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Ukraine

THIRD QUARTERLY PROGRESS REPORT 2011



MUNICIPAL GOVERNANCE AND SUSTAINABLE DEVELOPMENT PROGRAMME



July-September 2011

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	Municipality of Novograd-Volynskiy		Municipality of Galych		Municipality of Mykolayiv		Municipality of Saky
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	Municipality of Mogyliv-Podilskiy		Municipality of Lviv		Municipality of Dolyna		Municipality of Rubizhne
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The achievements of the project would not have been possible without the assistance and cooperation of the partner municipalities of our Programme, in particular *Ivano-Frankivsk, Rivne, Zhytomyr, Galych, Novograd-Volynskiy, Mykolayiv, Kirovske, Hola Prystan', Kagarlyk, Voznesensk, Ukrayinka, Mohyliv-Podilskiy, Vinnytsya, Lviv, Rubizhne, Dolyna, Tul'chyn, Kalynivka, Saky, Dzhan'koy, Shchelkino, Bakhchysaray, Yevpatoria and settlements Krasnogvardiyske, Pervomayske, Nyzhn'ogirskiy, Zuya and Novozerne; Parliamentary Committee on State Construction and Local Self-Government, Academy of Municipal Management, Institute of Chemical Technologies (Rubizhne) and National University of Water Economy and Nature Resource Management, Tavrian Ecologic and humanitarian Institute (Simferopol)* as well as the international partners, namely *Canadian International Development Agency, Swiss Agency for Development and Cooperation and Royal Norwegian Embassy in Ukraine*. The Programme team extends warm appreciation to them for their support and cooperation. Similarly, MGSDP-team would like to thank all the institutions/individuals involved in the implementation process for their cooperation, namely UNDP management, Business Centre and other units in Ukraine, as well as citizens, municipal officials, members of academic institutions, business communities, NGOs, media, other public and private agencies.

UNDP/MGSDP Key Statistical Information on Programme Activities in July-September 2011

#	Activities	<i>ii</i>	1	Q1 2011	Q2 2011	Q3 2011	Cum since 2004
1	Area coverage						
a	Oblasts	12	-	-	-	-	12
b	Municipality	29	-	-	-	-	29
2	Institutional development						
a	Community-based organisations	552	23	18	12	587	
b	Networks of schools and CBOs	13	-	-	-	13	
c	Network of businesses	2	-	-	-	2	
d	Network of NGOs	8	-	-	-	8	
e	Municipal Sustainable Development Council (MSDC)	4	-	-	-	4	
f	National Forum of Partner Municipalities (NFPM)	1	-	-	-	1	
g	National Forum of Partner Universities (NFPU)	1	-	-	-	1	
3	Membership						
a	Number of citizens – total	55008	1676	1792	1 501	57 306	
i)	Women	31593	1024	791	820	33 437	
ii)	Men	23425	662	1001	621	24 768	
b	Schools	252	1	-	17	253	
c	NGOs	92	-	-	570	92	
d	Businesses	31	-	-	-	31	
4	Human Resource Development						
a	Number of HRD activities carried out	427	22	23	-	466	
b	Beneficiary/participating - total	11408	478	-	-	12 456	
5	Improving Living Quality of People						
a	Local community projects approved	272	-	0	13	285	
b	Total cost of the projects (UAH '000)*	30767,83	-	-	2 518 815	30 767,83	
i)	Community share	4114,38	-	-	402 562	41 114,38	
ii)	Municipality share	15238,08	-	-	1 191 739	15 238,08	
iii)	UNDP/SDC/CIDA/Royal Norwegian Embassy share	10270,37	-	-	849 116	10 270,37	
iv)	Share from others	1145,1	-	-	-	1 145,1	
c	Status of project implementation						
	Amount released	28693,4	2509,3	0	21 124,5	31 202,7	
ii)	Completed projects	218	-	-	-	221	
d	Direct beneficiaries of the projects	167934	-	-	335 007	167 934	
i)	Women	54927	-	-	15 696	54 927	
ii)	Men	43162	-	-	13 884	43 162	
iii)	Children	69845	-	-	5 427	69 845	
6	Resource Mobilisation and Utilisation	Budget for 2011	Utilised in 1st	Delivery, %			
a	Rivne municipality	5 607,35	4 286,95	815,56	-	97,37	
b	Kirovske municipality	1 785,52	583,87	0,00	-	34,99	
c	Novovolynsk municipality	1 536,49	-	0,00	-	0,00	
d	Mykolayiv municipality	1 040,73	440,12	0,00	-	45,25	
t	Dolyna municipality	17 396,01	-	15 800,23	11 420,37	84,22	
f	Saky municipality	18 827,88	13 095,96	0,00	-	74,42	
g	Ivano-Frankivsk municipality	24 500,30	14 798,17	1 635,21	-	71,77	
h	Dzhankoy municipality	4 816,43	-	0,00	766,77	17,03	
i	Tulchyn municipality	6 963,74	-	0,00	-	0,00	
j	Voznesensk municipality	1 493,22	-	0,00	1192,71	85,47	
k	Rubizhne municipality	11 406,98	1 594,09	7 843,52	744,93	95,51	
l	Nizhnegirskiy municipality	781,81	-	0,00	-	0,00	
m	Yevpatoria municipality	3 372,47	551,41	1 832,33	652,78	96,34	
n	Novoozerne municipality	1 369,58	1 254,00	0,00	-	97,97	
o	UNDP	100 000,00	586,17	41 399,88	25 692,75	68,29	
p	SDC	275 372,03	28 614,84	44 331,31	44881,87	45,50	
q	Norwegian Embassy	3 299,88	130,34	0,00	-	4,46	
r	CIDA	73 785,06	68 929,73	661,78	2921,57	99,19	
	Total	562 882,97	134 865,65	114 319,82	88 273,75	59,23	

* 1 US Dollar = 7.99 UAH (September 2011)

A Glimpse of the Major Achievements of MGSDP During July-September 2011

The main tasks during the quarter included:

- Continue holding training classes for teachers on proper use of water within the framework of the EDM Project;
- Holding training classes for pupils on proper use of water within the framework of the EDM Project;
- Approving projects on rehabilitation of water springs within the EDM project
- Shooting video on rational use of water resources within the EDM
- Documentation of best practices in local self-governance.
- Support inter-municipal initiatives and networking among municipalities;
- Preparing course on sustainable development for publication;
- Publication of book on SWM;
- Organize trainings on ACMH in partner-municipalities;
- Resource mobilization for project

1. Legal and Policy Reforms:

- Competition announced to identify the contractor for elaboration of Model Educational Programme for advance training of heads and/or members of the executive boards of condominiums
- UNDP/MGSDP announces selection of consultant/group of consultants for the elaboration of model educational programme for acquiring qualification «Manager of multiapartment residential house»
- Tulchyn hosts discussions on citizens' involvement in the project on introducing the integrated approach to solid waste management
- Ukraine is learning European experience in inter-municipal cooperation
- Eight project proposals approved by UNDP/MGSDP Project selection committee
- Ministry of education recommends teaching sustainable development to students
- Best AMCH to be selected in Ivano-Frankivsk
- Education for sustainable development: any achievements?
- Ukraine's response to climate change challenges
- Advantages of communities participation in local development in Rivne presented to delegation of donors

2. Institutional Capacity Development:

- 12 additional community-based organisations (CBOs) emerged in participation of 820 women and 681 men (9 buildings);

3. Human Resource Development:

- In total, 17 HRD activities were held during the quarter, out of which 6 were conducted by the MSUs of partner municipalities and 11 were conducted by the PMU. They covered 570 participants, in particular 50.2% of women, and 49.8% of men
- The trainings on ACMH ran in Tulchyn and Ivano-Frankivsk, Dolyna and Yevpatoriya.
- 3 training classes on rational use of water resources held for teachers within the framework of the Sustainable Development Course

4. Communication Results

- During the quarter, the MGSDP/MSU communication teams were able to collect 20 media records about the Programme activities. Mentioning on official web-sites brought 50%, newspapers remain popular information channel for highlighting the Programme activities bringing 40%, the rest of information appears on TV (5%) and radio (5%).

5. Resource Mobilisation and Utilisation

- In total, the amount of USD 114 746,54 was mobilised by end of first quarter for the Programme activities, including USD 25 692,75 thousand from UNDP, USD 44 881,87 thousand from SDC and USD 2 921,57 thousand from CIDA, USD 26 472,79 thousand as national cost-sharing.

Outlook for the year include:

- Holding seminars on ACMHs in partner cities;
- Holding training classes on rational attitude to water within the framework of the EDM;
- Finish shooting video within the framework of the EDM;
- Finance projects on renovation of water recourses;
- Place advertisement within billboards within framework of EDM

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ABBREVIATIONS

AI	Academic Institutions
ACMH	Association of Co-Owners of Multi-Apartment House - is a non-profit union, which is created by owners of residential living premises and non-residential premises situated in multi-apartment house for facilitating operation of shared property and management, servicing and operating indivisible and mutual property
PO	Public organisation
CBO	Community-Based Organisation
CIDA	Canadian International Development Agency
CSA	Cost Sharing Agreement
ICT	Information and Communication Technologies
UMDG	Ukrainian Millennium Development Goals
MGSDP	Municipal Governance and Sustainable Development Programme
MGCEP	Municipal Governance and Community Empowerment Programme
MSU	Municipal Support Unit
NGO	Non-Governmental Organisation
NDO	Neighbourhood Development Organisation
SD	Sustainable Development
SDC	Swiss Agency on Development and Cooperation
SME	Small and Medium Enterprises
SDC	Swiss Agency for Development and Cooperation
UAH	Ukrainian Hryvna
UNDP	United Nations Development Programme

Chapter ONE

CONTEXT

1.1. Programme Genesis, p. 2

1.2. Programme Area, p. 4

1.1 PROGRAMME GENESIS

Background

Municipal Governance and Sustainable Development Programme (MGSDP) of UNDP/Ukraine was initiated in April 2004, as a preparatory phase, to develop a participatory and transparent mechanism for localizing the principles of sustainable development. It entered into second phase in 2005 to demonstrate the effectiveness of public private partnership for resolving local social, economic and environmental problems. The Programme is being executed by UNDP. It is registered with the Ministry of Economy of Ukraine. The third phase of the Programme "Municipal Governance and Community Empowerment" is envisaged for 2008-2010.

