kalynivka Zera Emirsalieva Community Mobiliser (November 2007- to date)

Valeriy Kuzin Municipal Project Coordinator (November 2007- to date) Saky Elena Shalashova Municipal Project Coordinator (December 2007- to date)

Dzhankoy Viktor Bulygin Community Mobiliser (December 2007- to date) Mychailo Kazymyrov Municipal Project Coordinator (August 2008 – to date) **Backchysaray** Olga Palagitskaya Scholkino Municipal Project Coordinator (December 2007 – to date)

Municipal Project Coordinator (April 2009 - to date) Nyzhn`ogirskyi Tetyana Golovchenko Zuya Lahin Andriy Municipal Project Coordinator (April 2009 - to date) Municipal Project Coordinator (April 2009 – to date) Victoriya Doroschenko Krasnogvardeyske Pervomayske Municipal Project Coordinator (April 2009 – to date) Romash Galyna

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