MGSDP is a part of Local Development Programme of UNDP/Ukraine, along with other UNDP projects namely Crimean Integration and Development Programme, Chernobyl Recovery and Development Programme, Community-Based Approach to Local Development. LDP is envisaged to serve as umbrella programme to promote self-sustained local development and democratic local governance in Ukraine by means of a community-based sustainable development model.

Goal, Strategy and Implementation Arrangement

The goal of MGSDP is to promote participatory governance so as to improve living quality of the people in urban Ukraine.

Strategically, the Programme is implemented under partnership arrangement founded on commitment for resource sharing, ownership and sustainability. The Programme activities are executed through local and national partners from public and private sectors. Key partners are city councils; local communities; Parliamentary Committee on State Construction and Local Self-Governance; Ministry of Regional Development and Construction and Housing and Municipal Economy of Ukraine. The partner universities include Academy of Municipal Management of Ukraine, National University of Water Economy and Management of Natural Resources in Rivne, Institute of Chemical Technologies of the Eastern-Ukrainian National University named after Volodymyr Dal' (Rubizhne).

Using social mobilisation approach, the Programme promotes appropriate institutions of the local communities of citizens, academia, small businesses and civil society organisations in the selected municipalities. These institutions are founded on the principles of self-help and good governance. Through the Programme intervention, their institutional capacity is built such that they are able to plan, mobilise resources and undertake their priorities to solve their social, economic and environmental problems in a sustainable way that ultimately lead towards accomplishment of Ukrainian Millennium Development Goals. It happens with support from the respective city councils and other national/international development agencies. The city councils integrate communities' plan in their own development agenda and contribute resources to implement such plans. The process of local sustainable development is bottom up in true sense. It moves from local level all the way up to national level.

Development of local communities' competence to solve local problems

- Supporting formation of participatory community-based organisations in urban Ukraine (Associations of Co-Owners of Multi-Apartment Houses, Service Cooperatives, Civil-Society Organisations (SCOs) of schools and kindergartens and their Networks.
- Development capacities of local communities to transparently define and implement local SD initiatives in partnership with local authorities.
- Supporting multi-sectoral (social, economic and environmental) initiatives on sustainable development through seed grants based on cost-sharing principle.

Strengthen capacity of municipal governments for better service delivery

- Institutional capacity development (establishing Municipal Units for Supporting Community Initiatives and training them to successfully fulfil their tasks).

- Advisory services, trainings, logistics support for strategic planning, introduction of quality management system for municipal services according to the international ISO standard, conduction of public hearings and integration of community plans into the local development plans.
- Support municipalities to introduce e-governance, innovative practices of solid waste management, energy efficiency, housing reform etc
- Information-communication technologies — support to creation of modern official web-pages for effective communication of local authority and communities.
- Support for inter-municipal cooperation between partner municipalities
- Exposure visits for municipal officials for learning successful experience in the implementation of the community-based local development approach, East-West exchange visits to learn experience and practice of local self-governance.
- Raising public awareness on MDGs, sustainable development, energy efficiency and human development

Activities in policy and legislation

- Accumulation and promotion of experiences in decentralization and local self-governance all over Ukraine (through research, seminars, conferences, round table discussions etc).
- Cooperation with the Committee of the Parliament of Ukraine on State Development and Local Self-Governance, the Ministry of Regional Development, Construction Housing and Municipal Economy of Ukraine of Ukraine, fostering reforming of local administration and decentralisation in Ukraine.
- Analytic research of the state of local self-governance, involvement of communities in the decision making process on the local level.
- Consulting for the state authorities to improve housing and municipal service provision.
- Trainings for officials working in central and local government bodies on “Decentralization and Effective Local Self-Government” course, approaches for community participation in the decision making in development processes, elaboration of local strategies for sustainable growth.
- Preparation of future generation to be competent in questions of community-based development approach, global problems of humanity and sustainable development via introduction of the educational course “Sustainable Development of Society” in Ukrainian institutions of higher education.

1.2.MAIN RESULTS OF THE 7 YEARS PERIOD

Municipal Governance and Sustainable Development Programme can share truly unique experience collected in 29 cities and towns which became partners during these 6 years of cooperation.

Community level: Municipal Support Units (MSU) to mobilise local communities and support their local sustainable development projects created in 29 partner municipalities. Due to MSU activities, over 500 organisations of citizens created primarily in housing and education sector; living conditions of more than 125 thousand urban citizens improved through seed grants to over 270 community projects implemented under cost-sharing principle.

In total UNDP provided seed funds to support **272** projects aimed at improving local infrastructure and promoting overall sustainable development. The total cost of these projects reached UAH 30.77 mln. These projects directly improved the quality of life for more than **167000** people. Programme's generated experience shows that Association of Co-Owners of Multi-Apartment House (ACMH) is a legal arrangement for citizens' organisation for ownership, operation and maintenance of created/rehabilitated infrastructures.

Municipal level: Capacity of municipal officials, civil servants and future generation developed (over 10'000 beneficiaries) to widely apply the community-based development approach to local development. Capacity of municipal governance for better service delivery and wide engagement of local communities into decision-making process strengthened through supporting elaboration of Strategic Development Plan for 1 municipality, introduction of quality management system for municipal services in accordance with ISO 9001:2008 for 5 municipalities, improving e-governance through creation of official web-sites to 18 municipalities, etc.

UNDP/MGSDP strengthens East-West cohesion by promoting information and experience exchange among authorities and community-based organisations from cities in Eastern and Western Ukraine. In this regard, the Programme supported 9 exchange visits, including participation of 321 officials (mayors, deputy mayors, and various department heads), representatives of academia and local communities from 20 regions of Ukraine.

In 2010-2012, the Project under SDC support is working out the project of inter-municipal cooperation on solid waste management in Tulchyn Rayon which is unique for Ukraine and once implemented will improve the quality of services related to collection, recycling and disposal of residential solid waste for more than 30 thousand residents of the rayon.

In addition to infrastructure development projects, MGSDP also promoted gender equality and raised awareness on crucial sustainable development issues, HIV/AIDS prevention, human rights, consumer rights, energy efficiency in 12 cities. The Project supported introduction of education for sustainable development at schools in order to prepare future generation with proper attitude towards resources and environment. As a result of 4 trainings held in 2010, 26 schools introduced the course into curriculum and about 900 pupils will pass the course annually in 4 partner municipalities.

National level: National policy dialogue supported through recommendations to the Ministry of Regional Development, Construction, Housing and Municipal Economy of Ukraine on housing reform through associations of co-owners of multi-apartment houses creation and functioning, solid waste management systems in municipalities and role of urban population in separate waste collection; support to the effort of the Ministry of Regional Development and Construction on inter-municipal cooperation; e-governance; contribution to Parliamentary Hearings on important agenda of local self-government etc.

The Project managed to raise small town's development high on government agenda. MGSDP organised a roundtable meeting where City Mayors identified priority problems of small towns' development. Also, the Project has supported professional analysis of implementation of State Programme to Support Small Cities Development for 2004-2009 and elaborating of recommendations for the new Programme for 2011-2015. The research was taken into account in development of the new State Targeted Programme to Support the Social and Economic Development of Towns in 2011-2015. Adoption of the Programme became a breakthrough in state support of small municipalities, which make 75% of all municipalities in Ukraine.

1.3. PROGRAMME AREA

The Programme is operational in 23 municipalities and 5 settlements from 12 regions of Ukraine, namely Ivano-Frankivsk, Halych, Dolyna (Ivano-Frankivska oblast); Rivne (Rivnenska oblast); Zhytomyr, Novograd-Volynski (Zhytomyrska oblast); Mykolaiv, Voznesensk (Mykolayivska oblast); Kirovske (Donetska oblast); Hola Prystan' (Khersonska oblast); Kaharlyk, Ukrayinka (Kyivska oblast); Novovolynsk (Volynska oblast); Mohyliv-Podilsky, Tul'chyn, Kalynivka (Vinnytska oblast); Lviv (Lvivska oblast), Rubizhne (Luhanska oblast); Saky, Dhzhankoy, Shcholkine, Bakhchysaray and Yevpatoria and settlements Krasnogvardiyske, Pervomayske, Nyzhn'ogirskyi, Zuya and Novoozerne (AR Crimea).

Map-1 shows location of the Programme area in Ukraine by year of partnership.

**Map 1:** MGSDP Programme Area

- Where:
- - Pilot partner municipalities 2004
 - - Partner municipalities 2005
 - ▲ - Partner municipalities 2006
 - ⬡ - Partner municipalities 2007
 - ⬢ - Partner municipalities 2008
 - ⬣ - Partner municipalities 2009
 - ▲ - Partner municipalities 2010

**Map-2:** Location of the Programme area in AR Crimea by year of partnership

Where:

- ⬡ - Partner municipalities 2007
- ⬢ - Partner municipalities 2008
- ⬣ - Partner municipalities 2009



2.1 DEVELOPMENT RESULTS

During the second quarter of 2011, the UNDP/MGSDP focused on planning of the activities in context of EDM Project; documenting the experiences on best models of local self-governance and decentralization; providing support of inter-municipal initiatives and networking among municipalities; holding dialogue with NAPA and DesPro/CBA projects on training course for civil servants; organising workshops on SWM inter-municipal cooperation initiative with participation of all stakeholders in Tulchyn; organising a press tour to partner municipality which successfully internalized the Programme mechanism; finalising and publishing analytical materials and recommendations on e-governance; organising MSU Conference as a re-training for MSU personnel. The planned results in these areas are given on the Chart – I:

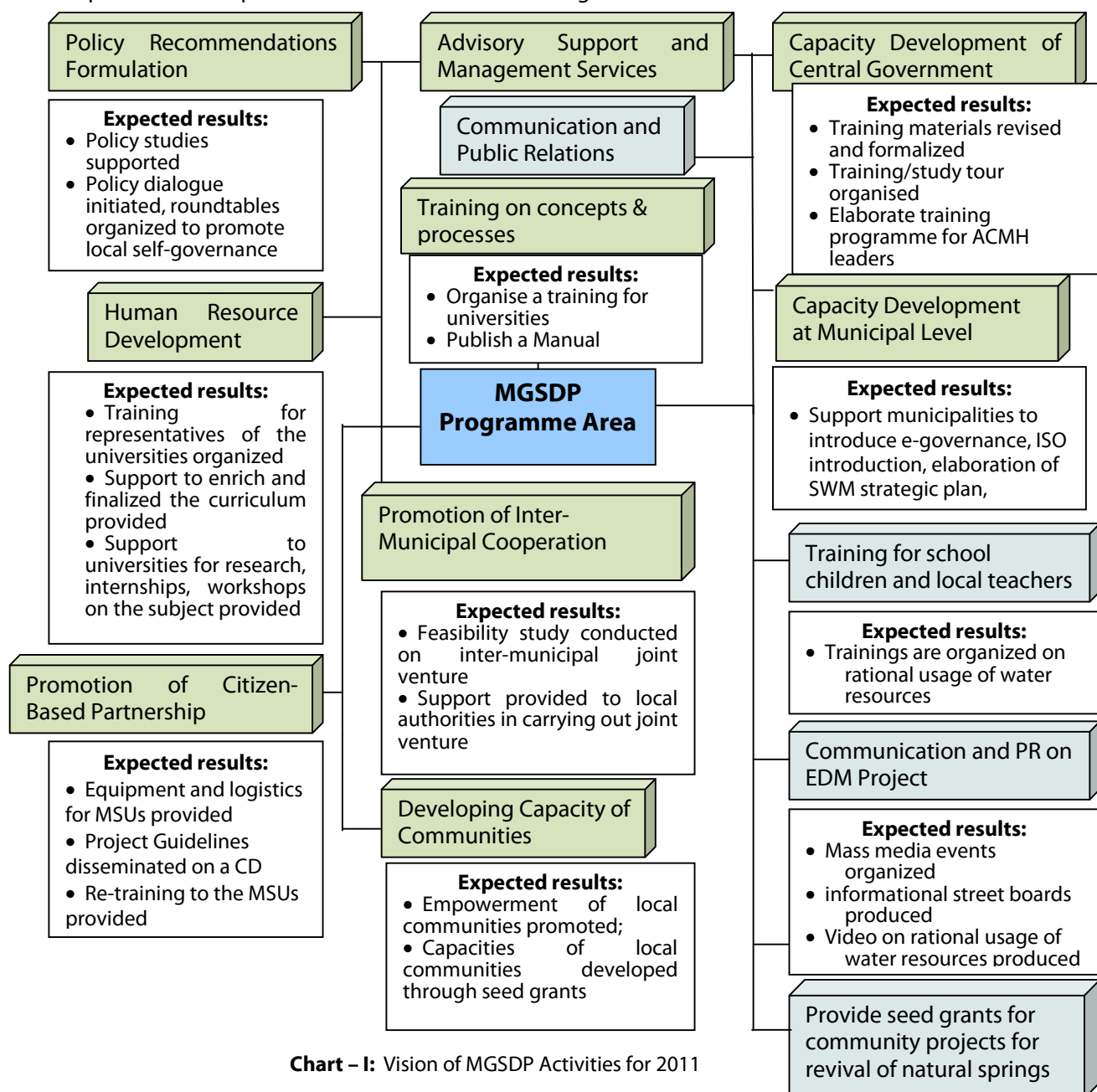


Chart – I: Vision of MGSDP Activities for 2011

The progress in these areas is being traced through monitoring the targets identified in the work plan (Table - I).

S N	Outputs	Supporting donor	Annual Target	Achievements In 2011	%
1	Improved capacity of central government to decentralize fiscal and administrative powers/responsibilities in support of local development	UNDP, SDC	1. Two sets of recommendations/ policy proposals on improved public service delivery (ISO, e-governance) elaborated 2. Three roundtables (including NFPM), meetings of working groups on local self-governance & municipal/housing reforms, decentralisation supported 3. One training course on key issues of local self-governance elaborated and launched in partnership with NAPA 4. At least 50 national/local civil servants (men & women) trained on key issues of local self-governance 5. One training programme for leaders of condominiums and house managers elaborated 6. Two best models of good governance developed under Project support recognised on national level for further dissemination and replication 7. A curriculum on sustainable development is recognised by the Ministry of Education of Ukraine for wider dissemination	1. One set of recommendations elaborated and disseminated through all municipalities of Ukraine 2. Two roundtables on housing and municipal economy supported 3. Inter-Project work group on elaboration of the modules of the course was established 4. TORs for 2 programmes on selection of consultant/group of consultants elaborated 5. Two best models of good governance (SWM and water supply) developed under Project support recognised on national level for further dissemination and replication 6. A curriculum on sustainable development is recognised by the Ministry of Education of Ukraine for wider dissemination	50 75 25 100 100 100
2	Improved capacity of local authorities to transparently define and implement local development strategies, deliver public services, and foster local economic	UNDP, SDC, partner city councils	1. 2 municipalities where innovative governance practices (e-governance, ISO or energy saving etc) introduced 2. At least 80 local leaders and regional/local officials (men & women) trained on O&M, house management and peculiarities of condominiums 3. 1 inter-municipal initiative on solid waste management forged and supported	1. 40 local leaders and regional/local officials (men & women) trained on O&M, house management and peculiarities of condominiums 2. 1 inter-municipal initiative on solid waste management initiated	50 100

3	Enhanced capacity of communities to improve their local social, economic and environmental conditions	UNDP, SDC, CIDA	1. At least 30 community-based organisations created	1. 18 community-based organisations created	73
			2. Out of them at least 20 condominiums created	2. Out of 18 CBOs 18 condominiums created	75
			3. At least 200 condominium members (men & women) trained on O&M, house management, peculiarities of condominiums	3. 38 MSU-members (men & women) trained on area based approach and participatory planning	80
			4. At least 50 MSU-members (men & women) trained on area based approach and participatory planning		
			5. At least 100 community members (men & women) targeted by sensitization workshops on human development agenda		
			6. At least 10 local SD initiatives in housing and municipal sector supported and at least 500 persons benefited		

Table – I: Achievement of MGSDP Development Targets in 2011

Description of the Programme achievements is given in subsequent section. Results achieved in the area of legal and policy frameworks for municipal sustainable governance and local public service delivery are reflected in the sub-section “Legal and Policy Reforms” (2.1.1); attainments of developing the institutional capacity for participatory governance are highlighted in the sub-section “Institutional Capacity Development” (2.1.2); sub-section “Local Sustainable Development Initiatives” (2.1.3) deals with the progress made on living quality enhancement; achievements in HRD (2.1.4); activities on advisory support for municipal governance and project management are reflected in the section on “Management and Effectiveness” (2.2). Management and Effectiveness (2.2.1), Communication Results (2.2.2) and Resource Mobilisation and Utilisation (2.2.3)

2.1.1 LEGAL AND POLICY REFORMS

Lessons learned at the local level on community-based development in Ukraine, especially in the field of decentralization, local self-governance, are brought by the Programme for policy dialogue and policy improvement. It is done through policy studies, seminars, conferences, roundtables etc.

A) Competition held to identify the contractor for elaboration of Model Educational Programme for advance training of heads and/or members of the executive boards of condominiums

Ministry of Regional Development, Construction and Housing and Municipal Economy of Ukraine together with the UNDP project «Municipal Governance and Sustainable Development Programme» initiated the competition for elaboration of Model Educational Programme for advance training of heads and/or members of the executive boards of associations of co-owners of multiapartment houses. Interested experts may submit their proposals in accordance with the competition's tasks by 5th August 2011.



In 1992, Parliament of Ukraine adopted the Law “On privatization of state housing fund” which permitted the Ukrainian citizens residing in multiapartment houses to privatize occupied by them apartments.

«According to the Law, citizens who privatized apartments in multiapartment houses, became co-owners of all service premises, structural elements and technical systems of those houses, and were encouraged to form their associations of co-owners in order to ensure effective operation and

maintenance of their common real estate (multiapartment houses). However, the majority of the Ukrainian citizens residing in multiapartment houses have managed to privatize apartments but failed to create their associations. Therefore, the majority of multiapartment houses located in Ukraine until this time are maintained by local communal enterprises known as "ZHEKs". Due to a number of political and economic reasons, ZHEKs are not capable to maintain properly and keep multiapartment houses in satisfactory technical condition. As a result, nowadays, structural elements and technical systems of mainly all multiapartment houses constructed before 2000 require capital repair», Leonid Tulovsky, UNDP/MGSDP Quality Management Expert, says.

National Programme on reforming of housing and municipal economy in 2010-2014 envisages strengthening, through creation in multiapartment houses of associations of co-owners (ACMHs), of influence of owners of the located in multiapartment houses premises on improvement of the house maintenance services and formation of a competitive market of the services to be provided by professional managers of multiapartment houses. At the same time, each association of co-owners will retain the right to choose either to maintain its' house and administer its' affairs on their own or act as a customer of the offered by the market professional services, selecting and contracting professional house-managers (administrators) on a competitive basis.

Formation of the civil market relations between the customers and providers of multiapartment real estate management services require possession of adequate competence of the customers' representatives (ACMHs' executives) and demonstration by the services' providers of the highly professional attitude to their functions.

During the VI-th Annual Conference of Small Cities of Ukraine which was held on 6-7 July 2011 in Ukrayinka municipality of Kyiv region, Natalia Oliynyk, *Natalia Oliynyk, director of the Department for Strategy of Reforming the Housing and Municipal Economy of the Ministry of Regional Development, Construction and Housing and Municipal Economy of Ukraine*, presented the joint plans of cooperation of UNDP/MGSDP and the Ministry on elaboration of the model programmes for raising the professional qualification of the heads of the associations of co-owners of multiapartment houses and for acquiring the qualification of the "house manager".

In the majority of the Ukrainian cities, up to 80% of multiapartment houses require immediate renovation, formation in them of house owners' associations, development of their capacity professionally manage resources and maintain common estate either through their organization or contracting professional service providers. Therefore, development of Model Educational Programme of the advanced training of heads and/or members of the executive boards of condominiums is required, Natalia Oliynyk said.

UNDP/MGSDP promotes policies, practices and procedures which, when applied by the municipal authorities, improve living conditions for the population, quality of the municipal and administrative services, ensure participation of the citizens in decision-making processes at the local level and sustainable development of their territorial community. In order to initiate the processes of improvements in the defined sectors of the municipal governance or services, UNDP/MGSDP provides assistance to its partner cities in a form of trainings, manuals, informational and analytical reports, professional consultancy and recommendations, and seed grants for implementation of the local communities' development initiatives.

In 2009, UNDP/MGSDP developed and started to present in partner cities, in a form of informational and educational seminars, a training course for executives and activists of associations of co-owners of multiapartment houses (ACMH) and members of the groups formed by the most active owners of apartments initiating creation of associations in their multiapartment houses. *By today such trainings are provided in 10 cities, including Ivano-Frankivsk, Lviv, Rivne, Rubizhne, Voznesensk, Mogyliv-Podilsky, Yevpatoriya, Novovolynsk, Tul'chyn, Saky.* In course of these trainings, Quality

Management Expert of the project Leonid Tulovsky provided participants with information and consultations on current legislation, ACMH functions, role of co-owners in it, principles of that organization management, accounting, multiapartment house operation and maintenance, energy saving, land issues, etc. As a result, the majority of the executives who attended the seminars started more professionally perform their duties; owners of apartments in multiapartment houses started more actively create their associations of co-owners; population became more competent in the dialog with the local authorities, in planning and implementation of the local development projects on participatory and cooperative basis.

Analysis of the results achieved in partner cities by the local ACMHs in cooperation with the local authorities and UNDP/MGSDP demonstrates that many executives of ACMHs, as well as many specialists of currently functioning housing and communal enterprises (ZHEKs), if properly educated have a very good potential to become professional "house managers" providing professional services to more than one multiapartment house/association of co-owners. Information from the Ministry of Regional Development, Construction and Housing and Municipal Economy of Ukraine, analysis of forums and information from the Internet demonstrates that the situation is identical in many other cities of Ukraine.

The elaborated educational programme will be approved by the Ministry of Education, Science, Youth and Sport and Ministry of Regional Development, Construction and Housing and Municipal Economy, and applied by the profile educational institutions providing in Ukraine "post-graduate" education for organizing of advanced trainings for heads and/or members of the executive boards of associations of co-owners of multi-apartment house (ACMHs).

B). UNDP/MGSDP announced selection of consultant/group of consultants for the elaboration of model educational programme for acquiring qualification «Manager of multi-apartment residential house»



Within the framework of 2009 -2014 State Program of Housing Reform the UNDP/MGSDP has for three years been actively holding trainings to inform Ukrainians on benefits of establishment of Association of Co-owners of Multi-apartment Houses (ACMH) and consulting on efficient management of ACMH, distribution of budgetary costs, landscaping of nearby territory and use of energy saving resources. Analyses of the activity shows that relevant trainings can help professional growth of ACMH Heads. The Ministry of Regional Development, Construction, Housing and Municipal Economy of Ukraine requested UNDP/MGSDP to support elaboration of the relevant programme. To meet the request, the UNDP/MGSDP announces a competition for acquiring qualification «Manager of multiapartment residential house».

Ukraine faces implementation of the 2009-2014 State Program of Housing Reformation, which envisages transfer to more efficient forms of management via establishment of ACMHs. By 2014 ACMHs are expected to replace housing offices, which prevail on the market and offer low-quality services for high

price.

ACMHs are piloting in Ukraine, therefore their development has been suspended by shortage of information about benefits and relevant procedures of running ACMHs and lack of professional staff.

It is expected that the Ministry of Regional Development, Construction and Municipal and Housing Economy of Ukraine together with the Ministry of Education, Science, Youth and Sports

will approve development and launch of educational program for acquiring qualification «Manager of multi-apartment residential house».

The idea is actively supported by the UNDP/MGSDP, as it reflects its activity and helps improve living standards and involve local citizens in resolution of typical problems of houses, ensure sustainable development. In close cooperation with partner municipalities, the UNDP/MGSDP encourages positive changes in municipal services, holding seminars and workshops, providing consulting and recommendations and relevant literature.

Thus, the UNDP/MGSDP has initiated elaboration of a training course on establishment and management of ACHM, which has proven its efficiency and help solution of most topical problems of houses.

Workshops on ACHM by UNDP/MGSDP have been underway for three years, helping discovering professional managerial skills of ACHM members and guaranteeing raise of the professional level in case of further studying.

Within the framework of the project the UNDP/MGSDP announced a selection for developer of educational program consultant/group of consultants for the elaboration of model educational programme for acquiring qualification «Manager of multi-apartment residential house». The training program is expected to be included into a list of programs of high education.

C). Tulchyn hosts discussions on citizens' involvement in the project on introducing the integrated approach to solid waste management

On July 28th Tulchyn hosted meeting of a working group on introducing the integrated approach to solid waste management. The working group comprised representatives of the UNDP/MGSDP, DESPRO Project, Ministry of Regional Development, Construction and Housing, expert on inter-municipal cooperation from UNDP Macedonia, local authorities and others. The participants discussed Tulchyn rayon's efforts in introducing the separate collection and utilization of solid waste, benefits and existing challenges, and considered different ways and forms of citizens' involvement to the process.



The meeting saw participation of **Boran Ivanoski**, Programme Manager of the UNDP Programme Inter-Municipal Cooperation for Better Service Provision and EU Accession, **Liudmyla Poltorachenko**, Deputy Director of the Landscaping and Housing Department of the Ministry of Regional Development, Construction and Housing, **Iryna Skaliy**, UNDP/MGSDP Project Manager, **Leonid Tulovsky**, UNDP/MGSDP Project Quality Management Expert, **Olena Ursu**, UNDP/MGSDP Governance and Sustainable Development Expert, **Andriy Artov**, DESPRO project expert on SWM and others.

Following the agenda of the meeting, Tulchyn

Mayor **Valeriy Vesnianskyi** introduced participants into peculiarities of the current status of inter-municipal cooperation project, focusing on integrated approach on solid waste management in Tulchyn district (Tulchyn and villages of Suvorivka and Kynashiv). Mr. Vesnianskyi drew attention of participants to a number of risks on planning solid waste management, concerning lack of information, costs and long planning process.

In turn, representatives of the UNDP/MGSDP presented experience and tools to cooperate with local inhabitants on solid waste management. The UNDP/MGSDP spoke in detail about Ivano-Frankivsk experience of introducing separate waste collection, sorting and utilization in 2007, supported by the EU and implemented under technical support from UNDP/MGSDP. Olena Ursu presented experience of cooperation with the eco-club "Eremus" on promotion of energy efficient policies at local level and how it could be translated into the topic of separate collection of waste. She believes the forms of citizens' involvement could include cooperation with youth through

introduction of the thematic educational hours at schools, trainings for associations of co-owners of multi-apartment houses and relevant communal service providing organizations, etc.

The meeting resulted in discussion of the possible forms to involve the local citizens into the project which in a monthly term will be further elaborated and documented in a form of the action plan.

D).Ukraine learning European experience in inter-municipal cooperation

Ukraine is in the process of acquiring a new experience on inter-municipal cooperation, that has proven to be successful in European countries. Still the issue is fresh and needs additional studying and analysis under Ukrainian legislation. To analyze opportunities and barriers, highlight benefits and provide recommendations to enhance inter-municipal cooperation in Ukraine Mr. Boran Ivanoski, Programme Manager of the UNDP Programme Inter-Municipal Cooperation for Better Service Provision and EU Accession paid a one-week visit to Ukraine.

Ukraine's current administrative and territorial system is represented by 30 thousand local governments of different levels. It includes Autonomous Republic of Crimea, 24 regions, cities with



special status Kyiv and Sevastopol', 498 districts and 29815 settlements, including 454 urban communities. Quite often small territorial units (villages, settlements and even towns) are located at the territory of cities, or are so small, that they do not have enough administrative and budgetary capacities for provision of quality and full-fledged services to their citizens.

Frequently municipalities face problems, resolution of which require joint efforts, notably those concerning solid waste management, cleaning of rivers and banks, forests, parks, development of common infrastructure for domestic and in-country tourism promotion and other. In these cases inter-municipal cooperation is strongly encouraged and even inevitable. Unfortunately, lack of knowledge, favorable legislation, government's incentives and existing fiscal limitations prevent Ukrainian municipalities to apply this tool. During last years, the issue became on the agenda of the Government of Ukraine, which has taken a number of steps to encourage interregional cooperation for resolution of common municipal problems.

In Macedonian experience, as shared by the expert, inter-municipal cooperation is established for joint performance of functions under the competence of municipalities, performance of common functions and achievement of common interests and goals. For this, municipalities join financial, material and other resources.

The inter-municipal cooperation may be attained through:

a) establishment of bodies for inter-municipal cooperation

- common working body and commission, and
- common administrative body

b) establishment of common public services

- common public enterprise
- common public institution.

(2) The inter-municipal cooperation may also be attained through entering into contracts on:

- joining financial, material and other resources, and
- performing certain functions by one municipality on behalf of one or more other municipalities

Through introducing these forms of cooperation in Macedonia, 19 partnerships emerged uniting 49 municipalities which is almost half of all Macedonian municipalities (84 in total). (Read law "On Inter-municipal cooperation" of Macedonia).

Inter-municipal cooperation in Ukraine is very young, comparing to the European experience, which has proven success and value. In this case Ukraine is always eager to obtain and apply on practice latest approaches and recommendations. To this end Boran Ivanoski, Programme Manager of the

UNDP Programme Inter-Municipal Cooperation for Better Service Provision and EU Accession paid a working visit to Ukraine on July 24th through July 30 to carry out the situational analysis and determine the areas for a potential intervention of UNDP to foster inter-municipal cooperation, focusing on recommendations of potential areas for UNDP development interventions needed to promote inter-municipal partnerships for improved public service delivery in Ukraine. Mr Ivanoski held a number of meetings with the UNDP Senior management, Municipal Governance and Sustainable Development Programme staff, Ministry of Regional Development, Construction, Housing and Municipal Economy of Ukraine and other governmental and non-governmental agencies to discuss and analyze the situation in Ukraine.

To get into details and study the current situation from the local self-government perspective, Mr Ivanoski travelled to Tulchyn, Vinnytsia region on July 27-28. There he met with representatives of local authorities and communities and discussed the problem of solid waste management and involvement of local population in solution of the problem. The participants of the meeting considered successful experience of Ivano-Frankivsk, aimed at promotion of separate collection of solid waste, which enables to cut number of digging pits, save energy resources, introduce culture of waste management and encourage recycling. The issue is also promoted by Ukrainian legislation. Notably, on May 25th 2011 the Cabinet of Ministers of Ukraine has approved a regulation on amendments to rules of solid waste collection services. Now the Ukrainian Municipalities are obliged to launch separate wastes collection on their territories.

Based on the collected and analyzed data and information Mr Ivanoski is supposed to draft a concept paper, containing practical recommendations to improve inter-municipal cooperation for better public service delivery, outline expected benefits and barriers in this field and propose it for the UNDP's future interventions.

Mr Boran Ivanoski (Macedonian born) has a proven knowledge and experience in the Public Administration reform in Republic of Macedonia with emphasizes on Local Self-government system. Five years of experience in set up legal and institutional environment of Inter-municipal cooperation in Macedonia. Six years of professional experience in Human Resources Management within Macedonian Civil Service and Western Balkan countries, with strong knowledge of establishment of training systems in local self government context. Practical experience in organizational development and conducting functional analysis, organizational design as well as job design in the Local-self Government Units. For the latest 7 years has been promoting public administration and inter-municipal cooperation in the UNDP.

E). Eight project proposals approved by UNDP/MGSDP Project selection committee

On August 4 the UNDP/MGSDP Project selection committee has discussed and approved eight project proposals from local communities of the following municipalities: Ivano-Frankivsk, Dolyna, Novograd-Volynsky, Rivne and Bakhchysaray.

Out of eight project proposals, three are related to improvement of living conditions of local people and increasing the effectiveness of educational services in local schools/kindergartens. The community organizations – winners are listed below.

- Dolyna municipality - Association of co-owners of multiapartment house "Zatyshna Oselia na Nezalezhnosti, 2", 47 874 UAH for replacement of old windows in entrance of the multi-apartment house
- Bakhchysaray municipality – Civil Society Organization "Buratino" of kindergarten No 11, 92 956 UAH for repair of sewage system, laundry room and toilets.
- Novograd-Volynsky municipality – Civil Society Organization "Spilna meta" of school No 4, 237 500 UAH for repair of 11 toilets

Five project proposals were approved for rehabilitation of natural springs within the framework of the joint UNDP and Coca-Cola Ukraine project "Every Drop Matters" implemented in 2011. The following municipalities will receive funding for rehabilitation of local natural resources:



- Dolyna municipality – "Centr pidtrymky ta rozvytku reform" (2 project proposals) - 78 218 UAH and 23 740 UAH
- Ivano-Frankivsk municipality – schools network of Ivano-Frankivsk "Zdorova dytyna" - 92 680 UAH
- Novograd-Volynskyi municipality – "Merezha navchalnykh Zakladiv mista Novograd-Volynskogo" - 17 200 UAH
- Rivne municipality – Civil Society "ECODIM" - 108 000 UAH

Presently, the UNDP/MGSDP selection committee is considering and appraising two more project proposals from Dzhankoy and Kalynivka for repair of heating system and installation of heat loss reducing PVC windows.

F). Ministry of education recommends teaching sustainable development to students

Sustainable development is a top-priority task both in Ukraine and in the world. It enables harmonious development via rational use of natural resources in order to preserve them for next generation.

Idea of sustainable development is reflected in the 2000 UNO Millennium Declaration. Having signed the Declaration, Ukraine now shoulders responsibility towards sustainable development and implement 15 key tasks to poverty reduction, broadening access to education, environmental protection, HIV/AIDS spread prevention, gender equity etc.

For Ukraine, as well as for other countries, transition to sustainable development is a real chance to resolve a number of complicated and acute problems and realize potential in the interests of people. This is task



not only for present generation, but mainly for the next ones, that are about to step into adult and conscious lives and take shoulder responsibilities. This mainly concerns students, future experts in a wide range of topics.

In order to introduce and spread methodology to ensure sustainable development through involving communities into decision-making processes at local level, the UNDP has supported draft educational course "Society Sustainable Development". Due to efforts of teachers of high educational institutions L Maslovska, V Sereda, T Tymochko and A Sadovenko the training course emerged in 2006 and piloted in the Academy of Municipal Governance. In 2008 the course was introduced to the publicity at the All-Ukrainian Scientific Conference. The course was recently updated. On August 4, 2011 the course has been approved by the Ministry of Education, Science, Youth and Sports and is from now on recommended for introduction in universities.

The textbook (in the second edition) has the following topics:

1. Sustainable Development of Society – global challenge to 21st century governance.
2. UN part in determination of sustainable development principles
3. Economic growth and sustainable development
4. Ecological problems under sustainable development
5. Human development as main factor and index of society progress
6. Scientific and education measurements of balanced society growth
7. Cooperation of national, group and private interests of society development
8. Ukraine in the context of transition to sustainable development principles
9. Social mobilization for balanced local development.
10. Strategic planning of sustainable local development.

The UNDP welcomes initiatives of high educational institutions which strive to undertake the experience and include the course into education plans. Later in the year the interested candidates will be invited to the roundtable for detailed discussion and planning.

G). Best AMCH to be selected in Ivano-Frankivsk

Executive committee of the Ivano-Frankivsk City Council has approved decree on holding competition "2011 Best AMCH" and the panel. The Competition will last through December 31, 2011.

The competition aims at increasing initiative of the AMCHs and improvement of their interactions with local self-government bodies, housing enterprises, local deputies on housing fund issues and related issues, including amended living conditions, joint activity, landscaping Ivano-Frankivsk and stipulation of new ACMH establishment.



The competition fund amounts to 14 000 UAH.

The winners will be decorated with certificates by Mayor and will receive money awards:

- 1st place – 4 000 UAH;
- 2nd place – 3 000 UAH
- 3rd place – 2 500 UAH
- Three encouraging places – 1 500 UAH for each holder.

In order to consult on ACMH establishment within the framework of the project "Community participation in local self-government by ACMH establishment and social partnership" by the State Foundation for Local Self-Government Encouraging in partnership with the UNDP/MGSDP the resource centre arranges and holds trainings for residents of houses and consider the following questions:

- Establishment of ACMHs
- Opportunities for residents to improve living conditions
- Participation of AMCH in general state and programs and projects
- Participation of AMCH in waste separation and solution of ecological problems

So far as many as 6 training classes have been held out of planned 10. The trainings will result in publication of leaflet "Experience of Ivano-Frankivsk community in implementation of governance and sustainable development principles"

H). Education for sustainable development: any achievements?



About 70 principals and teachers of secondary schools of Ternopil, Rivne, Zhytomyr, Donetsk, Dnipropetrovsk and Kyiv region participated in the scientific-practical conference "Theory and Practice of Education for Sustainable Development of Ukraine" in Ternopil on September 22. During the event the UNDP Project «Municipal Governance and Sustainable Development Programme» presented its results and experience.

"Education in interests of sustainable development invests into our future...Every responsible country should guarantee applying efforts for its development", it says in the Action

Plan of World Summit on Sustainable Development 2002.

In order to exchange experiences and discuss Ukraine's achievements in this area a conference of academicians was initiated by the Institute of Pedagogic of the National Academy of Pedagogical Sciences of Ukraine, Ternopil Regional Communal Institute of Postgraduate Education and charitable organization "Teachers for Democracy and Partnership", and it brought together about 70 principals and teachers of secondary schools in Ternopil, Rivne, Zhytomyr, Donetsk, Dnipropetrovsk and Kyiv regions.

The participants presented their results in the following areas:

1. Conceptual issues of education for sustainable development.
2. Reflection of strategy of sustainable development in the context of high and secondary schools.
3. Draft education materials for sustainable development.
4. Experience of fulfilment of education concept for sustainable development.

During the conference Olena Ursu, UNDP/MGSDP Governance and Sustainable Development Expert, presented activities of the United Nations System in Ukraine in general and activity of the UNDP/MGSDP in particular. Mainly, the project helps solving tasks of the UN 2005 -2015 Decade of Education for Sustainable Development through the following areas:

1. "Learning by doing" education – technical and financial support for implementation of community projects to resolve local development problems.
2. Pan-city education-informational campaigns via schools networks: trainings for teachers, pupils, events that involve volunteers and children art competitions: "Sustainable Development of Cities in Children's Perception".
3. Development and dissemination of the educational course: "Sustainable Development of Society" for students.
4. Teaching officials and local authorities' employees on the variety of issues of local sustainable



development.

Please view the detailed information in the relevant presentation, available on the following link.

The conference revealed that Ukraine is the only country to include sustainable development issues into education programs of all levels, starting with elementary school ("My Happy Planet" course), secondary school ("Lessons for Sustainable Development" course, developed within the framework of "Education for Sustainable Development in Action", supported by the SIDA) and all the way to high education ("Sustainable Development of Society" course, developed under the UNDP support).

1). Ukraine's response to climate change challenges

Representatives of the United Nations in Ukraine and 16 other countries participated in a forum on climate change, which took place in Slovakia on September 19 through 22. The participants represented their own experiences on prevention and management of climate change locally and discussed new approaches and possible solutions.



With technological progress world more often faces climate change and its challenges for the planet and human beings. In general climate change, or global heating is a natural process, which is frightening mainly because of influence of human beings via gas emissions. Increased concentration of gas results from burn of fossil fuels (coal, oil and gas) and forests destruction.

What are the real challenges of climate change?

Contrary to false understanding of this notion, climate change will not only result into increased temperature, but will also cause droughts, hurricanes, floods and unusual temperature changes.

The problem is no longer just ecological in the world. It relates more to social and economic as it has a direct impact on agriculture and migration.

Among a large number of initiatives toward climate change management the Kyoto protocol should be mentioned. It regulates norms of gas emissions in economically-developed countries. In 2004 Ukraine joined initiative, and ratified the Kyoto protocol and taking over responsibilities to control emissions at the level of 1990ies through 2012.

Ukraine also actively participates in international meetings, forums and other events on climate change. From 19 to 22 such a meeting was held in Bratislava within the framework of the UNDP and drew participants from 15 European countries and USA. The meeting aimed at ensuring clear understanding of climate change science and likely impacts of climate change in the region. The meeting was kicked off by presentations of participants and discussion of situation and efforts directed towards prevention of climate changes locally. The meeting also enabled to exchange experience in energy efficiency, eco-systems management and climate challenges.

Within the framework of the meeting a partnership project of the UNDP and NALAS was presented. The participants learned its approaches in climate changes prevention. Among them:

- Creation of local integrated response network
- Inter-municipal Cooperation
- Community Engagement

At the meeting Ukraine was presented by Oksana Remiga, UNDP Senior Programme Manager and Iryna Skaliy, UNDP MGSDP Project Manager. According to Iryna Skaliy, climate change mainly influences the Carpathians, causing huger and stronger floods every year. She also believes that

climate change will have its impact on central and east Ukraine, resulting in droughts and lack of potable water.

According to oksana Remiga, the Bratislava event not only helps to consolidate efforts towards problem solution, but also elaborate common approaches and mechanisms to prevent from climate change in every country.

The event resulted in action plans for organizations within local authorities in order to improve their ability to help local authorities to manage climate change results.

J). Advantages of communities participation in local development in Rivne presented to delegation of donors



Active participation of community organizations in local self government helps efficient solution of local development problems indeed. This was concluded by participants of a donor visit – representatives of the UNDP in Ukraine and SDC during a visit to Rivne.

Presently, reformation of housing sector is among priority tasks in Ukraine. Typical housing problems increase every year, while high tariffs don't guarantee even their partial solution. Therefore, housing reformation is inevitable. In 2001 the Parliament of Ukraine adopted the law of Ukraine № 2866-III "On

Associations of Co-owners of Multi-Apartment Houses», giving a opportunity to residents of multi-apartment houses to take care of their common property and improve it.

Interest in ACMH by population grows in Rivne, as results of 90 ACMHs in Rivne enabled to solve problems of roofs, sewage systems repair, façade reconstruction, windows installation and save on communal payments.

Besides, establishment of NGOs or caring councils in kindergartens and secondary schools gives opportunities to teachers to resolve likely infrastructure problems in academia. Even through network of schools, which in Rivne runs as NGO, which aims at improving educational process and holding informational campaigns on important issues of human development.

The UNDP Project "Municipal Governance and Sustainable Development Programme" is one of those, focusing on support of housing reformation and contribution into creation of AMCHs, as the most efficient form of house management. Since its establishment and the Project supported 600 community organizations in 29 partner-cities and fulfilled over 220 projects on reconstruction and repair of houses.

The Project supports Rivne's activity too, which has resulted in 15 project under support of the UNDP/MGSDP and more within the framework of 2009 – 2012 Rivne Municipal Sustainable Development Programme, elaborated and approved by the Rivne Council to finance projects of local communities from local budget. General cost of the projects, implemented in Rivne amounts to 6.8 mln UAH (0.8 mln USD).

To view the situation on September 27 – 28 Rivne visited Guido Beltrani, Director of the Swiss Cooperation Office, Elena Panova, UNDP Deputy Country Director and a delegation with Svitlana Gryshchenko, Petro Ilkiv, national programme officers of the Swiss Cooperation Office in Ukraine and Olena Ursu, UNDP/MGSDP Municipal Governance and Sustainable Development Expert. During a visit the delegation met with Volodymyr Khomko, Rivne Mayor and other representatives of local authorities, as well as visited places of projects' fulfilment and participated in a discussion with representatives of community organizations on their experience:

- Head of the ACMH "Gazda" Oksana Shostak together with colleges presented implemented project on energy efficiency through roof reconstruction and façade repair.
- Head of the ACMH "Danyla Galytskogo 4" with neighbours presented common experience of replacement of pipes of the hot and cold water supply system, roof reconstruction and current initiative on repair of inter-panel joints.
- NGO "Rivne schools network" presented projects on replacement of old windows for new energy saving ones and on holding information campaigns on raising public awareness.

Summing up the visit, Mr Guido Beltrani estimated contribution of Rivne City Council into provision of sustainable development as high:

From the point of view of any donor, your city can be definitely called a story of success. The mechanism of work, elaborated and offered by a donor organization, estimated as high, experience by local authorities and is widely used in everyday work without our involvement. So, we can congratulate city communities for their initiative and bid to take over responsibility for their wellbeing as well as the local authorities for readiness to support initiatives of local communities.



2.1.2 Institutional Capacity Development

UNDP/MGSDP assists partner municipalities in mobilising local communities of citizens to create community-based organisations (Associations of Co-Owners of Multi-Apartment Houses, their Federations, Public Organisations of schools and kindergartens and Service Cooperatives). It also assists academic institutions to create their respective networks. These self-governing institutions are founded on the principles of good governance. They join with city council, regional/ rayon bodies in making joint vision about sustainable development of their cities. Followings are the major activities carried out during the quarter in this respect:

A) Institutional Development at the Local Level

The project holds dialogues with the stakeholders, provides assistance in forming the citizen-based organizations or networks, developing their capacity on participatory governance, institutionalisation (official recognition) of their structures. The Project and MSU Teams organize capacity development trainings for local communities. The achievements in the area of the institutional development in the partner municipalities gained during second quarter 2011 are given below:

- 12 additional community-based organisations (CBOs) emerged in participation of 820 women and 681 men (9 buildings);

Relevant data on institutional development is given in Table – II. The Table reflects data for 6 partner municipalities which achieved some institutional growth during the quarter.

Table – II: Institutional Development in the Partner Municipalities during 2011

SN	Municipality	Associations of CBOs	Community-based organisations (CBOs)	Members of CBOs	Women	Men	No of buildings	No of households	No of School Networks	No. of school members
1	Total until Q 3 2011		593	59024	34188	25921	1535	34738	16	254
2	Progress in Q3 2011									
2.1	Kirovske	-	7	-	-	-	3		-	-
2.2	Rivne	-	5	622	325	297	9	799	-	-
3	Total Q3 2011	-	30	1418	1116	1298	27	799	0	0
4	Total 2004-2011	6	605	59646	34513	26218	1544	35537	16	254

Local initiatives for sustainable development 2004 – 2011

A). Rubizhne citizens head for improvements in lives of their communities



As we know, the UNDP/MGSDP cooperates not only with the ACMHs but also with other public organizations, including schools, kindergartens and other organizations eager and initiative enough to improve wellness by their own efforts. One of these initiatives have been taken by the Rubizhne secondary school No 4. Over the time of its existence repairing works were performed in classes and corridors only, while the school community always lacked in time and funds to do up the training hall. This resulted in a complete deterioration of the hall and inability to hold there training classes. In warm seasons training classes were conducted in the school playground, but in

winter open air classes were threatening for health. As a result about 300 pupils didn't get proper physical training, while school sports team were losing opportunities to participate in competitions of different levels.

Nevertheless, school community decided to take over responsibility and resolve the problem. Thus, on the basis of co-funding from the Rubizhne City Council and the UNDP/MGSDP the school community managed to mobilize 1 000 USD and do up the training hall, having replaced old windows with the European standard ones, warmed up out walls and painted the ground. Inspiring news is that pupils and their parents not only donated money, but also participated in repairing works themselves., teaming up to solve the common problem .

It's not a secret that Rubizhne, the same as a majority of towns of the Lugansk and Donetsk region, is an industrial one, that operates plants producing plastic pipes, socks and even explosive materials.

Emissions pollute environment, causing a number of diseases, including lungs, heart diseases and even cancer, Iryna Bozhychm head of sub-department of local initiatives of the Rubizhne City Council, says.

That's why physical trainings and healthy lifestyle is important for Rubizhne citizens, and this culture should be cultivated from the early childhood, she added.

On a visit to Rubizhne, Mr Juerg Christen, independent consultant of the SDC was amazed with results. In this country which can't provide citizens with a quality services, the only way out for citizens is to take over responsibility and solve problems themselves. Due to experience of social unity you understand that you can improve your lives. As a prove – your example, Mr Christen said.

Rubizhne is rich in initiative people, who don't put responsibility on others but look for ways to resolve the problems themselves. Over the last four years the Rubizhne community managed to fulfil 9 infrastructural projects, worth 316,124 UAH (45 200 USD). Inspired with their success Rubizhne citizens set new goals, solve new tasks and bring results to city and citizens.



B) Local SD Initiatives in Cumulative Terms for 2004-2011

Status of project completion for the period of Programme implementation is given in Table-IV:

Table - IV: Status of Projects' Completion (2004-2011)

№	Year	No of projects initiated	Financial Status of Completion			
			Fully completed	75-90%	Less than 50%	Average Status of Completion, %
1	2004	11	11	0	0	100,0
2	2005	12	12	0	0	100,0
3	2006	39	39	0	0	100,0
4	2007	77	69	8	0	98,2
5	2008	31	25	3	3	93,5
6	2009	65	50	12	3	94,5
7	2010	41	15	14	12	79,4
8	2011	5	0	0	5	6,0
9*	2011	5	0	0	5	15,0
	Total	283	232	32	20	94,8

In total, 232 local SD projects were fully completed by the partner CBOs/networks in the municipalities since Programme inception and 32 projects are at the final stage of completion (average status 75-90%). 20 projects are implemented by less than 50%.

The completed projects yielded expected benefits thereby improving living quality of the beneficiary men, women, youth and children. Living conditions improved significantly.

2.1.4. Human Resource Development

The Programme achieved essential results in enhancing the quality of human resources at various levels in order to better manage local development through participation, public -private partnership and information technology use. 361 persons from MSU/ CBOs/ networks/ municipalities enhanced their knowledge about the Programme's approaches and principles through various orientations, training, exposure visits, conferences, workshops etc. Details on the activities which produced these impacts are given hereunder.

Human resource development activities are organised by the Programme to develop the capacity of national and local stakeholders for strengthening participatory governance for sustainable development. In total, 12 HRD activities were held during the quarter, out of which 8 were conducted by the MSUs of partner municipalities and 2 were conducted by the PMU/Kyiv. They covered 361 participants, in particular 68.98% of women, and 31.02% of men (see Table -V).

Table –V: HRD Activities in 3rd Quarter 2011

SN	HRD Activity	Number of Events conducted by		Number of Participants		
		MSUs	PMU	Female	Male	Total
1	Training		11	184	172	456
1.1	Awareness on SD, MDGs, HIV/AIDS, gender, leadership, consumer rights		8	150	131	2481
1.2	Project Management (for FGs on local SD projects)					
1.3	Rational attitude towards water resources		3	34	41	75
1.4	On creation of ACMHs					
2	Study Tour/Exposure Visit	3		16	41	57
3	Workshops/Conferences	3		36	71	107
4	TOTAL	6	11	236	284	570

** No. of participants indicate persons without repetition.*

HRD Activities conducted by PMU

The trainings were organised for refreshing knowledge of the MPCs on social mobilisation, its application for the reform of housing and municipal economy, communications and Management Information System.

Trainings

A). Crimean cities are interested in creation of condominium associations



On August 25-27 in Yevpatoriya the informational and educational seminar on the topic “Associations of co-owners of multi-apartment houses – creation, activities, contribution to reformation of the housing and municipal economy and experience of other cities” was held in participation of 120 representatives of ACMHs, initiatives groups of multi-apartment houses and members of the local councils. The course of lectures, presentations and videomaterials presented during the seminar was elaborated in framework of the UNDP-led project “Municipal Governance and Sustainable Development Programme”.

Local authorities of Yevpatoriya, Dzhanikoy, Myrnyi and Novoozerne study experience of other cities on housing reformation, establishment of ACMH and their operation, which is top-priority in the State Program of Housing Reformation.

At a request of the Yevpatoriya City Council, UNDP/MGSDP expert Leonid Tulovsky conducted a seminar for representatives of ACMHs, initiative groups and local deputies. During the seminar the participants learned laws on ACMH, rights and liabilities of owners of premises in AMCHs, spoke in details of ACMH establishment and requirements to exploiting relevant systems. Leonid Tulovsky explained principles of ACMH status, activity, evaluation draft and tackled other issues and answered questions of participants. In the end of the seminar the participants received a CD with important information.

A successful experience of sustainable development in Rivne was presented at the event.

Taking the floor at the event, Yevpatoria Deputy City Mayor Sergiy Strelbytskyi stressed a necessity of house reformation and promised support in establishment of ACMHs in the city.

B). Pupils in partner-municipalities of the UNDP Municipal Governance and Sustainable Development Programme learn responsible attitude to water

Within the framework of the joint project of the UNDP and Coca-Cola Ukraine and under support of BonAqua "Every Drop Matters" on September 9 to 10 Novograd-Volynskyi (Zhytomyr region) hosted the first training class for pupils on responsible attitude to water resources.

During the event pupils discovered important information about water resources of the planet and Ukraine, understood importance of water for human beings and harmonious development of mankind and learned that their friendly attitude to ecology can contribute into positive changes in the world, notably preserve water resources for future generations.

Classes for pupils will run in UNDP/ MGSDP partner cities that are involved in projects on restoration of natural springs within the framework of the EDM. The partner cities to host classes include: Ivano-Frankivsk, Dolyna, Novograd-Volynskyi, Rivne, Lviv, Tulchyn.

Classes are part of the project in cities, as rehabilitation of natural springs is performed by efforts of pupils. In the end of the project efforts of school communities will be estimated by the following criteria: active studying, scores received during practical lessons and creative approach to rehabilitation of springs (design, ceremony of inauguration). The winners will be granted a visit to Kiev and excursions to the UN House, Coca-Cola Ukraine factory and Kyiv Water Information Centre.



The EDM also envisages training classes for teachers on the basis of the training course "Lessons for Stable Development". On the basis of the topic "Water" teachers learn interactive methodology to introduce the course to pupils.

Trainings for teachers are conducted by the organization "Teachers for Democracy and Partnership" in UNDP/MGSDP partner-cities, that stated interest in the course and agreed to present it in schools either as a mandatory or faculty course. So far the total of 11 training classes for 312 teachers have been conducted in the following cities: Ivano-Frankivsk, Rubizhne, Dolyna, Lviv, Novograd-Volynskyi, Kalynivka, Kirovske, Yevpatoria, Zuya, Mykolayiv, Rivne.

The training component is an important part of the EDM project and aims at causing concern over natural water resources in Ukraine and sparking a bid to join to preservation of resources for next generations.

HRD activities conducted by MSUs

- **Rivne.** Overview visit of completed projects with 18 participants.
- **Rivne.** Presentation of UNDP/MGSDP with 61 participants.
- **Rubizhne.** Training for teachers and local youth leaders on the basis of methodology, presented in the book "Active Youth. Tested Recipes" with 30 participants.
- **Rubizhne.** Visit of the UNDP/MGSDP delegation to Rubizhne with 3 participants.
- **Rubizhne.** Roundtable "Cooperation between the Rubizhne City Council Education Department and the UNDP/MGSDP: peculiarities, achievements, prospects".

2.2 MANAGEMENT AND EFFECTIVENESS**2.2.1 Partnerships / Linkages**

Efforts were put during the quarter to build linkage of the Programme with other agencies of similar nature so as to create synergy. Followings are some activities in this context:

With the Ministry of Regional Development, Construction and Housing and Municipal Economy of Ukraine

- Elaborating a training programme for leaders of condominiums and house managers

NGO "Teachers for Democracy and Partnership"

- Elaborating a training programme for teachers on sustainable development and rational water usage

National Academy of Public Administration

- On developing course for civil servants on decentralization (in cooperation of UNDP/MGSDP and DESPRO).

2.2.2 Communication Results

Communication about the Programme took place in various forms and at various levels during the quarter. This section compiles them in form of inventory of communications, publications, interviews etc.

A) Media and Information

During the quarter, the MGSDP/MSU communication teams were able to collect information 20 media records. Mentioning on official web-sites brought 50%, newspapers remain popular information channel for highlighting the Programme activities bringing 40%, the rest of information appears on TV (5%) and radio (5%).

Table –VI: Number of Media Records (July-September 2011)

SN	Media	Kirovske	Novograd-Volynskyi	Rivne	Rubizhne	Total
						Q 3rd 2011
1	Newspaper	4		1	3	8
2	Radio			1		1
3	TV				1	1
4	Web		2		8	10
	Total	4	2	2	1	20

					2	
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2.2.3 Resource Mobilisation and Utilisation

This section focuses on resources mobilised from various sources for implementation of the Programme and utilization of such resources from various perspectives.

A) Resource Mobilisation and Utilisation by Donor

In total, the amount of USD 88 273,75 thousand was mobilised by end of third quarter for the Programme activities, including USD 25 692,75 thousand from UNDP, USD 44 881,87 thousand from SDC, USD 2 921,57 thousand from CIDA and USD 14 777,56 thousand from municipalities.

Table - VI: Resource Utilisation during July-September 2011 by donor, USD*

Nº	Resource Mobilisation and Utilisation	Budget for 2011***	Utilised in Q1st	Utilised in Q2nd	Utilised in Q3rd	Total*	Delivery, %
1	Rivne municipality	5 607,35	4 286,95	815,56		5 459,79	97,37
2	Kirovske municipality	1 785,52	583,87			624,74	34,99
3	Novovolynsk municipality	1 536,49				0,00	0,00
4	Mykolayiv municipality	1 040,73	440,12			470,93	45,25
5	Dolyna municipality	34 584,54		15 800,23	11 420,37	29 126,04	84,22
6	Saky municipality	18 827,88	13 095,96			17 583,72	74,42
7	Ivano-Frankivsk municipality	24 500,30	14 798,17	1 635, 21		15 834,04	71,77
8	Dzhankoy municipality	4 816,43			766,77	820,44	17,03
9	Tulchyn municipality	6 963,74				0,00	0,00
10	Voznesensk municipality	1 493,22			1 192,71	1 276,20	85,47
11	Rubizhne municipality	11 406,98	1 594,09	7 843,52	744,93	10 895,34	95,51
12	Yevpatoria municipality	3 372,47	551,41	1 832,33	652,78	3 249,08	96,34
13	Novoozerne municipality	1 369,58	1 254,00			1 341,08	97,97
14	UNDP	100 000,00	586,17	41 399,88	25 692,75	68 294,42	68,29
15	SDC	275 372,03	28 614,84	44 331,31	44 881,87	125 287,81	45,50
16	Norwegian Embassy	3 299,88	130,34			147,11	4,46
17	CIDA	77 804,89	68 929,73	661,78	2 921,57	77 174,85	99,19
	Total	584 091,33	134 865,65	114 319,8 2	88 273,75	360 544,78	59,23

* GMS costs are included.

** The figure is based on Atlas data available as of 30/09/2010.

*** Data as of 11/09/2011.

By end of the 3rd quarter, USD 360 544,78 thousand was utilised. In total, since the beginning of 2011 it makes 59.25 % of delivery.

Chapter THREE

LESSONS AND OPPORTUNITIES

3.1. Taking Stock of the Experience, p. 28

3.2. Future Outlook, p. 29

3.1 TAKING STOCK OF THE EXPERIENCE

Having gained the experience of cooperation with the stakeholders, it was found that MGSDP has been successful in demonstrating the value of participatory approach and social mobilization at local level. Also, national level opportunities were explored and utilized during the quarter in promoting the vision of the Programme. However, some challenges also prevailed in harnessing potential of the people.

A) *Opportunities* were identified based on the recent Programme's experience –

- 1) The Programme approach is effective and is recognised by national and local partners. The interested parties adhere to the approach methodology requirements and are ready to promote it. The population is being widely involved. Partner municipalities internalise approach through establishing Municipal Sustainable Development Councils or approving municipal programmes. So far, 6 MSDCs have been established and the municipalities adopt the programmes for supporting local community organisations.
- 2) The Municipal Support Units, MSDCs, Community Organisations and their Networks are characterized by a high level of transparency, accountability and equality in their work. These organisations facilitate and promote the processes of local development and cooperation between communities and local authorities. The interested parties give a positive prognosis of the created support organizations being highly sustainable.
- 3) There has been significant improvement in accessibility of information from local authorities to local communities; community-authority cooperation has also become more democratic and efficient.
- 4) Owing to continues training, provided by MGSDP Team, MSU personnel and local authorities generated substantial experience and capacity and can act as resource persons in area of community-based approach. They have been involved to various national policy events as experts and consultants this year.
- 5) The strong demonstration effect took place in majority of partner municipalities during the previous cooperation with the Programme and these municipalities are ready to commit more resources for cost-sharing of the community projects.
- 6) Programme approach coincides with directions of policy reform of housing and municipal economy in Ukraine. The Programme can share the experience in establishing the departments in local self-government bodies responsible for ACMHs, provide expertise for the training for municipal servants, personnel of the communal enterprises and ACMH heads on reforming housing and municipal economy.
- 7) Municipalities across Ukraine are interested to learn from the experience of the Programme's partners and actively participate in knowledge sharing events on e-governance, solid waste management, introduction of municipal services quality management system ISO etc.
- 8) The local authorities support including lessons learned to legislative process and express a wish to contribute to working groups in elaborating Draft Laws.

B) *Challenges* still occur in process of Programme implementation, especially with regard to the following –

- The process of informing local communities participating in the Project on procurement, public audit and community Projects implementation should be improved. Currently due to peculiarities of urban residents who are less linked to each other then in rural areas, the community members are not always fully aware about UNDP/MGSDP principles and Project mechanism.
- Lack of Projects' resources for supporting local community SD projects in partner municipalities.
- Resource mobilization for the project

3.2. FUTURE OUTLOOK

In the third quarter of 2011 the Programme will focus on the following activities:

- hold workshops on ABCH
- Print analytical research on SWM for wide dissemination
- Elaborate training program for ACMH
- Organize media events within the framework of EDM
- Shoot video within the framework of EDM
- Hold training classes on rational use of water resources
- Support of intermunicipal cooperation

ANNEXTURE

- 
- 1. Financial Status of Local SD Initiatives Undertaken by Local partners, UAH, 31**
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Annex – II
Financial Status of Local SD Initiatives undertaken by Local Partners (2009 Agreements), UAH

##	Purpose	Number of transactions in 2011	Total amount paid by end of 1 st quarter 2011 by cost-sharing of					Total amount due for future payment by cost-sharing of					Status of project completion (%)
			UNDP Fund**	CIDA Fund	Norw egian Fund	SDC Fund	Munici pality	UNDP Fund	CIDA Fund	Norw egian Fund	SDC Fund	Munici pality	
1	Kirovske												
1.1	ACMH "Girniatsky 1"				880		1319			4983		7475	15%
1.2	ACMH "Girniatsky 4"				880		1321			4988		7481	15%
1.3	ACMH "Girniatsky 10"				9651		14477			1073		1609	90%
1.4	ACMH "Panfilovtsev 32"				10530		15795			1170		1755	90%
1.5	ACMH "Panfilovtsev 34"				10530		15795			1170		1755	90%
1.6	ACMH "Shakhtarska 33"	1			10349		15524						100%
1.7	ACMH "Molodizhny 5"				6273		9410			697		1046	90%
1.8	ACMH "Objednany"				8112		12167			901		1352	90%
1.9	ACMH "Aquamarin"				9655		14482			1073		1609	90%
1.10	ACMH "Lenina"					10800	16200				1200	1800	90%
1.11	Kirovske Municipality**		10500			52500					7000		90%
1.12	ACMH "Molodizhny 10"					2052	3078				11628	17442	15%
1.13	ACMH "Girnyatsky 2"					13770	13770				1530	1530	90%
1.14	ACMH "Garnyy Budynok"- 2008	1				1980	2970						100%
2	Dolyna												
2.1	ACMH "Pid lypoyu na Pushkina, 8"					68437	68437				7604	7604	90%
3	Novograd-Volynsky												
3.1	ACMH "Zviagel"					54000	54000				6000	6000	90%
4	Nizhnegorsky												
4.1	CSO "Vognyk"			55373			55373		6153			6153	90%
Total		64	10500	55373	66860	203539	314118	0	6153	16054	34962	64609	94.5%
			650390					121777					

Annex-III.
Financial Status of Local SD Initiatives Undertaken by Local Partners (2010 Agreements), UAH

##	Purpose	Number of Transactions in 2011	Total amount paid by end of Q1st 2011 by cost-sharing of					Total amount due for future payment by cost-sharing of					Status of project completion (%)
			UNDP Fund	CIDA Fund	Norwegian Fund	SDC Fund	Municipality	UNDP Fund	CIDA Fund	Norwegian Fund	SDC Fund	Municipality	
1	Kirovske*												
2	Dolyna												
2.1	ACMH "Oblisky-zatyshok"					11838	14469				67082	81989	0
2.2	ACMH "Kashtan na obliskah"					4662	5698				26420	32291	0
2.3	CO "Pikluvalna rada of kindergarten "Zolota Rybka"										97442	119096	0
3	Kagarlyk												
3.1	CSO "Gromadska Rada Doshkilnogo Navchalnogo Zakladu "Teremok"										29917	63574	0
3.2	CSO "Gromadska Rada Doshkilnogo Navchalnogo Zakladu "Maliatko"										20160	27840	0
4	Saky												
4.1	CSO "Krymska zirochka"	1		47367			57893		5263			6433	1
4.2	ACMH "Lad"			7079			8652		787			961	1
4.3	ACMH "Soglasie"	1		54664			66812		7424			6074	1
4.4	Charitable Foundation "Blagodiyniy fond uprovalzhennya novykh metodiv navchannia i vyhovannya"			53452			65330		5939			7259	1
5	Rivne												
5.1	ACMH "Soborna 32"	1					29778						1
5.2	ACMH "Zatyshok"	1					10000						1
6	Novograd-Volynsky*												
7	Voznesensk												
7.1	ACMH "Bila akatsija"					46125	85660				5125	9518	1
7.2	ACMH "Sokoly-Zeleny Gai"										9956	18491	0
7.3	ACMH "Mrija-Voznesenska"										14805	27495	0
7.4	ACMH "Zagrava"										11330	21042	0
8	Tulchyn*												
9	Dzhankoy												
9.1	ACMH "Arnika"			45057			55070		5006			6119	1
10	Mykolaiv												
10.1	ACMH "Liubystok-12"	1				18511	34378						1
10.2	ACMH "Zeleny barvinok"					16660	30940				1851	3438	1
10.3	ACMH "Vektor"					42528	78981				4725	8776	1
11	Novovolynsk*												
12	Ivano-Frankivsk												
12.1	ACMH "Bystrytsia 2007"	2				96088	117441				10676	13049	1
13	Ukrainka*												
14	Mogylyv-Podilsky												

14.1	ACMH "Gvardiysky 74"										15120	22680	0
15	Rubizhne												
15.1	ACMH "Oberig-17"	1				2918	3566				16534	20208	0
15.2	ACMH "Rudenko-1"	1				2621	3204				14853	18153	0
15.3	CSO "Prostir"	1				4678	5717				26507	32398	0
16	Nizhnegorsky*												
17	Lviv												
17.1	Lviv municipality		54668			33983		9850					1
18	Yevpatoriya												
18.1	CSO "Spryjannia gimnazii #8"			47531			47531		5281			5281	1
18.2	CSO "Spektr" of school #11			46883			46883		5209			5209	1
18.3	CSO "Turbota" of school #12	1		39404		4378	43782						1
18.4	CSO "Shkola #14-litsey"			47529			47529		5281			5281	1
18.5	ACMH "Budivelnik"			36492			36492		4055			4055	1
19	Novoozerne												
19.1	CSO "Jakoriok"	1		99000			99000						1
Total			54668	524457	0	284990	994805	9850	44245	0	372504	566707	1
		12	1858920					993306					

*New Agreements for implementation of local initiatives in these municipalities were not signed in 2011.

Annex – II:

Details on the SDC-supported Sub-Project

UNDP/MGSDP implements SDC component “Promoting Conditions of Participatory Governance and Development in Urban Areas. Phase III”. The expected outcomes of the Phase III are the following:

- Access to and quality of municipal services delivery in the sector of water supply, energy efficiency, waste management in the Project operational area will be improved through introducing and integrating mechanisms and approaches of decentralized services provision and examples of “best model city”;
- Living quality of local communities will be increased through further support to implementation of community projects as best examples of decentralized arrangements for service provision at local level;
- In the Project operational area quality of municipal governance will be improved for better service delivery through applying the public-private-community partnership tool and wide engagement and participation of the communities into decision-making process;
- Experience gained will be collected, analyzed and consolidated and best model(s) for sustainable local development will be accepted by the regional/national government and integrated into national policy documents.

A) Programme Area

In this framework, UNDP/MGSDP is operational in the following municipalities:

- 1) Saky, Dzhankoy, Shchelkino and Bakhchysaray – in AR Crimea;
- 2) Tul’chyn, Kalynivka and Mogyliv-Podilskiy municipalities – in Vinnytsya Region.
- 3) Ivano-Frankivsk, Dolyna of Ivano-Frankivsk Region, Novograd-Volynskiy of Zhytomyr Region, Voznesensk of Mykolayiv Region, Gola Prystan` of Kherson Region, Kirovske of Donetsk Region, Saky, Shchelkine, Dzhankoy, Bakhchysaray in AR Crimea.

Annex – III:

Details on CIDA-Supported Community Projects

UNDP in Ukraine and the Government of Canada as represented by the Minister for International Cooperation, acting through Canadian International Development Agency have signed the Grant Agreement. Within this support, MGSDP receives 1'000'000 CAD for the following activities:

1. Improving capacities of municipal-level authorities to deliver high-quality public services, mainly in relation to urban water supply;
2. Strengthening capacity of community organisations to prioritise their social and economic needs, jointly develop strategies with municipal authorities to address these needs, and mobilise resources to fund them in targeted municipalities of Crimea.
3. Increasing capacity of communities and municipal government institutions to design and implement gender-responsive policies, programs and projects that reflect the priorities and interests of both Crimean women and men.

B) Programme Area

In this framework, UNDP/MGSDP is operational in 10 municipalities of AR Crimea – Saky, Dzhankoy, Shchelkino and Bakhchysaray, Yevpatoria and Nyhnegorskyi, Krasnogvardiyske, Zuya, Pervomayske and Novoozerne partner settlements.

Annex – IV:

Details on Norwegian Embassy-Supported Community Projects

UNDP in Ukraine and the Royal Norwegian Embassy in Kyiv have signed the Third-Party Cost Sharing Agreement and agreed to cooperate in the implementation of “Energy-Efficiency Projects in Local Communities of Gola Prystan and Kirovske Municipalities”. The objective of the Project is to support local communities which own and manage the multi-apartment buildings and social infrastructures in Gola Prystan and Kirovske municipalities with regard to saving energy through repair/replacement of hot water supply pipes, roof repair/reconstruction and related technical elements such as water supply and sewage system pipes.

The Goal of cooperation is to improve energy efficiency in urban Ukraine, and also to contribute to the development of new and more effective ownership and management systems with regard to multi-apartment residential buildings (as per the Cost Sharing Agreements).

Our contact:

UNDP / Municipal Governance and Sustainable Development Programme

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Ivan Bohoslavets
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Yevpatoria

Kugel Eduard

Novoozerne

Gerasymchur Roman

Designation

Project Manager (April 2008 – to date)
 Governance and Sustainable Development Officer (June 2008 – to date)
 Monitoring and Communication Officer (July 2008 – to date)
 Quality Management Officer (April 2006 – September 2008)
 Local development Specialist (August 2009 – to date)
 Financial Assistant (September 2009 – to date)
 Administrative Assistant (September 2009 – to date)
 Driver (May 2004 – to date)

Designation

Municipal Project Coordinator (Apr 2004 – to date)
 Community Mobiliser (Jun 2004 – to date)
 Municipal Project Coordinator (Feb 2006 – to date)
 Community Mobiliser (Jun 2004 – to date)
 Community Mobiliser (March 2007 – to date)
 Municipal Project Coordinator (July 2006 – to date)
 Municipal Project Coordinator (Nov 2005 – to date)
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 Municipal Project Coordinator (December 2007 – to date)
 Municipal Project Coordinator (April 2009 – to date)
 Municipal Project Coordinator (April 2009 – to date)
 Municipal Project Coordinator (April 2009 – to date)
 Municipal Project Coordinator (April 2009 – to date)
 Municipal Project Coordinator (October 2009 – to date)
 Municipal Project Coordinator (October 2009 – to date)

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